# FINANCIAL TIMES



Airbus Industrie

A year for decisions

**Changing values** 





Weekend FT Safeguarding Africa's last frontier

World Business Newspaper

#### **Europe joins US** complaint on music piracy in Japan

The European Union Joined the US in complaining to the World Trade Organisation about Japan's failure to protect pre-1971 sound recordings from copyright piracy. Performers affected by unlicensed copying of pre-1971 recordings in Japan include pop groups such as the Beatles and Rolling Stones and solo artists such as Frank Sinatra and Elvis Presley. The US industry puts losses from piracy in Japan at some \$500m, while the European recording industry said it was losing sales of at least \$120m a

Mannesmann, the German engineering and telecommunications group, reported a 50 per cent rise in 1995 operating profits to DM900m (\$604m) but the improved figures were at the bottom end of expectations and analysts said the group would find it more difficult in a slower moving economy this year. Page 23; Lex. Page 22

Privatisation

to the second of the second of

TREE

STERRORDE

THE RE

THE REPORT OF

二二次確認

- INTER

**一**。三、金

- 2 No. 200

10222

1 60-710999

...... ಮುಖ್ಯಹಿತ್ತಿದ್ದ

- 27 湖 2001

responding to

. - . . . - rigaziós

· 二二二 15 地方产

\_ is Cremists in

Priemysii

THE WART

Turnabrie Gmb

THE GARAGE

is 5.A

vego w

Ω.

-2 10 1

Em begg

German bond lasue hit by Emu doubts: The German bond market was thrown into confusion by musually low hidding on a DM10bn (\$6.8bn) issue of five-year government paper, which reflected domestic investors' concern over European monetary union. Page 22

\*Wall Street sours: The US equity market shrugged off a lacklustre performance on the bond market with the Dow Jones Industrial Average soaring more than 80 points to about 5,596 within half an hour of the close. The technology-rich Nasdaq composite was on course to set a new record. World stocks, Page 32

Pharmacia & Upjohn, the newly-merged Swedish-American drugs group, said merger and restructuring costs had pushed net profits down from \$833m in 1994 to \$739m last year. Page 23

Stena Line of Sweden, the world's biggest ferry operator, said competition from Eurotunnel, the operator of the Channel tunnel, was partly to blame for a drop in its 1995 profits to SKr201m (\$29.7m) from SKr502m a year earlier. Page 26

is top complaints to EU ombu Britons filed the largest



number of complaints with the EU's first ombudsman Jacob Söderman (left) in the five months since he took up the office. Germans and Spanish numbered second and third respectively in the list of complainants, while secrecy and favouritism were the

Luxembourgers lodged fewest complaints. Page 2 Viag. the German energy and industrial group. reported operating profit for 1995 of DM2.1bn (\$1.45bn) and said it would increase its dividend by DM2 to DM12, Page 26

**Fonica,** the Japanese film and camera maker, is tying up with US company Kodak to make new cameras based on a system which combines the advantages of conventional 35mm photography

with the benefits of digital cameras. Page 4 Afftalla, Italy's national airline, unveiled a plan to restructure the troubled carrier and permit a L1,500bn (\$950m) capital increase. Page 3

Rewe, Germany's biggest food retailer, expects to lift turnover to more than DM50bn (\$34.4bn) this year after sales rose 5.3 per cent to DM48.4bn last

Den Danske Bank. Denmark's largest bank. announced a sharp increase in net profits to DKr3.63hn (\$645.4m) from DKr818m last year after gains on its securities portfolio and reduced loss provisions. Page 27

eden cuts lending rate: Sweden's central bank cut its key lending rate for the fourth time this year as statistics showed inflation fell to 2.0 per cent in January. Page 2

Rand steadles after 5-day fall: The steadying of the rand, after it fell to successive all-time lows against the dollar over the past five trading days, prompted calls for swift action to cut the South African budget deficit. Page 4

**Bosnian president in hospital:** Bosnia's 70-year-old President Alija Izetbegovic was taken to hospital in Sarajevo with suspected heart trouble.

Cricket World Cup: An unbesten century from Greeme Hick guided England to a 49-run win over the Netherlands in their cricket World Cup match : Peshawar, Pakistan. England scored 2794 before containing the Netherlands to 230-6 off 50 overs.

M STOCK MARKET INDI	ES	E GOLD	
New York: Inschline		New York Come	x
Dow Jones Ind Av	(+42.99)	(Apr)\$401.5	(404.0)
WASDAD Composite1,113.38	(+16.53)	,4.,	• • •
Europe and For East	•	Londin	•
CAC401,953.26	(+16.36)		(397.55)
DAX2412.0 FT-SE 1003,740.0	(20,88)		
FT-SE 100 <b>.3,740.0</b>	(+14.4)	S DOLLAR	
Mkkg20,340,94	(-31.29)	New York iusch	ime
		£1.545	
M US LUNCHTBE RATE	<b>5</b>	DM1.498	
Federal Funds		FFrA.99535	
3-mth Trees BBle: Yet4.940%		SFr1.1813	
one Rond954		Y105.635	
Yield6.352%		l	
		Loedon	M 54453
R OTHER RATES		£1,5433	(1.5445)
	(64%)	DM1.4518	
UK: 3-mo loterbank			
UK: 10 yr Gat	003.87	SF:1.1825	
France: 10 yr OAT		Y105.02	(105.15)
Generality: 10 yr Bund97.4	(87.6)		
Japan: 10 yr JSB109.775	(same)	# STERLING	<u> </u>
		DM 2.2402	(2.2415)
E HORTH SEA OIL (Argu	s}	B100 41000-1-0-4-0	
		Talojo close:	Y 105,115

LEK 220 Germany DM4.00 Lithuanis Lis 15.00 Optor OR13.00 Sd57 Greece Or400 List LF475 S.Arable SR12 Dm1.20 Hong King M520 M82a Lm0.85 Singapone554.30 LP75 S.Arable SP12 LP085 SingaporeS\$4.30 MDn16 Slevek Rp Sk65 Pa75 Nigerla Shi/7.90 Novemy 1.5200 Onsan YS00 Praidstan JD1.50 Poland Natise Spain Ptu250
NK/2000 Sweden SK/20
OR1.50 Switz SF:5.70
Per Sylla S505.00
Z5.50 Turisin Din1.750
jm\*rand Turkey L70,000
E;240 UAE Dh12.00 1280 Israel
Dikriš žely
E15.00 Jepan
Bir 22 Jordan
FM15.50 Kuwali

The communist comeback

Europa, Page 20



Europeanising

FRIDAY FEBRUARY 23 1996

### Greece, Turkey in feud over aid By Caroline Southey in Brussels and Michael Lindemann in Bonn

Fresh tensions erupted between Greece and Turkey yesterday as Ankara recalled its ambassador to Athens after Greece blocked agreement in the European Union on an aid package for

The latest crisis comes weeks after an outbreak of hostilities between the two countries was narrowly averted over sovereignty rights in the Aegean. The incident, involving a dispute over two islets, led to threatened military action by the two countries and was defused after the inter-vention of Mr Richard Holbrooke, who has just retired as US assistant secretary of state.

Turkey said it was recalling its ambassador for consultations

Fresh tensions erupt as Ankara recalls ambassador after Athens blocks EU deal

against Turkey's vital interests by Greece - using the islands crisis as an excuse - and by its moves aiming particularly to hurt Turkey-EU ties". The announcement came hours after it emerged that Greece had

succeeded in postponing an EU decision on a five-year, Ecu375m (\$474.4m) aid package for Turkey which was due to be agreed by EU foreign ministers at a meeting in Brussels on Monday.

The aid package was designed to help Turkey adjust to the impact of a customs union agree-

after "a series of hostile actions ment between the EU and Ankara which will give EU industrial goods duty free access to Turkey. Mr Costas Simitis, the Greek prime minister, speaking in Bonn after a meeting with Chancellor Helmut Rohl, warned that the "question of the islands has to be cleared up before further prog-ress can be made".

Mr Theodoros Pangalos, the Greek foreign minister, further underlined the Greek position by maintaining that the customs union had been "severely violated by Turkey. It is impossible that the EU will have friendly relations with countries which attack members of the EU. Third countries must behave". Mr Pangalos said it was the

"first time this has happened. It is a very serious event and the EU will take a position on [the matter]". He said it would be "very difficult" for Greece to agree to the aid package "at this

Italy, which currently holds the EU presidency, confirmed that the aid package had been struck off Monday's agenda at the request of Greece. However, foreign ministers are still expected

to discuss the issue over lunch. The Greek action provoked an angry response from some member states, notably France. However, other member states emphasised that although Greece was isolated in seeking to delay the decision, it was nevertheless not seeking to renegotiate the terms of the agreement.
Greek officials said blocking

the aid package was a "tactical move" and stressed that the new Greek government under Mr Simitis was anxious not to damage relations with its EU partners.

In Ankara Ms Tansu Ciller, the Turkish prime minister, asked its allies "to lead Greece to renounce the dangerous path it has taken". She added that Turkey, "even if it remains alone, has the power and determination necessary to counter Greece's hostile policy".

### Fears over monetary union hit German bond issue

The German bond market was thrown into confusion yesterday by unusually low bidding on a DM10bn (\$6.8bn) issue of fiveyear government paper, which partly reflected domestic inves-tors' concern over European monetary union.

Because the issue matures in November 2000, some economists said the response showed private investors were nervous over different views being expressed on Emu's timing and probability. If monetary union starts on schedule in 1999, investors in the issue will be repaid in euros.

Politicians, notably Chancellor Helmut Kohl and Mr Theo Waigel, the finance minister, insist Emu must have a stable foundation and start on time. The Bundesbank, headed by Mr Hans Tietmeyer, stresses stability above all, suggesting delay would be better than Emu's later failure through economic weakness.

"Conflicting comments send a tremendously confusing signal to the client base," said Mr Robert Hammond, director of D-Mark bond products at Barclays de Zoete Wedd in London. "So they don't buy five-year paper." He called the problems with the auction of the medium-term Bundesobligationen (Bobl) "a water-

Other economists said Emu worries were only one factor. "The negative reaction in the market is partly due to the way the finance ministry and the Bundesbank handled the auction," said Mr Andrew Bosomworth, bond economist at Merrill Lynch, the US investment bank. The average bid by German and foreign banks was 99.92 per cent of par, but the lowest low 99.01 per cent. Although the Bundesbank said there was only one low bid, the market responded badly to the fact that it was accepted. "It's not a good reflection of Finanzplatz Deutschland [Germany as a financia] centre]," Mr Bosomworth said.

The Bundesbank said the government found the average price acceptable and had accepted all

## Political boost for Yeltsin Moscow to scrap oil and gas export tariffs

### **IMF** to lend Russia \$10bn over three years

By Chrystia Freeland in Moscow and Robert Corzine in London

The International Monetary Fund yesterday announced a \$10.2bn three-year loan for Russia, in a powerful endorsement of President Boris Yeltsin's economic The loan, second in size only to

the IMF's ball-out of Mexico last year, is an important financial and political boost for Mr Yeltsin. who faces a bitter battle with Communists in next June's presidential elections. ing t

Michel Camdessus, the IMF managing director, added a further flourish with the bullish prediction that Russia's gross domestic product would grow by between 2.2 per cent and 4 per cent annually over the next two years and would reach a robust yearly rate of 6 per cent after that.

In exchange, the Kremlin has promised to scrap oil and gas export tariffs by July and to stick to a tight fiscal and monetary policy designed to bring inflation down to 1 per cent a month by the end of the year.

Mr Camdessus said the money

would be disbursed in monthly instalments, following the strict practice the IMF introduced in last year's \$6bn loan to Russia. This schedule will give the

fund substantial leverage over the Russian government, and Mr Camdessus warned that if a new, Communist administration chose to break with Mr Yeltsin's economic policies, the IMF would not hesitate to withdraw financial aid. The IMF chief also said

the programme would not permit "back-tracking" on privatisation, mounting calls for a partial return to state ownership.

Some Russian observers worry that Mr Yeltsin, who dismissed the most prominent reformers from his cabinet last month and has made a spate of high-spend ing promises, might deviate from the painful path of reforms before the elections. But Mr Camdessus gave the

Russian leader his vote of confidence, saying that Mr Yeltsin's most high-profile promise - to pay off wage arrears - could be accommodated within the austere budget agreed with the IMF.



Russia. The loan is the second biggest after last year's IMF bail-out of Mexico

However, Mr Camdessus said se he was referring only to the Rbs3,500bn (\$720m) owed to federal government workers, which accounts for less than a fifth of the national mountain of wage arrears that has turned millions of unpaid workers against Mr Yeltsin.

The president could find him-

self empty-handed if the government, which collected only 55 per cent of planned revenues last month, does not find a way to improve tax collection. Industry analysts said the lift-

ing of the export tax on oil and gas should give a boost to Russia's big energy exporters. But the measure, which Russian officials said was the biggest sticking point in negotiations. could also boost the domestic price of energy and some observers feared the Kremlin might delay replacing the export tariffs with an internal excise tax.

Russia's red barons may derail nickel privatisation, Page 3 Continued on Page 22 Bonds, Page 32

### France to cut nuclear arms in sweeping defence review

By Our Foreign Staff and

President Jacques Chirac yesterday announced the biggest shake-up in French defence policy for several decades, scrapping its land-based nuclear missiles, ceasing production of fissile

nuclear material, and moving to an all-professional army. in a live television interview outlining the reforms, he said the size of the armed forces would be cut from 500,000 servicemen to 350,000 and the number of regiments from 124 to 88 or 85.

The move from conscription to an all-professional army would

In what appeared to be an attempt to regain the moral highground after French nuclear tests brought worldwide protest last year, Mr Chirac said he had decided to close France's only factory producing plutonium and weapons-grade enriched uranium at Pierrelatte, near Lyons. He said the country had plentiful stocks for its own weapons needs. Announcing a package of reforms which went wider and deeper than many had predicted, the French president said 18 agoing land-based nuclear missiles

would be scrapped. France would rely on four missile-firing submarines, and aircraft as the main arms of its

World Track News ..

on the southern Plateau d'Albion

Thomson chief quit ahead of deal

Thomson-CSF, the defence electronics arm of Thomson, and the UK's General Electric Company were on the point of signing a worldwide joint venture to pool their sonar businesses when Mr Alain Gomez, the French defence group's president, resigned this week. Mr Gomez and Lord Weinstock, GEC's managing director, were also in advanced discussions about forming a joint holding company encompassing the sonar business, a venture for inture airborne radar and several other operations where they could combine their expertise. The rapid pace of these international talks is thought to have provoked hasty announcements from the French government over the proposed sale of Thomson, and that Dassault and Aérospatiale, the two French aircraft makers, were to merge. Many senior figures in the French defence industry were away from Paris when the announcements were made. GEC and Thomson-CSF saw such ties as precursors to an overall joint venture pooling all of their defence electronics interests. Full Story, Page 22

nuclear deterrent. The French president said only a professional army would be able to ensure France's security in the long term, coupling nuclear deterrence with an improved capacity to project large forces overseas.

"If we want to have a modern defence, we realise that can only happen with a professional army, And therefore I have decided to carry out a reform that will lead France to have a professional army within six years," he said. Recalling the problems Paris had in putting together a major fighting force for the 1991 Gulf War, he said: "France must have

the capacity to projet abroad in

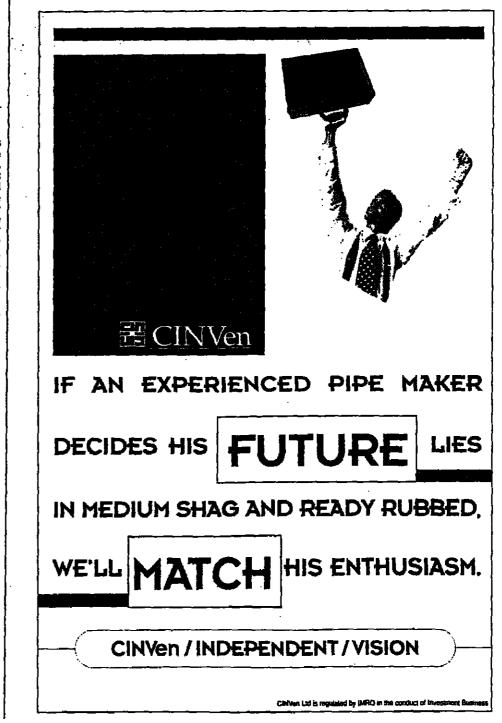
rapid and organised conditions a significant force of about 50,000 to 60,000 men. Today it can only manage 10,000."

In a gesture to Germany. France's main European ally, the French president said he had decided to dismantle the Hades nuclear missile, mothballed in 1991, but which worried Bonn because it could hit only German

soil if fired from France. Mr Chirac said the reform was essential because France no longer faced the danger of "invading hordes" but needed to project forces rapidly to meet diffuse threats to its interests around

Continued on Page 22

## CONTENTS Int. Bond Service



THE FINANCIAL TIMES LIMITED 1996 No 32,916 Week No 8

LONDON - LERDS - PARKS - FRANKLYSKY - STOCKROLE - MADRID - MEN YORK - LOS AMGELES - TOKYO

Bosnian leader

Bosnia's President Alija Izetbegovic was yesterday rushed to hospital with suspected heart trouble, but aides said the

Mr Edhem Bicakcic, vice-president of the ruling Moslem

Party of Democratic Action (SDA), told state radio that the

president was tired after ruling the country during four years

of war and the protracted negotiations which finally resulted

Observers said there was no clear heir to Mr Izetbegovic,

who remains the undisputed leader of the Moslem community

The prospect of a political vacuum among Bosnia's Moslem

ppened up as hardliners in the Serb camp appeared to be

in hospital

70-year-old leader's life was not in jeopardy.

in the Dayton peace agreement last November.

backed by leading intellectuals and the army.

## Alitalia seeks \$950m capital increase

By Robert Graham in Rome

Alitalia, Italy's national airline, yesterday unveiled a four-point plan to restructure the troubled carrier and permit a L1,500bn (\$950m) capital

The proposal is the final opportunity for Alitalia, which is 90 per cent owned by the Iri state holding company, to avoid bankruptcy. However, it relies heavily upon the co-operation of the nine unions represented in the company, which have thwarted all efforts over the past two years to overhaul Alitalia.

Yesterday, the management appeared to have deliberately dropped the confrontational approach towards unions which had involved pushing ahead with cost cutting and imposing more flexible and productive work

Management of Italy's national airline yesterday unveiled a four-point programme to restructure the troubled carrier

appointment yesterday as chief executive of Mr Domenico Cempella, a veteran Alitalia executive with extensive experience in the airline business as a

Since last autumn - when Mr Roberto Schisano was summarily dismissed as chief executive for allegedly mishandling union negotiations - the role has been covered by Mr Renato

Riverso, the chairman. Yesterday, all the main airline unions welcomed the appointment of Mr Cempella, whose last job was chief executive of Rome Airports. This positive reaction immediately

least be made on restructuring. An Iri spokesman also voiced "modest optimism" that the unions would be more accommodating. They are due to meet the government on Monday, when more specific commitments are expec-

One of the first problems to resolve is the L28m secret pay increase for pilots negotiated last August by Mr

Alitalia has said frequently in recent weeks that an 18-month freeze on industrial action was a precondition for restructuring. Without it, the management say, the airline cannot

practices. Part of the reason was the raised hopes that progress could at raise fresh capital of LL500bn on the open market. Instead, they will have to ask for direct assistance from the government which Brussels may

**NEWS:** EUROPE

The new plan envisages Iri providing at least L1,000bn. It has undertaken with the EU not to incur further debt. Thus, these funds, due during the first half of this year, will have to be found from Iri assets or through some accounting device that does not involve debt.

Unofficial estimates indicate Alitalia will lose L250bn in the first quarter of 1996. With debts of more than L3.500bn and little more than L500bn left in capital, the new plan has to be put in operation quickly.

The plan centres on: solving problem of excess staff in a non-traumatic way": reassessing route structures;

speeding up the forging of new alli-

 establishing a new dialogue with the unions. Yesterday Mr Riverso, who returns

to being merely the chairman, refused to give details on the likely job cuts or the extent to which routes would be

However, he said: "Alitalia is not competitive and we know this full well. Now it's time not just to produce plans but to implement them. There are many things to do, some in the next two months, others over the next

### **Pressure** grows for reform of German tax system

By Peter Norman in Bonn

The debate over reforming Germany's complex and inequitable income tax system moved up a gear yesterday, a senior parliamentarian from Chancellor Helmut Kohl's Christian Democratic Union put forward plans to eliminate tax breaks and sharply reduce the top tax rate.

Mr Gunnar Uldall, newly appointed economic policy spokesman for the CDU. Christian Social Union group in the Bundestag (lower house), proposed cutting the top income tax rate from 53 per cent to 28 per cent, and instituting lower tax rates of 8 per cent and 18 per cent for incomes below DM30,000

(\$20,500) a year. This could be financed, he claimed, by broadening the tax base and eliminating all tax privileges in the German income tax system. The present system had reached the end of its natural life, said Mr Uldall.

He called on the government to agree clear plans for a radical reform of income and corporation taxes before the next German general election due in the autumn of 1998 so that these could take effect in

Mr Uldall's ideas were welcomed by organisations which represent German taxpayers and tax gatherers.

"The time is ripe for such a reform." Mr Karl Heinz Däke, president of the federation of taxpayers, said yesterday. Mr Paul Courth, head of tax officials' trade union, said that eliminating tax breaks would be a "huge step to simplifying the system and

ridding Germany of its tax The Bonn finance ministry was more cautious. Only two weeks ago, Mr Theo Waigel, the finance minister, ruled out radical change in the near

future, citing the massive resistance it would generate. The minister pointed out that charities would object if the donations they received were not tax deductible and the construction industry would suffer if tax breaks for

building apartments were ended. However, the government has promised to attack tax breaks and reduce income and corporation tax rates from 1998 as part of its 50-point programme to boost growth jobs in Germany, and which was announced last

month. Mr Uldall did not completely rule out tax breaks in a future income tax system. But he insisted that all concessions

should be scrapped as a first step to reform. This move would force a parliamentary vote on the introduction or reinstatement of any specific tax break. By contrast, attempts in the past to reform the German income tax system have been piecemeal affairs that have

national authorities were

"The main problem is that

Mr Söderman said he was receiving more "admissible cases", which was lowering

figure was so high. "There has not been much publicity in member states about my job.

#### gaining political ground. Western observers in Sarajevo said they were concerned by the increased prominence of the most notorious Bosnian Serb leaders - Mr Radovan Karadzic and General Ratko Mladic, both indicted war cruninals. Admiral Leighton Smith, the Nato commander, said yesterday he would wait for another 48 hours before recommending that economic sanctions against the Bosnian Serbs be lifted. The delay would give him more time to assess the Serbs'. compliance with their promise to resume co-operation with No escape, page 20 Editorial Comment, page 21

Portugal's life business soars

Life insurance business in Portugal climbed 129 per cent in January compared with the same month last year, reflecting higher incomes, tax incentives and a lack of confidence in the state social security system.

Figures from companies representing almost 90 per cent of the sector showed life insurance accounting for 31.2 per cent of total insurance premiums worth Es76.3bn (\$500m) in January, an overall premium growth of 29.7 per cent on January 1995. However, the Portuguese Insurance Association (ASP) said vesterday that growth of 271 per cent for fixed-income investment products, which are marketed by insurance companies as well as banks in Portugal, accounted for most of the growth in the life sector. Traditional life premiums grew

Life insurance was virtually non-existent in Portugal five years ago and has been growing rapidly as incomes and educational standards have improved. Confidence in the social security system, already low because of an ageing population; has been further undermined by tax incentives for companies and individuals who opt out.

#### Brussels to probe Roche grants

The European Commission is to investigate Austrian government grants worth Sch378m (\$37m) to Roche, Switzerland's biggest pharmaceuticals company, to help build a manufacturing plant. The Commission said yesterday that the Austrian government had not demonstrated that the aid conformed with EU rules.

Roche said it had expected the decision because the grantshad been negotiated before Austria's entry into the EU. But it added: "There will be no changes in operations there."

The grant aid was in two parts: Sch300m for research and development and the balance for environmental protection. It related to a project to create an obesity drug named Orlistat. Roche had in 1992 signed a deal with an Austrian company, Chemie Linz, which would manage the project. Roche would pay for the project and make further payments to Chemie Linz, Roche had sales last year sales of SFr14.7bn (£7.9bn) and made a net profit of SFr1.91bn in the first six months. At the end of the first half of the year, Roche had a cash pile of about

### Greek strike over pay policy

Several hundred thousand Greek workers yesterday staged a 24-hour strike to protest against the Socialist government's decision to hold pay increases below this year's projected average inflation rate of 6 per cent.

Public sector workers, who have been offered a basic increase of 3.75 per cent this year, led the walk-out. State banks and public utilities closed, public transport in Athens and Thessaloniki was halted and flights by Olympic Airways the state carrier, were delayed for several hours.

Crews on Greek island ferries, which are privately owned, staged a four-hour stoppage. Greece's trade unions are demanding a 10 per cent increase this year, together with the introduction of a 35-hour working

week, down from 40 hours. The Confederation of Greek Industry is opposed to a reduction in working hours, claiming that it would wine out recent productivity gains.

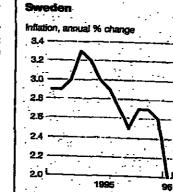
#### Berlin talks on rising city deficit

Berlin's governing Christian Democrat (CDU) and Social Democrat (SPD) coalition will hold a special session next week on a report showing the city's budget deficit will soar to DM31.8bn (\$21.6bn) by the end of the current legislative period in the year 2000, nearly DM9bn more than previous estimates. Ms Annette Fugmann-Heesing, appointed head of finance in January, said the city's finances were in disarray and measures would have to be taken to scrutinise every public investment project, the number of public sector employees and public expenditure.

Her predecessor from the CDU, Mr Elmar Pieroth, had calculated that the city's budget deficit this year would amount to DM9.1bn, with revenues amounting to DM33.5bn and expenditure totalling DM42.6bn. However, Ms Fugmann-Heesing showed that expenditure this year would rise to DM44.6bn and warned that an earlier decision to introduce savings of DM23bn over the legislative period would have to be increased to DM30bn. Judy Dempsey, Berlin

**ECONOMIC WATCH** 

### Fourth cut in Swedish rates



yesterday cut its key lending. rate for the fourth time this year as statistics showed inflation fell to 2.0 per cent in January. The Riksbank cut the repurchase rate to 8.05 per cent from 8.30 per cent, only a week after its last cut. The repo rate has fallen from a level of 8.91 per cent in early January, when the Riksbank reversed a trend of tightening monetary policy in place since August 1994. Inflation figures published yesterday, showing a fall in the year-on-year rate to 2.0

Sweden's central bank

Source: FT Extel Source FT Entel per cent in January from 2.6 per cent in December, underlined the bank's judgment that inflationary pressures on its 3 per cent ceiling have subsided A reduction in value added tax on food in January helped hold down consumer price rises in that month to 0.1 per cent,

compared with a rise of 0.7 per cent in December.

The chief worry for the Swedish authorities now is signs that economic growth will slow significantly this year after only two years of modest recovery from the 1991-93 recession. threatening government efforts to combat 12 per cent unemployment. Hugh Carnegy, Stockholm ■ EU industrial production rose 3 per cent in 1995, after

growing 4.9 per cent in 1994. Swedish growth was the highest at 10.5 per cent, Germany's the lowest at 0.5 per cent. ■ Spanish industrial production fell 4.8 per cent year-on-year in December after rising 1.2 per cent in November.

Minister admits 'peace dividend' from ending of Cold War could be small

## French may save little on force cuts

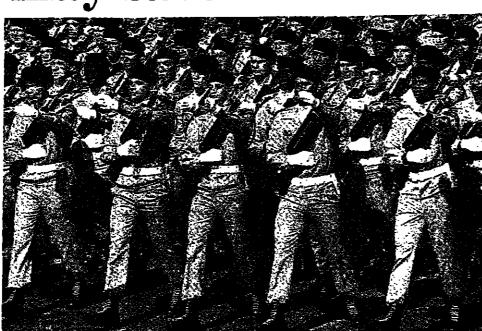
By David Buchan in Paris

A French parliamentary report yesterday put the net savings from scrapping military conscription and halving the size of France's armed forces at a modest FFr6bn (2770m) a year, because of the need to pay professional soldiers more.

The report by Mr Patrick Balkany, a Gaullist deputy. came shortly before President Jacques Chirac was due to unveil on television his plans to restructure France's forces and arms industry. The Balkany report assumed a reduction in the country's total armed forces from 500,000 to 246,000, with the three services recruiting around 40,000 new professionals.

Other French deputies estimated that savings could be outweighed by the expense of recruiting professionals to replace conscripts (whose present 10 month service costs the state only FFr28.000), together with the cost of recapitalising state defence companies and of providing compensation to

towns for local base closures. A senior minister yesterday conceded the "peace dividend" would be relatively small because France had taken so



Closing ranks: big cuts in France's military machine are planned

the Cold War. He confirmed that the government would recapitalise the loss-making Giat armour and tank manufacturer and the Snecma aero-engine maker, and that introducing an alternative civilian service would negate above the FFr200bn level.

some of the savings in replacing conscription.

But the finance ministry expressed its intention to keep the 1996 budget defence to last year's FFr185bn, and in subsequent years it should not rise

monetary union, the ministry wants to spread the cost of force structure changes beyond the 5-6 year timeframe sought

Mindful of France's commitment to fiscal discipline in order to qualify for European

Socialist, said he could accept a professional army provided it allowed unions in it.

Adopting a more neutral stance, Mr Baliadur called for a referendum to decide the issue,

French Revolution, abandoned for almost all the 19th century

and reintroduced in 1905

France's conscription system

has come under increasing

criticism in recent years for

inefficiency and inequality.
In the 1991 Gulf War, France

was only able to field a force

half the size of the UK contin-

gent even though it has an

army twice as big. In addition,

middle-class 18-year-olds have

increasingly been able to escape the draft or do alterna-

tive service, often with French

The issue of abandoning con-

scription cuts across the politi-

cal spectrum, though broadly

the left favours retaining the

draft while the right is ready

to follow the Gaullist president

in scrapping it.
But Mr Francois Leotard.

who was defence minister in

the centre-right government of

Mr Edouard Balladur, has urged that a reformed con-

script system be kept, while

yesterday Mr Julien Dray, a

companies abroad.

### Rühe's mission to Europeanise Nato German defence minister is recruiting support for

noted Anglophile and a committed Atlanticist. He loves to Mr Portillo, he emerged beamhis knowledge of the British

system. So when he visits London preaching the need for a European defence identity, he seems able to disarm even such a committed Eurosceptic as Mr Michael Portillo, his British counterpart.

His new theme is the Europeanisation of Nato: the need to reform the Atlantic alliance so that the Europeans can assume much more responsibility for crisis management, if the Americans do not want to become involved. He also wants the same process of reform to dismantle the old Cold War structures of the alliance, so that enlargement to east and central Europe can go ahead without infuriating the

On top of that, he wants the European Union to gain a clear defence identity, with the gradual integration of the Western European Union into the EU. And he wants to build a thoroughly integrated European defence industry, capable of competing with the US in global markets.

It is a radical agenda, and one the British government, at least, is likely to treat with

THE FINANCIAL TIMES
Published by The Financial Times (Europe)
GmbH, Nibelungenplatz 3, 60318 Frankfurt am Main. Germany. Telephone ++49
69 156 850, Fax ++49 69 596 4481. Represented in Frankfurt by J. Walter Brand,
Wilhelm J. Brissel, Colin A. Kennard as
Geschäftsfurer und in London by David
C.M. Bell, Chairman, and Alan C. Miller,
Deputry Chairman. Shareholders of the
Financial Times (Europe) Lid, London and
F.T. (Germany Advertising) Lid, London
Shareholder of the above menuoned two
companies is: The Financial Times Limited.
Number One Southwark Bridge. London THE FINANCIAL TIMES

GERMANY:
Responsible for Advertising: Colin A. Kennard. Printer: Hürriyet International
GmbH. Admiral-Rosendahl-Strasse 3a.
63263 Neu-Isenburg ISSN 0174 7363.
Responsible Editor: Richard Lambert, 60
The Financial Times Lumted, Number One
Sonthwark Bridge, London SEI 9HL.
TRANCE

Southwark Bridge, London SEI 941...
FRANCE:
Publishing Director P Maravigia, 42 Rue
La Bobin, 75008 PARIS, Telephone (01)
5376 8254, Fax (01) 5376 8253. Printer:
S.A. Nord Eclair, 15/21 Rue de Caire,
F-59100 Roubaix Cedex 1. Editor: Richard
Lambert. ISSN 1143-2753. Commission
Pariaire No 67808D.

Responsible Publisher: Hugh Carnegy 468 618 6088. Printer: AB Kvallstidaingen Expressen. PO Box 6007, S-550 06, Jönköping. O The Financial Times Limited 1996 Editor: Richard Lambert, do The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL.

reduced US role in alliance, writes Ouentin Peel r Volker Rühe, Ger- considerable caution. Yet Mr members, and to prepare strucmany's combative Rühe is convinced that even tures for the Europeanisation defence minister, is a London is open to persuasion. After talks this week with have had very long discussions on Europe," he said. "I think

he is moving towards the cen-

They may not agree on the fine detail of new defence structures, he admits, but they agree on the basic philosophy. Mr Rühe's argument is that two historical developments are happening simultaneously, and they are entirely compatible: "The Americans want to be relieved in Europe, and the Europeans want to have a

stronger identity." he says. "Our main philosophy has always been - and here Great Britain in the past had a different view - that the only way to keep the Americans in Europe is to do more for the European defence identity. When we said that first, in the 1980s, and started the [Franco-German] Eurocorps, the British said: 'No, you are driving the

Americans out of Europe'. Today, he believes the British have accepted his view, driven not least by clear signals from Washington that the US also wants a stronger European defence identity. "This philosophy is now shared." However, putting it into practice, he admits, is going to be

difficult. His top priority is Nato reform. "IWe need) to create a new Nato that is ready to do the jobs of the future, which are not just collective defence, he savs.

"To prepare new structures for the opening of Nato for new of Nato, wherever that is nec-

In effect, he wants to have being all-European. At the moment most commands are held by US officers.

"What we are talking about is the levels of headquarters, to give the necessary flexibility so that they can be led by Europeans only. The Nato structures now are mirroring very much the past. A lot of the Nato headquarters still mirror the Cold War, and the fixed situation between east and west. We are thinking about radical change. We need to make the Europeans able to deal with a crisis situation that has to be dealt with by Euro-

He cites the present example of the Nato peacekeeping force in Bosnia as what may become an increasingly rare example of US direct participation in Ешгоре.

"In the next crisis, the Americans may not take such a decision," he says. "It was a very courageous decision of [President Bill] Clinton to go to Yugoslavia. It was against the will of his population."

The Nato structures he sees as models for the future are the British-commanded Allied Rapid Reaction Corps, and the Eurocorps. As for Nato enlargement, he believes a Europeanised alli-

ers. "It is not the old Nato that is expanding," he says. "It is a new Nato that is opening." Nato enlargement should go band-in-hand with enlarge-

ance should not be regarded as

hostile by future Russian lead-



Volke Rühe: "The Americans want to be relieved in Europe."

ment of the EU, although not necessarily simultaneously. He admits that the actual process of joining the EU is likely to be more difficult for the countries of central and eastern Europe. than Nato enlargement.

"When you go into Nato, you do not need a modern tank." he says. "You do need a modern agriculture to join the EU. Parallel to his vision of the Europeanisation of Nato, he wants to see a stronger defence identity in the EU. That is undoubtedly where he would part company from Mr Portillo. He wants to begin the process now of preparing for a full merger of the EU and WEU.

But, in the first place, that

would simply mean seeking EU

endorsement for WEU

"We have said that in defence matters, we need a coalition of the willing," he says. He calls the German idea the "solidarity clause". "Nobody can be told by any-

body else to send his soldiers somewhere. But if the WEU members go for a mission, we would still ask the non-WEU members of the EU to give their political support." He also wants to see the EU

defence ministers holding regular meetings, like all their other ministerial counterparts. On that he believes the French will back him. But he admits he is not so sure of Mr Portillo. "I think we can agree on pragmatic steps, but the British so far are not ready to look into the future, where the EU

and WEU will be merged."

invariably resulted in greater

#### take troubles to El mouth - the ombudsman has already scored some successes.

Mr Söderman says that in

By Caroline Southey

Secrecy and favouritism top the list of problems brought by European Union citizens to Mr Jacob Söderman during his first five months as the EU's first ombudsman. More than 400 complaints have landed on his desk in Strasbourg. The largest number have come from Britons, followed by Germans and Spanish. Luxembourgers have lodged fewest. The post of ombudsman.

established under the Maas-

tricht treaty, was designed for

an independent arbitrator and

mediator on complaints from Europe's 372m citizens.

"Refusal to give access to documents" is one of the more common themes running through the letters posted to the ombudsman. Accusations of secrecy are made against all three of the EU's biggest insti-tutions – the Council of Ministers, the Commission and the parliament. One complainant accused Mr

Christos Papoutsis, the energy

commissioner, of wrongfully

invoking a secrecy clause in

the Euratom treaty to refuse

information about nuclear

stores and depleted uranium.

accused Mr Franz Fischler, the agriculture commissioner, of denying access to a study on the impact of growth promoter additives in animal foodstuffs. Mr Söderman is also pursuing a complaint that trainees are selected by EU institutions on the basis of their "connections" within the organisations rather than according to qualifications and aptitudes. Although the process of tak-

and the complainant a further

four cases the Commission has responded to initial letters of complaint by righting the wrong, while the Council has responded positively once. The institutions are showing very favourable attitude to the work we are doing," he said. "The main point is that the complainant should be given the rights he is seeking. ing up complaints is lengthy -This is beginning to happen." the institution against which a complaint has been made is given three months to respond

The ombudsman turns away most issues brought to him. Many have been referred to a national ombudsman because

involved; others have already been the subject of a court

people don't know what my mandate is. I can only deal with problems related to Community [EU] institutions, not national ones," he said.

his initial 80 per cent refusal But he was not surprised the



### ... Airlines may have breached **Brussels** terms for state aid

DAY REBRUSES

usiness soars

The Property of the Property o

12 35 W MITTER.

1. da (0. 11.16.5

The second second

The second 2000 ED 20

-- 7200

· Section in the

- 10 mg gr

- ুল গ্ৰা

e Roche grant

2004年1月1日 1000年1月1日 1000年1月1日

- - - - - -

TATES ASSESSED 7.2 ...五+1 (和四 - \* 77.27 A mper 7. + 1 A A A 和 和 建

o Homosom - Topies Respe

二 mits Area to the diam

The Washing

pay policy

in the second section

ATTENDED

--- 10 h

11. M. R.

THE PERSON OF TH

Percent ned ned ned ned nedde

HOULD SURFINE BOOK

redish rates

Frederick

Andread

A

sing city defid

. \*\*- E(\* E2: nin (14 toeta) ি ভিলন্ধী <u>ভ</u>

- 0. pro24%

By Emma Tucker in Brussels

Speculation is mounting in Brussels that some of the state owned airlines rescued from bankruptcy in 1994 are heading for further trouble, just weeks before progress reports on their health are due to be delivered to the European Commission.

Preliminary details suggest that Air France, Olympic Airways and TAP-Air Portugal have had mixed successes in meeting the terms of the rescue packages on which approval of the aid was

Doubts have also surfaced about the recent behaviour of

Assessment of the reports most of which are due next month and in April - falls to Mr Neil Kinnock, the transport commissioner, who will make a speech in London today pledging that he will be vigi lant in ensuring that commercial disciplines are followed.

"If there are any who still 🏓 believe that an airline can somehow be insulated from the competitive and commercial disciplines, they are deluding themselves, he says.

Mr Kinnock recently approved a controversial Pta87bn (\$700m) capital injection for Iberia, the Spanish state-owned airline. This was whittled down from an initial request for Ptal30bn and the airline was forced to sell off

Nonetheless, the agreement provoked criticism and the Commission is keen to show that it is taking a tough line with earlier recipients of state

Olympic, due to receive the second tranche of a Dr54bn (\$223.3m) payment from the Greek government in April, raises the most serious doubts. According to the Commission, the rescue plan - which contained 21 conditions - is on course for the time being. However, Brussels is worried about interference from the Greek government.

"The government seems to meddle a lot in the manage-ment," said an industry official. "This is a problem, because it could stop the airline from becoming viable."

When the airline's board was recently renewed, the Greek government made the appoint-

In addition, the Commission believes it may have detected further state aids that were not declared at the time the rescue package was approved.

Air France, the most notorious recipient of state ald in 1994, is waiting for a decision on the third and final payment of a FFr20bn (\$4bn) hand-

The decision as to whether the company has lived up to the conditions will be taken by Mr Kinnock in June following assessment by independent consultants. According to officials, the

Air France rescue plan was on course last year, "but only Luck, in particular the sharp

drop in the price of fuel, played an important part in ensuring that the airline met its objec-

Industry sources are not convinced that the airline will receive the final payment.

"There are strong doubts about whether the company has restructured enough," said an industry executive.

Meanwhile, the Commission

has received a complaint from TAT, the French subsidiary of British Airways, that the modern West Terminal of Paris's Orly airport is being reserved for Air France while construction on a new terminal is

One of the conditions of the rescue package was that other airlines should not be disadvantaged during construction

at the airport.
The Commission also wants to check that Air France is not abusing its position to become a price leader. The state aid was granted on condition that the company did not undercut other air fares, but on certain routes fares have been offered that are significantly lower than others.

TAP, the Portuguese national airline that received Es180bn (\$1.2bn) in 1994, is less contentious and appears to be on course to meet the Commis-

sion's conditions. Last, Brussels is investigating the sale of Alitalia's majority stake in the Rome air-

ports company.

It is worried that the sales price was inflated and therefore constituted a hidden state

## Bremer Vulkan suggests plan to save yards



By Judy Dempsey in Berlin

Bremer Vulkan, Germany's biggest shipbuilder, which this week applied for protection from its creditors, may hive off several divisions and retain only its core shipbuilding business, Mr Hero Brahms, head of the company's supervisory board, said yesterday.

Mr Brahms, a former board member of the Treuhand privatisation agency, which sold two east German shipyards to Bremer Vulkan in 1992, told German radio the management would try to keep its five shipyards, which employ about 23,000 people. But the machine construction division - which accounted for 16 per cent of the group's DM6bn (\$4bn) turnover in 1994 - would "have to go its own way", he said.

Mr Brahms was referring specifically to Dorries Scharmann, which is expected to report an annual loss of more than DM200m, as well as the group's two non-shipbuilding subsidiaries in east Germany -Dieselmotoren and Neptun Industrie, both in Rostock.

Mr Brahms said he would try

keep all the shipyards together. But he may face opposition from the Mecklenburg-Vorpommern government because of the way in which Bremer Vulkan diverted DM600m of DM850m earmarked as investment for the east German state's shipyards into the

group's other operations. The German government yesterday insisted it was not prepared to grant fresh loans to Bremer Vulkan. The group expects losses of DM1bn for 1995 in addition to outstanding bank loans of more than DM1.4bn. It also requires DM2.2bn this year to pay its bills, provide working capital and meet investment commitments to its east German

shipyards. Mr Günter Rexrodt, Germany's economics minister and an advocate of reducing state subsidies, told German radio: "Anyone who thinks he can restore the company to health with fresh money from Bonn is mistaken \*

But the city-state of Bremen, anxious to curb unemployment - currently standing at 14 per

eral and state authorities to day said it would be interested in taking a stake in STN Atlas Elektronik, one of the few prof itable divisions of Bremer

According to Bremen Radio STN obtained a DM75m cash injection from its creditors and expected a further DM200m by

the end of this week. Commerzbank, Bremer Vulkan's banker, yesterday confirmed it had agreed in principle to the loans, "but we have not yet disbursed them. We are waiting for security", an offi-cial said. He added that these loans might not require permission from the European Commission, which in recent weeks has been meticulously scrutinising any state-backed credits to Bremer Vulkan.

The Commission yesterday said it had approved an extension of a west German guarantee scheme for the shipbuilding sector in the eastern states.

Bremer Vulkan, which owns two shipyards in Mecklenburg Vorpommern, will be eligible for funds under the scheme but the Commission warned that it would require detailed infor-

## German yards could look to Poland for way forward

By Christopher Bobinski in Warsaw

The fate of Bremer Vulkan, holed by high German labour costs despite large-scale subsidies, contrasts with a revival in shipbuilding just across the border in Poland, where lower wages and tough restructuring have ensured survival without subsidies for shipyards such as Szczecin and

If Vulkan's troubles lead to closures of capacity, competitive pres-sure on the Polish shipyards would be eased, but most contracts won by Africa. But Poland's shipbuilders,

the Polish yards to date have been at the expense of Korean and Japa-nese shipyards.

However, the Szczecin shipyard the star performer among Polish yards - has been a direct rival for some orders with yards such as Volkswert Straisund, the east German yard Bremer Vulkan bought after the fall of the Berlin Wall.

Szczecin has found a niche over the past three years building con-tainer vessels for shipowners as far apart as Germany, Chile and South Szczecin included, are currently to build a Japanese-style "industrial struggling with an unexpected diffi-culty: losses arising from strong appreciation of the zloty are eroding the profitability of dollar-denominated export sales.

Szczecin originally expected to more than double its net profit last year to \$25m from 1994's \$11.5m. But the strength of the zloty slashed net profit to only \$500,000 and pushed Gdynia, further along the coast, into a \$3.0m loss.

Szczecin has a \$1.6bn order book for 59 vessels and has long sought taking on the Gdansk shipyard -

group", linking it with the Gdynia yard and key industrial suppliers. It wants to join forces with the Czestochowa steelworks and the Cegielski engineering works, which provide ships' engines.

More controversially, Szczecin management wants to transfer the skills which cut delivery times by half at Szczecin to improving efficiency at Gdynia, which is Poland's largest and most modern yard. But both shipyards are wary of

other Polish yards.

Gdansk has not gone through the painful restructuring which raised productivity and quality in the Mr Richard Goluch, a senior manager at the yard, estimates that currency factors cost the yard around 100m zlotys (\$40m) and helped

throw it into overall net loss of

the birthplace of Solidarity, and a

yeard where past management errors have contributed to debts of

\$160m. Gdansk expects to make a

profit of only \$500,000 on the 19

ships worth \$700m on its books.

strengthen the industry, the govern-ment is preparing a consolidation plan for consultation by the middle of the year. A final decision on the plan will only be taken after consultation with Polish banks such as Bank Handlowy (BH), whose exposure to the Gdansk shipyard alone amounts to around \$80m.

The BH and the Szczecin-based Pomorski Bank Kredytowy (PBKS) are also shareholders in the Gdynia yard following a recent debt reduc-tion agreement.

Chrystia Freeland reports on the crucial battle for Norilsk Nikel

### Russia's red barons may derail sell-off

of Norilsk Nikel, the world's largest nickel producer, yesterday stepped up their fight against the Moscow bank which acquired a controlling stake in the enterprise in a controversial privatisation scheme last autumn.

Less than four months ahead of presidential elections which could put a Communist president in the Kremlin, battles between "red baron" directors and nouveoux riches financiers have erupted at companies across the country.

But observers say the highprofile struggle over Norilsk Nikel, one of Russia's most valuable companies, could undermine last year's wave of privatisations. Norilsk Nikel managers yes-

terday repeated their demand that the enterprise, which last year accounted for 20 per cent of the world's nickel produc-tion and 40 per cent of platinum output, revert to state ownership. Oneximbank, one of Russia's

leading banks, last December acquired control of 51 per cent of the voting shares in Norilsk Nikel through the controver-sial shares-for-loans privatisation programme. But Norilsk Nikel managers have challenged the legality of the scheme, and on Tuesday a Moscow civil court is due to announce its verdict on the

Like Soviet-era industrial bosses throughout the country, the Norllsk Nikel managers look to the state for financial support and still see themselves as local patriarchs who must provide food, housing, schools, roads and medical care as well as jobs for their 155,000 workers, who live in one of the most remote and physically hostile places on the

"We think the state should own and manage a majority stake in Norilsk Nikel," said Mr Boris Kazakov, the vice-president of Norilsk Nikel. "The need to support the population in the extreme conditions of the far north means we must remain part of the state." The red barons and their

local allies depict Oneximbank

as a ruthless capitalist new-

comer interested only in selfish

planet.

As Mr Boris Degtiarev, the pro-management head of the Norilsk Nikel trade union, explains: "We know Filatov (the current director). A new man might be a better menedzher [manager], as it has

The Soviet-era managers become fashionable to say, but a man must live for 30 years in the far north and feel the extreme conditions on his own skin in order to be good for the ordinary Norilchanin [Norilsk employee]." Local government officials

agree.
"How can the controlling stake in such an enterprise, whose revenues were \$3bn last year, be sold for \$170m? Whom does it benefit?" asked Mr Alexander Zabeyvorota, head of the local government assem-

bly.
"It benefits a small group of people, who control three or

#### Stake for sale in aircraft repairs

Russia's Sverdlovsk region will hold a closed tender for a 25.5 per cent stake in one of Russia's biggest aircraft engine repair plants, a regional property fund official said yesterday. Reuter reports

from Moscow. The official said the tender for 33,140 shares in Uralsky Zavod Grazbdanskoi Aviatsii would be held on February 29. The shares would be split into two lots, of 12.5 per cent and 13 per cent. The starting price for each share of Rs1,000 nominal would be Rs30,000. The rest of the company, based in the Urals city of Yekaterinburg, is privately held.

four banks in Moscow. It is exactly like the primitive accumulation of capital which we were taught about in Marxist classes at school."

But Oneximbank officials. and other Muscovite financiers who are afraid the case could establish a dangerous legal challenge to privatisation, argue that it is the red-barons who have been pursuing personal enrichment at the company's expense.

have been running the enterprise like their own financial cookie jar and they don't want any adults to supervise," an Oneximbank spokesman said. The greater danger, the Oneximbank official warned,

was that if the Norilsk manag-

ers won their case no private

property in Russia would be

"The directors of Norilsk

"If these red directors can lobby this thing back against a very politically well-connected. influential and powerful bank. then who can hold on to their property in Russla?" he said.



THE BANK IN THE HEART OF EUROPE

RIGHT IN THE CAPITAL OF THE CZECH REPUBLIC



WE HONOUR EVERY CROWN

ONCE THE SYMBOL OF POWER OF THE CZECH KINGS. TODAY'S CZECH CROWN

STANDS FOR STRENGTH AND STABILITY



KOMERČNÍ BANKAªS

The Ezech bank with over three hundred branches.

Romercia banka, a.s. Read office: Na Pickopé 33, 114 07 Prague 1. Czech Republic Tel. --42:2:3402 1111 Fav. -+42:2:2424 3020 --42:2:2424 3065 Teletax, 121 831 Swift, KOMB CZ PP Numericary Knowerfur banka Brazistara, a.s. Medema 5, P.O.Box 137, 810 00 Brazistava, Slovak Republic Tel. -+42:7:364 727, -+42:7:364 654 Fav. --42:7:361 459 Telex 927 14 KBBA St Representative Otto-2+ 75. Moorgage London EC2R bBT Tel.: ++44:171:588 71 25 Fac. ++44:171:588 71 20 Fachik. Street 12014 123050 Moscow. Tal -- 10051 956 31 69 Fax +-7 10951 956 31 70 Mexicandotrad. 21. 60725 Frankrust vo Maxa. Fely Aven 1697 74 09 70. Faxi vody (69) 74 09 40

### plant in **S** Carolina starts up

By Nancy Dunne in Washington

Fuji Photo Film USA has begun production in a new facility in Greenwood, South Carolina, signalling its determination to challenge Kodak on its home territory.

The new facility is the

fourth of seven Greenwood plants planned by Fuji. By the end of 1997, all seven plants in the \$700m Greenwood complex are expected to be up and running, employing 1,200 US workers.

Fuji says it has invested \$2bn in 30 other facilities including photo laboratories and sales offices - across the

Mr Craig White, a Fuji official, said the expansion was not related to the complaint by Kodak of anti-competitive practices in the Japanese photographic film and paper industry. Fuji had made a strategic decision in 1988 to establish an important manufacturing presence in the US, he added.

The new facility has begun operations on 35mm film, imported on large rolls from the Fuji plant in the Netherlands and cut and finished in

Fuji officials say they have been unable to break Kodak's dominance in the US market. Their market research shows 50 per cent of Americans will only buy Kodak film.

Fuji says it has never had more than 12-13 per cent of the US market and generally has about 10 per cent, which it compares with Kodak's market share in Japan.

In 1994, Kodak held a 36 per cent share of the world market, excluding the US and Japan, and Fuji won a 33 per cent share. Fuji officials say.

Kodak has about 70 per cent of the market in the US, similar to that held by Fuji in Japan. Kodak says the Japanese government has not encouraged competition, while the US government "has not sought to privatise protec-

## New Fuji Kodak-Konica camera link

By Michiyo Nakamoto in Tokyo Kodak and Fuji in addition to help Kodak, which has stepped

Konica, the Japanese film and camera maker, is tying up with Kodak, the US company, to make new cameras based on the advanced photo system (APS), which combines many of the advantages of conventional 35mm photography with the benefits of digital cameras.

The two companies will jointly develop single-use or disposable cameras based on the APS format unveiled earlier this month. Development of the format for APS cameras brought together arch-rivals

investigation into the domestic

market for photographic film and paper will be a test of its

ability to shed its reputation as

an ineffective organisation and

become the strong, indepen-

dent watchdog it seeks to be. The lack of anti-monopoly

enforcement in Japan has long

been considered a serious

obstacle by the country's trad-

ing partners.
"Many, many more Euro-

pean companies are bringing

up fair competition issues,

notes Mr Alain Coine, chair-

man of the European Business

Price-setting among cartels, manipulated biddings and a

lack of response from the JFTC

put European companies in

Japan at a disadvantage, the

EBC says in its latest white

anti-monopoly law itself, which

is modelled on the US anti-

trust law. But "the application

of fair trade rules is loose in

The American Chamber of

Commerce in Japan also

asserts that the JFTC allows

the law.

not bite.

some areas," Mr Coine says.

The problem is not Japan's

Council in Tokyo.

Nikon, Minolta and Canon. The project's membership has led to claims that it is virtually a cartel. The companies involved hold a significant share of the world film and

Kodak together have about 80 per cent of the US and Japanese markets: Konica, which is not a member of the alliance that developed the APS, will supply Kodak with the single-use, throw-away cameras it will

produce at its plant in Tokyo.

The deal with Konica could

camera markets. Fuji and

up its activities in Japan recently, to increase its share of the Japanese single-use camera market, which is dominated by Fujifilm.

The Kodak-Konica alliance comes at a time of sharp differences between Kodak and Fujifilm. Despite their collaboration on the APS project, Kodak has waged a campaign for US trade action against anti-competitive measures allegedly used by Fuji to dominate its home market for film.

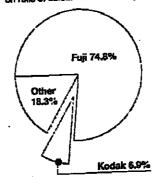
Kodak has claimed Fujifilm's practices in the Japanese mar-

ket have cost the US company \$5.6bn in lost export revenues. Fuji has vigorously denied Kodak's allegations.

Japan's Fair Trade Commission announced on Wednesday that it would start an investigation into business practices in the photographic film and paper markets, ahead of the first summit meeting between Japan's prime minister, Mr Ryutaro Hashimoto, and US President Bill Clinton.

Later this year, the US trade representative is due to report its findings on whether Fujifilm practised anti-competitive

Kodak's market share Kodak estimates for 1993 based on rolls of colour film sold in Japan

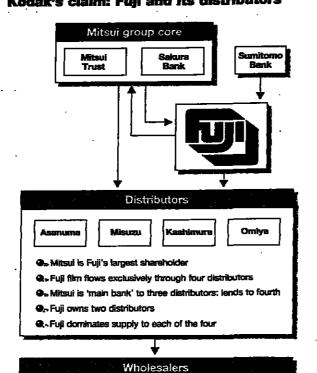


behaviour, in a determination that could lead to sanctions being imposed by the US. US-Japan talks, Page 6

## The watchdog that refuses to bite

he decision by the Japan Fair Trade Com-Michiyo Nakamoto on Japan's anti-cartel agency mission to launch an

Kodak's claim: Fuil and its distributors



Japanese companies to follow a rather loose interpretation of The weakness of anti-monopfaced substantial scrutiny from oly enforcement in Japan has the US anti-trust authorities, earned the JFTC a reputation while the FTC has taken limfor being a watchdog that does ited action against Fujifilm, notes Mr Jiro Tamura, profes-

For example, although sor of policy management at Kodak and Fujifilm both have Keio University in Tokyo. about 70 per cent shares in Officials at the FTC defend their home markets, Kodak has their record by pointing to the

authorities are also hampered by social attitudes that create, perhaps, a more formidable obstacle to enforcing fair com-petition than the lack of staff and funds.

For one thing, Japan's grouporiented society has not wholly subscribed to the idea that collusive activity, such as forming cartels, is wrong.

"Even though 48 years have passed since the anti-monopoly law was established in Japan, it has not really taken root in Japanese society," Mr Masami Kogayu, chairman of the FTC conceded recently in a Japanese magazine interview.

Part of the explanation lies in the strong tendency in Japanese society to value co-operation over competition.

As Japan struggled to emerge from the ruins of the war, competition policy was sacrificed to an industrial policy that fostered industry-wide vertical and horizontal relationships, known as *keiretsu*.

The US car industry, for example, has long claimed that tight control by Japanese manufacturers over their dealers keeps a large part of the Japanese market closed to imports. The history of post-war US-Japan trade disputes can be seen as a decades-long attempt to challenge this system. But resistance to such pres-

sure remains strong in Japan. "People say this is the way we do things here and it works just fine," notes a US government official in Tokyo

An aversion to disrupting this social harmony often discourages victims from pointing out anti-competitive behaviour. "If you go to the JFTC, you

create turbulence and an unpleasant atmosphere which Japanese society does not like," says the EBC's Mr Coine. More seriously, the need to maintain harmony with gov-ernment agencies, politicians and the business community, compromises the FTC's ability

to act independently. "In the Japanese social system, where harmony is very important, the FTC has been conscious about how other government agencies, such as Miti [Japan's ministry of international trade and industry] feel," says Professor Tamura.

eanwhile, the close ties many politicians **↓ V ⊥** have with leading Japanese companies have tended to limit political support for stronger anti-monopoly enforcement.

And there are no clear checks on the JFTC's decisions. Professor Tamura says. If the JFTC decides not to take any action, the victim of anti-competitive activity cannot resort to private legal action, as they can in the US. However, after years of foreign pressure, there is grudging recognition that anti-mo-

nopoly enforcement needs to be strengthened. The JFTC itself has requested a rise in its budget and staff members and is working towards abolishing all officially sanctioned cartels by March 1999.

WORLD TRADE NEWS DIGEST

## EU, US act on Japan's piracy

The European Union yesterday joined the US in complaining to the World Trade Organisation about Japan's failure to protect pre-1971 sound recordings from copyright piracy. The US complaint, lodged on February 9, was the first to be brought under the WTO's accord on intellectual property rights, which came into force for industrialised countries at the beginning of January.

The US and EU claim that the accord requires copyright protection for sound recordings released since 1946. Japan argues that the WTO agreement permits countries to decide

on the extent of retroactive protection. The Japanese government is said to be weighing a change in the rules to protect sound recordings for 50 years, bringing Japan into line with other industrialised nations.

Performers affected by unlicensed copying of pre-1971 recordings in Japan include highly successful pop groups such as the Beatles and Rolling Stones and solo artists such as Frank Sinatra and Elvis Presley. The US industry puts losses from piracy in Japan at some \$500m, while the European recording industry yesterday said it was losing sales of at least \$120m a year. Japan's record market, the world's second largest, accounted for \$6hn or 17 per cent of global sales in

#### Zastava to increase output

Zastava, the Serbian motor industry group which manufactures Yugo cars, plans to produce 27,000 vehicles this year, half of which will be exported. About 7,000 cars are expected to be sent to Egypt and 1,500 units each to Macedonia and Slovenia. The export drive will be reinforced later this year with the resumption of sales to western Europe, the company says.

Zastava has been hard hit by the United Nations' sanctions on Serbia and the economic collapse of much of former. Yugoslavia. This led to a steep fall in output to about 8,000 chicles last year. Some 200,000 a year were produced before the outbreak of hostilities. In the past four years, the company has made just 20,000 cars. Foreign sales should receive a further boost with the introduction of new engines later this Haig Simonian, Motor Industry Correspondent

#### US, Ukraine in satellite accord

The US and Ukraine yesterday signed an agreement allowing Ukraine to enter the commercial satellite-launch market but obliging it to offer prices which do not sharply undercut US companies. The accord will permit Ukraine to provide commercial space launches both to geosynchronous earth orbit (GEO) and to low earth orbit (LEO). Under the agreement, which expires at the end of 2001, Ukraine may win contracts for five GEO launches on its own and for a further 11 for a US-Ukrainian joint venture. Renner Washin

■ The Czech competition ministry yesterday said it had cancelled a defence ministry tender for a multi-billion crown Nato-compatible computer system which was originally won by Unisys of the US. The ministry upheld an appeal by Unisys against the cancellation, but said that a completely new tender would be required. Reuter, Prague

■ Siemens rail engineering division has won two orders worth DM145m (\$100m) from the Polish state railway for 10 city trains worth DM80m and for electrical equipment worth DM65m for a further 10 trains. Reuter, Munich

**NEWS: INTERNATIONAL** 

## Swift action urged on S Africa deficit

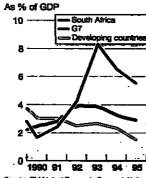
By Roger Matthews in Johannesburg

Swift action to cut the South urged yesterday as the rand steadied after falling over the past five trading days to successive all-time lows against the dollar. It closed at \$3.91 in Johannesburg, a fall of 26 cents on last Thursday's opening. Economists and foreign

exchange dealers said the budget, to be delivered on March 13, had assumed greater importance as a signal to international markets that the government was committed to tack ling structural weaknesses in the economy. Mr Dave Mohr, chief econo-

mist at Old Mutual. South

South Africa



Africa's biggest life assurer which manages assets of more than R150bn (£27.2bn), has issued "a very serious health

warning" to the government. Despite 3.3 per cent growth last year, strong capital inflows and lower inflation, he "Trouble is brewing. since South Africa's long-term fiscal trends have been alarming; recent improvements have not moved it out of danger ter-

The government's financial position was worsening steadily. "A fiscal crisis is looming, but is brewing slowly and might take time to arrive. The government needs to act soon and decisively. Fiscal targets, like the budget deficit, must take account of what is happening in other countries. The country has an oversized public sector, which it

cannot afford. Spending and

brought into line." Mr Chris Liebenberg, finance

limited resources they have.

With just 520 employees and an

annual budget of Y5.2bn

(\$49m), the JFTC is only one

third the size of the US federal

But it is not just a lack of

resources that ties down the

FTC. Japan's anti-monopoly

anti-trust forces, they say.

minister, said last week the budget deficit for the current financial year would amount to R30bn, or 6 per cent of gross domestic product, against the 5.8 per cent target he set nearly a year ago. The government's target is

to reduce the deficit to 4.5 per cent of GDP by 1999, which would still be worse than many developing countries. Mr Mohr added that if the South African economy went into recession in this period, the deficit could soar to 10 per cent or more. Mr Liebenberg will be seeking to keep expenditure constant in real terms but is under

pressure from big spending

staff numbers need to be ministries and is having to grapple with the consequences of inadequate data and control systems in several provincial

He has also run into opposition from the main unions over a possible rise in value added tax, and is said to be considering a one-off levy on funds managed by the life assurance industry to raise R5bn. A recent tax commission

report suggested the government could impose a 30 per cent tax on pensions funds interest and other trading income. But with the inland revenue and customs and excise departments amalgamating, Mr Liebenberg was advised such a change would be too complex to handle vet.

### UN, Iraq inching closer on oil sales

at the UN, New York

Talks between Iraq and the United Nations that ended on Monday brought both sides to a key point in a 12-step plan that could culminate in a return of Iraqi oil to world markets, the UN said last night.

"Right now, the momentum is excellent," Ms Sylvana Foa, the UN spokeswoman, told reporters after Mr Boutros Boutros Ghali, the secretary general, briefed the Security Council at a private meeting. He was said earlier to have been encouraged by the results of 15 days of talks with the Iraqis and to have detected

signs of progress. Though no agreement was reached on the proposed sale of up to \$2bn (£1.2bn) of Iraqi oil, mainly to pay for badly needed food and humanitarian supplies, the negotiators identified problems involved for subsequent political decisions to be made by both President Saddam Hussein and the UN.

Countering reports in some quarters that the outcome was disappointing, Ms Foa said there was no time frame for an accord and the current mood

was, "let's get moving". Following the talks, which were technical in nature, the next step would be the adoption of a procedure for sales of oil. Ms Foa said.

This would be a task for the Security Council's sanctions committee, which will meet next Thursday.

Afterwards, according to a plan prepared by Mr Boutros Ghali, a bank would have to be chosen to hold the escrow account to receive payments from Iraqi oil sales and release funds for the purchase of food and humanitarian supplies. Selection and appointment

of oil "inspection agents" to help the sanctions committee would be the next step, followed by redeployment of UN personnel to plan and oversee distribution of food and humanitarian supplies. The UN said the organisa-

tion must also be satisfied supplies were adequate and were passed out equitably.

INTERNATIONAL NEWS DIGEST

### Iran intervenes on N-test treaty

Iran sought a breakthrough yesterday in the standoff between. India and the big nuclear powers in the search for agreement on a global ban on atomic weapons tests. "You are working against time," Mr Ali Akbar Velayati, Iran's foreign minister, told the 38-nation Conference on Disarmament, which is trying to wrap up a comprehensive nuclear test ban treaty this year.

Mr Velayati presented the conference with a proposed compromise treaty to bridge some 1,219 points of contention. in the current negotiating draft. He said no country would find all of its positions in the 63-page proposal, but that each would find its views were represented in some way. The surprise move by Iran was similar to a proposal by Australia several years ago credited with breaking the logiam for negotiations on a treaty to ban chemical weapons.

The proposal was welcomed by Mr Daryl Kimball, a representative of the Nobel Peace Prize-winning International Physicians for the Prevention of Nuclear War, who was in Geneva to urge the conference to speed talks.

#### Morocco in refinery flotation

Morocco said yesterday it would float 25 per cent of its biggest refinery, Samir, on the Casablanca bourse at Dh243 (£18.50) a share and valued the refinery at Dh5bn (£380m). Mr Abderrahman Saaidi, the privatisation minister, told a news conference the flotation would raise Dhl.3bn from the sale of 5,160,375 shares, making it the biggest state sell-off so

Bra

US na

far. Subscriptions will open from March 4 to 12. Up to 55 per cent of the refinery. Société Marocaine de Industrie du Raffinage (Samir), which has a capacity of 6m2 tonnes a year, will be sold to a strategic investor. It expects a net profit of \$64m (£41.5m) in 1995. Reuter, Casablance

#### Nigeria Airways' \$100m missing Cash-strapped Nigeria Airways said \$100m granted to its previous management by the government to start an international airline could not be traced, local newspapers

reported yesterday. Group Captain Peter Gana, the company's managing director, said in Lagos recently the money was handed over to the airline in 1992, when it was to be split into Nigeria Airways for local services and Air Nigeria for international operations.

"Despite the release of the money, there is nothing existing on the ground called Air Nigeria and that money is not in the accounts of Nigeria Airways, at least I don't know where it is," The Punch newspaper quoted Mr Gana as saying. After the government probed Nigeria Airways, its entire management was sacked and a new team led by Capt. Gana. an air force officer, appointed to try to revive the airline.

Reuter, Lagos

### Moi launches economic agenda

Kenya's President Daniel arap Moi launched his economic agenda for the next three years, focusing on reform of loss-making public companies, cutting the civil service and eliminating widespread corruption. He also created a presidential economic commission including private sector executives and chaired by himself to implement the programme in a 1996-98 policy framework paper. It targeted for reform ports and airports authorities, the

posts and telecommunications company, power and light company, the National Cereals and Produce Board and National Social Security Fund – all seen as poorly managed. In a rare and frank assessment of Kenya's situation, Mr Moi said 10m people in a population of 28m lived in poverty and 1.5m were expected to enter the labour force by the year 2000.

## King back in charge of Saudi Arabia

ing Fahd of Saudi Arabia was back in Arabia was charge of the world's largest oil producer yesterday three months after falling ill, ending his half-brother's short-lived regency and surprising many analysts both inside the kingdom and

abroad. "Although the king has been seen on television attending a cabinet meeting and receiving dignatories, the general feeling was that his recuperation would take some time," a Saudi banker said yesterday. "He is, however, the only

person with the authority to impose firm control over the ruling family, on the running of the government in general and the economy in particu-

Diplomats and other analysts point to two economic issues that might have played a part in the king's move.

The government has yet to release figures for last year's budget deficit, which some economists believe means it was at least 25 per cent more than the \$4bn (£2.59bn) projected by the government.

It is also understood that the king disapproved of Prince Abdullah's decision to issue non-interest bearing promisory notes (IOUs) to pay off overdue government debts to farmers rather than issuing debt bonds which carry interest.

to help clear SR4bn-SR5bn

This latter method was preferred by the King last March

(£690m-£860m) worth of government debt to state contractors. Issuing IOUs means the farmers would have difficulty discounting them to banks and so would not receive immediate cash. Farmers are a powerful element in the kingdom's conservative heartland, a constituency that needs to be treated with care.

The manner in which Prince Abdullah dealt with repayment demands from farmers reflected his difficulty as an acting prime minister compelled to use compromise measures to deal with a serious budget problem caused by what economists estimate to \$98bn of domestic debt, some 76 per cent of gross domestic product. Current expenditure has been a growing component of the overall budget and is now more than 50 per cent of

total expenditure. Prince Abdullah's solution pleased no one and upset everyone. In the view of one senior Saudi banker, it also gave his opponents precisely the ammunition they needed to reinforce their claim to the king that Prince Abdullah was not strong or experienced enough to run the govern-

Prince Abdullah's conservative attitude and his relative lack of government experience could also have inclined him to "nod his consent" to attempts by Qatar's deposed ruler Sheikh Khalifa to regain his throne from his son Sheikh

Hamad Bin Khalifa Al-Thani. King Fahd on the other hand is too experienced to let his personal instincts of friendship for Sheikh Khalifa to get the better of his political judgment. King Fahd had already officially recognised Qatar's new ruler and would have discouraged any attempt by Sheikh Khalifa to regain his throne. Similarly with regard to the

disturbances in Bahrain, King Fahd may have done more than simply issue strong statements encouraging Bahrain's ruling family to take a tough line. King Fahd's caution may now move him to encourage the Bahrain government to alleviate some of the symptoms of the unrest even if Saudi Arabia remains firmly against any concessions.

On the domestic political front King Fahd's presence at the head of the government is more important than ever in view of the continuing failure to find those responsible for the car bomb attack at a USmanaged office associated with the Saudi national guard on November 13 which killed five Americans and two Indians. US residents in Saudi Arabia have become more anxious about their safety as more warnings are issued for them

to be cautious. The King's return also adds a sense of drama to the succession issue. "It suggests Prince Abdullah's leadership qualities albeit temporary - have failed to impress senior mem-



bers of the ruling family who alone decide on the succession. Prince Abdullah will be 73 this

year. The defence minister Prince Sultan, the king's full brother and who is 72 this year, "has never in 30 years hidden his ambition to be king", according to one seasoned observer in Washington. But with these three in their 70s and a record of illness between them, there are question marks over the long-term stability of the country now

facing a possible string of ageing monarchs and short reigns. King Abdul-Aziz (Ibn Saud). the founder of modern Saudi Arabia, who died in 1953, had more than 55 children including 34 sons, 27 of whom. including King Fahd, are alive

today. The total number of

direct descendants of Ibn Saud is put at 4,000-6,000. The core who wield political clout number 35-40, according to Michael Field, author of "Inside the Arab World" King Fahd is the fifth son of

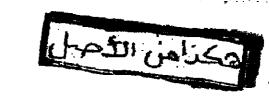
Ibn Saud to have become king.

Prince Abdullah would be the

sixth. Prince Sultan is widely thought to be second-in-line to the throne, even a contender. Prince Sultan is, after the king, the eldest of a group of full brothers known as the Sudairy Seven, named after their mother Hassa Bint Ahmed Sudairy, Ibn Saud's favourite wife whom he mar-

ried, divorced and married

Robin Allen



**NEWS:** THE AMERICAS

Powell, Kemp and Giuliani shake their heads over conservative policies of pace-setter

## Republican leaders warn against Buchanan

By Jurek Martin, US

Y I ESRUABLD No.

se output

The state of the s

- 140 Selle - 140 - 180 - 150-14 - 150-14

- 15 O. Com

itellite accord

100 A 100 A

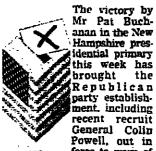
्राज्याम् १९८५ १८८५

7735 25-1572

Potation

; i (10)m missing

omic agenda



Powell, out in force to warn of ELECTIONS the conse-November 5 quences of his becoming the US presidential nominee.

Gen Powell, former chairman of the joint chiefs of staff said in a Wednesday night TV interview that he could never vote for Mr Buchanan. He "gives out a message of intoler-ance which I think is very unfortunate," he said. But Gen Powell did not hint he might be persuaded to reconsider his own decision not to run.

Mr Jack Kemp, former housing secretary, described Mr Buchanan's policy prescriptions as pessimistic, negative and exclusionary, but he con-ceded "legitimate concerns" about job losses and trade. Mayor Rudolph Giuliani of New York, whose state's



And Pat might make five: Buchanan visits the four graven presidents of Mount Rushmore with his wife Shelly

March 7, said Mr Buchanan was "extremely hostile to New York" and pledged "everything we can" to stop him.

Mr Haley Barbour, the party's national chairman, tried to preserve his neutrality by saying it was too early to draw

nee. He was confident it would be someone "Republicans can unite behind" well in advance of the election in November.

Another to sit on the fence was Governor George Bush of Texas, site of a vital primary on March 12. The son of the former president, however, was implicitly critical of Mr Buch-

Mr Bush's backing in the nomination race has been actively sought by Mr Lamar Alexander, former governor of Tennessee, for whom the Texas primary looms as a make-or-break contest if his lagging

fund-raising is to be revived.

This barrage did not deter

Mr Buchanan during a fourstate campaign swing yesterday, "I'm not in the business of weeding anybody out of the Republican party," he said in Denver, Colorado. His goal was to broaden its base by bringing in minorities and the working classes, traditional backers of

for third term On Wednesday, Mr Buch-anan visited Mount Rushmore in South Dakota, which, with North Dakota and Arizona, is to hold its primary on Tues-day. He posed in front of the President Bill Clinton was

monumental faces of the four presidents carved out of the rockface and proclaimed: third term as Federal Reserve chairman and Ms Alice Rivlin, Washington, Jefferson, Linthe US administration's budget director, to the Fed vice-chairmanship vacated last coin and Theodore Roosevelt all believed that the American economy was designed for the month by Mr Alan Blinder, the Princeton University American worker and the American family."
But it may not have helped Mr Laurence Meyer, an eco-

Mr Buchanan that his one nomics professor at Washingnotable endorsement yesterday came from Mr Vladimir Zhirinton University in St Louis, was also expected to be nominated ovsky, the Russian ultrato a second board vacancy, created by the resignation last year of Mr John LaWare, a Elsewhere, Senator Dick Lugar of Indiana, who was Boston banker.

can "revolution" of 1994.

fifth with 5 per cent in New Hampshire, said he would con-centrate on New England, five Such announcements would end months of indecision over Fed personnel. The White of whose states hold primaries House had reservations about on March 5. Senator Bob Dole, Mr Greenspan, who, it felt, the Senate majority leader, could have done more to prowould like Mr Lugar to withmote economic growth. But it draw, confident that most of could find no alternative canhis support would move over. didate of comparable standing acceptable to Wall Street and to the Republican-controlled But the majority leader continues to garner had reviews. A New York Times editorial yes-Senate banking committee, terday called him "somnolent", which must confirm Fed while one in the Wall Street

Journal said it was "amazing" that "he still can't find the Ms Rivlin had indicated that she did not want a Fed words" to endorse the Republiappointment. However, she emerged as a last-minute can-

Greenspan set

after the withdrawal of Mr Felix Robatyn, the New York investment banker. Republiyesterday expected to nomican senators had vigorously nate Mr Alan Greenspan to a opposed Mr Roharyn, long a passionate advocate of higher social spending and govern-

> growth. Ms Rivlin, a Washington insider, should win Senate approval. She is seen as a beavyweight economist but as a less polarising figure than Mr Rohatyn. Before joining the Clinton administration, she won the respect of Repub licans and Democrats in Congress as the first director of

ment intervention to stimulate

the non-partisan Congressional Budget Office. nomics professor at Washing-ton University, heads his own economic forecasting company, Laurence H. Mayer & Associates, He has a PhD in economics from the Massachusetts Institute of Technology and has been a visiting scholar

at the Federal Reserve Banks of New York and St Louis. Mr Clinton had been under growing pressure to fill the Fed vacancies. Mr Greenspan's second term expires on March 2, and the Fed has rarely functioned with two vacancies on

Argentine 'mafia' charge revived

### Cavallo defends his tax record

in Buenos Aires

Domingo Cavallo, Argentina's economy minister, has strongly defended himself on both legal and ethical grounds, after revelations about his tax payments in 1994. For that year, he paid tax equivalent to only \$5,009 on

income of nearly \$260,000. Mr Cavallo, in a television interview, also reopened his running battle with Mr Alfredo Yabrán, the postal entrepreneur who, he alleged, had leaked Mr Cavallo's tax return to discredit him. "They want me to lose my moral authority fight tax evasion... ar fight crime and mafias," the

Last September, Mr Cavallo's accusation that "mafias" were close to the government led to a crisis within the Peronist administration and a sharp fall or Argentine stocks and bonds.

Mr Cavallo said in the interview there were "absolutely no irregularities" in his sworn declaration of income. "I paid all the taxes I was meant to." he said. He admitted that he earned, like all other ministers. a sobresueldo (top-up salary), but said this was about \$6,000 a month, not the \$9,000 that had been deduced from a misread-

ing of his tax return.
The minister also said he had long argued against the top-up system, suggesting that such payments be incorporated into regular salaries, but the administration had demurred because the public would not

tolerate an apparent tripling or quadrupling of ministerial pay. Mr Cavallo also defended his

right to own stocks and bonds. These were managed for him by Banco Roberts. He in no way used inside knowledge to speculate, he said.

It was the subject of Mr Yabran, however, that captured headlines vesterday. In an interview with the magazine Gente, Mr Cavallo appeared to suggest that the businessman might try to kill him. Gente quoted him as saying: "If Yabran has me killed, or sends one of his henchmen to kill me, everyone will know what happened."

Mr Cavallo said his words had been taken out of context. In Gente, he had been speaking of a hypothetical situation, he said. "I never said that Yabrán wanted to kill me."

Last year, Mr Cavallo launched an attack on Mr Yabran in order to block a post office privatisation bill which, he alleged, had been tailored for the businessman.

This implication that members of the government were open to corruption unleashed a battle within the cabinet and sent markets tumbling. It was only when Mr Cavallo dropped the subject that rumours of his imminent dismissal faded.

 Argentine President Carlos Menem's application for wideranging tax and spending "superpowers" moved closer to fruition when the Senate approved one element of a twopronged bill

Of the new jobs created in Wales last year through investment,

nearly

were created by companies investing again. Well, success does breed success.

> With one of Europe's highest productivity rates, the Welsh workforce is inspiring companies like Bayer, Panasonic and Rehau Plastic to invest time and time again. For more reasons why 380 other overseas companies are prospering here, call WDA Customer Services.

> > INTERNET: http://www.netwales.co.uk.

+44 1443 84 55 00.



DEVELOPMENT **AGENCY** 

AMERICAN NEWS DIGEST

### Brazil carnival deaths increase

Brazil's carnival weekend, which climaxed on Tuesday night, was the most violent yet, with 219 murders recorded in São Paulo state alone, an increase of 42 per cent from last year. In i h de Janeiro, there were 58 homicides, a 32 per cent increase. São Paulo police blamed the increase on drug and alcohol abuse related to the festivities. Drug traffickers, long visible in Rio de Janeiro, are increasingly penetrating the poor outskirts of São Paulo, where they are fighting one another, and police,

Authorities said the São Paulo total, measured between last Friday and Wednesday morning, included 81 murders where Angus Foster, São Paulo the police had no clues.

#### US navy grounds F-14s

The US navy grounded all its F-14 fighter aircraft for 72 hours yesterday, after one crashed into the sea off the aircraft-carrier Nimitz in the Gulf region, a spokesman said. He said both crewmen survived. The crash was the third involving F-14s recently. The aircraft were built by Grumman, now part of

Northrop Grumman.
The pilot and radar intercept officer ejected and were recovered from the sea by the ship's rescue helicopter, both with minor injuries," the spokesman said. Reuter, Washington

#### Tidal wave hits Peru

A tidal wave hit Peru's northern coast and killed 10 fishermen after an earthquake on Wednesday in the Pacific, authorities said on yesterday.

Civil defence officials said that, soon after the fremor, a 20-foot wave hit the coast near the port of Chimbote, 250 miles

An earthquake measuring 6.7 on the Richter scale, and originating 15 miles beneath the ocean, shook northern Peru early on Wednesday, but local officials had initially said there was no damage or injury.

• An earthquake struck central Chile yesterday, knocking

out telephone lines in the capital, Santiago, panicking dents and causing some minor damage but leaving no Reuter, Lima and Santiago

ASIA-PACIFIC NEWS DIGEST

year, but not a sharp one.

**Emigration from** 

HK slows down

Emigration from Hong Kong slowed last year, reflecting the

concerns about next year's return to Chinese sovereignty, officials said yesterday. The Hong Kong government sects ity

Despite the outflow, Hong Kong's population continued to

clearing of a backlog of applications and some easing of

branch said about 43,000 people emigrated in 1995, against 62,000 in 1994. Officials said they expected an increase this

grow last year. Census department statistics showed total

including migration of mainland Chinese into the colony. In

population increased by 158,800, or 2.6 per cent, to an

estimated 6.31m. This included a not inflow of 120,600,

### Hashimoto to mend fences at **Clinton summit**

By William Dawkins in Tokyo

Japan aims to improve relations with the US at the first meeting between their respective leaders since the combative Mr Ryutaro Hashimoto became Japanese prime minister last month.

Mr Hashimoto will this evening have a strictly informal meeting with President Bill Clinton in Santa Monica, California, to become acquainted before their first formal summit in Tokyo in

mid-April. Since taking over as prime minister, Mr Hashimoto has dropped the hawkish tone that won him domestic plaudits as trade minister, during last summer's heated trade talks on US access to the Japanese car

Mr Hashimoto told businessmen before leaving Tokyo he wanted to use today's meeting to reinforce the security alliance with the US, traditional mainstay of Japanese foreign policy. "The purpose of the meeting is to solidify our

mutual trust," he said. Both sides are concerned to calm continuing objections by the people of Okinawa to the presence of 47,000 US troops on the island, the largest US base in Japan. Feelings are still bruised by the alleged rape of a schoolgirl last September by three US servicemen.

The incident has provoked a wider debate about the value of the US security umbrella, unquestioningly accepted in Japan since the early 1960s.

Much, though not all, the heat has gone out of the previously troubled US-Japan trade relationship. One good sign is last month's fall in Japan's trade surplus with the

It halved from its level in January last year to \$1.55bn, the lowest in 12 years, partly helped by a rise in car imports. That is seen by US officials in Tokyo as a sign last year's



Hashimoto: informal approach

hard-won trade accord has at

last started to pay off. Senior officials on both sides stress that the leaders are unlikely to spoil the goodwill planned by tackling the five outstanding bilateral trade disputes: foreign access to Japan's markets for insurance, semiconductors, photographic film, Japanese access to the US market for air freight, and alleged Japanese infringement of international music copy-

Even if the two leaders were to descend from reinforcing their wider ties to the details of trade, they would see signs of progress on some of the outstanding disputes.

The two sides remain far apart on semiconductors. The US is seeking, against Japan's wishes, renewal of an agree ment due to expire in July that reserves a fifth of the Japanese market for foreign producers.

Japanese trade officials warn that Mr Hashimoto's newlydiplomatic tone may not alter the policy of resistance to bilat-eral trade pressure. "Because he is now prime minister does not mean his stance or that of the Japanese government will change," one official said.

## Informal meeting for leaders | N Korea N-plan before EU

By Peter Montagnon, Asia Editor, in London

South Korea and Japan are to ask Europe for a contribution to the \$4bn project to develop safe nuclear power generation in North Korea, at next week's Europe/Asia summit in Bang-

The EU has been considering for several months a contribution to the project, under which North Korea has agreed to scrap programmes capable of producing weapons-grade plutonium. But, although Finland, the UK, France and Ger-many have made small individnal contributions, no agreement has been reached on European-level funding. European officials say next built.

Monday's foreign ministers' council in Brussels will again address the issue in the hope a response can be ready for the Bangkok summit.

Under consideration is an initial contribution of some Ecu5m (\$6.25m) from the EU's limited common foreign and security policy budget. Additional contributions could follow in later years.

Agreement has been difficult because of conflicting views among member states about how the money should be used. Some, such as Sweden and Austria, have general reservations about nuclear energy and want the money to go to buy heavy fuel oil while reactors are being

Others, such as France, want the funds tied to the use of European technology, and for Europe to have a say on the workings of the Korea Peninsula Energy Development Organisation (Kedo) masterminding the project.

But there is general agreement in Europe that even a modest contribution would be a demonstration at the summit of European concern about Asian security issues.

Japan is also particularly anxious to obtain a positive response in the wake of its own \$20m emergency relief contribution to Bosnia. It fears public opinion at home will no longer support such gestures if its own requests for aid are refused by Europe.

South Korea is expected to provide the bulk of the costs of the Kedo project. Its Korea Electric Power is the main contractor and the project will use Korean light-water reactors manufactured under licence from Combustion Engineering

of the US. Japan is expected to provide significant financing, but the CS, which is the other partner in Kedo and brokered the original deal, has offered little

financial support Kedo has been seeking contributions from other countries, partly to fill this gap and to signal clearly to Pyongyang broad international support for the project as the only acceptable way of dealing with its nuclear programme.

including food shortages. But

South Korea initially appeared

sceptical about the North Kor-

ean offer, believing it is an attempt to establish closer ties

between Pyongyang and Wash-

### July last year, the daily quota of Chinese immigrants was raised from 105 to 150. John Ridding, Hong Kong Thai SEC defends position

Staff at the Thai Securities and Exchange Commission (SEC) have complained of an inability to carry out their duties, due to a climate of insecurity since the unexplained sacking late. last year of the agency's chief executive, Mr Ekamol Khiriwat In an open letter to the SEC board, which at the urging of the finance minister, Mr Surakiart Sathirathai, forced Mr Ekamol to resign, SEC staff said Mr Surakiart's refusal to produce evidence that Mr Ekamol leaked classified information had damaged their ability to supervise the country's financial markets. Mr Ekamol's dismissal showed that "anyone can easily exploit trivial mistakes made by SEC officials in the course of their duties in order to punish them. irrespective of the nature or the extent of seriousness of the offences," the letter said. Mr Surakiart has come under heavy criticism for his handling of the case, where Mr Ekamol was dismissed from his concurrent job as deputy governor of the central bank.

Ted Bardacke, Bangka

#### Japanese unhappy about society

Most Japanese adults are discontented with Japanese society but are optimistic about their own lives, a survey by the Economic Planning Agency released yesterday shows. The questionnaire found 79 per cent of respondents see an increas in the number of "irresponsible people", amid concern about the safety and order of Japanese society. Some 79 per cent said people were selfish: 75 per cent said ethics and social justice were being eroded. But over half the respondents said they were optimistic about their own future.

Some 59 per cent were satisfied or somewhat satisfied with their lives as a whole. The percentage ratio of those satisfied with their lives is higher for women than men; workers in bigger companies were more satisfied than employees of smaller companies in the same income bracket. Kyodo, Tologo-

#### Prince sentenced in absentia

Prince Norodom Sirivudh, the half brother of Cambodia's King Norodom Sihanouk, was convicted in absentia yesterday and sentenced to 10 years in prison for his role in an alleged plot to kill the co-premier, Mr Hun Sen. In announcing the guilty verdict and the sentence, the Phnom Penh muncipal court judge. Mr Ya Sokhon, said the prosecution had offered more than enough evidence that Prince Sirivudh, 44, had conspired with an "armed group" to kill Mr Sen.

The prince, a former foreign minister and secretary general of the royalist Funcinpec party, has repeatedly maintained his innocence but decided not to return to the trial, which he APP, Phnom Penh called a "mockery of justice."

#### Kurile plans upset Russia

Russia voiced concern yesterday over Japan's plan to set up a 200-nautical-mile economic exclusion zone around its coast that would include four disputed islands in the Kurile chain. A foreign ministry official, quoted by Itar-Tass news agency, said he hoped Japan would "not take any action capable of aggravating Japanese-Russian relations", after Tokyo announced on Tuesday it would ratify the UN Convention on the Law of the Sea ahead of establishing the new zone.

Ministry officials voiced "surprise and regret" at the publication of a map showing the planned nautical exclusio zone in Japanese newspapers.

Japan has a long-standing territorial dispute with Russia over four islands in the Kurile chain occupied by Soviet troops in the closing days of the second world war.

## Pyongyang pushes US treaty

By John Burton in Seoul

North Korea yesterday renewed its call for a new security agreement with the US, but has dropped its immediate demand for a peace treaty with Washington.

During the past two years, North Korea has been unflaterally attempting to dismantle the armistice system that ended the 1950-53 Korean war, an effort to force the US to sign a formal peace

North Korea believes a neace agreement would amount to a security guarantee from the US and possibly lead to the removal of US troops from

Washington has refused to discuss such a treaty, explaining that peace talks should be conducted between North and South Korea. But North Korea has refused

to hold negotiations with Seoul, which it regards as a US puppet, since Washington signed the armistice on behalf of South Korea at the end of In a new initiative, North

Korea's foreign ministry offered to negotiate a temporary agreement with the US to replace the armistice commission with a joint North Korean-US military body to monitor the truce until a peace treaty is signed.

North Korea "deems it an ing economic problems.

to the initiative". Although it continues to exclude South Korea from a peace treaty, North Korea hinted it might resume talks with Seoul on implementing their 1991 non-aggression pact

urgent necessity to institute a

mechanism that is intended, at

least, to deter armed conflict and war on the Korean penin-

sula," the foreign ministry in

Pyongyang said, adding: "The

if security negotiations progress with the US. This suggests North Korea may be seeking a compromise the security issue because of a desperate need to end its

isolation in response to grow-

ington, while isolating Seoul. US should affirmatively react There is nothing new in the North Korean offer, which is

merely a replacement for its persistent demand to conclude a peace treaty with the US," a spokesman for the national unification ministry told a press briefing, as quoted by the South Korean news agency

But the ministry later retracted the remarks, indicating Seoul might be taking a second look again at the North

### Seoul deficit hits record \$8.82bn

By John Burton in Seoul

South Korea's current account deficit almost doubled to a record high of \$8.82bn last year due to increased imports of capital goods and raw materi-

figure underscored Korea's heavy dependence on machinery and raw materials from abroad to operate its export-oriented industries. The current account covers trade in goods and services plus money transfers A sharp increase in Korean exports results in a correspond-ing rise in industry-related imports. This occurred last year as exports surged due to a weak Korean currency.

Last year's current account deficit exceeded the previous record of \$8.72bn in 1991, and is a 95 per cent increase from the 1994 deficit of \$4.53bn. The Korean central bank pre-

dicted the 1996 deficit would narrow to \$6bn because of

slower export growth and a drop in imports of capital goods

Korea reported a trade deficit last year of \$4.7bn against \$3.15bn in 1994, with a 31.6 per cent increase in exports to \$123.2bn and a 32.2 jump in imports to \$127.9bn on a balance-of-payments basis.

An unexpectedly small trade surplus in December of \$252.2m, also announced yesterday, increased the current account deficit. The December surplus had been forecast at

Developing countries for the first time replaced advanced industrial countries as Korea's largest export market, accounting for 50.1 per cent of total exports, aided by growing sales of semiconductors, cars, ships and other heavy industrial products.

Overseas shipments of these products rose 37.5 per cent year-on-year and accounted for

developing countries on a customs clearance basis, it suffered a \$29.1bn trade deficit with the industrialised world. South Korea had trade deficits of \$15.5bn with Japan and \$6.29bn with the US, reflecting their importance as the main

While South Korea enjoyed a

\$19.1bn trade surplus with

source of capital goods for South Korean industry. Invisible trade resulted in a \$3.51bn deficit, including \$1.22bn in travel accounts and 82.38bn in financial accounts

such as interest and royalty

This compared with a deficit of \$1.99bn in 1994, the result of rising transportation fees. following expanding trade, widening deficits in tourism and rising royalty and interest payments.

The economy grew an estimated 9.3 per cent against 8.4 per cent in 1994. A central bank official said last year's

## An end to spending promises

Nikki Tait on concern about the outlook for the fiscal deficit

environmental cuts – financial promises have come thick and fast in Australia's federal election campaign. "I

don't think we've fought an election on

AUSTRALIAN pork-barrelling ELECTIONS like this for many years," March 2 says one anx-

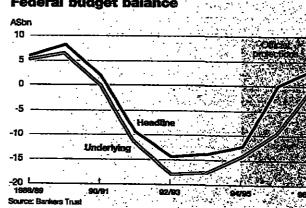
ious bank economist, totting up the numbers. Even the politicians seem to have sensed that things have got out of hand. Mr Paul Keating, Australia's Labor prime minister this week went as far as to claim points for promising to spend less than his Liberal-National coalition opponents this week: "They've made the classic mistake. They think they've got to buy people's votes. They've picked the mood wrong," he

At the same time Mr John Howard, the coalition leader, was also insisting that the promises were over. "Any suggestions that there are further large amounts to come are inaccurate." he said.

This belated rectitude derives from the realisation that a sceptical electorate, which votes on March 2, is unimpressed. There have been enough broken promises in Australians' not-too-distant political history to question any commitments that do not look solidly funded.

The coalition has been making the bigger promises, pledg-ing new programmes or tax cuts that will cost A\$6.3bn (£3.1bn) over the prospective three-year parliamentary term. The big items are increased spending on health and A\$Ibna-year tax cuts for families. including single-parent ones, with children.

Federal budget balance



pledged new expenditure of about A\$2.9bn, 40 per cent on

"Both parties are offering new middle-class welfare at a time when we believe, in aggregate, it should be reduced," said the Business Council of Australia. "We are quite unequivocal that we want the [federal] budget brought into surplus as soon as is possible."

That, indeed, is the issue. Both sides are making their promises from an unknown budgetary starting-point. The latest projections from the Treasury, issued before Christmas in the mid-term financial review, were of a federal bud-get surplus of A\$115m for 1995/ 96, only slightly below the A\$718m forecast.

But this was to be achieved after big asset sales - including the bulk of the government's remaining 50.4 per cent stake in Commonwealth Bank, worth about A\$4.5bn - and a large early debt repayment by the Victorian state government. Economists calculate that the underlying deficit (excluding one-off items, largely asset sales) stands at around A\$8bn-A\$9bn, or about 2 per cent of gross domestic product

For the more relevant 1996/97 Labor, meanwhile, has financial year, everyone is still working from last May's esti-mates. These promised a small "underlying" surplus, But with the economy slowing and some of the government's 1995/96 budget revenue measures having failed to pass in the Senate, parliament's upper house, private sector economists think

this will be missed by a big

There is also particular concern among some forecasters that the government may have underestimated the number receiving unemployment bene-

margin

The result is that estimates of the 1996/97 budget balance vary wildly with a middlerange for the underlying deficit of A\$4bn-A\$7bn Cynical commentators sus-

pect that all this confusion does not distress the opposition too much. If it wins "the coalition will be in a position to do the old 'Mother Hubbard' routine (Oh dear, the cupboard is bare)", said a report from Bankers Trust.

But, if in an increasingly strict fiscal environment, the underlying budgetary situation outlook is not encouraging to begin with, there still is a suspicion that both sides may be making it worse with their election largesse. To fund its family tax cut promises and increased spending on health,

the coalition claims to have earmarked compensating expenditure reductions of A\$6.3bn, and additional revenue measures of A\$2.53bn making for a A\$2.6bn improvement in the budget bottom-

But Labor has already taken a pot-shot at these numbers, with Mr Kim Beazley, finance minister, suggesting that the cuts may be overstated by A\$2.85bn. On the other hand, the lower

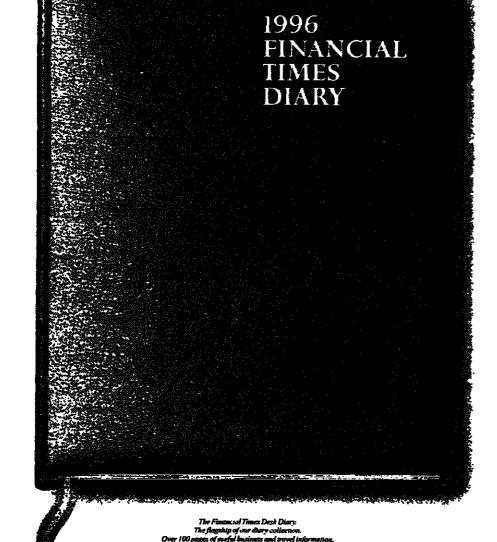
additional outlays promised by Labor have made its funding job correspondingly easier. Principally by axing the "tariff concession scheme" - which provides importers with a tariff concession if there are no local. manufacturers of substigoods - it has come up >-offsetting tax and expenditure

measures of about A\$3.1bn. The one fiscal plus on the coalition's side is that it would fund its A\$ibn environmental programme from the proceeds of its planned partial privatisation of Telstra, the large government-owned telecommunications. Rough estimates put an A\$8bn price tag on the one-third stake in Telstra which the coalition says it would sell. The remainder would go to

reduce public debt.

But even this could be fraught with problems. An A\$8bn privatisation (of which less than 35 per cent could be sold to overseas investors) would be substantially larger than any previous stockmarket float absorbed by the Australian market – although Mr Costello says he has advice that it is possible.

What is more serious, the Australian Democrats - one of the minor parties - say they are adamantly opposed to the sale. Since minor parties cur-rently hold the balance of power in the Senate, and are likely to do so again after March 2, there is no guarantee that sale legislation could w



ternational business directory, a 48-page, full-co world atlas and a statistics and analysis section,

Black Leather, Code: DL. Price: £ 52 00

NOW YOU'RE REALLY READY FOR BUSINESS.

By reading the Financial Times you are already one step ahead of the competition. Keep it that way by being up-to-date and organised with the help of a Financial Times diary or accessory. We offer a complete range of desktop and pocket models, including our popular Financial Times Desk Diary shown above. Whichever diary or accessory best suits your needs and tastes, they all present essential information with

the same quality you've come to expect from the Financial Times. To order your 1996 Financial Times Desk Diary, or for more information about the complete range, call the number below. You can also order by calling our Credit Card Hot Line: +44 1209 61 28 20.

CALL: +44 171 873 39 16







JAY FEBRUARYS,

Supervised to

es a coder to page

Servoisse

- - sterzer szony je

The comment

그 가졌네.

e a maranta

September 19 Septe

"I don't think stock levels are that high," said Mr Holling-sworth. He doubted that manufacturers were expecting any significant rise in the market this year. The SMMT's forecast is for a modest 1.3 per cent

Nor, however, does the SMMT believe carmakers are building up stocks unwillingly.

Laguar earlier this month

inounced a one-week stop-

### UK and Irish leaders seek new formula A summit is now expected between

By John Kampfner and Jimmy Burns in London and John Murray Brown

The UK and Irish governments were yesterday seeking to put the finishing touches to a new formula leading to all-party negotiations in Northern Ireland which they hope to announce at a summit next week.

Senior officials said the plans aimed to merge Dublin's plan for preliminary talks, the proposal for elections to a constitutional convention favoured by British ministers and unionists, and the idea of a referendum set out by moderate nationalists.

**Business** 

in face of

consumer

By Gillian Tett.

rate since 1990.

vear before.

services.

confidence

Economics Correspondent

After several years of an

businesses have hoomed while

consumers remained gloomy,

sharpest quarterly drop in the

fourth quarter of 1995 for five years, official figures yesterday

showed. However, employee

This rise in consumer spend-

ing power will be welcome

news for the UK chancellor,

who hopes that the "feelgood"

factor may be returning soon.

ness profits, and flat industrial

profile, underline the patchy

Measured overall, the Cen-

tral Statistical Office said that

UK economic output was a sea-

sonally adjusted 0.5 per cent

higher in the fourth quarter of

1995 than the third quarter.

and 1.9 per cent higher than a

than the CSO's first estimates

of growth last month, when it

thought that quarterly growth

was 0.4 per cent, while yearly

prised the City, not least

thought that growth was slow-

But in spite of the better

than expected figures, the City

remained cautious about the growth outlook - not least

contrast, fell back by 0.2 per

cent in the quarter, with indus-

These upward revisions sur-

growth was 1.8 per cent.

This was slightly higher

picture of the UK economy.

However, the weaker busi-

incomes grew at the fastest

Business profits showed the

the tables are turning.

economic recovery in which

turns down

Mr John Major, the UK prime minis-ter, and Mr John Bruton, his Irish counterpart, next Wednesday.

The meeting has been delayed because both governments are adamant it must lead to a substantive announcement demonstrating their common approach to a political settlement despite the resumption of IRA

However, with security chiefs predicting further IRA bombings on the British mainland, ministers are extremely cautious about the prospects of progress. Of the many pitfalls, the governments have yet to decide how to treat Sinn Foin, the IRA's political wing which has refused to condepn the bombings or the end to the ceasefire. Both governments have allowed officials to continue to meet Sinn Féin

leaders, but ministerial contacts have

been suspended.

Inquiry into tanker salvage

"There is a priority to get the ceasefire restored. At the same time, the governments are moving to get a political framework into which Sinn Féin could enter once the ceasefire is restored," an Irish official said. Sir Patrick Mayhew, Northern Ireland secretary, suggested to MPs that parties would be obliged to

endorse the principles of the 1993 Anglo-Irish declaration - seen as lead-ing to the first ceasefires - to enter the talks. He told the House of Commons: "Any restoration of a ceasefire - and one should occur straight away has got to be credible."

Dublin is also keen to include in any declaration next week a firm date for the start of all-party talks, however British ministers are wary of committing themselves in advance

Mr Major held more talks with Mr David Trimble, the Ulster Unionist leader, who this week published his party's constitutional proposals.

Mr Major is today due to see former

Senator George Mitchell, whose report on paramilitary decommission-ing in January had been seen as a vital element in tying Sinn Fein in to the political process. The prime minister was criticised by nationalists for ignoring Mr Mitchell's main proposals and opting for elections instead

Mr Mitchell yesterday ruled out a new role for himself in Northern Ireland, adding: "I was surprised to see some reports and analysis suggesting that Mr Major rejected our report. That simply was not the case and we didn't see it that way." Mr Mitchell later travelled to Dublin for

### |Challenge laid by UK mortgage lender's new rates

By Alison Smith and Gillian Tett in London

Nationwide Building Society, the UK's third largest mortgage lender, yesterday launched an aggressive scheme of improved rates to around 7m savers and borrowers which it challenged competitors to

In a move which it estimated would cost £200m in a full year, the society cut its home loan rate by 0.45 percentage point to 6.99 per cent, while increasing rates for savers by an average of 0.25 percentage

Typically, mortgage lenders have operated on a net interest margin of more than 2 percentage points, but the pressure of competition is driving the margin down towards 1.5 points.

Other large building societies which, like Nationwide, have committed themselves to remaining owned by their savers and borrowers welcomed the move. They said it underlined the benefits of staying mutual instead of becoming public limited companies. which had to pay dividends to shareholders.

"If Nationwide were a public limited company, we would not be doing this," said Mr Brian Davis, its chief executive. Neither of the two largest lenders responded with a mortgage rate cut, which would have

forced the rest of the market to follow.

Instead, both Halifax Building Society - which plans to become a bank next year - and Abbey National, the home loans and banking group, cast doubt on whether Nationwide could sustain its move to narrow its net interest margin by

0.7 percentage points.
"It's a tactic - perhaps a bit panicky - by Nationwide, as a short-term marketing initiative," said Mr Charles Toner, managing director of Abbey's retail division. "We have stress-tested this

scheme," said Mr Alistair Dales, finance director. "We could still make a major acquisition and we could cope even if provisioning for bad and doubtful debts had to rise as it did a few years ago." The increase in Nationwide's

from the start of next month, while the mortgage rate cut will be introduced from the beginning of April. The move in home loan rates is the third time since last

savings rates will take effect

autumn that a large mortgage lender has led a cut in lending rates without a reduction in base interest rates. There could be a further cut

in base rates before Nationwide's move takes effect, with economists still believing that the chancellor will be tempted to cut rates later this spring.

**UK NEWS DIGEST** 

### 'Backtracking' angers brokers

The London Stock Exchange is being accused of backtracking on a recent change to rules allowing greater transparency in

Exchange officials have introduced a technical adjustment on share trade reporting which could negate regulations that came into force at the start of the year.

The adjustment means, for example, that marketmakers trading shares in Shell Transport - a multinational company which also has its shares dealt in New York and Amsterdam will not have to publish details of deals for up to an hour afterwards if the individual trade is greater than 150,000 shares. This compares with an estimated average individual trade of 100,000 shares.

It will apply to other FT-SE 100 companies such as Smithkline Beecham, Enterprise Oil and Cable & Wireless and is regarded cynically by some observers as coming when many of the UK's marketmaking firms are resisting order-driven electronic trading. The stock exchange says that the change is the result of a purely mathematical calculation which occurs every quarter and has no connection with a shift towards greater transparency. Peter John and George Graham, London

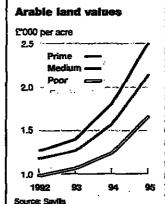
#### Foreign banks look to London

Foreign banks continued to expand into London last year, with a record 541 now maintaining branches, subsidiaries or representative offices.

According to statistics compiled by Noel Alexander, a London-based management consultant specialist in banking. 35 banks opened new offices in London last year. They include four Russian banks, which have all opened

representative offices, and four more from the US. At the same time, 15 foreign banks left London, although six of these departures were prompted by mergers of takeovers of the parent bank. Consolidation in the US and Japanese banking industries is expected to continue over the next few years, producing knock-on effects on their representation in George Graham, Banking Correspondent

#### Farm land prices rise



Farmers are scrambling to buy land, pushing prices back up to 1982 levels in real terms, the Royal Institution of Chartered Surveyors says in a report published today. Farm land values in the last quarter of 1995 reached an average of £5,888 a hectare, a rise of 2 per cent on the previous quarter in what is traditionally the quietest period of the year for sales. Demand more than outstripped supply, even though the amount of land sold was 54 per cent more than 95 in the last quarter of 1994. "Farmland coming on to the

market is being snapped up by farmers as the push to maximise income during one of the most profitable phases agriculture has seen has continued into the winter," said the institution. Arable land, which is attracting high levels of subsidies

from the European Union, is proving the most popular, but demand is also high for grazing land. Alison Mailland, London

### Devonport dockyard privatisation on track

attempts had failed.

Oil toil: cleaning up west Angle Bay after the oil spillage from the Sea Empress

In a move which may deflect

criticism of his own role in the

affair, Sir George told MPs of

his "disappointment and frus-

tration" that early salvage

Labour called on Sir George to resign, and insisted he

should have intervened to

ensure that powerful tugs

By Bernard Gray. Defence Correspondent

By George Parker and

Charles Batchelor in London

Sir George Young, transport

secretary, yesterday

announced an inquiry into the

operation to rescue the stricken Sea Empress, as he

acknowledged for the first

time that mistakes may have

ecause many economists had The Ministry of Defence and ing sharply towards the end of Plymouth, Devon, for the gov ernment, are on the point of agreeing privatisation of the yard and the installation of facilities to refit Britain's Tribecause a breakdown of the dent submarines.

data revealed a very patchy Provided a few remaining details are resolved and the One sharp distinction, for plan is accepted by ministers. example, came from the split the sale will be announced in parliament in the next weeks. between manufacturing and In a sign that the negotia-Services, which account for tions have run their course, Mr Michael Leece, DML's chief executive, resigned yesterday about two-thirds of economic output in the UK, showed a to make way for a new head healthy rise of 0.8 per cent in once the dockyard is sold. Mr the quarter. Manufacturing, by

privatisation is complete.

In arguing Devonport's case

thought to have made a number of enemies over the last three years of negotiation over DML, the company which runs the yard's future. A change of the Devonport dockyard in chief executive is thought necship with the MoD. Devonport's management also needs to be reformed for a very different role as full owner of the yard rather than as a govern-

Ownership of DML is split equally between Brown & Root, the US contracting engineers Weir Group and cable company BICC, but Brown & Root is to take a 51 per cent shareholding on privatisation. The price for the new Trident facilities is also likely to be much higher than the £236m (\$363m) quoted when Leece will remain at DML until

Devonport beat Rosyth in Fife

to the Trident contract in 1993.

ment contractor.

with the MoD, Mr Leece is The final bill for the complex of dry docks and refuelling facilities is likely to be around £325m, much higher than Ros-

salvage operation went wrong.

The Sea Empress was moored at a disused jetty in

Milford Haven inlet yesterday

as divers inspected its hull and

salvage experts began moving

additional equipment on board

in preparation for pumping its

remaining oil cargo into other

tankers, an operation which

Opposition MPs will object The MoD is likely to argue that some costs were excluded from the competition, tougher nuclear safety standards have been imposed, and DML will have to bear the risks of cost overruns and of getting a nuclear site licence for the However, if ministers reject

the final plan, the MoD will be left with no option but to complete the new facilities itself and abandon the sale. Mr Michael Portillo, the

defence secretary is thought to be deeply reluctant to sanction such a retreat from privatisa-

#### **GUESS WHAT 300,000 INFLUENTIAL RUSSIANS GET UP TO EVERY FRIDAY.**

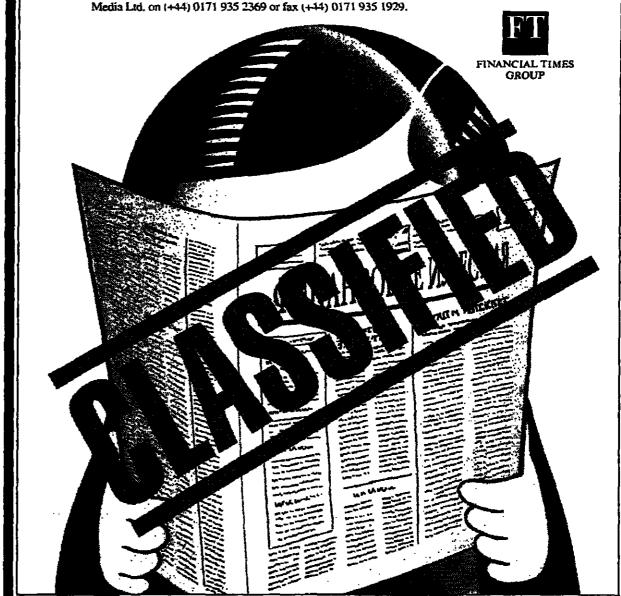
They bury themselves in the Classified Section of their Financial Izvestia.

As well as all the national and international news and the informed comment they find in Tuesday's and Thursday's Financial Izvestia, Friday's pink pages have an added attraction.

They hunt through the Appointments and Real Estate, weigh up Business Opportunities and Franchises, check out Travel and Tourism offers and what's coming up in Conferences and Exhibitions, Education and Executive Courses.

They are business minded people, so where better to talk to them about your business than in Financial Izvestia - their authoritative, Russian language business newspaper.

For more information about advertising in the Classified Section, call Universal



### trial production remaining flat. Mixed reasons for higher output

Poor domestic sales are expected to be lifted by exports writes Haig Simonian

B ritain's carmakers can-not decide whether to laugh or cry. Prospects UK motor industry car production for domestic sales this year are poor, partly because of political and economic uncertainties. Big fleet discounts and lavish retail incentives will be needed to move the metal. Yet whatever the outlook.

production is rising relentlessly. Output of new cars in January soared by more than 13 per cent to the highest level since the mid-1970s. Production jumped to 135,428 thits, compared with 119,412

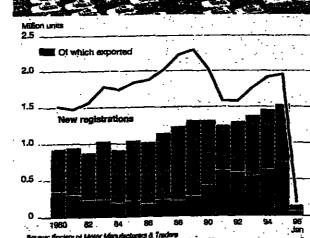
units in January last year. Commercial vehicle output rose by 13 per cent to 19,973, compared with 17,651 units in January last year.

Car industry executives are at a loss to explain why production surged last month. "It's an extremely good question. We're still looking for an answer." said Mr Mike Hollingsworth, head of policy at the Society of Motor Manufactur-

ers and Traders.

demand. increase to about 1.97m units.





page to reduce stocks. Others have indicated that they may need to follow suit. Ford has said it may resort to brief short-term working at its Halewood and Southampton plants.

The main reason for January's production surge is exports. Although foreign carmakers have captured a rising share of UK sales, car companies based in Britain have also been selling more abroad.

The main contributors to the higher output and exports have been Nissan, Toyota and Honda. The three Japanese companies now have substantial car and engine facilities in the UK. Their output has built up from scratch to about 500,000 units last year and

should rise to about 650,000 hy the end of 1998. Honda plans to increase output from Swindon to about 110,000 units this year and hopes to reach its 150,000 units target by the end of 1998.

The Japanese carmakers have been using their new plants to supply Britain and continental Europe. Although partly complementing models exported from Japan, much of their production has replaced cars which would in the past have been produced in Japan and which are now uneconomic because of the high yen. Mr Ryuichi Tsukamoto, Honda's managing director of UK

manufacturing, says he hopes

to supply 60 per cent of Hon-

da's UK sales with cars

year. Exports to continental Europe have also been rising Mr Tsukamoto has also

from its Swindon plant this

become responsible for produc-tion for sale to the Middle East and Africa recently, alongside his existing responsibilities for western and eastern Europe. However, the Japanese are not the sole reason for the

boom in UK production. After years of shifting output to con-tinental Europe, Ford and Vauxball are sourcing more units from the UK. Their supply policies have been influenced by several factors, notably Britain's rela-

tively low labour costs compared with continental Europe. and an unusually long period of labour stability. That has helped to attract significant investment into plants that might once have

appeared doomed. Vauxhall's once-troubled factory at Ellesmere Port now builds Astras for sale as Vauxhalls in the UK and as Opel in a variety of foreign markets. Ford has decreased its UK car production in recent years, although this has been compensated by greater output of

commercial vehicles. Instead, its investment has concentrated on new engines at both its giant Degenham site and at Bridgend in Wales. Last year, however, Mazda, in which Ford has a 25 per cent stake, selected Dagenham to build its new 121 model for sale in Europe. The fact that Mazda opted for the UK was a further

sign of the attractions the

country now has as a manufac-

turing base and the likely

increase in car production that



### IT Senior Appointments



### "Build a reputation in recruitment"

#### Consultants

Harvey Nash Plc has been in the business of finding the right people for the right jobs for nearly ten years. We employ c.100 people across the UK and Europe and expected turnover. for this year will be over £35 million. We operate within a proven best practice framework, where assignments are managed proactively by professional consultants who have an indepth knowledge of the industry sector they serve, and are able to add real value throughout

We are looking to build the Executive Search and Selection practice further. Suitable applicants will ideally be aged between 25-35, educated to degree level. You will need to be highly people oriented, possess excellent verbal and written skills and demonstrate a real enthusiasm for client service. Supported by a superb infrastructure, sales, research and administration, you will be responsible for running a variety of assignments both search and selection, from inception through to their successful conclusion.

Harvey Nash enjoys a meritocratic and supportive culture that, combined with our market leading position and on-going growth, enables us to offer exciting career opportunities to

#### London & Europe

INFORMATION TECHNOLOGY Outstanding professionals sought with a mix of recruitment and IT experience combined with the commercial drive to build a business. Knowledge of one of the following sectors would be advantageous: End User Computing, IT Services/Consultancy, Telecoms/Networking, IT in

Consultancy Manager. A professional service background is desirable where you will have gained considerable man management and consultancy skills.

Major Account Development Executive. At least five years' experience of building existing relationships with major IT service companies, based around solution selling is essential.

Executive Search Consultant - City. Five years' plus recruitment experience looking for the opportunity to build their own division.

European IT Consultants. Opportunities exist in our Swiss and German offices.

Head of Research. At least six years' commercial research experience in recruitment, opportunity to manage a team of four.

#### **Excellent Salaries**

#### FINANCE AND GENERAL MANAGEMENT

This is an ideal opportunity for a confident, tenacious professional, seeking to work on Search and Selection assignments in Commerce and Industry or specialist Banking areas. Proven business development capabilities and strong existing client relationships, together with five years' recruitment experience and a track record of delivering a first class service at the

#### In-depth understanding of the Retail recruitment market will have been gained in either Retail Personnel Management, Consultancy or Recruitment, This opening forms part of a successful

#### and established consultancy team and offers full Sales and Research support.

Three years' plus Search and Selection recruitment experience within the FMCG marketplace is required, incorporating either Sales and Marketing and/or Production.

#### PHARMACEUTICALS

A thorough knowledge of the pharmaceutical industry and at least 3 years' recruitment experience are prerequisites for this role. The ability to work autonomously and develop strong client relationships is also essential.

To apply for these outstanding positions please write, enclosing your CV, including daytime telephone number and salary details to Harvey Nash Plc, 13 Bruton Street, London W1X 7AH. (Tel: 0171-333 0033 Fax: 0171-333 0032). All CV's will be bandled in the strictest confidence.

Also apply via http://taps.com/Harvey\_Nash

Please quote reference number HN1880FT.

HARVEY NASH PLC

### Senior Marketing Professionals

#### Delivering Solutions through the Internet

#### c. £50,000 + Benefits

#### Thames Valley

CompuServe is both the UK and the World's leading online service and Internet access provider with over 4,000,000 members worldwide. The CompuServe Information Service offers access for any modern equipped PC user to over 3.000 CompuServe services serving both the commental and domestic marketplace and to the Internet. In the UK, CompuServe is enjoying year-on-year growth in excess of 100% and

This growth has created the need for two new senior marketing professionals to join the company's management team based in Reading. Both roles call for creative and innovative professionals who can operate at strategic and tactical level in a truly dymanic and rapidly

#### PRODUCT MARKETING DIRECTOR

With responsibility both for Service Content and Business Development, you will play a pivotal tole in the growth of the company's business in the UK and Europe. Leading a young professional team of Marketing Specialists, you will provide both strategic direction and tactical support as well as representing the company in high profile, senior level negotiations

An agent of change with a successful marketing pedigree, ideally gained in dynamic organisations within the IT or Information Services sector, you will have demonstrated your ability to operate in a fast-paced business environment noted for technological innovation, changing business alliances and the entry to the market of new competitors. Ref. No: HN1881FT.

Both roles report to the UK MD and have responsibility for the UK and a number of specific European markets. As part of the senior management learn, you will play a key role in ensuring our continued success. In return for your professionalism and commitment, you will receive an attractive remuneration and benefits package which includes a competitive basic salary, bonus opportunities, car allowance and

To apply, please send a CV and covering letter to our retained consultants, Harvey Nash at 13 Bruton Street, London W1X 7AH. (Tel: 0171-333 0033 Fax: 0171-333 0032). Please quote the appropriate reference number and include current salary details, and where possible, a daytime telephone number.



CompuServe

HARVEY NASH PLC

Marketing Communications Director

An experienced communictor with an all round background that

has encompassed PR. Direct Marketing, Branding as well as

Advertising and Promotions, you will be a key member of the

senior management team. With accountability for all Marcomms

activity, you will manage a team of Marcomm professionals as

A business aware professional with an empathy for IT and

Information Services, you will be used to operating both as a

strategic and tactical innovator in a fast moving consumer

orientated environment. You will have excellent interpersonal skills coupled with the personal presence and credibility to

operate in this high profile role. Ref. No: HN1882FT.

well as specialist external agencies.

### SWIRE BEVERAGES **General Manager, Information Systems**

Swire Beverages comprises Swire Pacific Ltd's Coca-Cola bottling and distribution businesses in Hong Kong, China. Taiwan and the United States, and its investment in the Carlsberg brewing operations in Hong Kong and China.

Each of the operating divisions has its own information systems capability which is the responsibility of operating management. In addition, there is a central Swire Beverages Information Systems Department

Reporting to the Managing Director, an able and experienced professional is required to assume overall responsibility for the management of ISD. The principal functions of the department are:

- to assist management in setting Swire Beverages overall IT strategy
- to develop and maintain Swire Beverages Head Office management information
- to manage the Swire Beverages Communications System
- to develop and maintain the overall Swire Beverages information architecture
- to define and promulgate throughout Swire Beverages system development, technology platform, network and operational standards
- to liaise with Swire Beverages' operating units so as to understand the business requirements and to maintain a central database of system developments
- to monitor technological developments and provide advice thereon to management and
- to liaise with The Coca-Cola Company over IT related issues
- Candidates should have:
- a University degree in a related discipline or equivalent qualification
- 10 to 15 years experience in the IT field, of which at least the last 5 years should have been spent in a managerial capacity

excellent interpersonal and communication

- skills to deal effectively with users, management and fellow professionals a demonstrable understanding of importance
- of standards and controls in the IT field a good understanding of the technology
- the ability to lead a team of professional

Candidates with experience in computer audit, of working in a multi-business environment, and of project management will have an advantage. Regular travel to operating companies will be required.

This is an exceptional opportunity to join us at the exciting stage of rapid expansion. An attractive remuneration package will be offered to this senior executive position. Please forward detailed resume with salary expected to: Personnel Manager, Swire Beverages, G.P.O. Box 1, Hong Kong.

Swire Group

### Sales Executives

#### Budgeting Software

Outstanding career opportunity with market leader

#### Base to £60,000, OTE £100,000 + car

Adavium Software is one of the UK's market leaders in Budgeting and Planning Software Solutions. We are at the forefront of multi-dimensional modelling technology, and have experienced dramatic growth in the last few years.

Rapid expansion, including a recent acquisition and pending joint partnerships, have created a number of opportunities for success-driven individuals to join our sales team that understands what it takes to be the best. The potential growth path is to Business Unit Manager within

Supported by an outstanding internal sales team who pre-qualify and set up all meetings, your role will be to win business from existing and new accounts in targeted industry sectors.

You will have a successful Sales or Sales Support track record or. alternatively, may be a Management Accountant, ready to move into a sales role. Experience or budgeting and management reporting systems is essential. Ideally you will be competent in the use of a

UK Role streadsheet/financial modelling package, and understand mana

accounting principles. Of graduate calibre, you will be a team player with superb interpersonal skills, and will possess the high levels of energy and self motivation. required to work in this fast-paced, dynamic environment

This is a unique opportunity to join a talented team of exceptional individuals who are committed to building 'their' company to number one in the market. In return, you will be rewarded with an excellent salary package, commensurate with experience, company car and share

To apply for this challenging position please send a CV, and covering letter, including daytime telephone number and salary details to our advising consultants, Harvey Nash Plc, 13 Bruton Street, London W1X 7AH (Tel: 0171-333 0033 Fax: 0171-333 0032), quoting reference HN1872. Also apply via http://taps.com/Harvey\_Nash

HARVEY NASH PLC

ADAYTUM

### PFI and IT Procurement Consultant

#### London

The Prison Service is now in its third year as an Executive Agency issues, particularly PFI, market testing, contracting out and and is making great strides towards becoming a performancedriven organisation. Effective IT systems are key to our future efficiency, and we are about to embark on a major review of our IT infrastructure and principal strategic systems, exploiting opportunities offered by the Private Finance Initiative (PFI).

The existing infrastructure includes Novell Networks in headquarters, business units and some prisons, and telecoms and data networks in all prisons supported by UNIX processors. Nationwide networks utilise the GDN for data and the GTN and

We are now seeking an experienced IT contracts professional to take a leading role in the review. You will have responsibility for the definition and application of all aspects of PFI policy in relation to this and other IT projects, specification of the Prison Service's long term requirements, evaluate proposals and lead the negotiation of contracts.

Your track record should demonstrate a wide knowledge of IT systems specification, development, procurement and operation, together with exposure to Government policy and administration

privatisation. Knowledge of formal project management techniques, particularly PRINCE, is essential, as are excellent communication and management skills. This position will involve considerable travel across the UK, and you should, therefore, have

a clean driving licence. This is a Grade 7 position within the Civil Service structure. The salary range on appointment is £26,482 to £41,012, and this position also attracts a London Weighting Allowance of £1,776 pa. Benefits include 25 days' annual leave, 101/2 public and privilege holidays and a non-contributory pension scheme.

For an application form and information pack, please contact Sian Evans, Recruitment Services, HM Prison Service. Room 425, Cleland House, Page Street, London SWIP 4LN. Tel: 0171-217 6483 (office hours) and 0171-217 6357 (24 hour answerphone). Fax: 0171-217 6612. The closing date for receipt of completed applications is 8 March 1996.

Applications are invited from candidates regardless of ethnic origin, religious belief, gender, sexual orientation



The Prison Service is an



Equal Opportunities Employer

### **IT Director**

#### **Healthcare Sector**

#### c.£50,000 + Benefits

Board level appointment to drive IT/IS strategy forward.

- THE COMPANY
- Well established and highly regarded NHS Trust hospital.
   Over\_100m tumover. c.1,300 beds 1996/7.

   Wide-ranging clinical health services provider. Centre of excellence in teaching and academic research. Significant IT investment programme to optimise service offerings.
- THE POSITION
- Implement, monitor and review IT/IS strategy in line with business objectives. Report to Chief Executive.
- Ensure IT systems deliver clinical, operational and management-information needs of users. Control ments, assess potential risks, advise Board.
- Direct substantial budgets. Motivate and lead team. Co-ordinate multiple projects.
- QUALIFICATIONS QUALIFICATIONS
   ◆ Proven senior IS management experience gained in large multifunctional organisation. Exposure to health-service provider or public sector ideal.
   ◆ Background in delivering IT/IS strategy essential. Exposure to business analysis, information systems development and delivery preferred. Commercially and financially assure.
   ◆ Strong leadership and interpersonal skills. Board level competencies. Proactive yet diplomatic in approach.

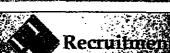
Please send full cv, stating salary, ref SL60205FT, to NBS, 7 Shaftesbury Court, Chalvey Park, Slough SLI 2ER





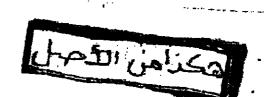
Slough 01753 819227 - London 0171 493 6392 Aberdeen \* Birmingham \* Bristol \* City Edinburgh • Glasgow • Leeds • London Manchester - Slough - Madrid - Paris

East Midlands



Net.Works

The FT IT Recruitment section is also available all week on www.FT.com





AY FEBRUARY 3,

7, 750 90 21, 70 90

TEATING STATES

Superne (L

The man my

der to prematik

Cere Mr Elamin

Screek b

Py about sode:

Spance Re er 127 store Te

2112 TOTAL

: Te 3 Me : 200 sonei 1880 24: 22: SEISTAIN

C LA STE

The Dept makes

Land Table South

The Designation

J 41.0916625

:-.·/:-1 - EARTH

set Russia

n september 11.1.1.

d in absentia

indliete Dr c-

ds position

## IT City Appointments



## **Sybase Opportunities**

Exceptional salaries and benefit packages

Apex Computer Recruitment is a leading supplier of SYBASE staff to Financial Institutions across the City. Having several years experience within this market sector, Apex is able to provide a knowledgeable and comprehensive service to candidates and clients alike.

At present, we are recruiting on behalf of several Major Merchant and Investment Banks for key SYBASE personnel from junior to senior level.

Current sites are running a mixture of SYBASE 4.9.2 and System 10 with several sites moving towards System 11.

The ideal candidates will have a minimum of 12 months SYBASE experience and may currently hold the position of DBA, Data Modeller,

Developez, Designer or Database Manager

You will need to have experience of at least two of the following skills;

- Performance Tuning DB-Lib
- \* Triggers / Stored Procedures Data Watchousing
- Physical / Logical Design Replication
- Configuration
- SQR / SQL Internals
- Data Modelline in return for your skills there are
- exceptional salaries and benefit packages on offer, along with superb career development opportunities.

Tel 0171 336 7836 Fax 0171 336 7731 Email 100545.1014 lpex

Due to the volume of permanent

business, several interesting contract

you are a SYBASE contractor then

please contact Apex for more

opportunities have been identified. If

information about our current vacancies.

For further information please contact

our Sybase Consultant Brett Piczriello.

Apex Computer Recruitment Ltd:

Boundary House

91/93 Charterhouse Street

London EC1M 6HR

Consultants in Computer Recruit 0171 336 7836

C++

Sybase

هلَّذ امنه لأصل

SQL Server

X-Windows

Motif

Unix

With involvement in the full project life cycle from concept to implementation, and working closely with the business, you will be responsible for delivering systems in the following areas: Equity Derivatives, Interest Rate Derivatives, Risk Management, Exotic Currency Options, FX, and Swaps.

This major force in the world of Global

key development projects.

Investment Banking is embarking on a series of

In order to deliver these key projects, it

needs to identify key LT professionals to

complement their ambitious plans.

Candidates will be of graduate calibre, with skills in at least two of the listed technical

disciplines, coupled with strong interpersonal qualities, and full project life cycle experience. Previous Financial Markets experience would be

What's Next?

Trading places in the

**Square Mile** 

Systems Developers - To £50k + Bonus + Benefits

To find out how Apex can make you a key player in Investment Banking contact Julian Bull, our advising consultant, and make an appointment to discuss your next move.

Apex Computer Recruitment Ltd: **Boundary House** 91/93 Charterhouse Street London EC1M 6HR Tel 0171 336 7836 Fax 0171 336 7731 Email 100545.1014



0171 336 7836

### JONATHAN WREN IT

#### VB4 Access Visual C++ Developers

We currently have a number of clients ranging from Merchant Banks to Banking Software suppliers, seeking to recruit experienced developers with VB Access and Visual C++ knowledge to work on banking systems.

#### VAX VMS C Ingres (preferred) to £40,000 PC Development Manager ANALYST PROGRAMMER

Very much a "hands on" role within the Bonds and Syndicated Loans Department (front office) for a major Investment Bank. Must have solid knowledge of VMS and C plus a relational database, preferably Ingres.

#### IBM Mainframe Programmers to £30,000

### & TEAM LEADER

Strong development experience of Cobol CICS and DB2 to work on the creation of a 3rd party Insurance systems is desirable.

#### Please contact Andrew Pike or Stephen Isaac.

Ionathan Wren & Co Ltd., Financial Recruitment Consultants, No 1 New Street, London EC2M 4TP Tel: 0171 623 1266 Fax: 0171 626 1242 Compuserve: 100446, 1551

DNATHAN WRF:

information technology

SYBASE, SYBASE, OUR KINGDOM FOR SYBASE!

Due to demand from a range of our clients, we are looking to recruit Sybase technicians with Development, DBA or Analysis skills. If you have 12 months+ experience of Sybase, preferably from a financial background, we would be interested to hear from you.

#### то £35,000 & Programmers

Running a new development project with this high profile overseas Investment House. Essential skills are C/C++ and MS Windows. Formal analysis and design skills would also be a distinct advantage.

#### AS400 OPERATIONS OR SUPPORT Ideally a "2nd Jobber" role - working as part of a team operating hardware, software and communications equipment within this busy International Bank. Must ave had previous experience of AS400 a

within a networked environment.

who are ready for a major career advance in our Client Services

SunGard Capital Markets is the pre-

eminent world-wide provider of

integrated trading, risk management

and operational control software for

the derivatives and securities

Our commitments to maintaining the

market standard is underlined by

client support services and R & D

budgets which annually exceed the

turnovers of most would be

We operate in a tough, challenging

environment which offers

exceptional careers opportunities for

anyone with the expertise and

energy to keep us, our 700 clients

We currently have vacancies for high

and themselves ahead of the field.

competitors.

A background in either financial sector software or systems integration consulting is essential.

**Derivatives Software Support Services** 

Successful candidates will have experience in one or more of the followina:

- Software Support Services
- Systems Consulting and Project Management
- Financial Systems Implementation or Development
- Trading & Risk Management Techniques
- Microsoft SQL/SYBASE skills

individuals to achieve rapid progress. Positions are currently available in London, Overseas assignments from any office may be expected. Write in confidence to:

Candidates must be able to work

effectively in a high pressure, high

reward environment and

communciate confidently in a wide

range of situations. SunGard has a

flexible, modern approach to

management offering real

opportunities for outstanding

Joy Brown Personnel Manager **SunGard Capital Markets** 10 Devonshire Square London EC2M 4YP

CHICAGO · COPENHAGEN · FRANKFURT · LONDON · MILAN · NEW YORK · PARIS • PHILADELPHIA • SINGAPORE • STOCKHOLM • SYDNEY • TOKYO • ZURICH

SUNGARD No.1 Worldwide

### INVESTMENT BANKING SYSTEMS DEVELOPMENT

Leading supplier of Finance, Operations and Technology staff to the Investment Banking Sector Preferred suppliers to over forty Investment banks. Specialist in leading technologies for both permanent and contract roles.

Call Keith Jones to discuss your value in the marketplace or your next move.

Tel: 0171 379 3333 or 0181 788 8368 (24 hours). Alternatively send correspondence to Robert Walters Associates, 25 Bedford Street, London WC2E 9HP or Fax: 0171 915 8714. Email: jonesk@rwa.co.uk

ROBERT WALTERS ASSOCIATES



FT IT Recruitment appears each Wednesday in the UK edition, and each Friday in the international edition

For more information on how to reach the top IT professionals in business call:

> Will Thomas +44 171 873 3779 Clare Bellwood +44 171 873 3351



For Banking, Finance & **General Appointments** 

please turn to pages 30-36

or contact:

Robert Hunt +44 171 873 4153 Toby Finden-Crofts +44 171 873 3456 Andrew Skarzynski +44 171 873 4054

#### RECRUITMENT

ome years ago an experienced recruiter in the UK armed services told me how his most successful recruit had managed only a third-class degree in computers. The student had spent most of his time "playing" at

making his own programs. In this case, the recruiter backed a hunch, but some US companies, particularly in the computer sector, deliberately go out of their way to recruit college drop-outs. Michael Dell, founder of Dell computers and Bill Gates, the co-founder of Microsoft, were both drop-outs and neither of them have forgotten this when looking for new recruits.

unconventional approaches of Microsoft and Dell are highlighted in a comprehensive study of graduate recruitment practices among north American employers. The study, carried out by Yellowbrick, a Glasgow-based consultancy, looked at graduate recruitment among 21 US and Canadian employers.

Graduate recruitment in some of the top north American companies is becoming increasingly focused and sophisticated. Graduates are also changing, taking a more entrepreneurial stance, often opting for smaller companies

where their jobs might have the opportunity to grow with

The trend is beginning to show up in research. Six years ago, a quarter of new MBAs from New York's Colombia University joined large manufacturers. By 1994 the proportion was down to 13 per cent.

Some bigger companies are responding to this trend by adopting small-company values: shedding bureaucracy, dress codes and rules, providing variety in job content and opportunities for early responsibility. They are also providing regular input to and from senior executives.

The top graduates are becoming more selective over their applications, doing their homework and researching target companies. "In this environment, the glossy recruitment brochure - often emphasised in the UK - has a rather limited role to play," says the Yellowbrick study. Colin Graham, chief execu-

tive of Yellowbrick, says that more than 80 per cent of the graduates interviewed for the report were using the Internet to find information about potential employers. Many students about their experiences in specific companies.

JOBS: North American companies are facing new challenges with their latest crop of graduates

## Polished skills out in the field

The top three factors influencing graduate decisions were company reputation, range of opportunities and the training programme.

Businesses were also becoming more selective. EDS, the computer systems specialist, refocused its recruitment efforts nearly four years ago. At the time it was searching across 500 universities. It narrowed down the field, using a scoring system based on criteria identified by managers. The criteria included past recruiting success, retention of students, ratings by various guides, the percentage of minority students enrolled at a campus and the cost of recruit-

Just 34 target universities emerged from the exercise, and each was allocated a "campus relations officer" whose first job was to seek out the most influential individual at the university. The officer would then work on educating the

students about the company. Financial contributions, scholarships, running campus events and teaching in classes alongside professors all helped to make the company's pres-

ence felt. Some businesses spoke of selected universities or courses as if they were a private treasure trove. A recruitment manager at Price Waterhouse, the accountancy firm, said: "If you can identify the school or the programme that isn't known nationally but the students that are coming out of there are doing very well with us. that's where we want to focus

Other employers have favoured hunting grounds in certain specialisations. Harvard is prized for general management, while Kellogg School at Northwestern University has a reputation in marketing.

Recruitment tactics in the US are also changing. Some companies are moving to "just

City

in time" recruitment of graduates to meet immediate staffing needs and to cut down recruitment time and costs. They are also working on their "campus image", improving the way that they are perceived by providing good quality summer jobs or projects. inviting student groups into the company to see how it works and asking recent recruits to make presentations

tudents have become clued up about the implications of corporate reengineering and are beginning to look at what a job will offer them in terms of career development over two or three years. The report identified a three year itch" among graduate recruits when they often reassessed their careers. Companies needed to talk to young employees about future options at this stage before they looked elsewhere, says Graham.

back at their old campus.

issue among graduates. Many are rebelling against increased work expectations, and are talking, instead, about lifestyles. A manager in the Royal Bank of Canada said: "They're not interested in working a 60hour week because they've seen their parents or whoever else working that and being chewed up and spat out in the last recession or through downsizing."

The report also looked at MBA graduates, weighting their greater experience and ability to quickly meet the demands of the job against the greater cost of recruiting them and their tendency to move on. It quoted a study of the class of 1974 Harvard MBAs over 20 years which found that, on average, they stayed in their first position for 18 months and with their first employer an average of three-and-a-half years. Many MBA graduates interviewed said they wanted

to run their own business in the medium to longer term. The value of MBAs, therefore, continues to be a hot source of debate," says Graham.

The report, Delivering the Promise, is published by Yellow-brick Training & Development, 11 Lynedoch Crescent, Glasgow G3 EEQ, tel 0141 332 3500, £295.

ow do you monitor the quality of service in an industry when the client who pays for the product is not the consumer? This is a problem for companies seeking to buy outplacement services for employees they are making

Working Transitions, a Northampton-based human resource consultancy which surveyed more than 700 people who had been made redundant in the financial services sector, found big variations in the levels of satisfaction with different outplacement providers.

The survey also highlighted what people valued most from outplacement. Some 57 per cent of the sample sought assistance with compiling their CVs but little more than a third opted for personal counselling

This lack of take-up is significant, says Jim Horsted, director of Working Transitions,

because companies pay an out that people will use the full service provided.

Jane Bunce, a chartered surveyor who lost her middle management job with the Inland Revenue Valuation Office, was given 20 days outplacement but abandoned the course after two days in the belief she was not getting much out of it. She recalls: They had good facilities in terms of IT resources and access to job advertisements but I think you were very much left to get on with it yourself." Nor was there any eedback or contact from her former employers to check how effective the outplacement had

Horsted says this experience was typical of many in the survey, and organisations "should insist on a metered approach only paying for the services when they are actually used"...

"At present companies are paying considerable soms of money and are unable to check the effectiveness of what they are providing to ex-employees. Choosing an outplacement pro-vider is a difficult task without comparative data."

Richard Donkin

### Treasurer

#### **Major New Reinsurer**

Significant Salary

Outstanding opportunity for mature, highly experienced individual to manage ¿multibillion treasury function and banking relationships for newly-created company. The stakes are high, the challenge tremendous.

THE COMPANY

Equitas is the company being set up to reinsure all Lloyd's of London 1992 and prior habilities. It will become one of the world's largest reinsurance run-off companies. THE POSITION

 Structure and run small, high quality team and treasury function. Manage banking relationships to maximum benefit.

 Responsible for profitable investment of significant multicurrency fund. Monitor external investment managers.

 Ensure matching of liabilities and assets through technical, analytical and rational investment. Sophisticated risk manager QUALIFICATIONS

◆ Highly credible senior treasurer or banker. Experience gained in top quality financial or corporate institution.

 Effective working in complex, performance-driven environment. Able manager of people.

 Presence, professional stature and pragmatism. Firstclass communication and presentation skills.

The authorisation of Equitas is subject to DTI approval.

Please send full cv, stating salary, ref FS60202, to NBS, 10 Arthur Street, London EC4R 9AY





City 0171 623 1520 = London C171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

## **SENIOR** CREDIT ANALYST

MANCHESTER

c.£26.000

**Banking Benefits** 

les aspects juridiques des produits.

### ABN·AMRO Bank

ABN-Amro Bank is one of Europe's largest Banking Groups with assets of over \$540 billion and a network of over 1650 branches in 67

We are currently seeking a Senior Credit Analyst to join the well established Corporate Banking Team at our Manchester Branch.

You will be responsible for analysing complex financial information and making recommendations on pricing and structuring new facilities for major

You will be monitoring a large portfolio of relationships and preparing and presenting credit applications within specified timescales.

A graduate or ACIB qualified, you will have a mum of four years corporate credit experience and should be able to demonstrate a good understanding of trade finance and treasury products. This is an exciting opportunity to join a top calibre Corporate Banking Team in a key role.

rested candidates should telephone Nigel Blakey on 0161 926 9279 or write enclosing a full CV including salary details to CBC Associates, Chapel House, Borough Road Altrincham, Cheshire WA15 9RA, Fax 0161 929 9012.



THE RECRUITMENT SPECIALISTS TO THE CREDIT INDUSTRY

### ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

please call

Andrew Skarzynski +44 0171 873

Robert Hunt

William Thomas

collaborateurs dazs le monde, 2 000 agences en France et plus de 500 implantations dans 70 pays, la SOCIÉTÉ GÉNÉRALE. groupe international, us active dans tous les métiers de la banque et de la fizazen. ——

CONJUGUONS NOS TALENTS.

Ingénieur financier

DE LA CRÉATION D'OPCVM

Au sein de notre Direction des Gestions Mobilières, vous serez responsable du pôle financier pour la création des OPCVM. Votre équipe, constituée de 4 collaborateurs, aura un rôle de proposition, d'innovation sur toute la gamme des produits de gestion diffusés en France et à l'étranger. Vous travaillerez en relation étroite avec les membres du pôle réglementaire chargé de valider

Vous aurez à concevoir l'offre commerciale des gestions mobilières à partir des

besoins exprimés par les équipes techniques financières, et exercerez une veille permanente sur le marché et la concurrence. Diplômé d'une école d'ingénieurs ou titulaire d'un troisième cycle univer-

sitaire, vous maîtrisez parfaitement l'anglais, votre expérience professionnelle

de 5 à 7 ans vous a permis d'acquérir une bonne connaissance des instrumes

à Corinne Fondecave, Société Générale, Service du recrutement. Espace 21, 92972 Paris-La Défense.

la création de produits du même type sera un atout supplementaire. Merci d'adresser lettre de motivation, CV et prétentions, sous réf. CF/RCP,

financiers, des produits dérivés et des OPCVM. Une expérience réussie dans

### APPOINTMENTS |

For information on advertising in this section

4054

Toby Finden-Crofts +44 0171 873 4153

**⊦44** 0171 873 4095

+440171 873 3779

### THE BANKING OMBUDSMAN £100,000 Package

The Council of the Banking Ombudsman seeks to appoint a new Ombudsman on the retirement on-31st December of the present Ombudsman, Laurence Shurman.

#### This senior post involves:-

- Acting as independent referee/arbitrator dealing (personally or through delegation) with specific complaints by individuals and others against banks, with power to award up to £100,000;
- Overall management of a 40 strong team in Central London;
- Ensuring that the Banking Ombudsman Scheme is well-publicised and undertaking regular liaison with the media, banks, consumer organisations and other bodies;

Ideally a senior practitioner with more than 20 years' experience, the Ombudsman will almost certainly have a legal qualification as a solicitor or barrister (in private practice, industry or the public sector), or as a member of the judiciary. Crucially, the Ombudsman will demonstrate strong leadership skills, as well as the stature to command respect. A strong intellectual ability is essential, as is a genuine interest in dealing fairly and independently with complainants and banks.

The remuneration package of about £100,000 includes a pension provision and other benefits.

For further information in complete confidence, please write to Gareth Quarry or June Mesrie at Quarry Dougoil Commerce & Industry ultment, 37-41 Bedford Row, London WCIR 4fH (confidential fax: 0171-831 6394) with a full Curriculum Vitae explaining why you are interested in this position. This assignment is being handled on an exclusive basis by Quarry Dougall.



UNITED KINGDOM · FRANCE · THE NETHERLANDS · HONG KONG · NEW ZEALAND · AUSTRALIA · USA

## Senior Treasury Roles with the

## World's No 1

As the No 1 Sports and Fitness company world-wide, Nike dominates the industry. The name Nike has come to symbolise authenticity and change. Change which our competitors and, most importantly, our consumers have

come to expect from Nike. As a multi-national company we embrace change as a positive influence. And, with new developments in our Pan-European organisation, this creates an innovative and challenging environment for the high calibre treasury professionals who will join us in the following senior roles:

### European Treasury Manager

treasury operations at our European headquarters in Hilversum. Having developed a strong working relationship with our European banks, you will oversee daily cash management whilst implementing a Pan-European banking structure to facilitate our wholesale and retail business across 14+ countries and currencies. An active, senior member of the headquarters finance team, liaison with our Corporate Treasury department to ensure compliance with policies and procedures will be an important aspect of your brief. Of graduate calibre, your 7+ years' experience in finance will include a minimum of 4 years spent in a multi-national company within a treasury role.

Knowledge of US GAAP is desirable together with a sound working knowledge of FX, including cross rates. A broad understanding of European banking practices is of equal importance, as are strong PC and communication skills. The ability to take an overview whilst at the same time being prepared to take a 'hands on' approach when needed is essential. Ref: ETM/NEON/1.

### Senior Treasury Analyst

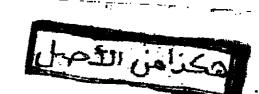
Reporting to the European Treasury Manager, you'll handle the day-to-day cash position of our European companies. This will involve the management of foreign currency exposures in conjunction with Nike's Corporate Treasury department. Borrowing and investing in multiple currencies and preparing daily cash flow forecasts will be an important part of your remit. Of graduate calibre, you'll have a minimum of 2+ years' cash management experience spent working at an operational level in a multi-national company.

PC literate, you will be skilled in the use of bank software products, and be equally adept in communicating with others. Highly numerate and analytical, you'll have a strong customer focus and enjoy working in a highly pressurised, detail oriented environment. Ref: STA/NEON/2.

If you relish the challenge of change, we can promise you an attractive salary package together with a first class range of benefits. Write, enclosing an up-todate CV and quoting the appropriate reference number, to: Craig Robertson, Recruitment Specialist, Nike European Operations Netherlands B.V., Marathon 7, 1213 PD Hilversum, The Netherlands.

The Netherlands





PAY FEBRUARY BING

Richard Dec

thent on

್ with specific

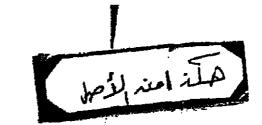
in in a megular kalsor

.... a zimost

sustain on the public

. P. D. Chode scrong an this essential

erlands



### **GERMAN EQUITY ANALYSIS**

Leading European Investment Bank requires a Trainee Analyst for the German market.

The ideal candidate will be a recent graduate, preferably with a couple of years' work experience in a relevant field, and will be highly numerate and computer literate. A knowledge of accounting would be an advantage. A high level of command of the German language is

A competitive remuneration package will be offered, negotiable depending on experience.

Please apply to:

Box A5281, Financial Times, One Southwark Bridge, London SE1 9HL

#### **FUND MANAGER**

#### REALISE YOUR POTENTIAL

#### NORWICH

### Probably in your mid rwenties-early thirties, you

- Excellent opportunity to join the independent fund management arm of a major UK insurer, with £33bn funds under management, including external portfolios. Enviable track record of superior investment performance, with strong commitment to continued
- Reporting to the Head of UK Equities (Life Fund), and responsible for three funds which are actively managed in order to meet aggressive performance targets.
- Overall strategy of long term investment, with a bottom up approach to portfolio construction. Expected to contribute to broader UK equity investment strategy.
- are likely to be a graduate with 3-4 years relevant experience within a leading investment house or

HIGHLY ATTRACTIVE SALARY

- Must have a demonstrable track record of superior investment performance, with well developed interpersonal skills and strong analytical
- Should be team orientated and performance driven keen to take advantage of the opportunities for career progression that exist within one of the UK's leading investment houses.



Susan Ryder Whitehead Selection Limited 11 Hill Street, London W1X 880



#### Area Director, CIS and Baltics

A well-known and highly respected US-based spirits and wines producer and marketer has an immediate opening for an innovative, entrepreneurial, highenergy leader to manage our business in the CIS and Baltics. This key position is responsible for developing and implementing long-term strategic business plans for entering this market. Key accountabilities include delivering annual profit and volume goals and recommending and directing execution of strategy to grow market share; monitoring competitive activity and new product opportunities; developing and executing annual marketing and sales plans; and managing distributors, key accounts and in-market sales staff. Also responsible for performing special market studies in other countries as

The successful candidate will possess an MBA plus 8-10 years consumer products sales and marketing experience with outstanding leadership skills, including demonstrated success in developing and managing effective distributor relationships. Experience in the CIS strongly preferred and work-ing knowledge of Russian or other European lan-guage required. Extensive travel is a must. Some flexibility with location in which position will be

We offer a competitive compensation and benefits package including incentive plan participation. For consideration, send resume and salary history to: Area Director

Dept. 2755 P.O. Box 2151 Louisville, KY 40201

### Head of Derivatives Operations and Product Accounting

Our client is a major European Investment Bank and a leading player in the equity and fixed income markets and associated derivatives. As a result of recent expansion and future planned growth, a new position has been created for a top

Reporting to a Managing Director, the mandate is to ensure that the Derivatives business is effectively supported with full responsibility for operations, product accounting, management information, trade processing and settlement.

Maximise efficiency of derivatives operations.

Key aspects of the role will be to:

- Lead operational aspects of business development including project management.
- Ensure effective liaison with front office management. Provide strong systems to support business and facilitate robust internal control.
- Be responsible for accounting related to transaction processing and for trading ledger positions linked with the finance function.

£ Excellent Candidates are likely to be graduates, aged 33-45, with excellent presentation and interpersonal skills and a strong commercial focus. Proven man-management and

change-management abilities will be supported by a detailed understanding of derivative products and the associated control systems which will have been gained within a high quality investment banking environment. The remuneration package includes an excellent base salary, bonus and normal banking benefits. It is unlikely anyone earning less than £90,000 will have the

depth of experience the role demands, and the package will not be a limiting factor for the ideal candidate. In the first instance, please write enclosing a comprehensive curriculum vitae and

full remuneration details to Jonathan Williams, Managing Director, or Anne Davis at Michael Page City, 39-41 Parker Street, London WC2B 5LH. Please quote reference 276594.

Michael Page City

### Head of Risk Management

A newly created role within a leading insurance company

Central London

c £75,000 + Bonus + Benefits

This major UK company enjoys a long established position as a market leading and customer oriented insurance provider. In response to a changing environment in risk assessment and protection within the corporate sector, the company is launching an innovative, high profile risk management and services

Targeting the medium-sized to large corporate marketplace, the company will provide a full range of risk management services, including the identification of physical and financial risk and the provision of appropriate protection and financing to cover all types of risk. The Head of Risk Management will take full responsibility for establishing this business, developing the customer base and building

CORPORATE & PROJECT FINANCE

opportunity for an experienced risk management professional, currently working in a corporate or consultancy environment, to develop a business, taking advantage of a significant gap in the marketplace. In addition to a strong technical background, the successful candidate must demonstrate considerable general management and strategic skills, together with the ability to interface successfully with clients. Some exposure to the US marketplace would be a distinct advantage.

For an exceptional individual, the company is prepared to provide a first class remuneration package, including a full range of benefits. In due course, it is expected that the role will broaden to include continental European activities.

Please send a full CV in confidence to GKRS at the address below, quoting reference number 498J on both letter and envelope, and including details of current

**SEARCH & SELECTION** CLAREBELL HOUSE, 6 CORK STREET, LONDON W1X 1PB. Tel: 0171 287 2820

### Join a new strategic equity team.

#### Remuneration negotiable

London base

Equity Capital Group, Europe (ECG) is a recent addition to GE Capital's expanding portfolio of European businesses. We are in business to deliver extraordinary financial returns from private equity initiatives, typically within investment cycles of three to five years. As part of General Electric, we are supported by one of the most profitable businesses in the world, a diversified technology. manufacturing and services company with a global turnover of some \$70bn. Each of the companies in the UK European GE network monitors its own market sectors for new business opportunities. Consequently, the flow of leads is more or less continuous, and it is backed up by relevant and specialist market knowledge.

If you want to close significant deals in a wide range of market and geographical sectors, this is a very exciting proposition indeed. ECG Europe will be providing both growth capital and secondary/replacement capital, as well as funding GE Capital buy-ins and buyouts. Although funds are available for the right deals, it will be up to you to put a persuasive case for each investment. The sophistication and detail of your analysis will need to be matched by a lucid and persuasive presentation of the business opportunity concerned. You must be a consummate analytical thinker, negotiator and business strategist, who knows the right time to sell as well as make a major investment.

You will be working in a close-knit, high-calibre team that meets regularly to share thinking on current projects. As with all GE businesses, ECG is setting itself very ambitious targets for growth and we are determined to appoint individuals with the enthusiasm and potential to develop with us. Globally, ECG is already established in New York, Mexico City, London and Hong Kong and we have firm plans for further developments in Europe and Asia. There are also career development avenues into business leadership roles with GE companies worldwide.

various levels of seniority: salary will be negotiable within generous limits to reflect your knowledge and track record. However, you should have an MBA and substantial, successful experience with a development capital house, an investment bank or a similar enterprise. We are particularly keen to hear from people with the market knowledge, language skills and cultural flexibility to operate effectively across Central and Western Europe.

We are keen to talk to investment professionals at

To apply, please write with a full cv, including details of current salary, to Kathy Woodhouse, Human Resources, GE Capital Europe Limited, Clarges House, 6 - 12 Clarges Street, London WIY 8DH, England.



GE Capital Europe

GE is an equal opportunity employs

"Affiliated with General Electric Capital Corporation (USA) and not affiliated with the English company of the seems nexts

#### The client, a major UK Bank, has a well established business readers in client portfolio wish to appoint executives to

and highly successful Project Finance team. Due to the volume of international transactions, they require an additional team member to maintain the quality of business and sustain the success. Working with a highly professional and well regarded team, you will provide invaluable assistance across a wide industry sector spread in the provision of highly complex financial models to support transactions. Candidates will be highly numerate, possessing a high class degree in a mathematically based subject. Previous experience will include the creation of financial models and spreadsheet analysis ideally gained within project finance. Exposure to a similar field will equally be considered. A second European language would be preferred. Sound interpersonal, analytical and team

playing skills are essential.

PROJECT FINANCE

MODELLER

c£35,000 + Exc Bonus

CORPORATE FINANCE EXECUTIVE c£35,000 + Exc Bonus One of the worlds largest banks based in london

with a highly prestigious UK and overseas the Corporate Finance team. Due to sustained growth in business volumes and internal promotion the successful candidates will enjoy a varied and constant deal flow offering significant world-wide exposure and excellent entry level experience and training. The organisation is keen to grow organically and therefore requires the highest calibre personnel. Candidates will possess a numerate degree at 2(i) or above and ACA 1st time passes within a top practice. Alternatively a European background together with relevant experience of each flow analysis or financial modelling would also be considered. European languages would be a distinct advantage.

As specialists in the Project and Corporate Finance areas we are interested in hearing from conditiones at all levels for a variety of additional assignments For further information please contact David Goodrich or Julian Davey

BELL COURT HOUSE. 11 BLOMFIELD STREET LONDON EC2M 7JF FAX: +44(0)171.628.3123

reach additional France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details

please telephone:

Toby Finden-Crofts

on +44 171 873 3456

Les Echos

The FT can help you

### APPOINTMENTS WANTED

#### YOUNG ENTREPRENEUR (32)

With a demonstrable record of practical achievement developing own businesses/acquisitions seeks position as assistant to the chairman/MD.

> Please write to Box A5798, Financial Times, One Southwark Bridge, London SE1 9HL

### FINANCIAL ANALYSTS

We are seeking degree educated Pinancial Analysts who have been formally trained in credit analysis, probably within a financial institution. Outstanding opportunities exist for candidates with language skills, particularly Portuguese, French, Italian and German.

The successful candidates will be required to analyse and rate corporates, banks and other financial institutions in a range of emerging and developed markets.

Ideally you will have secured a numerate degree, and/or an MBA, coupled with experience of financial analysis gained within a major Commercial or Investment Bank. The work is extremely varied and requires a combination of analysis and presentation skills.

If you have the required qualifications, and you are ready, willing and able to travel from time to time to a variety of countries, please send your CV to Ron Bradley, Director.

> Jonathan Wren & Co Ltd, No 1 New Street, London EC2M 4TP Telephone 0171-623-1266 Facsimile 0171-626-5257



Ref: P30135

### MAJOR USA INVESTMENT BANK - FRANKFURT SENIOR CREDIT MANAGER

Our client, a major USA investment bank, is seeking an experienced (3 years +) credit manager, totake responsibility, in Frankfurt, for the firm's activities in Germany, Austria and Switzerland.

Responsibilities will include ratings advisory, capital structure, "debt-analysts" related functions. analysis of trading counterparties and assisting in the management of clients credit risk. Additionally candidates must have the ability to assume product manager responsibilities for one of the many trading products handled in Europe and become involved in a variety of broad-based risk management

Educated to Degree/MBA level you will have strong analytical skills, fluency in German/English, and good knowledge of the investment banking industry. Interested candidates should send a copy of their cv to Ron Bradley, Director. All enquiries will be treated in strictest confidence.

Jonathan Wren & Co Ltd, No 1 New Street, London EC2M 4TP Telephone 0171-623-1266 Facsimile 0171-626-5257



Ref: P30134

£40,000 - £50,000 + BONUS

#### RECRUITMENT CONSULTANTS GROUP

2 London Wall Buildings, London Wall, London EC2M 5PP Tel: 0171-588 3588 or 0171-588 3576 Fax No. 0171-256 8501

High profile role supporting the top management and offering long term career prospects

#### INVESTMENT APPRAISAL MANAGER

#### THE POST OFFICE

LONDON, GROUP HO

£45,000 - £50,000 + BONUS + CAR

The Government Private Finance Initiative offers the Post Office the opportunity to expand its capital programme and seek innovative financial solutions to both its proposed major investments and new commercial opportunities for the businesses - Royal Mail, Post Office Counters and Parcelforce. Reporting to the Head of Investment Appraisal, the successful applicant will be experienced in investment appraisal, risk transfer evaluation, financial modelling, project finance and contract negotiation, and proven experience in project finance, management consultancy, corporate treasury and/or accountancy. Strong analytical ability and experience of completing financial transactions are essential, and candidates must be comfortable with handling high level discussions with Government, external advisors and commercial partners/service providers. Applications in strict confidence under the reference IAM5380/FT to the Managing Director, CJA. Closing Date, 5th March.

RECRUITMENT CONSULTANTS GROUP

2 London Wall Buildings, London Wall, London EC2M 5PP Tel: 0171-588 3588 or 0171-588 3576 Fax No. 0171-256 8501

High profile opportunity for proactive high flyer. Up to 40% overseas travel both with the CEO as well as independently. Excellent career opportunity and scope for stock options.

#### **EXECUTIVE ASSISTANT TO CEO**

Strategic Planning/Marketing Communications

LONDON WI

CJA

WELL ESTABLISHED MEDIUM SIZED INSURANCE AND BANKING GROUP WITH SUBSIDIARIES WORLDWIDE We invite applications from graduates, probably aged 30-40 and professionally qualified, who need to be both numerate and literate. You are likely to have had at least 2 years' experience at a senior level ideally, but not essentially, with a US organisation in the financial sector. Spanish and/or French language skills are highly desirable. The Increasing demands on the CEO's work schedule worldwide, particularly in the breaking of new ground in emerging markets, has created the need for an exceptional individual to work alongside him: proactively focusing him towards the key issues; communicating his vision both verbally and through the creative writing of speeches and marketing communications; following up business leads and joint venture opportunities as well as driving forward quality standards throughout the group. Essential qualities are a sharp intuitive business mind, judgement and above all the ability to 'make things happen' in a timely and profitable manner. Initial salary negotiable £40,000 - £50,000 + performance related bonus, contributory pension, life assurance and medical schemes. Applications in strict confidence under reference EA5381/FT to the Managing Director: CJA.

#### BANKING WITH LANGUAGES

PRODUCT IMPLEMENTATION OFFICER FLUENT GERMAN c£25K + PKG

t. you will be required to liaise with chests to hardware status, demonstrate the various product es and provide software installation and na to existing customers. The ideal candidate will be familiar with extions software and MS DOS and be

CHIEF ACCOUNTANT ITALIAN SPEAKING CESSE + BEG PEG

Presingious European Bank have an existing opening for a qualified Accountant. Ideally you will have a banking! vatives background and be ready for your first managerial

CREDIT ANALYST

FLUENT GERMAN LAAE + BEG PEG

Lealing European Bank is correndly seeking an Analyst with min. 2 yrs eup, with a Benk/Fin Institution. Responsibilities min. 2 yrs exp. with a Berni/Fin Inst credit analysis of both Corporates & Fls and try and sector analyses, involved role with lots of

ACCOUNT OFFICER FLUENT GREEK LAAE + BKG PGKG

For this position, the candidate is required to have outsome within Financial Services. Those who are SFA qualified have a distinct advantage. Responsibilities involve selling Offshore Banking Services to the Greek blanker and actationality SWAPS ANALIST

As part of the Sales Support Team in Global Cash | Excellent opening for graduate with minimum I years Excellent opening for granteer with manuscript experience within a trading room-environment preferably within fitted lincone. You will be working closely alongside the Swaps Marketing Deak dealing in the German Markets. An existing role for someone who analysis working in a hieraic environment and who is able to opening to taght deadlinest.

FLUENT GERMAN £22K + BKG PGKG

GRADUATETRAINEE FLUENT GERMAN TO EISE

Outstanding explosingly for graduate with print working in knowledge of the Gernin Bend Makes to receive training in treatmy modern and the SPA. Not will work on the Gernin-Business Deal, in the Dealing Room where you will be responsible for transmitting faces to the Gernam bunking actuors, providing Dealer Support involving loss of client.

BUSINESS ANALYSTISTISTEMS IMPLEMENTER -£25-28K + BKG PGKG

nt Division of a large. expense to join the Cash Mineriment Division of a large international Bank with this population develop into the rote of Project Manager. The rote involves working on projects requiring constant lighter with throughout penaches therefore foreign language skills, the expense penaches therefore foreign language skills, the expense within a Banking.

EURO LONDON APPOINEMENTS /Ici 0171 583 0180 Fox 017F 357 9849 Hate Phys. 45 F057 3000 (1860) 1957 HS

### TAKE PRECISE $\mathbf{AIM}$

ADVERTISEMENT IN he Financial Times YOU ARE REACHING THE WORLD'S BUSINESS COMMUNITY.

For information on advertising in this section please call:

Andrew Skarzynski on +44 0171 873 4054

Robert Hunt on +44 017t 873 4095

Toby Finden-Crofts +44 0171 873 4027

### FUJI CAPITAL MARKETS

#### **RISK ANALYST - DERIVATIVES**

#### £ Excellent

Fuji Capital Markets, one of the leading Swaps and Derivatives dealers in the world is currently looking to fill 2 Risk Analyst vacancies.

#### **Positions**

Attractive roles with responsibility for reporting and analysing global risks and trading profits. The jobs will encompass model and stress together with scenario and VAR analysis.

#### **Oualifications**

Graduates, preferably in a mathematical discipline with knowledge of calculus and statistics. General knowledge of Derivatives products and current state of the art risk management techniques. An ability to program will be an advantage as will strong Lotus skills.

#### Contact

Please reply with full resume to: Keith Rudderham, Fuji Capital Markets (UK) Ltd, River Plate House, 7-11 Finsbury Circus, London EC2M 7DH

### **ANALYSTS & ASSOCIATES - EMERGING** MARKETS CORPORATE FINANCE

**Based London** 

£ competitive + bonus + benefits

Our client, a leading financial institution, is looking for Analysts and Associates to join its Emerging Markets team in the Corporate Finance Department, to cover

Eastern Mediterranean and African markets. You will have local experience of one of these markets, preferably gained within a leading financial institution. Fluency in a relevant language as well as in English

You must have an outstanding academic record with a first degree in a relevant

RECRUITMENT ADVERTISING GRADUATE RECRUTTMENT DESIGN SERVICES

EMPLOYEE COMMUNICATIONS

for Associate positions and preferable for Analyst positions. If you have the necessary skills and

experience, please send a full CV which will be forwarded to our client unopened. Address to the Security Manager if listing companies to which it should not be sent. Write to Rebecca Payne, PA Advertising Limited, Number Two Caxton Street, London SW1H OQE, quoting Ref: H123/FT on the envelope.

subject. An MBA or equivalent is essential

Advertising

Landes (0171) 213 1111 :0121) 717 (0121) معطوط: Bristol (01454) 614275 er (0161) 236 5889 Edinbergh (0131) 313 1307

en la Maria de la compansa de la co

#### AN EXCITING NEW OPPORTUNITY FOR FINANCIAL EXPERTS

Freelance or partial employment basis for trainers in London and Frankfurt.

IFF is a leading international company providing specialist, multi-level, financial training. Our public and in-company services are used by financial institutions and major corporations throughout the world.

We are looking for practitioners, consultants and academics with current market experience and a high degree of specialisation in any of the following areas: Capital Markets, Corporate Finance, Project Finance, Treasury, Investment, Equities, Bank Management/Strategy, Taxation, Accounting, Financial Law. Regulation, IT.

The Ideal candidate would be a practitioner looking to move into research or consultancy, combined with training. IFF offers the potential of high earnings with the flexibility to suit your schedule. Previous training experience is desirable but more essential is the ability to communicate your expertise to others.

Please reply in writing with a detailed CV to: Ms Nike Siffre, The International Faculty of Finance, 2nd Floor, Market Towers, 1 Nine Elms Lane, London SW8 5NQ.

#### INVESTMENT ANALYST

NORTH WEST £ Salary + £ Pension + £ Health Plan

An opportunity to join a growing and well respected UK Research Team for a recent graduate with some experience within the industry.

Fundamental analysis of leading UK companies. Preparation of investment research material. Presentation of investment research to the Asset Management Teams.

THE QUALIFICATIONS Highly numerate and computer literate. Team oriented and flexible individual with

rigorous attention to detail. Good written and verbal communication skills. Some experience within the investment industry. Evidence of strong analytical skills.

Please apply to: Duncan Brookes, Tilney & Co.

Royal Liver Building, Pier Head, Liverpool L3 1NY.

Senior Options Trader for Liffe Floor

trading on US and London tilvis essensas Cotions risk Might alim, at 17 pp. kg tha long end. Box No. A5262, Financial Times, One Southwark Bridge. London SE1 9HL.



The ASIAN DEVELOPMENT BANK is an international development finance institution ablished to foster economic development in the Asia-Pacific region. The Bank is based in Manila, Philippines, and is owned by 56 member countries from Western Europe, North America and the Asia-Pacific region. Nationals of the Bank's member countries are being sought for the following positions:

#### SENIOR TREASURY OFFICER (Funding) (Ref. No. 96 - 06)

The incumbent, who will report to the Assistant Treasurer, Funding Division, will be responsible for assisting in the management of the Bank's annual funding operations in global and regional markets as well as assisting with the strategies in managing the Bank's outstanding liability and swap portfolios. He/She will also be responsible for transactions which involve interest rate and currency liability swaps and other derivative and rement features. In addition, the incumbent is expected to participate in missions to market the Bank's AAA credit to investors, press and rating agencies as well as to respond to, and anticipate, rapid market developments, new evolving trends and innovations in financial technology. He/She is also expected to possess understanding and/or extensive experience in: the structure and functioning of major capital markets (cash and derivatives); underwriting, distribution and trading of fixed income securities in major capital markets; treasury risk management concepts; investment practices and assets preferences of institutional investors and fund managers; and concepts of financial mathematics as well as familiarity with modern information technology

#### TREASURY OFFICER (Financial Policy) (Ref. No. 96 - 07)

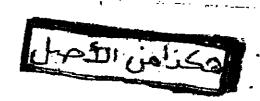
The incumbent will (i) undertake analyses and research relating to the Bank's financial policies and projections, as well as studies on alternative financial policy options and their implications; (ii) prepare or participate in the preparation of papers and studies on financial policy questions relating to both ordinary and special operations of the Bank; and (iii) design and develop new loan products together with the necessary risk

The successful candidate should have a University degree in Accounting, Banking or Finance. A postgraduate qualification in any of these disciplines or in Business Administration would be an advantage. The candidate must have at least three years of work experience in financial planning and accounting. The candidate must be highly self-motivated and must demonstrate a high degree of quantitative skills as evidenced by previous work and/or academic related experience and achievements. An adequate knowledge of relevant computer

For the above positions, proficiency in written and spoken English is essential, whereas work experience in the Asian-Pacific region would be destrable. Women are particularly encouraged to apply.

The Bank offers a competitive salary paid in U.S. dollars (generally free of tax except for some individuals, primarily nationals of the U.S. and the Philippines whose incomes are taxed by their respective governments) and an excellent benefits package tailored to the needs of those living

Interested persons may either send their curriculum vitae to HUMAN RESOURCES DIVISION. ASIAN DEVELOPMENT BANK, P. O. BOX 789, 0980 MANULA, PHILIPPINES, or alternatively. fax directly to (63-2) 636-2550 / (632) 636-2444 not later than 6 March 1996.



: ₹ 80 : - 484 <sup>23</sup> 1888 - 1884 - 1888

THE MELTINE TO

1.75 pr. 27.2

e sing innouncing

an additionally

the many

and the second

and Advantage and

- H 134

್ಟರ್ ಮ∈ CEO

€3,900 + BONUS

AF ES WORLDWIDE

The State of Medical And

THE TO A MOVING

... 15 25-21 21 21 36

Comment of the Personal Section

" " of Esting his easy

The sign of signing (

Marie harren Ha

u si dediérs in

-::5::

المنافق المنا

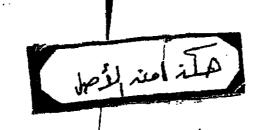
. . . .

ಾಗ್≎ದ ಭಕ್ಷ,

32-175

CEO

2tions



London

*Dubai* Dubai

Brusseli

Сапада

Canada

Canada Canada

Cyprus London

Landon

London

Luxembou

Luxemboure

Luxembour

Oslo

Lisbon

Riyadh

Spa London

Northamoto

### Global Strategist

#### Excellent Salary + Bonus + Benefits

Our client is a highly successful and rapidly expanding US Investment Bank with around \$70bn in funds under management and is seeking to strengthen its European Business Team.

There is a requirement for an asset allocator/strategist to join the Retail Investment Products division of the bank. The successful candidate will be responsible for using both quantitative and qualitative techniques for both asset allocation and fund screening.

They will prepare global investment product recommendations for internal and external

The opportunity to develop their career into Europe exists with this demanding role and ideally they will have at least three years experience as a global strategist.

Our preferred candidate will have a strong economics background with some knowledge of European financial and capital markets and regulatory issues involving mutual funds. This key role provides enormous potential to contribute to the overall business growth of the company.

For a confidential discussion please contact Patrick Morrissey. Telephone 0171-236 2400, Fax: 0171-236 0316 or apply in writing to Sheffield-Haworth Ltd. Prince Rupert House, 64 Queen Street, London ECAR 1AD.

#### SHEFFIELD-HAWORTH

Consultants in Search and Selection

### Major International Bank 2 senior Fixed-Income Strategists London - Paris

The company :

One of the largest banks in Europe, primary dealer on several

The team :

The strategists will be an integrated part of the international Research Team's network which includes London, New York, Frankfurt, Paris, Madrid...

The positions:

Based in either London or Paris, the Fixed-Income strategists will be responsible for providing day-ro-day and mid-term strategies on the bond markets of the G10 countries. Qualifications: with at least a first degree, candidates must have proven experience in the field of fixed-income strategies (3 to 7 years) and excellent communication skills (both written and oral). For the position in Paris, near fluency in French is required.

The salary and benefits package reflect your experience and abilities. Please, apply with a complete CV, including derails of current salary, quoting ref. 23318 to Media System Ltd. 4 Garden House, 8 Barnersea Park Road, London SW8 4BG.

### Fund Management Fixed Income

#### Manchester Based

As one of the UK's leading insurance companies, CIS is recognised for its overall quality, service and performance. It has maintained consistently good growth and the investment funds under management are over £14 billion.

We are seeking to recruit an additional member for the fixed income section, owing to the continuing success of the investment department.

We are looking for a person with at least two years' experience of operating in fixed income markets. The successful applicant will probably be a graduate and have, or be aiming for, a further appropriate qualification. An attractive salary will be paid according to the level of experience and it is supported

by a range of benefits including free staff restaurant and relocation assistance, where appropriate. Please apply with full C.V. and quoting your current salary to Bryan Johnson, Personnel and Management Services Department, CIS Ltd, Miller Street, Manchester M60 0AL Closing date for receipt of applications is 7th March 1996.

CIS is an equal opportunities employer and wishes to employ the most suitable person for the work to be undertaken. Candidates must be able to work in a non-smoking environment.



Consolidated Financial Insurance, part of the very successful GE Capital Corporation, is the UK leader in Creditor Insurance, which is provided through leading Financial Institutions and Finance Houses. With a market share of over 40% and a significant number of impressive blue-chip accounts, we are constantly looking to increase our profile and extend our market dominance in both the UK and overseas. We are committed to substantial investment in technology and manpower resources and to enhance our existing and growth business areas we are now seeking the following professionals:

#### **Assistant Portfolio Manager**

Taking on this high-profile role, your objective will be to manage a UK and international fixed income portfolio. This will include international and UK treasury management, developing and implementing a framework for the assessment of credit, and carrying out performance analysis of all fixed income portfolios.

A graduate in Mathematics, Economics, or a Business and Finance discipline, you are likely to have a relevant professional qualification and at least 5 years' insurance experience in Fixed Income/Treasury. You will have highly developed PC skills and the credibility to develop working relationships with a wide range of contacts.

#### **Investment Administrator**

You will be responsible for checking and entering all details of investment transactions on the investment and custodian systems. This will include maintaining standing data and reconciling CEDEL to Hi Portfolio. In addition, you will be controlling and processing all transactions on the CEDCOM system.

You must have at least 2 years' experience in a settlements/custodian department, and ideally knowledge of Hi Portfolio and CEDCOM system and procedures. An excellent

communicator, you will have good PC skills and a keen eye for detail. In addition to highly competitive salaries we offer an excellent benefits package and a first-class office environment, including a gymnasium and subsidised restaurant.

To apply, please write with full CV stating your current salary details to: Cynthia Howe, Human Resources, Consolidated Financial Insurance, Vantage West, Great West Road, Brentford, Middlesex TW8 9AG.

Consolidated Financial insurance is a trading name for Consolidated Insurance Group Limited and Finan-Insurance Group Limited, Gr. Capital companies (not connected with the English company of a similar and

#### THE A.C.I. DIPLOMA

Forex Association London

The Examination Board of Forex Education Ltd., the educational arm of Forex Association London, has awarded passes to the following candidates in the

Passed with Distinction Markets International Ltd., Kleinwort Benson

<u>Passed</u>

National Bank of Fultitals

National Bank of Canada Royal Bank of Canada

Hongkong Bank of Canada

Bank of Nova Scotla

Royal Bank of Cana

NatWest Markets

Commerchank

**CS First Bost** 

Prebon Yamane

Reuters Ltd

Helienic Bank Limited

Harlow Butler Ueda Ltd

Banca Nazionale del Lavoro

Nomura Bank International

Internet Systems Ltd.,

Barclays de Zoete Wedd

Royal Bank of Scotland

Standard Chartered Bank

Lloyds Investment Managers Ltd.

Nationwide Building Society

Yamaichi Bank (UK) Ltd

Barclays de Zoete Wedd

Industrial Bank of Janas

Saudi International Bank

Banca Cassa Rispannio Torino

Lloyds Bank Robert Fleming & Co Ltd.,

NatWest Markets

Lloyds Bank

Reuters Ltd.,

NatWest Markets

MeesPlerson NV

NatWest Markets

NatWest Markets

NatWest Markets

Bank of Scotland

Kilenwort Bensen

NatWest Markets

NatWest Markets

Geinwort Benson

Ulster Bank

Unibank S.A.

Sumitomo Bank

Banque Paribas

Riyad Bank

Bank of Tokyo Ltd.,

WGZ Benk Luxembo

Chase Manhatten Bank

Banque Privee Edmont de Roth

Trinkhaus & Burkhardt International Luxembour

IMI Bank Luxemboure S.A.

Snarebanken Midt Norge

CIBC Wood Gundy

Reuters Ltd...

Reuters Ltd.,

London

Reuters Ltd.,

tandard Chartered Bank

Credit Communal de Belgig

Robert Eric Stei Anthony Taylor Ashok Chhotalai Dhakan Szalai Gábor Steve Demers Mark Russell Johnson Douglas D. Paul Francis Wong

Donald R. Yest Marinos Athenasia Paul Anthony Baynhan Mark Justin Beaumont Gary Karl Beggerow Peter Stuart Best tan Burden David Ian Ceimduff Claudio Canozzi

Livio Capeca-Galect Ashley Brian Cotter Robert Henry Cook Brent Davies Frances Deen-Warr Mark Lawrence Dennes Tracey Duggan Adrian Charles Fou Parminder Gre

Peter Stuart Half Elaz Haq Greeme Ross Hart Alistair Hassard Nicholes Haste Richard Hunton Andrew Hutchinson Mark Laimons Kelly

Nicholas Michael Kollakis Gabriel Leung Paul Loughlin Darren Mack Nigel Matthews am McCartn Antony Moore David Pashley ason Todo Perr

Bank(UK)Plc Andrew Sacre Aassimo Sibilia David Smith Jason Spencer Smith Julian Marcus Smitt Craig Stachar Richard Thaiss Damen Turner Jon Underwood Paul Walker Graham Robert Will

Andrew Woolme Michael Zimme Anne Taylor Claude Arend Kristian Berg Elena Giancason J-Marc Hendrick

Mvriam Kersche Philipp Niesing Landesbank Scheswig Holslein Pascale Pauly BACOB Bank SC Knut Rande John A. Saetre Jose Fernando So Adbul Aziz Malki David Arputherel Sentiago Peter Anderssor Cecilia Dahisted Anne Finnmark

Suzanne Goldine Lars-Erik Kristia Magnus Larssor Karin Theores Johan Treskog Johan Wallovia Kong Fook Hol Albert Hang Yeat Peng Jessie Chay Wai Meng Marcus Oh Ona Wei Lina Serene Yee Shan Wen

Sim Kwang Yong Kenneth M. O'Connor

Christopher J. Hatto Christopher J. King

Matthew Lucus Pork

Darsh Mariyappa David Gerard Moline

Soo J. Shin

Saudi French Bank Riyedh ABN Amro Bank Stockholn Stockhokm Stockholm Svenska Hand Stockholm Stockholm ABN Amro Bank Stockholm SE Banken Stockholm Foreningsbenk Stockholm Stockholm Banque Indosuez Stockholm Stockhoin Svenska Handels Stockholm Union Europeene de CIC Stockholm Banca Comm Singapore Den Norske Bank Societé Generale Singapore Oversees Union Bank Recublic Nationale Bank of New Singapore Societa Generale Singapore Overséas Union Bank Singapore New York Chase Manhatten Bank Chese Marshattan Bank Dresdner Bank

New York New York Chase Manhattan Bank New York Vorwest Bank Minnesota New York The Federal Reserve Bank of New

The next examination for the ACI Diploma will be held on

Please see Reuters pages FALZ, ACII or Telerate 3833 for information, or call the The ACI Institute on 0171 626 4077 for an information pack. Ring Brian Green at the Forex Secretariat tel: 01604 864759 for details of training courses available in London.

#### **HEAD CHIEF**

required.

Must have experience in Thai Cooking. Salary commensurate with experience. Accommodation available.

> Tel: 0113 2461 608 THAI SIAM

CITY GRADUATES CITY EXPERIENCED

Positions within long established partnership for new to market graduates and experienced City players. For confidential discussions call:

John Kilbura-Toppia 0171 246 4942 or Richard Allen 0171 379 5044

#### ASIAN SECURITY ANALYST Chicago based firm is seeking

an equity analyst to cover the Asian Markets. The ideal candidate will have an MBA or CFA and at least two years experience in this region. The ability to work independently develop investment ideas for eview by the portfolio manager and be quick-minded are essential. Please send resumes to: Joan Dutton Associates, 351 Forest Rd., Hinsdole, IL 60521. FAX: 708/325-7778. EOE.



#### Czech Telecom SPTwe make it happen!

Swiss Telecom PTT and its opposite number in the Netherlands (Dutch PTT Telecom) have acquired a significant shareholding in Czech market leader Telecom SPT. We are looking for managers and qualified project team members in the folk

#### Development and Operation of Networks Information Technology Marketing

**Finance** 

Personnel Management

Challenge
We wish to move ahead quickly with the technical, entrepreneurial and commercia modernisation of the Czech network. This will entail supporting Telecom SPT during the introduction of new services, and transforming it into a custo along modern European lines. The long-term objective of this partnership is to make the Czech Republic an important telecommunications location for Eastern and Central

Qualifications To fulfil this demanding task we are looking for people to work on the project in the Czech

- possess good written and spoken command of German and English (Czech desirable) are adaptable and tenacious persons of integrit who work well in a team and are able to withstand stress
- have experience of working on a project in another country and in a multide

have several years' experience in the telecommunications industry Application

Are you interested? Please reply with tull details. quoting Ref. TI-OP/STP, to: Telecom International

Lindenhofstrasse 1 3048 Worblaufen

Your best Connection

#### Electronic Media Event Marketing

We are launching a break-through electronic media technology for different advertising applications in live event broadcasts. Our clients are major international companies in the brand consumer and durable goods industries and financial services. To build this new business together with our worldwide affiliate marketing group we are seeking the following persons at our **new** operations in Amsterdam (NL):

#### **GENERAL MANAGER**

The candidate will have successfully managed a fully integrated international sales/marketing organization for brand consumer/durable products. With his/her background in brand product marketing, the candidate can effectively integrate client sales/marketing needs with technical and product servicing requirements. Care for effective planning, accounting, control systems and back office operations demonstrates his/her understanding of the importance of these functions.

Candidate is 37-45 years old and fluent in English. Knowledge of French, Spanish or Dutch would be advantageous.

#### **MANAGER**

The candidate has sales and client account management experience in brand consumer/durable goods industries. He/she has solid marketing and organizational skills to develop and supervise a multi-country brand sales & distribution network with local affiliate operations and/or with interested independent parties. The network will consistently market the electronic media systems in different countries for application in local event broadcasts.

Candidate is 30-37 years old, fluent in English and with good knowledge of French, Spanish or German.

We offer a very competitive remuneration package.

Please send complete documentation to: Chiffre - Nr H212-80887, Ofa Orell Fussli Werbe A6, Postfach 4638, 8022 Zurich/Switzerland.



### INTERNATIONAL FINANCIAL EDITOR

The retirement of our founding Editor in April 1996 creates the opportunity for an experienced business journalist to succeed him.

The Editor reports directly to our Managing Director and has responsibility for the content and quality of our services. Successful candidates must have relevant experience in newswire services or daily newspapers and the following attributes:-

- A track record in recruiting, training and assigning financial journalists. The ability to maintain the highest standards of editorial integrity and journalistic expertise.
  - Experience in managing a large central newsmoon and overseas bureaux and in controlling editorial costs. Ruency in English, French and if possible German.

 Experience is working with Merketing and Technical management to enhance and develop services and embrace new technologies. AFX News Limited is a joint venture of Financial Times Group and

Agence France-Presse, the Paris based world news agency. Our services include real time financial newswires oriented towards equity markets across Europe and the Pacific Rim.

AFX News Limited is an Equal Opportunity employer. We offer a substantial salary consistent with experience and qualifications, free private medical insurance, a contributory pension fund and five weeks holiday per calendar year.



Application by letter or fax, including CV, to the Managing Director, AFX News Limited, 13 - 17 Epworth Street, London EC2A 4D). or Fax 0171 251 1615



European Sales Executives and Researchers

professionals to Join our intermational toam based in London.

Literatories should be consequently and goal orientated, preferably with previous sale chair markets, strong communications skills and languages would be an advantage.

Travel will be an essential part of these roles.

Travel will be an essential part of these roles.

Research Association

Institute of the control of

### BUSINESS ANALYST

Major Strategic Change

A multi-national, blue-chip Group, our client is a leading brand name in the provision of consumer goods and services with operations in the UK, continental Europe, North America, Australasia and the Far East. As a result of a major reorganisation, driven by exciting strategic change, this role has arisen at its Head Office.

As a key member of this high profile financial planning and analysis function you will have substantial involvement in:

West/South West London

- Co-ordination and development of budgeting and planning processes. Liaison with business units in review of performance and forecasts.
- Investment appraisal, corporate acquisitions and divestments.
- Business modelling strategic planning and competitor analysis.

c£40,000 pa, Car. Benefits These responsibilities will be varied and broad with exposure at the highest levels. To respond to these challenges you will be a qualified Accountant with strong commercial experience obtained within a blue-chip background, ideally retail, fincg, or a related sector.

A team player, with excellent communication and relationship building skills, you must be able to comprehend, analyse and present complex business issues concisely and credibly. Likewise energy, a sense of humour, excellent modelling and time management skills are vital. The opportunities for the successful candidate are significant, but the demands will be equally great.

Interested candidates should write with full CV, quoting current rewards package, to Karen Wilson, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY. Tel: 0171 430 9000, Fax 0171 405 5995 quoting ref HKW/15867/FT.

£40,000 to £45,000 car/benefits

Analysing manufacturing variances such as efficiency,

A pro-active qualified accountant with costing systems

effectively with non-accountants and production staff

A "hands-on" individual with the ability to work

With the potential to progress in a fast expanding,

Skilled in analysing and upgrading systems.

experience gained in a quality manufacturing environment.

Managing inventory and cash in an international

Hoggett Bowers



"Outstanding career opportunities for ambitious European Finance Professionals to influence the strategic performance of a leading US Fortune 200 Corporation in Europe"

## EUROPEAN FINANCIAL PROFESSIONALS

Excellent compensation & Benefits Package

Relocation

Our client is a premier global consumer products corporation renowned for a portfolio of internationally branded goods. The Company is committed to a policy of shareholder value growth through core business development, brand innovation and product excellence. As part of a complete restructuring of its financial support processes and organisation within the high growth European region, opportunities now exist for ambitious financial professionals. Successful candidates would be based initially in the U.K., with the potential for future relocation to other positions throughout Continental Europe.

The company is looking for financial managers who can demonstrate leadership qualities, technical excellence, commercial acumen and sensitive but persuasive inter-personal skills. These appointments will provide outstanding career platforms in international financial and business

management and require accomplished communicators who are able to contribute and perform in a challenging, fast moving business environment.

Successful candidates will be graduate Accountants/MBAs, with an impressive record of professional achievements and an interest in influencing change and contributing to the decision making process of a prestigious multi-national company.

Fluency in English and one or more European languages, drive, ambition and the willingness to relocate within Europe or overseas will be of equal importance to further develop your career in this prestigious global organisation.

For further information and a confidential discussion on these outstanding opportunities contact Mark Stewart, advising consultant to the company on (44) 171 209 1900 (days) or (44) 1256 810266 (after 8pm GMT) or write to him at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY, United Kingdom. Alternatively fax on (44) 171 813 9479. (Interviews will be held in the UK and Continental Europe).



### Financial Controller

#### **Electronics Manufacturer**

#### East Anglia

#### The Organisation

- The U.K. subsidiary of an established international group, our client is well known as a leading manufacturer of branded high quality products.
- A unique opportunity has arisen to join the new management team which is focusing on profit and cash management in order to continue the current phase of expansion and reorganisation.

- Working closely with the Managing Director to develop and enhance the organisation's manufacturing, accounting and MRP systems. In addition, to make the best use of P.C. based technology.
- Controlling a staff of twelve, providing management information for commercial decision making paying particular attention to cost of quality issues.

In the first instance, interested candidates should contact John Silk on 0171-831 7393, atternatively send a curriculum vitae, quoting reference no 3085 to:

changing environment. **Executive Recruitment Services** Pannell Kerr Forster Associates New Garden House 78 Hatton Garden

scrap and price.

at several sites

purchasing environment.



#### CORPORATE FINANCIAL CONTROLLER c.£40,000 + Benefits Brussels

ORIFIAME International S.A. is a leading UK listed FMCG cosmetics multinational operating throughout Western and Eastern Europe and North and South America. Year after year the company has enjoyed huge increases in profit and, with a group turnover in excess of £90 million, has increasingly won market share. Due to an internal promotion, and with European turnover projected to double within 4 years, an opportunity has arisen for a Corporate Financial Controller to join their head office based in Brussels.

#### THE COMPANY

- Holding company for international group specialising in the manufacture and marketing of connectic and beauty
- products through direct sales ■ Dynamic FMCG culture
- Aggressive worldwide expansion programme
- UK stock exchange listed

#### THE PERSON

- ACA or ACCA qualified aged 27-52
- 2-5 years pge from practice or commerce
- Excellent technical accounting experience ■ Strong interpersonal social
- Knowledge of French or Spanish an advantage but not essential. O/395 to them at:



- Responsibility for the preparation of group financial and management accounts for worldwide business operations
- Supervision of treasury function
- Operational review of subsidiary systems and controls ■ Planning and forecasting
- Travel (up to 20%) to multinational operating units
- Management of a small team. Outstanding, fast track international career prospects.
- Please contact our advising consultants David Howell or James Heath at Executive Match on 0171 872 5544, or

write enclosing your Curriculum Vitae quoting reference





## **Financial Controller**

#### **Major New Reinsurer**

Significant Salary

City

Role for exceptional individual to set up and run financial reporting for this high profile and complex business. The stakes are high, the challenge tremendous.

#### THE COMPANY

THE POSITION

- Equitas is the company being set up to reinsure all Lloyd's of London 1992 and prior liabilities. It will become one of the world's largest reinsurance run-off companies.
- Set up and run financial reporting function, establishing control systems, checks and balances for complex, large volume transactions. Build small, high quality team.
- thorough knowledge of DTI regulatory framework.
- performance-driven environment. Must have UK insurance/reinsurance background and

QUALIFICATIONS

The authorisation of Equitas is subject to DTI approval.

Please send full cv, stating salary, ref FS60203, to NBS, 10 Arthur Street, London EC4R 9AY:





City 0171 623 1520 • London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester - Slough - Madrid - Paris

## Corporate Planning Manager

WELSH WATER PLC

c.£70,000 + Benefits

Cardiff

**Paris** 

Important role within major plc to assist Board in making key business decisions.

- THE POSITION Report to Group FD. Provide sophisticated business planning and analysis capability. Produce corporate
- business plans and reports. Monitor competitive positioning. Analyse market dynamics, liaising with professional advisers, internal
- teams and Executive Board. Conduct thorough financial reviews and due diligence. Advise on investment proposals. Investigate variances.
- Develop support team. Negotiate corporate finance transactions in relation to both UK and International project finance.

QUALIFICATIONS

- ◆ Good degree. ACA. Candidate would need to have senior level experience, gained in both unlity and nonutility environment.
- Strong technical grounding in finance and business. Detailed knowledge of recourse and non-recourse project finance for infrastructure investments.
- Clear thinker. Thorough, structured approach. First-class presenter. Credible. Ability to liaise effectively at

Please send full cv, stating salary, ref BI602A3, to NBS, Berwick House, 35 Livery Street, Birmingham, B3 2PB.





Birmingham 0121 233 4656 • London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

## Finance Manager

#### **Quoted Multinational Group**

c.£35,000 + Car & Benefits

Lyon, France

Develop and monitor financial policies and standards.

Outstanding senior financial officer. Keen to work in

Commercial role, ideal for recently qualified accountant, to lead finance team of newly-established French subsidiary.

#### THE COMPANY

- Major division of diversified international manufacturing and distribution group.
- ◆ Divisional t/o c.£300m. Profitable. UK HQ for European operations. Growing French presence.

  Leader in sale, lease and service of high-tech materials
- handling equipment. Committed to quality. THE POSITION Full responsibility for financial management, including statutory and managerial reporting, of £10m t/o
- French operation. ◆ Lead and motivate small finance team. Liaise closely with commercial managers. Part of senior
- Drive upgrade of reports, procedures and controls to meet Group standards.
- Anticipate two years in France; post in UK on return. QUALIFICATIONS
- Bright, ambitious finance professional, preferably with two years' PQE. Ideal first move after qualification. Fluent French speaker.
- Experience of working to French accounting
- standards, possibly gained on secondment.

  Flexible, hands-on team player with credibility and presence to liaise across organisation.

Please send full cv, stating salary, ref SL60206, to NBS, 7 Shaftesbury Court, Chalvey Park, Slough SLI 2ER





Slough 01753 819227 = London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

## **Audit Manager**

Unique opportunity for experienced manager to gain overseas experience

FF 450,000

of French multinationals

in Big Six firm, co-ordinating international audit assignments, THE COMPANY

 World-leading professional organisation. Big Six. Profitable and successful. Rapidly developing its business in France. THE POSITION

 Report to Partner. Lead audit teams, ensuring assignments are completed

on time, profitably and within budget.

 Liaise with client across a range of industries, particularly insurance, industry or banking. Co-ordinate international audit assignments on behalf

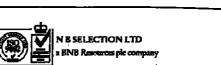
 Participate in commercial and business development. QUALIFICATIONS

◆ Age 28-33. Good degree with professional qualifications gained in major audit firm.

 Strong commercial awareness. ◆ Up to 3 years' post-qualification experience in

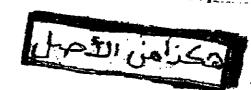
industry. Excellent grasp of UK accounting terms. Fluent French.

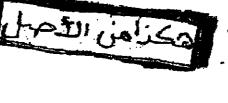
Please send full cv., stating salary, ref FT-60202, to NBS, 44 Rue du Colisée, Paris 75008, France

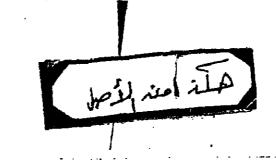




Paris Fax 00 33 1 42 56 90 60 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • Loudon Manchester • Slough • Madrid • Paris







Price Waterhouse



EXECUTIVE SEARCH & SELECTION



EXECUTIVE SEARCH & SELECTION

Price Waterhouse

### Financial Controller

A key role at the heart of entertainment management

c.£45,000 + car + benefitsWest London

About Us

We are a lively and successful management company in the music and entertainment business. With a small team based in West London, we look after the professional activities of entertainers within the music business, including much of their financial affairs.

#### The role

This involves heading up our accounting team to ensure effective financial management throughout the group, providing financial management reports to help us run our business effectively. There will be particular emphasis on cash flow management and personal tax mitiatives and effective handling of royalty accounts. Financial forecasting will also be an important part of your role as will effective monitoring of contract payments.

#### Your experience

Richard Doub

- ------

145121 3321

The strains

4 4 4 MARTIN

rlands

This is a professional accounting role and you will need to be a qualified accountant (probably Chartered) with at least 5-10 years post qualifying experience. You will have in depth experience of commercial accounting. including statutory accounts and personal taxation and staff management. The ideal candidate will also have an

understanding of royalty accounting, although if you have all the other qualities, this is not absolutely essen-

#### Your other qualities

Experience apart, you must have a lively, but diplomatic personality - you will be dealing with a variety of people and personalities. You will be confident, robust and tenacious. You should be motivated towards making things work better and take a pride in your work.

#### Interested?

If you feel you are ready to take on a fascinating and exciting role at the heart of the entertainment world, please write to Maggie Hennessy, quoting reference B/1628 with your CV and telling us a bit more about you as a person and why you feel you match this requirement.

Executive Search & Selection, Price Waterhouse, No 1 London Bridge, London SE1 9OL. Pax: 0171-403 5265.

As a major supplier of goods and services throughout the world, we combine commercialism with the principles of transparency. We provide a range of services to many overseas countries from procurement to distribution and from training to investment management. Our reputation for integrity is vital.

Our task and principles

c.£55,000 + car + benefits Surrey

Finance Director

Work at the forefront of international services

#### The role

Working closely with the Managing Director and other Board members and senior management, you will head up a small team responsible for financial management and control throughout the organisation. From statutory accounting through to management reporting and taxation, you will ensure our accounting withstands all exter-

#### What we seek in you

We are seeking a qualified accountant, who has already reached a senior level in financial management within a major organisation with experience of both project accounting and cash flow management. You will need to have proven experience of developing and coordinating effective and controlled financial and management inforsystems, including using computer

technology for modelling and information needs. A record of successful management and development of staff is essential. It would be helpful if you have experience of freight forwarding or logistics management and international experience and may have worked overseas in the past. Experience of governments and international development agencies would be an advantage.

Providing you have all the experience and qualities we seek, we will not be discriminating against those who are more mature. However, we are demanding energy and commitment and you must be adaptable. You will be dealing with a wide variety of people and will need excellent communication skills to do this effectively.

#### The next step

If you feel you have the experience and qualities we seek, write to our advising consultant David Hunter, quoting reference L/1631, with your CV and tell us why you believe you are the person we seek. Executive Search & Selection, Price Waterhouse, No 1 London Bridge, London SE1 9QL.

#### Price Waterhouse



EXECUTIVE SEARCH & SELECTION

### International Tax Manager

Europe, Middle East & Africa

c.£65,000 + car + benefits M40 Corridor

We are an established developer of fully integrated software whose primary focus is to help customers solve their business system problems with an appropriate combination of software products, working solutions

and professional consultancy services. Over our 18 year history, we have recorded 50% - annual growth, and are determined to "manage" future growth at 25-30% pa which should take current revenues of \$400m to \$1bn by the year 2001, through both organic growth and periodic acquisition. A particular aspect of that growth has been our service to international clients, especially in Europe - hence the creation of this new role.

The rapid growth of the Company and the expansion of our European Operations now demands the need for a streetwise and experienced International Tax Specialist with exceptional commercial acumen. Reporting directly to the Worldwide Director of Taxes in the US, the role will also have a dual reporting line to the European Director of Finance and be based in the UK along

#### Key responsibilities will be:

- Compliance timely tax compliance for our European operations, management of tax audits, implementation of tax reporting and accounting procedures, and management of outsourced tax advisers as appropriate Operational Decision Support – to European
- Management team
- Planning participate in development of global tax strategy and ensure that operational planning fits/supports that strategy

Essential requirements are excellent communication skills; the ability to articulate issues and options rather than problems; and a sleeves up approach to problem solving and local tax compliance.

Our corporate goals are to maximise customer satisfaction, make a tair profit and have a heart for our employees. To that end, we have a strong and distinctive culture which we wish to maintain, and a single minded commitment to customer satisfaction across all areas of our business. Working in small groups, the role demands flexibility and teamwork, and liaising across departmental boundaries. Being part of a winning team will be more important than job titles and corporate

Ideally, with a big 6 background, you are a senior International Manager or may have already made the first move to a corporate role, preferably in the Software/IT

If you think that you can identify with this kind of environment and have the necessary skills and experience to make a telling impact in this role, please write with full details and in total confidentiality to Hamish Davidson, quoting ref H/1627.

Executive Search & Selection, Price Waterhouse, No 1 London Bridge, London SE1 9QL. Tel: 0171-939 5312 Fax: 0171~403 5265

#### Finance Team Leader -SCALA Implementation

Fax: 0171-403 5265

BASED ST. PETERSBURG/MOSCOW/RUSSIA

Building on a substantial US\$ multi-million investment into the dynamic and exciting consumer goods market-place, this US\$3 billion multinational organisation is placing a visionary commitment to Russia and the CIS in manufacturing, sales and distribution of leading global and local brands. A multi-discipline implementation program of fully integrated financial software and hardware will facilitate accessing vital management information.

eading a bight inothered and qualified team of SCAFA trance and It specialists that will imanage the imperior and property of the vast majority of SCAFA modules available. Preventory you will be qualified accounting with a significant with a reprint of 5 years, experience with sound Western, GAAP, and ideally. Russian accounting knowledge, this experience will be combined with a solid understanding of commercial information the

With an unlimited "ideas and solutions" oriented approach and the drive to get projects completed above expectations, you will be a catalyst to motivate and guide others. Career development for the highest calibre



Please send a full resumé with covering letter quoting ref: FT10196 to:

Alice Court, 116 Putney Bridge Road, London SW15 2NO, Tel: +44 (0) 181 874 2744. Fax: +44 (0) 181 871 2211.

ANTAL MOSCOW: Moscow 121170, PO Box 79, Tel: +7502 222 1468. Fax: +7502 222 1467

All applications will be treated in the strictest confidence.

### ANTAL INTERNATIONAL

'Serving New Europe'

### ZENECA **Specialties**

### **Business Controller**

#### Netherlands

#### Substantial Executive Package

Zeneca Resins is a highly successful international business within Zeneca Specialties – part of the major bioscience group Zeneca plc. The business is a leading supplier of high performance resins for the surface coatings, inks and hesives industries, worldwide. They are well placed to take advantage of market opportunities and now seek to appoint a high calibre Business Controller.

Reporting directly to the Business General Manager, you will assume full responsibility for all financial and management reporting and the further development of ment information systems and controls. You will be a key member of the management team and will be expected to provide advice on global business strategy and commercial direction, as well as strong financial leadership throughout the business, which has major locations in the Netherlands, US, UK, Spain and

Candidates, probably aged early to mid 30s, will be graduate qualified accountants who can demonstrate a high degree of commercial acumen, gained preferably in an industrial sector, along with strong technical ability. In addition, you will need to show evidence of an international outlook and an innovative approach, coupled with the interpersonal skills and maturity to make a significant contribution to the future success of

This role is perceived as a significant career opportunity and the successful candidate will have access to the wide career development options available across the Zeneca Group-Interested candidates should send a comprehe

curriculum vitae to: John Phillips ACA at Michael Page, Clarendon House, 81 Mosley Street, Manchester M2 3LQ or by fax on 0161 236 6961, quoting

#### Michael Page International

International Recruitment Consultants

London Paris Amsterdam Dusseldorf Frankfurt Hong Kong Sydney

#### THE TOP OPPORTUNITIES SECTION

for senior general management positions. For advertising information call:

Robert Hunt 0171 873 4095 **Toby Finden-Crofts 0171 873 4027** Andrew Skarzynski 0171 873 4054

### **FINANCIAL CONTROLLER**

This leading logistics company is part of a major UK Plc and is at the forefront of the distribution industry in Europe. Utilising advanced systems provided by an in-house computer software company, they are well poised to exploit their prime position by further acquisitions and organic growth. Employing over 1600 employees throughout France their clients include some of the most prestigious international and European companies.

#### The Opportunity

In this new position you will work dosely with the General Manager of the largest of the two operating divisions providing commercial and financial advice to the profit responsible managers. Your input on budget preparation, variance analysis and profit forecasts will be invaluable in identifying commercial trends and further strengthening the company's leading position. Travelling extensively throughout France you will be seen by the managers in providing added value to the organisation in the provision of valuable management information.

#### **Paris**

#### **Your Future**

Fluent in French and English, you will have at least five years' commercial. experience in a leading international company. You will demonstrate maturity together with an innovative approach to problem solving and be able to quickly gain the respect of the management team. Previous exposure to the distribution/logistics sector will be an added bonus. Relocation package available together with a generous bonus scheme.

Havs Executive STRATEGIC SEARCH & SELECTION

Interested candidates should forward a detailed CV in English together with a covering letter demonstrating how you meet the above criteria to Neil Holmes, at Hays Executive, 141 Moorgate, London, England, EC2M 5TX. Tel: (44) 171 256 5849, Fax: (44) 171 638 7509.

#### **Senior Finance Professionals**

Major UK FMCG Group / West London

This major RMCG based organisation has an impressive portfolio of premier brands. A UK leader in a fiercely competitive and ever changing marketplace, it continues to embrace a strategy of substantial investment in the development of new and existing products. Forming part of a household name UK Group, turnover exceeds £400m.

Two opportunities now exist for experienced, ambitious finance professionals to join key areas of the business. Both positions will report directly to the UK Finance Director and should be viewed as entry points into a constantly evolving environment.

A qualified accountant aged to 35, you will have gained an impressive record of commercially-focused achievement within a blue chip FMCG organisation. You are committed, energetic, terracious and capable of working in an environment that is characterised by a competitive sales and marketing culture.

In addition to an attractive starting package, you will have the opportunity to develop an outstanding career in a true meritocracy.

Interested candidates should apply to Jonathan Jones of Jones Christopher, enclosing a full cv, remuneration details and relevant reference number:

Jones Christopher, 4th Floor, Linen Hall, 162-168 Regent Street, London WIR STB. Tel: 0171 306 3202. Fax: 0171 734 6280.

### JONES • CHRISTOPHER

#### Divisional Finance Manager (Ref. 2670)

To £50,000 + Quality Car + Executive Benefits

The main focus of this position will be to provide broad, commercially-orie

- financial guidance for a £200m turnover unit. Specifically, this will include: Regular analyses of Customer and Product productivity
- Weekly estimated profit reporting
- Appraisal of Capital investment dacis Pricing, Advertising and Discounting
- Development and Provision of accurate monthly management and financial information.

#### Finance & Planning Controller (Ref. 2671) To £55,000 + Quality Car + Executive Benefits

- es that meet the needs of the business. Specifically, this will include: Leadership and motivation of a Central Finance team of 15, whose responsibilities include the
- monthly consolidation of Unit results Review of actual performance to ensure that key variances are identified and appropriate
- Driving the planning process including top quality presentations to senior manager
- Supervising the finance team which supports the Sales Force
- Driving the process to ensure delivery of projected profits.

### GROUP FINANCIAL DIRECTOR Entrepreneur. **Diplomat**

A MOST

Rewarding Role

sultante shouldn't have favourite clients, I suppose consultants suppose to the a medium-stred group, but if I did, this is probably it. It's a medium-stred group, but if I did, this is probably it. It's a medium-stred group. about £400m turnover, made up of four individual businesses. Although there's a common thread, secred products, there is in fact little overlap between them. The one thing they have shared is that they are only now classing their way out of a coincident and painful downturn and restructuring of their key markets. Historically and potentially very profitable, recent times have been the sort that concessiste the mind most

it needs a Group FD with an anusual blend of experience and abilities. An ideal CV might combine experience in one of the class-act sectors, such as the motor industry or ing, with the difficult realities of the world of complex capital goods. However, the key will be the ability to give serious added value to the efforts of the management teams of the four businesses, so that the group role is seen as a constructive addition rather than a dead hand. The whole group is going through the most profound reshaping in its history, and the culture has only partly taken that on board, so there's a great deal of non job description contribution in support of that process. Hence the diplomat. Hence the entrepresent Why favourite? Because it would be hard to combine

more interesting businesses, with so much to be done, and the scope and main board support to do it.

Do write to me, Gerry Sarson, if this might appeal to you

**ENTERPLAN** 

INTERNATIONAL

We provide management consulting services in transitional

and developing economics. We have worked in over 70 countries for most major international funding agencies and for

Due to continuing growth we require a Senior Consultant to

develop and manage their own portfolio of International

assignments and to undertake short-term consultancy. You will

contribute to our strategic development and will be expected to

The position requires varied skills in all phases of management.

consultancy. You must to a self starter, able to identify and

develop opportunities and manage multi disciplinary resources.

You must have excellent communication skills and an eye for

Experience in any of the following would be of particular

interest: commercial banking; development of enterprise

support services; small business consultancy; and

We would also like to hear from **Independent enterprise** 

development and banking specialists interested in working

on short, medium and long-term overseas assignments.

Experience gained in Central and Eastern Europe, Russia and

detail. Adaptability and determination are prerequisites.

management and human resource development.

F

a wide range of other public and private sector clients.

**GSE** 

Executive Search & Selection, The Manor, Haseley, Warwick CV35 7LS.

progress to Director level.

### International Power Projects Business Development - Finance

Asia Pacific

Attractive Salary

Benefits Package



PowerGen is one of the world's foremost power businesses, with a developing international portfolio of projects. Their commitment to providing solutions to energy needs across the globe is underlined by recent restructuring, to empower and drive regionally-based management teams. Demand for power throughout the Asia Pacific region offers tremendous growth potential and PowerGen International are therefore reinforcing their presence here with a series of strategic appointments.

As a member of the regional management team, reporting to the Regional General Manager based in Kuala Lumpur, these are opportunities for experienced professionals to participate in an exciting period of growth and change. In the first instance these will be on local contracts but there are genuine long term opportunities for candidates who can contribute effectively. Terms and conditions of employment will reflect not only the importance of these roles but also PGI's commitment to excellence.

Initial interviews will be held in London and in cities throughout the Asia Pacific region. Interested candidates should write with full CV. quoting current rewards package, to Richard Roberts, at either of the addresses shown, quoting the appropriate reference number and stating the preferred interview location.

Hoggett Bowers

#### BUSINESS DEVELOPMENT DIRECTORS

With primary responsibility for securing market entry opportunities and for developing comprehensive solutions for new projects, including appropriate financial input.

- build effective senior level relationships with potential clients and partners, to:
- acquire knowledge and awareness of needs, trends and project opportunities, which will help you:
- position PGI as preferred developer or partner, and; negotiate and deliver complete power solutions.

You will therefore have considerable experience of business development in this sector or another which is equally complex. Your market knowledge and contact base means you will be able to show a significant record of success in winning high value projects. There are three posts covering South East Asia (ref. 11513), Australasia (ref. 11514) and East Asia (ref. 11516), so please make sure you specify which you are applying for.

7-9 Bream's Buildings, Chancery Lane, London EC4A (DY, Tel: 0171 450 9000, Fac 0171 456 59%) or Stalket Business Centre, 545 Octional Road, #15 - 02-04 For East Shopping Centre, Streamore 0423, Tel: #65-735-5754 Fox - ef-775-5306.

#### REGIONAL FIVANCIAL CONTROLLER

With overall responsibility for the KL-based regional finance function, your key role is to provide timely, meaningful analysis, advice and support to regional and central management. In particular, you will:

- prepare business plans and budgets, reporting and monitoring subsequent performance.
- evaluate investments, with complex imancial models and sensitivities, for regional approval of projects:
- ensure tight regional financial controls, including treasury, tax and foreign exchange, for operations and for investment: 2017/165.

A qualified accountant, preferably ACA CA, who has worked internationally, you are familiar with project finance criteria for large capital projects and with the detail of the financial modelling and subsequent loan administration to manage them. Confident of your own abilities, strongly proactive and entrepreneurial, you will lead a multicultural team covering both the financial analysis and accounting functions. operating under very tight time constraints (sef 15412)

the Newly Independent States would be advantageous. Please reply in confidence, sending your CV to Bob Fitch at:

Enterplan International Number One, Northfield Road Reading, Berkshire, RG1 8AH United Kingdom Fax: +44 1734 596859

Enterplan is a division of Biotechnology Consultants Limited

## **Financial Controller**

**World Leading Engineering & Electronics** 

c.£35,000 + Car & Bonus

Croydon

Outstanding development opportunity for young, qualified accountant to head function in profit-responsible business.

THE COMPANY

- ous unit within leading UK Responsible for the dev
- multinational industrial group. ◆ Manufacturer of advanced electronic and engineering
- products with outstanding profit performance. Established reputation for product excellence and mnovation. Blue chip customer base. THE POSITION
- ◆ Reports to MD. Integral part of senior business management team.
- Preparation of budgets, forecasts and strategy plans. Monthly management accounts, statutory reporting, costing and bid/tender reviews.
- integrated  $\Pi$ T systems throughout the site. **QUALIFICATIONS**
- ◆ Qualified accountant, aged 25-32, preferably with previous manufacturing experience, ideally in electronics or engineering. Second European language would be an advantage. Must have good knowledge of job costing and
- excellent computer literacy. Previous exposure to corporate reporting would be an advantage. Self-starter, team player and good manager. Potential to develop and drive to take on opportunities either in
- UK or internationally.

Please send full cv, stating salary, ref LG60206, to NBS, 54 Jermyn Street, London SWIY 6LX





London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

#### ASSISTANT TO FINANCE DIRECTOR

ACA with business background

<u>City</u>

£45,000c.

Ockham Holdings PLC is an emerging financial services Group that currently owns insurance underwriting businesses and a regional private client stockbroker. The Group is engaged in a series of major strategic developments designed to change the Group's focus and rapidly develop shareholder value.

Organised at both Group and a business unit level the finance function is taking a lead role in the execution of this business strategy. The Finance Director now requires an assistant to carry out special project work, encompassing model building, acquisitions and divestment's and assisting in the development of top level strategy with the Group Chief Executive.

This demanding role will suit an ACA with at least three year's post qualification experience, preferably in financial services. An MBA from a leading business school will be an advantage.

In return there is an opportunity to gain a wide range business experience, work at the highest levels of an expanding organisation, assist in managing both structural and business change and contribute to the growth of future profitability.

Interested candidates should send a full CV to Warwick Womack, Group Personnel Director, Ockham Holdings PLC, Cutler House, 3b Devonshire Square, London EC2M 4YA.

OCKHAM HOLDINGS PLC

### IPS ACCOUNTANCY RECRUITMENT

Accountaine Rossullinen Services a the Inguistica Victoria

#### **Financial Controller**

London

Our client specialises in the development, management and • Taxation control of the world-wide insurance and risk financing . Treasury and investment operations and cashflow grammes for its parent, a FT-SE Top 100 group, operating through an international network of dedicated insurance subsidiaries.

The role of Financial Controller is pivotal and requires a high level of technical expertise in financial and management control and the development of a comprehensive understanding of the parent's business risks. Reporting to the Finance Director, the successful candidate will manage a team of 16 with responsibility for:

- Internal and external financial and management

£40-45,000 + Benefits

Insurance accounting and credit control

The successful candidate will be a professionally qualified accountant with: at least 6 years recent experience in general insurance, excellent communication and managerial skills, the strength and flexibility to control as well as contribute. The candidate will view this role as career progression. The remuneration package offers an executive

car, holiday bonus, performance bonus, private health, 26 days holiday and a contributory pension Interested candidates should write, enclosing their full Curriculum Vitae and details of their cuttent package, to Nigel Patrick,



### INTERNATIONAL INTERNAL AUDITOR

quoting Ref. A84424, at the IPS Group Limited, Lloyd's Avenue House, 6 Lloyd's Avenue, London EC3N 3ES Fax: (0171) 481 0994 or Tel: (0171) 481 8111

Employers Reinsurance Corporation (ERC) located in Kansas, USA, a subsidiary of GE Capital is the third largest reinsurance company in the world. ERC has experienced significant growth in the last few years outside the USA and has operations in Europe, South America

The International group (ERI) expanded significantly in 1995 with the purchase of two well known German reinsurance companies, Frankona Re and Aachen Re.

The Life business of the group is managed and administered out of the UK, together with an established UK Non-Life operation.

We are seeking an International Internal Auditor to join the International audit team whose members are based in the UK, Denmark and Germany. The position is based in Folkestone, Kent, the centre of the Life business, but will also require a presence in London where the Non-Life operations are located. Travel to the company's branches around the world is also expected.

The successful applicant will report to the Chief Internal Auditor for the International operation and is likely to meet some combination of the following requirements:

- Ideally either a qualified accountant/auditor with up to 2 years' P.Q.E., or with experience in insurance/ reinsurance, or from a financial institution, especially if multi-national
- Excellent communication skills (oral and written) Knowledge of US GAAP
- Flexible and willing to travel when required, initially in Europe, but later further afield
- Committed to developing role to meet the needs of the business
- Team player

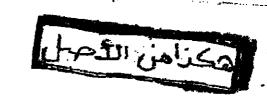
The position offers an opportunity to work for a dynamic international organisation, with wide ranging and interesting scope of work and significant future prospects for personal development.

Letters of Application, together with CV, should be sent to: Tom Forster, Human Resources Manager, Employers Reassurance International Limited, Portsoken House, 155-157 Minories, London EC3N 1BU.

Prospective applicants who wish to discuss the posts informally in the first instance should telephone Hans-Jorgen Andresen, Chief Internal Auditor, on 00 45 33 979408.



EMPLOYERS REASSURANCE INTERNATIONAL LIMITED



# هلد امند لؤص

#### THE PROPERTY MARKET

wedish investors fea-tured prominently throughout Europe in the run-up to the last property crash. Deregulation allowed banks and insurance companies to invest outside Sweden for the first time in 1988; fund mangers made full use of their freedom, often with disastrons consequences. But while the Swedes lost billions of kroner in property over the past eight years, they

have not retreated to the relative security of Stockholm Skandia, the largest Scandinavian insurer, this week announced the acquisition of two adjacent buildings in Han-over Square, in London's West End. for £21.3m (\$32.9m).

More importantly, the deal leaves the way open for a possible £60m to £70m redevelopment of the site to create a new 100,000 sq ft building.

Last month, AP Fonden, the Swedish national pension fund, acquired 6-7 Clifford Street, also in the West End, and will finance a substantial office development by Pillar, the UK property company.
The fund, which last year

paid £76.5m for Milton Gate, a City office block, says that it still has an appetite for central London property investments. The deal which typified the first wave of Swedish investment was the acquisition in

ren, des la grana

191261819

Ser or Consideration

or migration

1 1 1 1 E

74 4 087405

الفيائية والماء

-- 181 A

171 Y 445

121129

1777

er timilitation

100

To De Pulleren

..........

ið + Benefils

9:12:

100 2004

27. W. 78

4

: :-<u>3</u>

1990 of London & Edinburgh Trust for £491m by SPP. The Swedish insurer paid heavily for its poor sense of timing, culminating in LET's \$400m loss in 1992. But the most prominent sites in the old LET development portfolio are now coming back to life.

IPD monthly index for January

### Swedes stick with London

Simon London on a new wave of Scandinavian investment

SPP Investment Management, as LET is now known, is part of the consortium developing Spitalfields, the large site on the northern fringe of the City of London.

In Birmingham, SPP is pressing ahead with plans to redevelop the Bull Ring, in what could be one of the UK's largest retail property

But while the cast is familiar, the investment style has changed. Joint ventures and risk-sharing are favoured over the bold acquisition-led strate-gies of the 1980s.

SPP has indicated that it is likely to approach the Bull Ring scheme in a joint venture, probably with Hammerson, the large UK property company. Talks between the two sides, which started last summer, are

at an advanced stage. AP Fonden's deal with Pillar in Clifford Street is another example of risk-sharing.

insurance companies investing

199B

231.65

208.21

322 89

1995

index of monthly returns. Jan Change over

based at Dec 86 = 100

- All Property

Arcona, the Swedish property and construction company, is also active in the West End, developing buildings through joint ventures with UK institutional investors. The rationale for Sweden's

+1.35 +1.32 +1.07

abroad has also changed, says Mr Matthew Bolton, managing director of Skandia's UK property arm.

During the first wave of investment Skandia, in common with most other large insurers, invested a large proportion of its shareholders' funds in property. The hope was that above-average investment returns would boost the performance of the shares.

oday, property investments are being made mainly to match long-term liabilities arising from life insurance policies sold in Sweden and overseas. Investment objectives have swung in favour of long-term gains.

Skandia plans a thorough overhaul of its UK property portfolio in the next few years to reflect these objectives. Many of its existing properties, attributable to shareholders, are likely to be sold.

The Sheraton Skyline Hotel near Heathrow Airport, was sold to ITT Sheraton at the end of last year for £36m. Skandia's biggest investment, the 100,000 sq ft office building at 1-4 Cockspur Street, close to Trafalgar can get.

more positive note than 1995,

with the IPD all property rate

of total return increasing from

0.3 per cent in December to 0.6

The gradual outward drift

in property yields appears to

be slowing. In consequence,

capital values declined by

only 0.1 per cent in January, against a fall of 0.4

ner cent the previous month.

in the rate of capital decline

was in the office sector, with

values falling by 0.2 per

cent compared with a

retreat of 0.8 per cent in

Rental value growth across

the market has once again

The most marked reduction

per cent in January.

Good start to year

This year has started on a turned positive, to 0.1 per cen

Square, will probably go the

ame way. But Skandia is keen to invest more of its policyholders' cash in international property. The Hanover Square acquisitions cess. A further £100m is likely to find its way into the UK property market over the next

two to three years. Not all Swedish property owners are still buying. Securum, the state-backed holding company set up in 1992 to buy the distressed assets of Nordbanken, is gradually liquidat-ing its property holdings.

This week Securum sold a retail and office building at 32-33 Old Bond Street to a German investor for £13m. It also announced its intention to sell its 100,000 sq ft Friars bridge office complex, close to Black-friars bridge, and hopes to raise £33m from the disposal. Other assets such as the

futuristic Ark building in

Hammersmith, west London, which was recently let to Seagram, the Canadian drinks and media group, will also be sold over time. But Securum is different from other Nordic property

owners. Its role was always to extract value from assets and pay back as much as possible to Swedish taxpayers. The London market, in par-

ticular, should be thankful that long-term Swedish investors did not abandon international property altogether after their painful first few years. With many UK funds

increasingly disillusioned with bricks and mortar, the market needs all the participants it

in January, after the slight

downward blip at the end of

However, the improvemen

in last month's figures had

made little impact on the lon-

The total return for the 12

months to January remained

unchanged on December at 3.2

per cent. The year-on-year

rate of capital growth has also

remained unchanged at minus

improved slightly, recording

minus 0.2 per cent for

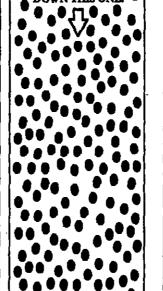
the 12 months to January

against minus 0.3 per cent for the period to

Rental value growth

ger term performance.

4.7 per cent.



...

TO SAVE ALL

THESE TREES WE

DOWN THIS ONE.

HELP CHOP

Tropical hardwood trees are more valuable to loggers than other trees in the

High prices for bardwoods course that loggers have no qualms about destroying other ares that stand in their way.

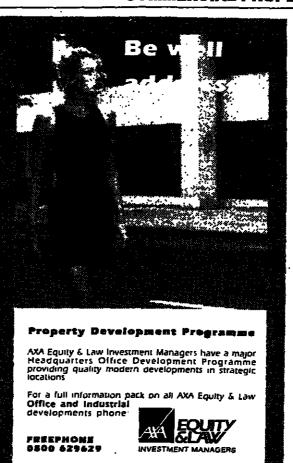
So a WWF project in Costa Rica is researching ways of helling a tree without bringing down several others around it.

a path through the surrounding nees. If the rainforcess are used wisely, they can be used forever. Help WWF prove this in minforests around the world, by writing to the Membership Officet at the



World Wide Fund For Nature Georgety World Wildlife Freed)

#### **COMMERCIAL PROPERTY**



### Guernsey, Channel Islands:

much sought after concern comprises: 4x Squash Courts, 6x Outdoor Tennis Courts, Swimming Pool, High Quality a going concern. Sin n going concern. Situated on the Putskirts of St Peter Port and occupying ely 3.15 acres this For further details and all enquiries apply to Chris Shields at Shields and Co, the Vendor's Sole Agents. Tel 01481 714445 or Fax: 01481 713811

Price: In the region of £3.5 million Sandgates, Guildford Road,

**KT169LT** A Three Acre Site with detailed planning consent for 63 bedroomed care home. Use class C2 with copyright of plans included. Floor area 2428 Sq.m. Freehold. For sale by Private Treary Sole Agents: Barton Wyatt

Chertsey, Surrey,

Whilst care is taken to establish that ou advertisers are bons (ide. readers are prongly recommended to take their ow precautions before entering into any

Tel: 01344 842857

ompanies, Investors and developers Though our pro-active and strategi parketing methods, we have achieved ignificant results for our clients. you are having difficulties in letti selling your commercial property rance you should speak to us first. RM. DIVESTISSEMENTS 2, nge da Fanbourg, St Honort 75008 Pari let: (1) 49 07 86 07 - Fax: (1) 40 07 86 08 LONDON WI SUPERB OFFICE SUTTES BERKELEY SOUARE OLD BOND STREET 4

#### Baker Street Portman Sq London W1

Baker Lo<del>re</del>nz

0171-409 2121 raf WL

FRANCE

We specialise in marketing commercia property in France, and act on behalf o major international banks, insurance

\* MAYFAIR \*

TO LET

ies, investors and develope

Air conditioned office suite + car parking

New lease \* 2300 sqft \* Contact Ref WL.

Baker Lorenz 0171 409 2121

A Prime Site for your Commercial **Property** 

Advertising

Advertise your property to approximately 1 million FT readers in 160 countries.

For details:

**Courtney Anderson** on +44 (0)171 873 3252 Nadine Howarth on +44 (0)171 873 3211

Fax: +44 (0)171 873 3098

#### DEPUTY GROUP TREASURER

HIGH PROFILE WITH A MARKET LEADER

#### LONDON

1994

c. £65,000 + BENEFITS

• One of the ten largest retail financial services groups in the world, market leader in the UK with international operations in North America and Asia Pacific, well placed to take advantage of changes within the industry.

 Following the appointment of a new CEO in 1995. the company is undergoing significant change. Autonomous operating divisions are now supported by a small head office responsible for policy and strategy.

 Group Treasury manages the Group balance sheet and is responsible for funding and liquidity, financial and business risk management, insurance and

 A graduate, in your late twenties of thirties and probably ACT qualified. Blue chip background with a major international plc, consultancy or bank, with exposure to a commercially focused, proactive treasury function.

 The role will include the co-ordination of banking relationships, liquidity and financial risk management. Must be capable of deputising for the Group Treasurer, taking the lead on a variety of high profile treasury projects.

 Good intellect, creative and business focused. Excellent interpersonal skills - able to establish credibility quickly and inspire confidence. Results orientated with the drive and ambition to take advantage of the opportunities for career progression that exist within the group.

ase apoly in writing quoting refer with full career and salary details to: Susan Ryder Whitehead Selection Limited 11 Hill Street, London W1X 88B 7Ef: 0171 290 2043



#### APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the

International edition every Friday. For further information please contact:

Toby Finden-Crofts +44 0171 873 3456

**Robert Hunt** +440171 873 4095

### **KPMG** Audit

France

Recherche pour Paris et autres métropoles.

SHIELDS

Near Meadowhall

FOR SALE

Leasehold/Freehold

Land & Building.

Premier corner island site.

pprox. 85 acre. Situated on bus

Ring Road approx 1 mile from

Shopping Centre and M1.

Price Guide £900,000

Box C4321, Financial Tanes, One Southwark Bridge, London SE1 9HL

BRUSSELS (Louise)

High Class Hotel de Maitre

ideal for embassy staff or senior

executive wishing to entertain.

1600 m2. Beautiful garden.

For price & visit call

32,2,375,14,14,

Vous êtes diplômé "Chartered Accountant", avec 3 à 5 années d'expérience en cabinet d'audit.

**AUDITEURS SENIORS** 

Vous avez un bon niveau de français.

Nous vous proposons une expérience variée ainsi qu'une carrière évolutive dans un cabinet international et performant.

> Merci d'adresser lettre de candidature, CV, photo à: KPMG Audit - Shona Robertson - 47, rue de Villiers, 92200 Neuilly sur Seine, France.

## Charringtons

### **Financial Controller**

Phoenix

#### **Northern Home Counties**

This is an opportunity for a commercial individual to step up to a highly visible FC position in order to manage and shape the finance team in a market leader. Charringtons is the UK's largest independent marketer of petroleum products selling into domestic, retail and industrial markets (T/O £300m, successful MBO in 1994). The company has strong institutional backing.

This broad role offers candidates the ability to make a real contribution to the bottom line in a competitive environment with responsibility for 15 staff including five direct reports. A large proportion of the FC's time will be taken up with ad hoc project work in addition to the supervision and co-ordination of regular management information.

Please send CV and full salary details to Liz Acker. Closing date for applications Friday 1st March 1996.



Candidates must be graduate qualified accountants (strong academics required) with experience of man management and probably with between 2 and 5 years industry experience. An outstanding candidate from the profession would be considered. Candidates must also be able to demonstrate commercial acumen, tenacity and selfdiscipline together with a clear career progression to date. Relevant industry knowledge, corporate tax skills and systems implementation experience would be

This is a challenging and varied role for a bright, energetic person. Equity participation may be available for the right

> Milton, Cambridge, CB4 6AB Tel: 01223-441661 Fax: 01223-440851

### c£35k package + Benefits

Phoenix Search & Selection, Milton Hall,

## 

#### Midlands

Our client is an independent, entrepreneurial British group with a turnover of around £35m and some 700 employees. Focused upon traditional manufacturing companies, it is both acquisitive and growth oriented. It now requires an individual who will create added value by a process of continual efficiency improvements throughout the group.

Reporting to the Board, the emphasis will be on ensuring high standards of group reporting - both internal and external, and providing first class financial advice to the executive team. Key challenges include developing an effective MIS, improving strategic and operational planning, and making a real contribution to operational performance at the front-line.

Probably in their mid 30's - early 40's, applicants must be qualified accountants of graduate calibre. A background in a quality manufacturing environment is important c. £45 - 50,000 + Car

together with a thorough understanding of financial and management accounting. Candidates must have good communication skills, be pragmatic, commercial and have the ability to develop effective solutions within tight resource constraints.

This is a demanding but rewarding role offering scope for real career development. The remuneration structure will be success oriented. Interested applicants should send a comprehensive c.v. including current salary and daytime telephone number to Phillip Price ACA or Peter Hornby ACMA, quoting reference 9601, at Deloitte & Touche Management Advisory Services, Colmore Gate, 2 Colmore Row, Birmingham B3 2BN.

**Deloitte & Touche Consulting** Group

t is still fashionable in legal circles to talk about City of London law firms as being unmanageable and to blame

the partnership structure. "It's a bit like trying to run a PLC with all the shareholders standing in your office," says Geoffrey Howe, managing partner of Clifford Chance, the UK's largest law part-

While the continuing commitment of the leading firms to the partnership ideal contradicts such statements, they are not made entirely in jest.

Back in the mid-1960s when the maximum number of partners was limited by legislation to 20, management by consensus was still practi-cable. But as law firms began to grow dramatically in the 1970s and 1980s and competition increased, the weaknesses of partnership conservatism, slowness of response and decision taking - forced them to adopt corporate management systems within the partnership structure.

"It became necessary to effectively disenfranchise partners on management decisions," says Bill Tudor John, senior partner of Allen & Overy. "Management by committee had become unworkable."

Most firms agree that there is no right or wrong way of managing law firms. But a pattern has

The partnership as a whole remains the supreme decision taking body, but the issues on which all partners must vote have been substantially reduced. Partnership votes tend to be confined to the election of new partners, profit share and changes to the partnership deed, although some firms still require a full vote on significant capital expenditure such as new premises or the opening of overseas

Below the partners is the partnership board or council usually chaired by the senior partner, with the managing partner taking the chief executive or managing director role. Other members of the board are elected from the partnership to represent different areas of the practice. Partnership boards concentrate on strategy, finances and the big picture.

Executive management has devolved to the managing partner assisted by outsiders brought in to perform specific tasks. Most firms employ an accountant as finance director and non-lawyer experts in personnel, administration, marketing, information technology and training. Responsibility for practice management or client care falls on the various different practice groups or departments within which partners enjoy considerable autonomy. Within this broad framework there are differences of approach, however.

London law firms may have to restructure if they want

to hang on to their rising stars, says Robert Rice

# The pitfalls of partnership



At Taylor Joynson Garrett, a 65partner City firm, extraordinary power is given to the managing partner, Richard Marsh, who presides over a small executive board

of just seven. He receives little formal help from the senior partner who has no executive role and does not even sit on the board. "He's a sort of elder statesman, that's all," says Marsh. who, referring to his own position, admits that to the outsider it might seem "odd to appoint someone who has spent the last 20 years as a litigator as chief executive of a large organisation with little or no

training for the job". At Freshfields the partnership council is unique in including two non-lawyer outsiders as non-executive members. At present the nonexecutives are Brandon Gough, former senior partner of accountants Coopers & Lybrand, and Herbert Jacobi, chairman of Trinkaus & Burkhardt, the German investment bank. According to John Grieves.

Freshfields' outgoing senior partner, their role is to add the outsider's perspective by challenging internal thinking and "give us the benefit of their experience in other

Freshfields' current structure is also about to change with the election of Anthony Salz as Grieves' successor. Salz's desire to carry on practising rather than moving full time into management has forced the firm to split the senior partner's current role as chairman and chief

Some question whether Salz can successfully combine the two. Edward Walker-Arnott had similar aspirations when he was elected senior partner of Herbert Smith. He told his partners be would only do the job if he could continue to devote 70 per cent of his time to clients. In reality he has rarely managed more than 55-60 per cent.

Among the others, Slaughter and May – with its commitment to keeping partners informed and allowing them a say at every turn - epit-omises the old-fashioned approach to partnership, and Allen & Overy and Clifford Chance are closest to the corporate model.

Judging by the financial success enjoyed by these firms even through the recession with revenues above film per partner and average profits per partner close to £400,000, their continued faith in the partnership model seems justified. Giles Henderson, senior partner

of Slaughter and May, believes it works because it not only gives partners a financial interest in the business it allows them to have an element of control over the way it is run as well.

But not everyone is convinced. Maurice Allen, a former Clifford Chance partner now running the London office of US law firm Weil Gotshal & Manges, believes most City law firms are very poorly managed. They make money despite themselves, he says, and because they do not really compete against each other ("they confer a lot") there is very little incentive to

change.
Allen sees big problems ahead. The most immediate is that they have no means of meeting the expectations of their up-and-coming young lawyers. "They can't take them all into the partnership, so they are losing them and they seem to accept that, which is astonish-

To keep them they must motivate them and the only way to do that is to change their structures, he says. "If you can't make them all partners then you've got to change their role and give them a stake."

Weil Gotshal plans to pay its young lawyers bonuses related to the financial performance of the Allen also believes the partner-

ship structure is unsuited to the increasingly competitive legal services market. In particular the "lockstep" system which rewards partners according to seniority, capping or "locking" their earnings after 10 or 15 years, acts as a disincentive to competition.
"If you can't benefit from your

own efforts the temptation is just to look out for yourself." Allen says there are too many partners just coasting in the City firms and, as partners have a job for life, this is not an easy problem to address.

Most firms do not even try. A few, such as Allen & Overy, conduct partner appraisals, but most regard it as slightly infra dig, preferring to rely on peer pressure to sort out under-performance.

Again, Allen believes the solution is to change the structure. Law firms need to adopt hierarchical structures which let natural leaders come to the fore and partners have to accept that they need to be managed, he says.

By contrast, most US law firms foster a more competitive environment by encouraging their lawyers to compete against each other for a bigger slice of the pie. Far from being divisive as many UK firms maintain, he believes the "eat what you kill" approach benefits firms by encouraging lawyers to go out and compete for new business in the marketplace.

While City firms may disagree with his analysis there is no doubt these issues are at the forefront of their minds. "Internally the big issue is how to give young lawyers the career path they seek," says Bill Tudor John, a view with which Giles Henderson agrees.

"Keeping the firm together and keeping profits up is the real challenge," he says. "Lawyers want a healthy return for putting up with the pressure, so if profits sag, the temptation will be to go elsewhere where the comparative rewards are greater or to look for work with less

### Are you a procrastinator?

Adrian Furnham offers a quiz and prospects for treatment

colleague and I have a problem: I am a time Contractor, she is a time estimator. When we agree to meet at a restaurant at 8pm, I mean 8pm exactly. She thinks 8pm is an estimated time of arrival and there is no reason for me to get upset if she arrives at 8.25pm because that's about 8pm, which

was a good estimate. I believe British Rail are time estimators, and a significant number of the travelling British public are time contractors.

But worse than the estimator is the procrastinator. For those of us who believe in time-management, meeting deadlines, on-time performance, procrastination is not just a curious and amazing habit. It is a dysfunctional aberration that ensures that procrastinators and others dependent upon them, waste time and miss opportunities.

Some see procrastination as irrational, others as immoral, and still others as pathological. All sorts of theories have been offered to account for chronic and acute procrastination. Parents have been blamed: the procrastinating adult is supposedly a victim who was plagued by over-ambitious and demanding parents. In later life, imposed deadlines lead these people to re-experience early frustrations, so they dawdle and stall, rather than attempting to

meet imposed demands. Others simply argue that in some settings, procrastination has been learnt because paradoxically, it has been rewarded rather than punished. Some researchers have noticed that procrastinators tend to be perfectionist, rather neurotic individuals, and assume that this may be the cause.

How do you fare? Rate your own style on the procrastination scale. Answer each question noting whether it is true or false for you. Answer honestly, and work quickly.

1. I often say: "I'll do that tomorrow". 2. I do routine maintenance on things as often as I should. 3. I waste time on trivial matters, avoiding big decisions. 4. When planning a party, I make

all my arrangements in advance. 5. I frequently rush madly to meet 6. I usually pay my bills on time. 7. I really need a time-management course. 8. I generally return calls 9. I think most people who know me expect me to be late. 10. When it's time to get up, I usually get straight out of bed. 11. Frankly, I am not good at meeting deadlines. 12. I usually accomplish all the things I plan to do each day. 13. A letter may sit for days before I post it. 14. I get most important things done with time to spare. 15. I always end up buying presents (birthdays, Christmas) at the last minute.

Give yourself one point for each even-numbered item you marked true, and one point for each odd-numbered item you marked

16. I am prompt and on time for

Score 12-16: No time-related problems, possibly impulsive. Score 6-11: Fairly normal with a Score 1-5: A full-blown, incurable procrastinator.

But treatment may be at hand. There are not only group-workshops, but also individual sessions, for the procrastinator. Clinicians have found five myths used by procrastinators. These are: Over-estimation of the time left to perform a task. Under-estimation of time necessary to perform a task. Over-estimation of future motivational states. This is typified by statements such as "I'll feel more like doing it later". Reliance on the necessity of emotional congruence to succeed in a task. Typical is a statement such as "People should only study when they feel good about it". Belief that working when not in the mood is unproductive or sub-optimal. Such beliefs are typically expressed by phrases such as "It doesn't do any good to

work when you are not

#### **BUSINESSES FOR SALE**

### Public House Group for Sale

The joint Administrators, W J Kelly and W J H Elles, offer for sale the business and

#### Saxon Inns Limited

Distinctive group of 28 public houses situated in London and surrounding area. Features of this business include:

- Around £3.5 million annual tumover
- Central pub locations Freehold premises
- Leasehold premises

SANTA POD PROPERTIES

LIMITED, SANTA POD

LEISURE LIMITED

Appear every Tuesday, Friday and Saturday.

For further information or to advertise in this section

please contact

Lesley Summer on +44 0171 873 3308

For full details, contact Jason Elles at Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Telephone: 0171 931 4061.

### **■ Ernst & Young**

### LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS C. MACMILLAN FCA & D. SWADEN FCA

#### ROCHDALE ENGINEERING COMPANY LTD

 Specialists in the manufacture of pipeline flanges and similar steel components

Annual turnover in excess of £2 million

Operations comprise Machine Engineering and Profile Plasma Divisions

Peter House, Oxford Street, Manchester M1 5AB Tel: 0161 236 1955 Fax: 0161 228 1929

Extensive array of quality plant and machinery

Enquiries should be addressed to Russell Smith **Leonard Curtis & Partners, Chartered Accountants** 

**Business For Sale** Established Modern & well equipped maputacturer of dance footwear for sale Producing in excess of 400,000 bairs per annum

,interested?

For Further Détais. Write to Box B4294, Financial Times, One Southwark Bridge, London SE1 9HL

**TENDERS** 

industry. Write to Box B4316, Financial Times, One Southwark Bridge, London SE1 9HL

### **CONTRACTS &**

.\_\_\_\_Merseytravel. MERSEYSIDE RAPID TRANSIT PROJECT Private Sector Cons Selection Advice

As part of Merseytravels ongoing development of Rapid Transii, expressions of Interest are sought from suitable organisations for the following area of work:

Advice in relation to the evaluation of Communities, to promote and develop the Rapid Transit Project.

All organisations expressing ar interest will be sont an outline brist Expressions of interest should reach Messeybared by Filday 1st March 1996. Further information can be obtained from G Perkins (ec. 5072) to whose all expressions of interest should be eddressed. Merseytravel Rapid Transit Project, 24 Hetton Garden, Liverpool L3 2AN. Tet 0151 227 5181

#### Major German Gearbox Manufacturer

for Sale

Well established company with 100 years of experience:

Product: Larger sized gearboxes / reducers for energy plants

- open cast mining cement industry ship building

- mechanical engineering

Production: Sales volume: Workforce:

Fully modernized machine shop DM30 million (potential: DM 50 million) 150, well trained and experienced Central Germany, Dessau, near Berlin

interested parties please contact Mr. Wulf Pukali at

Horst Plaschna Management GmbH & Co. KG Alexanderplatz 6 10100 Berlin

or call (49) 30-3154-6298, Fax: -6299

BIRTH **ANNOUNCEMENTS** 

**GEORGE** AXWORTHY was born on 20th

February 1996 at 12.01 am. at St Thomas' Hospital. Mother and baby are both doing well, and young George's lung are working perfectly.

#### LEGAL NOTICES

and IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS EXPERTY GIVEN that an Order of the High Court of Justice, Chancery Division dated the 14th February 1996 confirming the camellation of the amount standing to the credit of the share premium account of the shove manual company was registered by the Registrar of Companies on the 16th day of February 1996. Dated the 23rd of February 1996.

Tel: +44 0171 873 3306 Fax: +44 0171 873 3064

### **PHARMACEUTICAL BUSINESS NEWS**

motivated"

#### The twice-monthly international update on the pharmaceutical industry

Published every two weeks, Pharmaceutical Business News brings you up-to-date news, quantitative analysis, forecasts and inside information on new product introductions and joint venture agreements.

Tharmaceutical Business News also contains round-ups of essential interim and year-end company financial performance and results. plus news on acquisitions and mergers, and regular comment and views from the world's stockmarkets.

#### Who should read **Pharmaceutical Business** News?

Anybody that has dealings with the pharmaceutical business will find a subscription to Pharmaceutical Business News invaluable. It is an essential source of information for all pharmaceutical executives involved in:

HARLE!

(BERLLY

...

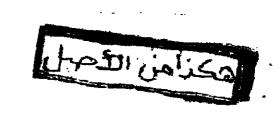
- Management
- Marketing
- Research & Development
- Sales **■** Finance

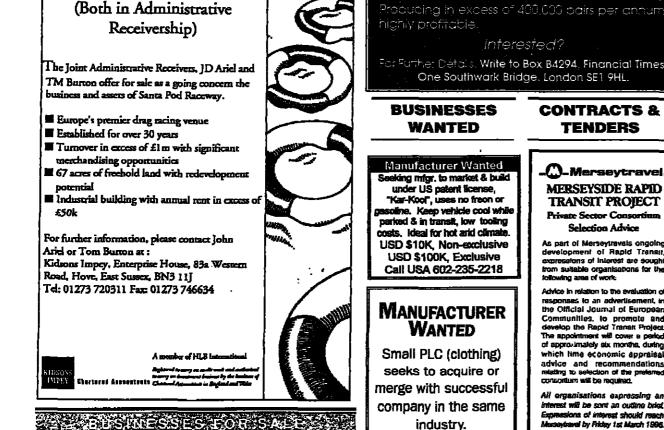
■ Manufacturing

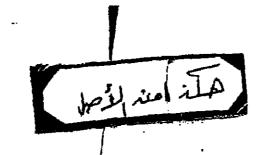
all or fax now for your FREE

FINANCIAL TIMES Pharmaceuticals and Healthcare Publishing Aura House, 53 Oldbridge Road, London SW12 8PJ Tel: + 44 (0) 181 710 2194 Fax: + 44 (0) 181 673 1335

E-mail: 100414.271 @ CompuServe.com Pearson Professional, Registered Office: Maple House, 149 Tottenham Court Road, London WIP 9LL Registered No. 2970324 (England and Wales).







he international image of Sweden as the considerate state funder and provider of a civilised society is so entrenched that a foreigner is surprised to find cultural organisations in hot pursuit (and competi-tion) for private sponsorship to combat spending cuts - while the complaints of low pay from Swed-ish musicians have a familiar ring to the British visitor. Jubilation and relief were the keynotes therefore at last Friday's announcement that the international pharmaceutical firm Astra had committed itself to long-term sponsorship with the Royal Stockholm Philharmonic Orchestra, starting with a grant of SKr5m (£500,000) for the 1996/7

in ent

100

2-34-1

- -

eri Tizaga 1960 1960

r i namez n i namez

11/2/25

care on the

...... -226

o Business

a tot voor the

Based since 1928 in a beautiful Art Deco concert hall, the orchestra is "Royal" almost by default. The title was granted for the duration of a foreign tour as an allusion to

An orchestra tuned in to its public Martin Hoyle finds public funding in harmony with private sponsorship in Stockholm the hall as venue of the Nobel a reminder that Sweden does not prize-giving. By one of those calcuenvisage American-style tax conlated oversights, the orchestra cessious for sponsorship, Stock-holm county council has obligingly

increased its grant of SKr50m by another SKr5m. The flexibility of various authorities is reflected by the co-operation of public and private, perhaps setting an example for the rest of Sweden's cultural institutions. The County Council also runs the public transport system, and has agreed to re-name the nearest underground station after the concert hall. There is talk of this year's festival devoted to the 19th-century "Swedish nightingale" Jenny Lind being celebrated on

postage stamps, a sign of the close Bank Centre's in its researches: a links between culture and state surprisingly large number of the bureaucracy that are as fruitful in Sweden as they are stultifying in France (and non-existent in Britain).

The orchestra owns its venue. and Astra sees advantages in being able to call on this facility for its own corporate events; at least one high-ranking executive is already in the habit of hiring the band's musicians for home entertaining an improbable picture when translated to Britain. Meanwhile, the Philharmonic's policy of attracting newer audiences has led to conclusions similar to the London South

surprisingly large number of the uninitiated would attend high culture if the incidentals - access including parking, information, prices, suitable dates and times could be improved.

The orchestra has noted that a far from hide-bound public welcomes novelties. A yearly festival alternates Swedish with international composers as a theme. The Schnittke festival in 1989 was the first large-scale cycle of the musi-cian's works in the west, in the teeth of Soviet objections to his leaving Russia. Last year's festival devoted to Arvo Part was sold out

didn't exactly tap dance but he was in a great mood," one orchestra official observes with pride. Meanwhile the orchestra intends to experiment with presentation, lighting, electro-acoustic music, flexible prices and open days that take the public backstage. Already a rather preciously-billed series of Tuesday night "intimate" chamber concerts has been switched to a more robustly advertised Sunday morning slot with huge success and

a wider public. The orchestra's two principal gnest conductors are Andrew Davis and Paavo Järvi, son of the famous

Neeme. At the concert I heard conducted by Davis both players and public reacted warmly to a moving version of Elgar's First in a programme that opened with a resinons, bracing piece by the Swedish Daniel Börtz. The hall looked almost full though my hosts were not satisfied. Over a weekend marked by a deceptive thaw and a wicked cold snap that sent the temperature down to Arctic levels, both an afternoon chamber concert by the excellent Talekvartetten (Dutilleux, Stenhammar, Bartók) who will surely have an international career and a *Don Giovanni* by the "alternative" opera com-pany Folkopera were sold out; the Philharmonic's rival Swedish Radio Orchestra in a Russian bill under Pletney with Mischa Maisky was well packed. Stockholm's musical life is thriving; no wonder Astra wants a slice of the action and is prepared to invest in it generously.

#### Theatre/Alastair Macaulay

### The Long and the Short and the Tall

ot only, but also. While the No. of the second Duke of York's Theatre has been housing a six-month season of "Royal Court Classics", other theatres keep staging other plays that the Royal Court once made famous too. Two weeks ago, I reviewed the Birmingham Rep staging of John Osborne's The Entertainer, last autumn the RSC staged Osborne's A Patriot for Me; and now, just up the block from the Duke of York's, the Albery Theatre is presenting Willis Hall's once-famous The Long and the Short and the Tall.

I have no problem with the season of "Royal Court Classics" apart from one about nomenclature - the word "classic" is too readily banded about - but it is the presence of Royal Court plays elsewhere that demonstrates the real importance of its record over the last 40 years to British theatre repertory today.

Though Hall first wrote this for a bunch of Oxford undergraduates in 1957, it was its professional staging at the Royal Court in 1958 - directed by Lindsay Anderson - that made it nationally celebrated. It depicts a reconnaissance patrol of seven British soldiers in the Malayan jungle during the second world war. One is Scots, one Welsh, one Cockney, one Geordie, and so on; one is sadistically punitive, one is a permanent irritant (the Thersites type). Sure, this cross-section of types is a cliché; indeed, it was in 1958. But the play is, as Kenneth Tynan wrote then, beautifully written: "each character speaks a language... abundant in racy local metaphor"; and it is interesting today to read his observation that "Suddenly ... a group of plays has sprung up for which B.B.C. English is utterly useless." We get to know all these men. But, at the end, offstage gunfire polishes them all off.

Hall was 30 years old then; he has contributed a brief memoir to the programme of the present production. The original cast included Robert Shaw and Peter O'Toole (replacing

s English Touring Opera

prepares to pack its bags

for its spring season, it will

Legal be hoping for a good send-off. The trouble is that ETO

has to start by helping itself.

Albert Finney, who had appendicitis); O'Toole's understudy was Michael Caine. None of them then were stars, and the play's original run in the West End lasted only three months. Nonetheless, the play had made its impact, and many other productions

omitted to drop the title for some months after their return to Stock-

holm; and on hearing their even-

tual confession the easy-going and

popular king decided that as a con-

stitutional monarch he should let

them keep it. Thus did the Philbar-

Though Glyndebourne with its triumphant policy of private fund-ing is a much-cited model (and a

favourite resort of Astra's presi-

dent, Hakan Mogren), the new

sponsorship deal depended on con-

tinuing aid from the public sector,

monic become Royal.

round the country followed. For the new production, which is directed by Paul Jerricho, Hall has supplied or sanctioned a busy sprinkling of f- and c-words over his original text. This is a mistake. They grate against the splendidly varied wartime vernacular of the 1958 text, and make some of its words sound merely quaint. Jerricho's actors could be taught to project with more vocal incisiveness; and to make certain pauses more telling. Haircuts are too modern. But the play still works, and becomes increasingly gripping.

There is, actually, a certain kinship between David Storey's The Changing Room, the 1971 play currently at the Duke of York's, and The Long and the Short and the Tail. Both are all-male; both show tensions between a social mix; both are "offstagers", set in one room apart from the sphere of male activity: Lindsay Anderson directed the original productions of both plays; and both plays allow their larger meanings - about the games men play - to become apparent without anyone onstage giving voice to them.

The silent role of the Japanese Soldier is played by Burt Kwouk, who is best known for playing Cato in the Pink Panther movies. The programme tells us that he first played this role over 20 years ago. At the risk of sounding competitive, I would like to observe that I myself played the same role 23 years ago. I was 17, it was 8 school production, and it took a great deal of make-up to render me remotely Oriental. It is a harder role than you might suppose. Memory plays tricks, but I would like to think that my onstage death was more convincing than Kwouk's.

Albery Theatre, WC2.



Mark Arden, Kevin Dignam and Burt Kwouk in Willis Hall's 1957 play

#### Concert/David Murray

### Schubert sings through the Takács

he Takács Quartet -British - always enjoys a warm welcome here, for it has earned it honestly: above all in Bartók, but since then in the classical and romantic repertoires too. When the quartet began its cycle of Schubert's "complete string quartets" at the Wig-more last Tuesday, both of its February concerts were already sold out. It continues in November with two more; presumably the final ones. since there are just two mature Schubert quartets left to crown their programmes - though not enough time to squeeze in all of the early quartets, surely? Perhaps "complete" does not mean quite complete.

Tuesday's concert prefaced the great G major quartet with two exercises by the 16-yearold composer, the "4th" quartet in B-flat and the E-flat "8th". (There is something absurdly officious about numbering a composer's juvenilia along with his grown-up pieces; it shows the malign hand of the music-historian, like dubbing Bartók's violin concerto "No. 2" because he turns out to have written - and withdrawn, and then cannibalised - a much earlier one that he wanted forgotten.) At the hands of other quartet-players, Nos. "4" and "8" might have seemed thin fare for a whole first half

No fear of that with the e linear style, wiry but lyrical, proved wholly apt for disclosing young Schubert's best strengths without inflating what are after all student pieces. The basic elements in both these quartets are fairly conventional and sage enfant (granted that the enfant already knows a lot of Beeth-

oven). There are no melodic half Hungarian, half flights to prefigure Schubert's luminous line-drawing later, though plenty of assiduous workings-out and many a routine professional trope keenly

What is striking is his largescale dramatic sense: canny, purposeful contrasts of texture and dynamics create steady excitement, suspense and satisfaction, even when we expect no real surprises.

Through their fresh, "natural" address, the Takacs found exactly the right median between innocent songfulness and studied formalism. I thought the players did beautiful justice to these pieces, letting us hear - quite without underlining or conscious nudges - both the newlylearned 'prentice and the composer that Schubert was on his way to becoming. Then, after the interval, the G major quartet ("No. 15", his last) provided just the fulfilment that we wanted and needed to hear.

The scale and the startling originality of the G major (which is almost as much in G minor switching abruptly between those keys to potently expressive effect) prompt most quartets to aim at monumentality: a lofty, detached symphony for four instruments, a grand edifice. The Takacs players preferred a more human, intimate style. If there were intimations of tragedy, they came through singing individual lines and a fev collective outbursts - arresting, certainly, but never grandiose.

That is not the only way to deliver this extraordinarily disturbing work; but in the seeming-simple Takács version it still sounded extraordinary. and acutely moving.

### 'Rigoletto' and 'Werther' hit the road

#### Richard Fairman reviews English Touring Opera

have sadly resorted here to an songfulness. Her fast vibrato is per-abstract wasteland of a set, in haps not ideal for Verdi, but she The company's new production of abstract wasteland of a set, in Verdi's Rigoletto, unveiled before its which symbolism is everything. London audience at Sadler's Wells Theatre on Tuesday, is a late example of the grim, modernist style of Gilda is kept locked away in a white box. There is no furniture, not even opera production that one hoped a CD player on which she might listen to a more stylish performance of the score. Later, after she has had died out when the fall of the Berlin wall crushed its Eastern bloc progenitors some years back. It is difficult to believe that audiences in been raped, the interior of her boxroom turns blood-red, so even the least attentive member of the audi-Exeter and Ipswich will be enchanted by its hard-edged social realism. ence should get the point.

The best individual contribution comes from Gail Pearson, who gives L'elisir d'amore, Stephen Medcalf the caged Gilds a bright and rapt

makes the music her own, phrasing and colouring Gilda's role with touching sensitivity. Jeffrey Stew-art has a decent basic tenor with which to tackle the Duke of Mantua, although he could lift it into place with a little more elegance.

Apart from the strength of the seven man chorus, that is the last of the good news. Finding a baritone with the vocal heft for Rigoletto will not have been an easy task and ETO has secured an experienced performer in Glenville Hargreaves, but he fails to make the role add up to more than a succession of clichés. Michael J. Pearson's gruff Sparafucile has to deliver his entrance scene from the sloping roof of Gilda's box, causing a frisson of tension as one waits to see if he will slide off into the wings.

This oblique production is mar-ried to a musical performance that puts literalness before anything else. Martin André is determined to deliver the score as he sees it, without extra high notes and for the

most part without flexibility. He dom and, on the rare occasion when he does, it does not sound idiomatic.

The companion opera on ETO's spring tour - Massenet's Werther a somewhat better bet. Geraint Dodd's Werther is too much the morbid loser, too little the romantic poet, and he struggles with a tenor voice that is as often out-of-focus as in, but he does put across the character's inner emotions. Christine Botes's high mezzo is rather colour-

some animation to the later stages of the role. Roderick Williams's well-sung Albert and Maureen Brathwaite's Sophie dispatch their lesser challenges with splendid The balance is tilted by the con-

less for Charlotte, but she brings

ductor Andrew Greenwood and ETO's brave little orchestra, who bring all the style and warmth of heart to Werther that was so lacking in Rigoletto. Massenet's glorious orchestration may have been reduced for touring, but his emotions seem as big as ever.

English Touring Opera sponsored by Barclays Bank. Performances at Sadler's Wells until February 24, then on tour.

#### **ENO** appoints Paul Daniel

Daul Daniel has been appointed as the new music director of English National Opera. Daniel, 37, is currently music director of Opera North. He will take up his appointment at the London Coliseum in August 1997, assuming artistic leadership of the company with general director Dennis Marks Daniel previously worked with ENO, on its music staff, from 1982 to 1987. He was always the favourite for the Coliseum post but was believed to be initially reluctant to leave Opera North, where he had earned international acclaim over the last seven years.



After his colourful ETO staging of

and his designer Charles Edwards

#### ■ AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573 Radio Filharmonisch Orkest with conductor Claus Peter Flor and baritone Siegfried Lorenz perform Vier emste Gesänge, Op.121 by Brahms/Leinsdorf, and Bruckner's Symphony No.9; 8.15pm; Feb 27

#### **BERLIN** CONCERT

Tel: 49-30-254880

Deutsche Oper Berlin Berliner Klaviertrio: perform works by Beethoven, Zemlinsky and Brahms, 8pm; Feb 26 Tet 49-30-203092100/01 Kathleen Battle: accompanied by Planist Martin Katz, The soprano performs works by Händel, Wolf, Liszt, R. Strauss, Granados and Turina; 8pm; Feb 29 Phinarmonie & Kamr

Fr. urger Barockorchester. with

CONGL : LUX Thomas Hengelbrock

perform Cherubini's Requiem and Beethoven's Symphony No.3; 8pm; Feb 26 Komische Oper Tel: 49-30-202600

La Traviata: by Verdi. Conducted by Yakov Kreizberg and performed by the Kornische Oper, 7pm; Feb 25

#### ■ BOLOGNA DANCE

Teatro Comunale di Bologna Tel: 39-51-529999 Don Quixote: a choreography by Petipa/Gorski to music by Minkus, performed by the Moscow Ballet, 9pm; Feb 27

#### **■ BRUSSELS** EXHIBITION

Palais des Beaux-Arts Tel: 32-2-5078466 Rétrospective Mel Bochner. Thought made visible: this exhibition shows Bochner's work made includes eight installations, photographs and some 60 drawings; from Mar 1 to May 12

#### COLOGNE

EXHIBITION Römisch-Germanisches Museum Tel: 49-221-2214438 Unbekanntes Agypten: Oasen und Wüsten: exhibition of photographs by Rudolf René Gebhardt and handcrafts, illustrating the life, nature and culture in the desert west of the Egyptian Nile valley; from Mar 1 to Apr 14

Opernhaus Tel: 49-221-2218240 Die Zauberflöte: by Mozart.

Conducted by Georg Fischer and performed by the Oper Köln. Soloists include Franz-Josef Selig, Rainer Trost, Harry Peeters and Amanda Halgrimson; 4pm; Feb 25

Schauspleihaus & West-end-Theater Tel: 49-221-2218400 Die Jungfrau von Orleans: by Friedrich Schiller, Directed by Torsten Fischer. The cast includes Jacqueline Kommüller, Soohie von Kessel, Birgit Walter, Jan Schütte, Martin Reinke and Michael Weger; 3pm; Feb 26

#### **■ EDINBURGH**

**OPERA Edinburgh Festival Theatre** Tel: 44-131-5296000 La Traviata: by Verdi. Conducted by Richard Armstrong and performed by the Scottish Opera. Charles Clarke, René Massis and Helen Lothian; 7.15pm; Feb 28

#### **■ FRANKFURT**

DANCE Jahrhunderthalle Hoechst Tel: 49-69-3601240 Il Gattopardo: a choreography by Roland Petit to music by Verdi, Rossini, Puccini, Bellini and Respighi, performed by the Ballet National de Marsellie Roland Petit; 8pm; Feb 26, 27

#### **■ GLASGOW** POP-MUSIC

Glasgow Royal Concert Hall Tel; 44-141-3326633 Tori Amos: performs songs from her latest album "Boys for Pele" and other works; 7.30pm; Feb 29

#### **■ HELSINKI**

Opera House Tel: 358-0-403021 II Barbiere di Siviglia: by Rossini. Conducted by Miguel Gómez-Martinez and performed by the Helsinki Opera. Sololsts include Charles Workman, Kalevi Olli, Marussa Xyni and Sauli Tiilikanen;

#### LISBON

Grande Auditório da Fundação Gulbenkian Tel: 351-1-7935131 Coro Gulbenkian: with director Jorge Matta, sopranos Ana Ferraz and Rute Dutra, and contraito Helena Pata perform Leite's Misere and Júnior's Credo, Libera me, Miserere and Stabat Mater, 9.30pm;

#### LONDON CONCERT

St John's Smith Square Tel: 44-171-2221061 Artur Pizzaro: the planist performs Debussy's Epigraphs antiques and Dukas' Plano Sonata in E flat minor; 1pm; Feb 26 Wigmore Hall Tel: 44-171-9352141 The Takács Quartet: perform Schubert's string quartets Nos. 1, 10 and 13; 7.30pm; Feb 24 EXHIBITION

Sothebys; Parke Bernet & Co. Tel: 44-171-4938080 Weaving a Tale of Heroes, Monsters and Myths: auction of tapestries from the Vigo Stamberg Collection. The sale includes more

than 80 works dating from the 15th century to the present day, from the major weaving centres of Flanders, France and England; 11am; Feb 29

#### **■ LYON** CONCERT

Opéra de Lyon Tel: 33-72 00 45 45 Orchestre de la Suisse Romande: with conductor Armin Jordan and pianist Nelson Görner perform works by Ravel, De Falla and Liszt, 8,30pm; Feb 24

#### ■ NEW YORK

CONCERT Carnegie Hall Tel: 1-212-247-7800 American Composers Orchestra: with conductors Dennis Russell and Henry Brant perform works by Brant, sions and Ives/Brant; 3pm; Feb

 Koninklijk Concertgebouworkest: with conductor Riccardo Chailly perform works by Hindemith, Weill, Shostakovich and Mussorgsky; 8pm; Merkin Concert Hall - Abraham

Goodman House Tel:1-212-362 8719 New York Philharmonic Jeanne Baxtresser and Renée

Ensembles: fourth concert in this series led by Kurt Masur. Flutists Siebert, viola-players Irene Breslaw and Rebecca Young, bassoonist David Carroll, violinists Glenn Dicterow, Lisa Klm, Hanna Lachert, Charles Rex and Donald Whyte, clarinettist Stanley Drucker, pianist Linda Mark, and cellists Nancy McRae and Alan Stepansky perform works byHaydn, Rex, Szymanowski

and Brahms; 3pm; Feb 25

#### PARIS CONCERT

Salle Gaveau Tel: 33-1 49 53 05 07 Aprile Millo: accompanied by planist George Darden. The soprano performs songs by Wagner, Bellini, Verdi, Wolf and Dvorák; 8.30pm; Feb 26

#### ■ WASHINGTON CONCERT

Concert Hall Tel: 1-202-467 4600

 Zigeunerfieder: by Brahms. Performed by the Boys Choir of Harlem with conductor Walter J. Tumbull; 3pm; Feb 25 EXHIBITION National Portrait Gallery Tel: 1-202-357-1915 Rebels: Painters and Poets of the

1950s: two-part exhibition that examines the revolutions in painting and poetry that took place on the east and west coasts following the second world war. In "The Poets" Jack Kerouac, Alan Ginsberg, William Burroughs and their contemporaries are revisited through photographs, prints and memorabilia. The section "The Painters" highlights the New York painters associated with Abstract Expressionism; from Feb 24 to Jun 2

#### **■ ZURICH**

CONCERT Opernhaus Zürich Tel: 41-1-268 6666

 Alban Berg Quartet: perform Mozart's String Quartet No.18 in A and String Quartet No.17 In B flat, and Berio's Notturne; 8.20pm; Feb 26

#### WORLD SERVICE BBC for Europe can be

received in western Europe on Medium Wave 648 kHZ

#### EUROPEAN CABLE AND SATELLITE **BUSINESS TV** (Central European Time)

MONDAY TO FRIDAY NBC/Super Channel:

07.00 FT Business Marning

10.00 European Money Wheel Nonstop live coverage until 14.00 of European business and the financial

Financial Times Business

Midniaht Financial Times Business Tonight

Philip Stephens

### The Lazarus effect

The Tories could win the next election, given some heroic assumptions. And some people have to take those seriously

think unthinkable. John Major's government could win the general election. No. I am not

Granted, this may seem a curious moment to raise such a prospect. The House of Commons has yet to vote on the Scott report into arms sales to Irag. Win or lose on Monday. Sir Richard Scott's conclusions have done the Conservatives serious damage. The voters may not grasp the precise import of these ministerial misdemeanors. They do not need much convincing that

this government is sleazy. Then there is the leftleaning Peter Thurnham, poised it seems to reduce Mr Major's precarious majority even further by resigning the Tory party whip. It may only be a matter of months before the government depends for its survival entirely on the unpredictable allegiance of

the Ulster Unionists. I could offer further qualifications. This week a colleague attended the British oil industry's glitzy annual dinner. There were 10 well-heeled executives on his table, capitalists to the core. Only three would admit they would cast their votes for the Tories. So I am talking about possibilities rather than probabilities. Note throughout the careful condi-

But screen out for a moment the day-to-day static of politics. Take a small leap of imagination and assume that the Conservative party manages somehow to maintain its fragile facade of unity

until polling day. The case for a Lazarus-like recovery then starts with the economic determinism of Michael Heseltine. The deputy prime minister has long been a touch cynical in his view of human motivation. If the voters have plenty of money in their pockets during the 12 months preceding an election. they will more likely than not decide to re-elect the government of the day. Look back over the postwar period and it

is clear that this relationship between cash and power is not inviolable. But the track

record is not at all bad. So what cheers Mr Heseltine is the prospect that the voters (unless they are poor or unemployed) can now look forward to a sustained rise in incomes. Earnings are rising faster than prices, the cost of mortgages is falling. Tax cuts, rebates on electricity bills and payouts by the building societies as they abandon mutual status promise a further

Even those economists who judge the Treasury's forecasts of economic growth as far too optimistic think there will be plenty of cash. Goldman Sachs, the investment bank. for example, predicts that real personable disposal income will rise 2.3 per cent in 1996 and 2.7 per cent in 1997. Add in the impact of the various one-off windfalls, and actual consumer spending may rise by an additional percentage

point this year. The strategists in charge of Mr Major's election campaign detect a corresponding shift in the opinion polls. Put aside the responses to the standard question on voting intentions and focus instead on what the pollsters call the "feelgood factor". Gallup defines this as the difference between the proportion of voters who expect their financial situation to improve

The Tory message is clear. However incompetent we may have been, do you really think Labour will do a better job of managing your money?

over the next 12 months and those who think it will deteri-

In Gallup's February poll for the Daily Telegraph, the balance was minus 5.8 per cent. Not wonderful, you might think. But as recently as December the figure stood at minus 12.1 per cent, and in the dark days of 1993 it was a startling minus 29.6 per cent. The plus 12.3 per cent recorded at the time of the 1992 election is not completely out of sight.

Not all his colleagues share Mr Heseltine's faith in such a mechanistic model. Kenneth Clarke sees rising living standards as a necessary, though not a sufficient, condition for electoral success. But the chancellor agrees that, for all the recent slowdown, the economy offers the government a fighting chance.

He intends to make the most of it. The conventional wisdom at Westminster has it that Mr Clarke is now a beleaguered figure, hated by the Eurosceptic right and at odds with Mr Major. It is true that he often seems to have more enemies than allies in his own party. But the more relevant reality is that Mr Clarke's position has never been stronger. He is unsackable. If he resigned, the government would collapse around Mr Major's ears. From now until polling day, prime minister and chancellor must sink or swim together. Mr Major knows it. So does Mr Clarke.

The chancellor is not planning to stoke up a boom. Unlike many of his critics on the Tory backbenches, Mr Clarke does not think the voters are stupid. Sure, he will get away with as much as he can on interest rates and tax cuts. But the chancellor sticks to the view that good economics and good politics are indivisible. Lower interest rates and taxes will be tested against his assessment of whether the financial markets, and the voters, judge them credible.

That does not preclude another cut in interest rates

early next month. The Bank of England's belated admission that inflation is not the problem of the moment has removed the last remaining obstacle. There is also a mood in the Treasury in favour of acting more decisively in changing interest rates. The most common mistake of successive chancellors since 1979 has been to do too little, too late when the economy is booming, and too much, but too late, when it stalls. Mr Clarke appears minded to heed the lesson - in both directions.

But assume for the sake of rgument that he gets it right. Why should anyone thank the government for a modest improvement in living standards after all the pain, broken promises and breathtak ing incompetence of the past few years? The answer is that the government does not expect, or need, thanks.

The important point is that the voters are persuaded they have something to lose by backing Tony Blair. Tory strategists would not put it like this, but the message is clear enough. However much you hate us, however incompetent we may have been, do you really think Labour will do a better job of managing your money? Mr Blair may be mother's ideal son-in-law, but would he really be able stand up to the Old Labour interest groups who would barge in behind him the moment he stepped over the threshold of 10 Down-

ing Street? I am sure that by now you will have spotted the flaws in this argument. It is predicated on Mr Major's holding on to office until April 1997. It depends on a fairly rapid narrowing of the opinion poll gap to lift the air of despondent defeatism which hangs over the Tory party. And it presumes that the electorate never looks further than its wallet. All heroic assumptions. But I do know one person who takes them seriously Tony Blair.

## ·LETTERS TO THE EDITOR-

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). e.mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

#### Knowing the drill for where oil flows

From Mr Harold Krivoy. Sir, I am writing to claim priority for a theory developed in Stephanie Flanders' article, "The poverty of geology

(December 4, 1995). My idea, though much more subjective, derived from geophysical exploration in the early 1950s. While working for two different oil companies in a three- or four-year period, my family and I had to live in Monahans, Texas.

I cannot give credit to many others who came up with the same dictum, but we were ahead of Stephanie Flanders with the observation: "Oil occurs in a place you'd least like to live."

However, Nigeria would probably win "hands down" over Monahans.

In the 1970s, when I worked for the US Geological Survey in Reston, Virginia, Nigeria was fast becoming a big producer. And with its first 4bn or 5bn debt dollars, it was talked into an environmental study in preparation for moving the capital from Lagos

up into the cooler hill country. I don't think the Nigerians ever moved their capital, and I don't plan to visit that part of the world - Dailas is enough.

The months since you printed Stephanie Flanders article on the Harvard economic study have been dolorous for Nigeria. It has been visited by an

implacable tyranny; while the oil flows on. I do have a fond memory of all the Nigerian geologists I met here in America. They were excellent scientists - a tribute to the colonial educational system.

Harold L Krivov 1700 Richland Dr. Richardson. TX 75081.

### Bundesbank's pivotal role in Emu

From Dr Jitrgen Pfister. Sir. Professor Willem Buiter's comment (Letters: Emu too influenced by Bundesbank". February 20) is a good example of the British sense of humour and should be weicomed as such at the end of the German carnival season. Of course, the Bundesbank plays a pivotal role in German public debate on Emu - a result of more than 40 years of success and the still vivid traumatic experience of two hyperinflations in the first half of the century. What is more, Germany and France are indeed slightly more important than other EU members in this

without one of these countries Emu will not happen. It may be true that the fiscal criteria in the Maastricht treaty are not very convincing from a purely economic point of view. But it should be understood what function they serve: obviously the signatories of the treaty held

the view that the success of

respect - reflected in the

commonly held view that

bank cannot be guaranteed by making it responsible for price stability alone, giving it an independent status and writing the other rules into its statutes. This should be accompanied by binding rules for fiscal policies as the temptation might arise to take advantage of the reduced costs of fiscal irresponsibility by one country in a monetary union.

the future European central

the obvious weakness of the fiscal criteria is to replace them with more sensible ones. For this reason, the German government proposed preparing limits for the structural deficit (1 per cent of gross domestic product) which would be strictly binding once Emu has begun, and not just for a single year.

The appropriate response to

Professor Buiter's suggestion, which comes close simply to ignoring the criteria. runs the risk of casting doubt upon the core of the treaty as well, namely the promise of a stable currency.

Bundesbank chief economist

Otmar Issing's suspicion that the Maastricht treaty is hardly read carefully seems to be true First, ironically, for the least sensible criterion - the government debt to GDP ratio the qualifications in the treaty are hardly "sufficient" because they may include the Irish case - a rapid

approximation to the reference value - but not the German case, where the ratio is moving in the wrong direction and may well slightly exceed the 60 per cent mark. Second. the European central bank is, according to the treaty, the same non-elected, unrepresentative special interest as the Bundesbank. A look at the fiscal policies in

many EU countries, which are decided by elected representative bodies, should ake us welcome this with a sigh of relief.

Jürgen Pfister. senior vice-president and head of economic research, Commerzbank AG, D-60261 Frankfurt, Germany

#### More credible factor behind 'globalisation'

From Mr Neville Craig. Sir, Mr Phil Mullan (Letters, February 16) postulates that "globalisation" seems to be a sign of economic decay. He cites the move by UK interests to foreign direct investment and the rapid turn to overseas production by Germany and

In your February 17 issue, Barry Riley ("There's profit in stagnation") appears to offer a more credible explanation. Foreigners have filled. . . the

capital vacuum (in the UK) with the Japanese...bravely building \$20bn worth of plants. The resulting profits have ranged from average at best to poor or negative in most cases We could have told them. As one of the large body of scientifically qualified British managers who has worked outside the UK for much of his

working life. I would suggest that Mr Mullan should consider the higher profitability achieved by

British shareholdings out Britain in countries where 'adding value" is more important than "demanding one's rights".

Arrogant trade unionism drove many British interests (investors and managers) out of the UK. Those who filled the "canital vacuum" did so partially in ignorance.

Neville Craig, PO Box 30056, Nairobi, Kenya

#### Democratic vote for Pat's further success

From Ms Eileen O'Connor. Sir. I am a Democrat, which was hardly in vogue during the US presidential election of 1992 (or 1988, 1984, or 1980). Following Pat Buchanan's win in the New Hampshire Republican primary election.

all I have to say is "GO PAT!" Keep up the good work! As long as your "peasants with pitchforks" keep tighting off the big bad "knights and barons" ("Primary win for Buchanan seen by TV networks", February 21) we

"Democrats" will continue to run the country through to the year 2000. .

Eileen M. O'Connor 20 Edgewood Road, Glen Ridge. New Jersey, US

Europa · **Dominique Moïsi** 

### Remembrance of times past the Russian Communist party

Western Europe's elites have found a sense of identity elusive since the end of the cold war



As Europe contemplates the slowdown of its economy, the communists are returning to

power in most of the countries of eastern and central Europe which liberated themselves from Soviet domination in 1989. There is the awesome possibility that a communist

might once again rule Russia. What has gone wrong in the five years since the collapse of the Soviet Union? What has happened to our hopes for a new European order based on values of stability, peace, justice, prosperity and freedom? What was missing from the process of democratic change the right men, the right con-

cepts, the right values? Men do, of course, make a difference, as seen by the influ ence of F.W. de Klerk and Nelson Mandela in South Africa, or Yitzhak Rabin, Shimon Peres and Yassir Arafat in the Middle East. But in the complex, often grey, transition such as Europe is now exper-iencing, charismatic leaders do not necessarily arise in the way that they do in more brutal events such as the French or Russian revolutions. Conceptually, the last few

years have been extremely difficult to grasp and to understand. Looking back, the events since 1989 look like a speeded-up film - the images passing so quickly that they cannot be understood properly. Seen in historical perspec-

tive, recent events appear to encapsulate in condensed form all the dilemmas Europe has experienced since the end of the Napoleonic wars and the Congress of Vienna of 1815. In bringing to an end the

Napoleonic era and the international dynamism of the French revolution, the Congress of Vienna sought a principle of legitimacy that would bring order and stability. In 1815, that was the monarchical system. Today, a similar search brings us to a combination of democracy and the market economy.

The Congress of Vienna also sought to integrate the also inherited the darkest



Shadowy spectre: Lenin's portrait behind Gennady Zyuganov

defeated party in a new European order. Just as for France in 1815, so it has been for Russia since 1991. The policy conclusion in each case was the same: engage the defeated country if you can, contain or curb it if you must.

After the first world war, the Treaty of Versailles opened the way to a series of pacts installing a new order after the defeat of Germany and the collanse of the Austro-Hungarian and Ottoman empires. This saw the triumph of the principle of national self-determination that was repressed in Vienna.

From the world of Versailles. we have also inherited the contradictions between democratic rhetoric and the passive realpolitik that allows democracies to stand by while dictatorships repress their own peoples. In 1939, this led to the second world war, and in 1991 such a passive stand led to the "death

of Yugoslavia". The end of the second world war and the onset of the cold war brought bipolar division to Europe. From this era, we have inherited not only the weapons of mass destruction, but also a nostalgia for a world defined in clear, simple - even manichean – terms.

From this century, we have

pages, from the holocaust to ethnic cleansing in the former Yugoslavia. The differences between Auschwitz and Srbrenica are of course qualitatively and quantitatively enormous - in the latter the women and the young children were spared. But it is not the kind of progress Europe should be proud of.

The UN and Nato forces in the former Yugoslavia used each others' presence and the nature of their respective mandates as alibis for their passivity and impotence. It was not an encouraging experience for Europe at a time when the advantages of a European pillar of security to replace the Atlantic alliance were under discussion.

Confronted with a fastmoving world that defies simple analysis, some westerners seem to contemplate the possible return of the Communists to power in Russia with fatalism - even relief. Since western Europeans seem to have been incapable of giving themselves a positive sense of identity in the absence of a communist threat, they may even welcome its return

This could be seen at the recent World Economic Forum in Davos, in the reception given by western elites to Gennady Zyuganov, the leader of

and present favourite in the polls for the presidents. .... tion. Mr Zyuganov is very different from the former commu nists who have been returned to power in eastern Europe and much more similar to the original Communist model. But he has learned to address a western audience, and speaks with an authority and calm that appeared to have bewitched

"Maybe he is not that bad. Maybe he incarnates what Russia needs above all, order and stability," seemed to be a common response.

This reassuring logic may do no more than cloak western impotence - there is little the west can do to influence the results of the Russian presidential election. But I detect another implicit reading, if not a hidden agenda: the return of confrontation with Russia that could give western Europe the sense of identity and purpose it

badiy needs. Containing Russia would of course be different from containment of the Soviet Union. The struggle against ideology would be replaced by a struggle against an assertive nationalism reminiscent of that of the late 19th century.

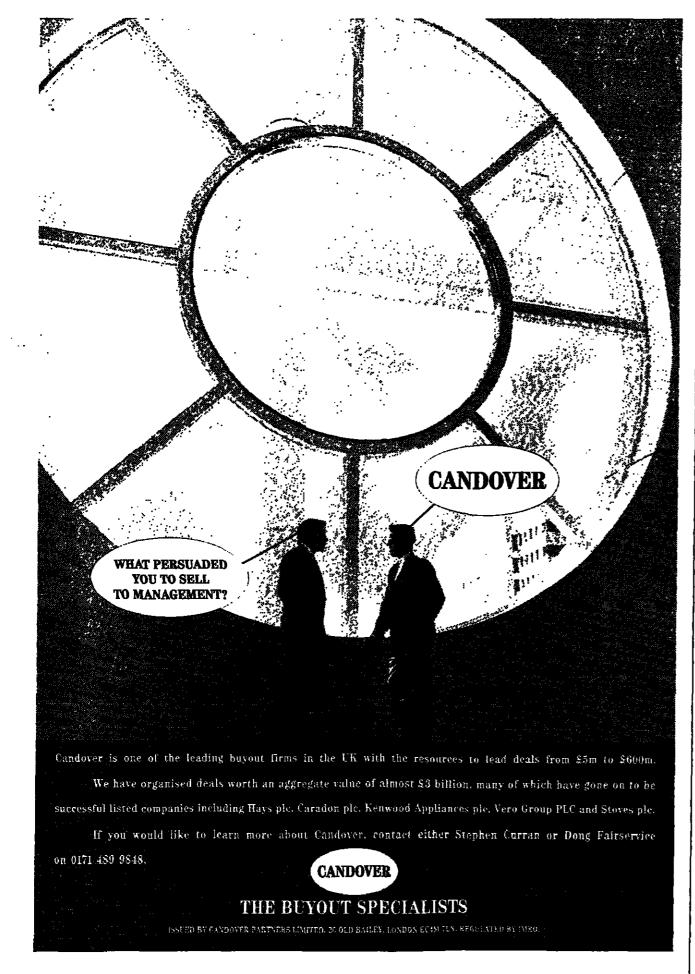
History would thus circle. From a dre. open and free Europe united by democracy one would return to the awesome reality of a Europe divided once more by national interest, if not ethnic rivalries.

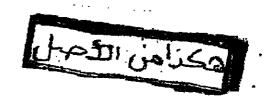
This sombre scenario is not inevitable, not should it become so. History is made at the margin and its verdict is still open.

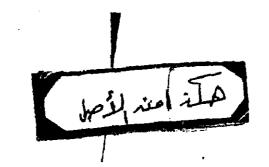
It is not too late to resuscitate and mobilise the spirit of 1989 in central and eastern Europe and of 1991 in Russia. This would mean a European Union much more confident of itself and of

values Just because the pace of change has accelerated and become complex, there is no need to become resigned to the inevitability of a return of a simplistic and divided Europe. But if we allow it to happen, the failure would be ours. because we are the generation of 1989.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor in chief, Politique étrangère. He vorites 👠 a personal capacity







#### **COMMENT & ANALYSIS**

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday February 23 1996

### Mr Bildt's burden

If one thing is clear to most observers of Bosnia's peace process, it is the fact that a vast, possibly unbearable, burden rests on the shoulders of Mr Carl Bildt, who was chosen last year as the European Union's envoy to the conflict zone As "high representative" with

responsibility for non-military aspects of the Dayton peace accord, he is supposed to oversee the physical, and more important, the political reconstruction of Bosnia as a democratic state. It is widely agreed that Nato's military efforts could go to waste unless Mr Bildt is successful, and that his effort has proceeded more slowly than the designers of the Dayton accord had hoped.

Yesterday's news of a mass out-flow of Serbs from the suburbs of Sarajevo will depress morale at Mr Bildt's makeshift and overstretched headquarters in the Bosnian capital. Despite his best efforts, it has become clear that neither the Bosnian government nor the Bosnian Serb leadership has the will to establish post-war Sa levo as a multi-ethnic capital for a multi-ethnic state. The exodus of the Serbs is something worse than an embarrassing setback for Mr Bildt. It is a reminder that Bosnia's reconstitution as a functioning entity could still fail. Mr Bildt has justifiably criticised both Moslem and Serb leaders for not co-operating with his efforts to create a climate of trust in Sarajevo. He could well suffer the greatest political damage. tarred with the brush of failing to

reunify Bosnia. Some US officials have started a whispering cam-paign against him, suggesting he was slow to get started and has focused too heavily on Sarajevo.

This back-biting bodes ill for transatlantic co-operation, in Bos nia and beyond. It is true that Mr Bildt has faced an uphill struggle to co-ordinate the work of international bureaucrats and the Bosnian factions

But that is partly because the division of labour agreed at Dayton might almost have been designed to make Mr Bildt look bad, and the US-led Nato opera tion in Bosnia look good. Nato's mission has lavish funding and fairly simple tasks, while Mr Bildt is coping with a vast and open-ended job on a shoestring. But Nato's bosses are wrong if they think their organisation can enhance its reputation in Bosnia while that of Mr Bildt and the EU flounders. A messy failure in Bos-nia would tarnish Nato too.

In the short term, Nato should do more to help Mr Bildt with his practical problems, such as transport round Bosnia. In the long term, EU leaders might reflect on the deeper reason why their man in Bosnia has failed to match the nolitical authority of Mr Richard Holbrooke, who retired this week as US envoy to the region. Lack of funding is part of the reason for Mr Bildt's travails. But perhaps the underlying problem is the reluctance of Europe's jealous nations to invest one individual with sufficient authority to speak

### Training the UK

motherhood and apple pie of 1990s economic policy, particularly among parties of the left. Boosting the nation's human capital is a worthy aspiration - the trick comes in finding plausible ways to match aspiration to reality.

The UK Labour party has faced up to several policy realities in scrapping its longstanding policy levy on companies which do not spend a minimum amount on training. The first, less laudable reason is that these days any compulsory levy, even one supplemented by rebates for the wellbehawd, would be labelled a "tax"

volicy.

its deficit

h rates

in the run-up to the election.

There would be nothing wrong in Labour deciding to increase government spending on training, even if that meant higher taxes to pay for it. But there is a second, much better reason for dumping the old scheme - that it would not work. A similar system of levies and subsidies run by the Industrial Training Boards of the 1980s and 1970s was abolished in 1981 for being overcomplicated and ineffective. Employer pressure had led to mounting exemptions for small firms and other "special cases". This meant that trained labour often migrated to the unaffected industries or exempted firms - causing even more resentment among those companies

Training levies would have even less chance of succeeding in

Education and training are the today's labour market. Quite apart from the likely administrative costs, the system would end up excluding the growing share of the workforce employed in small, nonmanufacturing companies or on short-term or part-time contracts who often need training the most.

Labour is still debating the details of its new training policies. But they look set to centre round training: "individual learning accounts" for training funded jointly by companies and employees, and "Tessa" type savings accounts for individuals who put aside money for more general training.

This approach makes sense for two reasons. First, it is voluntary. International evidence suggests that, particularly among older workers, training or re-training programmes rarely succeed when individuals have been forced to sign up. Second, it recognises that training policy these days needs to focus more on individuals and rather less on their, often tempo-

rary, employers. For Labour, the drawback of the new approach will be that it will take time, and money, to have a significant effect on training levels. The UK will not be turned into a nation of human capitalists overnight. And individuals and employers will need not just generous tax incentives to train, but proof that the training and qualifications available are worth the

### India's scandal

Even to a country long familiar with corruption, India's latest scandal has turned into something out of the ordinary. It has now led to charges against more than two dozen politicians from various parties & cluding seven serving minister. More are expected to follow. At one level, this is a catastro-Dhe for the country's political class. At another, it is an opportuhity to bring forward political reforms to match those already introduced in the economy.

India's problem is that, like many developing countries, it is not one society but two. There is a backward looking, feudal India in which patronage plays a large part. Superimposed on that is a modern industrial democracy struggling to develop values of its own. The latest scandal is a clash between the two. Although it seems unlikely to lead quickly to radical reform, it is important that modern values win through over

Poor rural voters, who make up the mass of India's electorate, are issed to seeing politicians as larger than life. They are expected to dispense favours in return for money with one hand, and to distribute largesse to the people with <sup>hot</sup>her. It matters little whose loney they are actually using. That is simply how politicians

But economic reform is bringing hange. Gone is the so-called leence raj, when almost all forms of ex romic activity were subject

to permit which often had to be bought. In its place are growing numbers of deregulated industries for which politicians are less important. It is testimony to the impact of this change that the scandal has taken on such large

It has shaken the Congress party at national level to its very foundations. Moreover, the supreme court has insisted on the investigation proceeding regardless of the vested interests of leading politicians. Its determination shows how, in contrast to China, the rule of law can be made to prevail in India.

Still, India needs to adapt its political institutions to the modern world. State funding of parties and higher ministerial salaries would be just a start. There are opportunities for graft even in a liberal economy, but India's business-minded middle classes have a growing interest in impartial and transparent government Without basic reforms on party funding, India will never break

free of its patronage culture. India still has to tackle some important economic issues - like deregulation of land use which is inhibiting development of its cities and driving up rents, and the provision of adequate infrastructure, including power supplies to industry. Its leaders will be painfully slow to deliver if they remain mired in wasteful corruption. Good government is a precondition for lasting prosperity.

## A struggle to fly to the top

Michael Skapinker on the future of the Airbus project and the intense competition it is likely to face from Boeing in the next century

rance's announcement this week that it is to begin restructuring its defence industry will give heart to those who hope that a re-ordering of Europe's civil aircraft industry will not be far

The decision to begin merging Aérospatiale and Dassault, France's two aerospace manufacturers. comes at a time of growing concern over the future of Airbus Industrie, the European civil aircraft maker in which Aérospatiale plays a leading

Over the next year, Airbus will have to take two decisions which will determine whether it remains a substantial competitor to Boeing of the US in the next century, The first is whether to change Airbus's corporate structure, mak-

ing it a profit-making entity in its own right rather than a co-ordinator of other companies' manufacturing efforts. The second is whether to spend

up to \$12bn building a doule-decker "super jumbo" which can compete with Boeing in the large aircraft market. Finding this money will not be easy as investors are likely to be unenthusiastic. "They're going to think back to the last big infrastructure project -Eurotunnel," says Mr Chris Avery, an analyst at Paribas Capital Mar-

Just a year ago, Airbus - which is owned by Aérospatiale, Daimler-Benz Aerospace (Dasa) of Germany, British Aerospace and Casa of Spain - was celebrating a rare triumph over Boeing, the world's leading aircraft manufacturer. In 1994, Airbus won more orders than Boeing, the first time that the US company had lost the top spot since the advent of

the jet age.

Last year, however, Airbus suffered the humiliation of falling to third place. Not only did Airbus win only 106 aircraft orders to Boeing's 346, it also took fewer orders than McDonnell Douglas, believed by rival executives to have no long-term future in civil aircraft production, McDonnell Douglas won 110 orders.

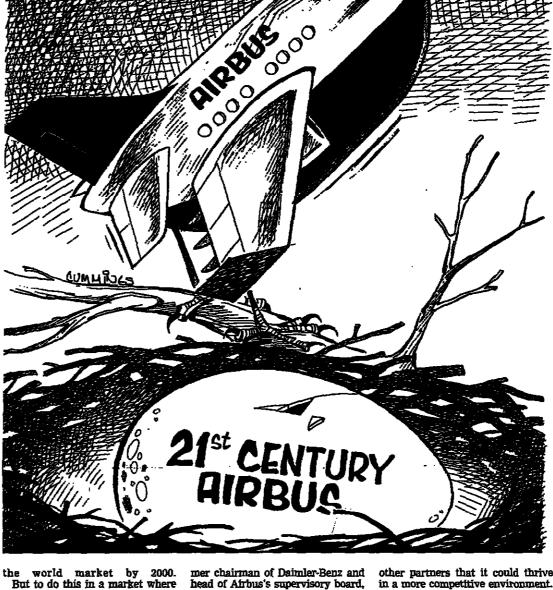
Boeing has beaten Airbus to two substantial Asian orders in recent months: late last year, Singapore Airlines placed an order for 77 Boeing 777s. Last month, Malaysia Airlines ordered 15 Boeing 777s and 10 Roeing 747-400s.

Airbus's defenders say, however, that the gloom over its prospects should not be overdone. One year's Airbus has, over the past few years. managed to win more than 30 per cent of the civil aircraft market.

Airbus delivered 124 aircraft to airlines last year, only a small increase over the 1994 figure of 123. But Airbus's turnover last year was a record \$9.6bn, an increase of \$1.1bn compared with 1994. This was because the consortium last year delivered a higher proportion of wide-bodied A330s and A340s than in 1994.

Airbus has also built up a large customer base since its foundation 25 years ago. There are already 1,334 Airbus aircraft in service with 130 operators.
Mr John Leahy, head of Airbus

sales and marketing, insists the consortium's position in the Asia-Pacific region is still strong, in spite of Boeing's successes in Singapore and Malaysia. Mr Leahy says that in the battle between the Boeing 777 and the Airbus A330 and A340, the European consortium has taken 41 per cent of the Asian market against Boeing's 34 per cent. Airbus, he says, can still achieve its goal of winning 50 per cent of



price-cutting is common, Airbus needs to cut manufacturing costs. Some in Airbus believe cost reduction is hampered by the consortium's structure. Airbus is a Groupement d'Intérêt Economique. which means that any profits or losses it makes accrue to its partners rather than to itself. Work on Airbus aircraft is shared out in accordance with each partner's stake in the consortium. Aérospatiale and Dasa each hold 37.9 per cent, BAe has 20 per cent and Casa 4.2 per cent. Critics of the GIE structure say Airbus does not even know what its costs are. Only the four partners know how much it really costs to make Airbus parts. In June, a committee under the leadership of Mr Edzard Reuter, for-

head of Airbus's supervisory board, will report on whether the GIE structure should be abandoned. allowing the consortium to become a limited company.

As a limited company, Airbus could take one of several forms. It could be responsible for product development, sales and marketing and final assembly of aircraft, putting out the manufacture of components to tender. Alternatively, it could take responsibility for all the partners' Airbus manufacturing

Placing a value on the different manufacturing facilities would raise serious difficulties, however. not least because BAe has done much more to reduce costs than Aérospatiale or Dasa,

BAe is more confident than the

in a more competitive environment. Although the French and German partners have declared themselves in favour of a move away from the GIE structure in principle, many aerospace executives from the two countries appear reluctant to allow anything to happen soon.

Mr Manfred Bischoff, Dasa chairman, said that while a new system might one day be required, the existing structure had demonstrated its advantages, allowing Airbus to establish its substantial presence in the market. He said: "The existing Airbus system must be competitive, otherwise we wouldn't

have reached the position we have." Several senior Aérospatiale executives are also, privately, against any change. Some defenders of the existing set-up say Airbus's manufactur-

ing costs are controlled by the mar-ket. Airbus establishes the price at which an aircraft will sell and then calculates the amount it is prepared to pay the partners for manufacturing components. As the selling price of aircraft falls, Airbus drives a harder bargain with its component manufacturers, forcing them to cut costs if they want to make a profit. The critics counter that Airbus cannot threaten to go to another

manufacturer if it does not get the price it wants from one partner. Airbus wants, however, to move ahead on its second important decision: to build the ASXX, which could carry from 550 to 800 passengers. Mr Leahy says he wants Airbus to announce it will go ahead with the project by the end of 1997.

Airbus sees the jet as essential to counteract the dominance Boeing has achieved in larger aircraft. That dominance allows Boeing to offer discounts on smaller aircraft, where it competes directly with Airbus, and charge full prices for its 400seat 747, a sector of the market from which Airbus is absent. Observers believe this was the strategy Boeing used to win Malaysia's order.

Boeing has already said it expects to announce before the end of the year that it will begin work on the Boeing 747-600X, which will carry

over 500 passengers.

Few doubt that Airbus has the technical skills to build the A3XX. Mr Leahy puts the cost at \$8bn, although Mr Bischoff said last week that the sum could be as high as \$12bn. Mr Christopher Tarry, an analyst at Kleinwort Benson, says final development costs are unlikely to be much higher than this. Creating a new aircraft costs \$10m to \$15m a seat, suggesting that a 550-seater could be developed for as lit-

ven at this level, however, analysts believe private investors are unlikely to be interested. Airbus will have to look elsewhere for the development cash. Under a 1992 agreement between the US and the European Union, governments can fund one third of the development cost of or a new aircraft. While some might find the idea of the cash-strapped French and German governments putting up the money unlikely - and the thought of the UK stumping up cash laughable - Mr Avery of Paribas believes the notion is not that far-fetched.

Governments have seen a good in the Airbus A320, Mr Avery says. Airbus says partner governments funded 75 per cent of the \$1.7bn cost of the aircraft, which is being paid

Airbus says some of the development costs for the A3XX could come from new partners brought in for the project. There are several Asian countries which want to expand their aerospace sectors. Mr Bischoff believes partners could be found in Russia too.

The difficulty is that Boeing will be able to develop its "super-jumbo" much more cheaply, as it will base it on the 747's technology. Mr Avery believes Boeing's development cost could be as little as \$1bn. Boeing also appears to have gone further in talking to potential customers, such as British Airways, Singapore Airlines and Lufthansa of Germany.

What Airbus does have is the cash flow from its existing models to help fund future development. As its executives point out, this is a better position than the one from which they began a quarter of a century ago, with no customers, cash flow or products.

### OBSERVER

#### Tut, tut... Tutu

South Africa's Truth Commission, headed by the irrepressible Archbishop Desmond Tutu, is about to start its two-year task of investigating, and hopefully laying to rest, the gross human rights abuses of the past 30 years.

Investigating these abuses, and granting amnesties to those who fully confess, is a formidable task to complete in such a rélatively short time, even for a man with Tutu's energy. It's also going to be So this week members of the

commission have been out, cap in hand. So far they have succes persuaded the Swedes to part with a million rand to help set up a sophisticated computer base. countries have also been called in and asked to make a contribution. But is the Truth Commission telling its potential foreign honefactors the whole story? Because the commission was so slow in getting off the ground, it has just lost R47m allocated to it by the ministry of finance this

adamant that the money will not be rolled over into the next fmancial year. Perhaps the Truth Commission needs first to secure an amnesty of ... Fürgen Schneider, the disgraced

year. And the men at the ministry,

who are battling to find ways of cutting the budget deficit, are

its own so that it can tell the whole story about its own financial

#### Heir disapparent

■ The fantasy world of Mickey Mouse might have provided the inspiration for EuroDisney, but the rather more pragmatic milieu of the French hotel sector seems to be turning into the principal source for the theme park's senior

Philippe Bourguignon, who displaced an American to become chairman of the park in 1993, hopped across after a career with the French hotel group Accor. Now Gilles Pélisson, who defected to EuroDisney from the same group last year, is taking over as president from Steve Burke, who returns to his native US.

All good news for EuroDisney, perhaps, but not so great for Accor. After all, Gilles, freshly fortified by his latest promotion, is now even less likely to return to the group where he spent 12 years and – as the nephew of Gérard Pélisson, the co-chairman of Accor - had been tipped as the "dauphin" to take over from his uncle.

#### No hiding place

Rogue trader Nick Leeson may have been able to slip into Prankfurt sirport last year. But

German property tycoon, never had a chance. When he returns today he will be accompanied by

the world's press. RTL one of Germany's two leading private TV networks, has been gearing up for months to make sure it had an exclusive ahead of SAT1, its rival. It even paid a Lufthansa pilot for a photocopy of Schneider's ticket and promptly booked the rest of the aircraft to make sure SAT1 reporters could not get a seat. But in the excitement RTL was told Schneider was arriving on the 22nd, whereas in fact he was only touching down in Frankfurt on the

Money no object however, and RTL has bagged all the seats on the next flight so that its reporters, complete with cameras mounted in baseball caps, can record Schneider's return to justice

#### Peanuts return

■ Just in case the German public. not to mention creditor banks. TV extravaganza, the sorry saga has been made into a film. Satirical in tone, it features well-known actors in the lead roles and will be shown across Germany next

But there is a twist. The story has been exaggerated and the names changed. Schoeider (meaning tailor) becomes Jochen Schuster (shoemaker) and his wife

distributor Warner Bros coyly saying any similarity with "living, fugitive or imprisoned people" is purely accidental, if unavoidable. However, the title of the DM5.8m production, "Peanuts - the bank pays everything", should leave audiences in no doubt. This harks back to the

Claudia becomes Cilli, with

unfortunate statement by Hilman Kopper, head of Deutsche Bank. the main creditor, that the money owed to workmen when Schneider fled the country was "peanuts" compared to the DM5bn of debts he left behind.

#### Positive thinking Times have changed in Albania the last east European country to overthrow communism. Britain is

re-opening its embassy in Tirana after a 50-year gap and companies are queuing up to do business in an economy growing at 8 per cent

However, as Britain's foreign secretary, Malcolm Rifkind. reminded guests at Wednesday's annual dinner of The Royal Society for Asian Affairs, not so longago Albania (pop 3.4m) only had one real friend - China

(pop 1.2bn). Nevertheless that did not stop Albania's late president Enver Hoxha boasting that the combined populations of Albania and China were the equivalent of a quarter of the world's population.

### Financial Times

#### 100 years ago **Tehuantepec Exploration Co**

The Chairman said at the first general meeting of the company, held in London: The property we are developing consists of 15,000 acres of the finest land selected on a spur of the Sierra Madre near the important town of Suchil. The property is in proximity to the newly opened Tehuantepec Railway, which connects the Atlantic with the Pacific coast. The future of the line is assured by the fact that the cotton spinners of Japan who desire to find a quick method of reaching the cotton districts of the United States, and the Japanese Government, have consented to subsidise a line of steamers from Yokohama to Salina Cruz, the terminus of the railway, with the object of carrying cotton from New Orleans and Galveston.

#### 50 years ago Far Rast war damage

A difficulty is the distinction riween destruction perpetrated by the Japanese in the course of military operations and that done by Imperial [Allied] troops. or the companies themselves (under orders) as part of a "scorched earth". The whole matter bristles with difficulties. but it vitally affects the interests of two basic industries of the British Empire, rubber and tin.

Another 14 accused as investigation continues

## More Indian politicians face corruption charges

By Mark Nicholson in New Delhi

The net of India's biggest corruption case spread wider yes-terday as a further 14 senior politicians were charged with taking illegal payments from a Delhi

The Central Bureau of Investigation, a federal agency, said it was also seeking prosecution of Mr Madan Lal Khurana, chief minister of Delhi state and a leading member of the opposition Bharatiya Janata Party. Mr Khurana resigned yesterday.

The fresh charges and any prosecution of Mr Khurana would bring to 25 the number of top politicians from India's main parties accused in the Rs600m (\$16.5m) political payments affair.

The scandal has rocked India's political establishment and bitten deeply into the governing Congress party, which has now lost seven sitting ministers and sev-

Continued from Page 1

eral other political heavyweights

This second batch of charges. made at the Supreme Court, included four ministers who resigned earlier this week, three former Congress ministers and Mr Sharad Yadav, a leader of the leftwing opposition Janata Dal party. Also charged was Mr N.D. Tiwari, an ex-Congress minister who last year spearheaded a breakaway faction.

Ten politicians, including three ministers and the leader of the BJP, Mr L.K. Advani, were irged in January. This was on the basis of allegations in note-books and testimony from Mr Surendra Jain, a businessman on bail for charges of dealing in illegal currency transactions, offer-ing payments for favours and act-ing as a conduit for "kickbacks" to win deals for third parties. Mr Jain's evidence forms the basis

for the latest charges.

At least 22 more politicians, including ministers, remain under investigation by the bureau, which said it was prepar-

ing further charges.

The Indian Express newspaper yesterday quoted bureau officials as saying allegations against Mr P.V. Narasimha Rao, the prime minister, were "devoid of truth".

The scandal has enmeshed leaders from all but India's communist parties, but the toll has been heaviest in the Congress party. The loss of seven of the government's more than 60 sitting ministers may prove man-ageable, but the affair has caused deepening unease in the governing party, with elections due in

An internal party row over whether Congress MPs touched by the scandal should be allowed to contest the polls is brewing.

Editorial Comment, Page 21

#### **British Rail accused Emu fears** hit German of stifling access bond issue to Channel tunnel

was lower than usual. Of the full issue, DM1.2bn is for direct sale Freight operators yesterday accused British Rail of trying to to investors, with the Bundesbank taking up DM4.6bn for market smoothing operations. Mr Mark Fox, European strate-

gist at Lehman Brothers, the US investment bank, called it a "somewhat bizarre saga". There were errors in how the auction was handled, and bids were disappointing. "I suspect domestic investors are not buying because they worried about Emu.' But the bond market's decline had also affected sentiment, he

bids. The bid volume of DM4.2br

Other economists said banks had fewer inhibitions about making low bids for Bobls because they did not have to support

#### Paris makes nuclear cuts

their role in a consortium.

Continued from Page 1

the globe. Chirac's announcement of the closure of the Pierrelatte plant, which produces enriched uranium and plutonium, was intended to unblock negotiations in Geneva for a Comprehensive Test Ban Treaty and was his second major initiative to achieve a total end to nuclear tests, diplomats said. France, which ended its nuclear tests in the South Pacific on January 27, is the first of the five official nuclear powers - the others are the US, Russia, Britain and China - to have gone so far in bids to cut the nuclear threat.

stifle competition on routes between the UK and continental Europe by trying to snatch all the available "paths" between London and the Channel tunnel. Railfreight Distribution, the BR subsidiary which operates trains were available to its rivals. through the tunnel, is understood to have reached a provisional

of the track and signalling, to acquire all the 35 daily "paths" in the railway timetable. The route covered by the agreement runs from Railfreight Dis-tribution's depot in Wembley.

west London, to the Dollands Moor freight terminal at the entrance to the tunnel. As BR is privatised, operators of freight and passenger trains must bid for "paths" - slots in the timetable - and pay Railtrack

agreement with Railtrack, owner

access charges depending on the type of train used and the time of day. At the moment, "paths" are used according to a deal reached with BR in 1994. The Rail Freight Group, which represents freight operators and

their customers, says if the rail regulator approves Railfreight Distribution's new deal, its members and the private companies operating freight terminals would be shut out of the routes for the next three years. Railfreight Distribution would have an effective monopoly over shipments through the Channel tun-

nel, it argues Selling all the available train paths to one operator would contravene European Union regulations, which require international rail links between member

states to be open to competition. The European Commission last year told the UK and French railways to give up 25 per cent of their share of tunnel capacity to rival freight or passenger opera-tors. Railfreight Distribution had no comment on confidential contracts but it thought other paths

At present no other freight operators provide services through the the tunnel - shippers have to buy space on wagons run by Railfreight Distribution. But new companies entering the industry may want to start services, one freight expert said.

"We are considering running our own trains and would want our own paths at some stage in the future," one freight mover said. "We objected to Railfreight Distribution's agreement."

Wisconsin Central Transportation of the US is due to complete the acquisition of BR's heavy haul freight operations tomorrow while two other companies, British Nuclear Fuels and National Power, began domestic freight services at the end of last year.

Railfreight Distribution is running about 20 trains a day each way through the tunnel. But while traffic volumes are increasing it is unlikely to require all 35 paths for long. Signing up all 35 would, however, make the company more attractive when it is sold to the private sector. The rail regulator's office said

it was still considering the agreement between Railfreight Distribution and Railtrack and it expected to give a ruling soon.

FT WEATHER GUIDE

### **Thomson** chief quit before he could sign GEC deal

By Bernard Gray and

Thomson-CSF, the defence electronics arm of Thomson, and the UK's General Electric Company were on the point of signing a worldwide joint venture to pool their sonar businesses when Mr Alain Gomez, the French defence group's president, resigned ear-

Both GEC and Thomson-CSF saw such ties in particular business sectors as precursors to an overall joint venture which would pool all of their defence electronics interests.

However, the French govern-ment wants to rationalise the electronics industry to improve its negotiating position before forming international alliances The sudden decision to sell Thomson as a whole was widely being interpreted as a direct snub

While the government would like to negotiate a sale of the whole of Thomson SA, which includes consumer electronics as well as defence equipment, electronics industry executives yesterday cast doubt on whether the combined company could be sold.

Neither of the two mooted company unaided. A stock market flotation of Thomson, including the lossmaking consumer

does not control is likely to remain a barrier.

Defence executives in Britain and Germany are sceptical that the proposed changes would do a great deal improve the competitiveness of the French defence

> Struggle to fly to top, Page 21 Sale of two halves, Page 17

Hugo Dixon in London

Mr Gomez and Lord Weinstock, GEC's managing director, were also in advanced discussions about forming a joint holding company encompassing the sonar business, a venture for future airborne radar and several other operations where they could com-

bine their expertise.

The rapid pace of these international talks is thought to have provoked hasty announcements from the French government over the proposed sale of Thom-son, and that Dassault and Aérospatiale, the two French aircraft makers, were to merge. Many senior figures in the French defence industry were away from Paris when the announcements

to GEC yesterday.

French buyers - Lagardère Group, the defence and publishing company, and Alcatel, the telecoms group - are thought to have sufficient capital to buy the

side, may also prove difficult. Given the difficulties of sale, GEC is unlikely to abandon its ambitions to form an alliance with Thomson-CSF. GEC has cash resources which the French industry needs. But the French government's refusal to enter into joint ventures with international partners which France

## THE LEX COLUMN

The recent weakness in the world's bond markets is making investors nervous, and for good reason. The pattern bears a worrying resemblance to the first quarter of 1994, when the last bull market suddenly turned bearish. That downturn, the start of a dire year for financial markets, was prompted by a reversal in US monetary policy. But there was another reason for the sharpness of the turn; markets had performed particularly strongly in

So far this year, there has been no sign of any turnround in monetary policy. But the increasing emphasis on generating economic growth has shaken the world's markets, largely because inflationary fears had been so fully discounted. The fear is that targeting growth will allow inflationary pressures to reappear, causing rates to rise sharply. And bonds and equities are vulnerable to such concerns because they are already looking expensive. Furthermore, investors have nowhere to hide; low short-term rates make the prospect of sitting it

out in cash an unattractive one. Having said that, 10-year US bond yields, now back at 6 per cent, already look more sustainable. Provided the US treasury market provides a stable backdrop, other markets may continue to move ahead - and probably to outperform. But a reversal in US bonds would be a difficult trend to buck.

#### Mannesmann

The case for demerging Mannesmann's telecommunications arm is becoming stronger all the time. Telecoms accounted for 8 per cent of sales but probably around half of the engineering conglomerate's DM900m (£396m) profits in 1995. Mannesmann's D2 digital mobile phone network is a gem. With almost 1.5m subscribers, growing at 60,000 a month, it is levelpegging with DeTeMobil, the mobile offshoot of state-owned Deutsche Telekom. After heavy investment, D2 now has a national network and should turn strongly cash positive over the next two years. Armed with five years of hard-won experience, Mannesmann has formed a promising-looking consortium with Veba, AT&T of the US and the UK's Cable and Wireless to challenge Deutsche Telekom once Germany's fixed telecoms market is liberalised in 1998.

Valuing the telecoms division on a discounted cash flow basis produces a figure of between Dm13bn and DM18hn, alarmingly close to Mannes-

## Growth pains

FT-SE Eurotrack 200: 1645.1 (+15.1) 10-year bond yields

mann's entire capitalisation of less than DM19bn. That suggests the stock market is placing little value on the group's machinery, automotive and tube businesses, which had turnover of nearly DM30bn last year, despite the fact that they are virtually debtfree. True, their overall profitability is poor, with margins of around 2 per cent. But that is being addressed through a restructuring programme. Spinning off telecoms would have the twin benefits of attracting a higher rating for that part of the business while focusing attention on the recovery potential elsewhere.

#### British Gas

What unsettled British Gas shares yesterday was the news that the com-pany expects to lose £400m next year in the business market. But it is precisely grim figures like these which underpin the logic of the company's demerger. The demerger does not remove the trading business's problems, but at least it leaves intact the capacity of the rest of the business to pay dividends.

There is in fact good reason to believe British Gas's shares are under-valued. Even if it had to cut its dividend, the value of TransCo Interna-tional alone should not fall far short of British Gas's current share price. And although British Gas Energy will be a highly speculative investment, it will still have some value.

But British Gas is only for those willing to take a long view. TransCo's value will not be clear until a big regulatory battle has been fought. And renegotiating BGE's long-term contracts could take years. There is no

until the separated BGE is clearly fac ing big financial problems. In the meantime it is conceivable that British Gas will persuade the Monopolies and Mergers Commission or the government to ride to its rescue. Ru

investors would be mad to count on it

Mr Michael Gifford is bowing out from 12 years as chief executive of Rank Organisation on a solid set of figures, and he leaves his successor Mr Andrew Teare, well placed for a profits upswing. Declining sales of Lottery scratch cards suggest the worst is over for Rank's bingo business, which was hit hard by the onslaught of the National Lottery Meanwhile interest rate cuts and building society hand-outs should encourage greater UK leisure spend

Nonetheless, this recovery is in the price. The shares are trading at a 15 per cent premium to the market on 1996 forecasts, if one includes just divi-dend income from the Rank Xerox stake. Of course, capital expenditure is rapidly accelerating, but the ongoing development of Casis villages is costly - at up to £100m a pop - long-term and the concept is as yet unproved.

There is much Mr Teare could do m boost Rank's shares. More detailed disclosure would identify value within Rank's current loose business group-ings. Disposals or flotations of individual businesses could realise higher valuations on operations from casinos to film studios. And, after all, if Planet Hollywood is worth \$1bn, Rank's Hard Rock cafe subsidiary looks like a hid-

#### Rentokil/BET

Rentokil's offer to buy only 75 per cent of BET in return for a recommendation from BET's board is a clever bit of public relations. Having rushed into a hostile bid, Rentokil is trying to reclaim the high moral ground and save itself time, trouble and fees. Byrejecting the overture, BET looks churlish. Its argument - that a partial offer would crystallise capital gains tax liability - could be overcome, if Rentokil bought the whole then spun off the rump. BET's real objection is that the rump would be too small to satisfy its ambitious management.

> Additional Lex comment on Nationwide, Page 29

nuncement appears as a matter of record only



£250,000,000

**Revolving Credit Facility** 

#### Arranged by

NatWest Markets

Commerzbank Aktiengesellschaft

N M Rothschild & Sons Limited

#### Provided by

Senior Lead Managers

Commerzbank Aktiengesellschaft

N M Rothschild & Sons Limited

Lead Managers

The Sumitomo Bank, Limited

The Bank of Nova Scotia

Midland Bank plc

Managers

The Fuji Bank, Limited

Bayerische Vereinsbank AG

Standard Chartered Bank

#### **Europe today** Frontal systems moving in from the Altantic will

influence conditions in western Europe. The British Isles and western France will have rain and strong but mild south-westerly winds, while a weaker frontal system across Norway, the North Sea, the Benefux and eastern France will bring cloud and some snow. Germany, Poland, the Alps and the Balkan states will remain cold with frost and some snow. Most of Spain and Portugal will have widespread sunshine, with temperatures reaching 15C along the costas and the Algarve. Rain will persist along the north coast of Spain. Heavy rain is expected over Turkey, the Black Sea, the Ukraine and Russia, and Greece, former Yugoslavia and southern Italy will remain unsettled with

#### Five-day forecast

High pressure from the Atlantic will move eastwards over southern Europe, bringing more settled conditions to central Europe and the Mediterranean. During the weekend increasing south to south-westerly winds will draw milder air towards western Europe, bringing cloud and rain, especially over the British Isles, western France and Portugal. Eastern and northern Europe will remain frosty.

Caracas Cardiff Casablanca Chicago Cologne Dallas Dallas Dubai Dubai Dubai Dubai Jersey Karachi Kuwait L. Angel Les Pair Lima Lisbon London Lufthansa

Rangoor Reyklawi Rio Rome S. Fraco Saoul Singapo Strashou Sydney Tangaw Tolkyo Toroto Vancou Venica Viena Washing Wellingt Wellingt Zurich Zurich Zurich tair totzard rain fair fair cloudy cloudy sun fair cloudy rain cloudy rain tair cloudy
snow
sun
roudy
enow
rain
telr
rain
shower
fair
fair
fair
fair

Hong Kong Honglulu Istaribul

The airline for people who fly to work.

cloudy snow cloudy fair fair cloudy

Société Générale

Barclays Bank PLC

NatWest Markets

ABN AMRO Bank N.V.

Lloyds Bank Plc

## \*Fighting for the party's heart and soul Fed chairman

Jurek Martin finds Republicans fragmented over the battle for the presidential nomination



primary vote in New Hampshire. owns the heart and soul of the US Republican Party? Could it possibly be-Mr Pat Buchanan. the narrow winner, with his right-left punch

of moral absolut-ELECTIONS ism and eco-nomic national-ism? Is it

Senator Bob Dole, or his younger and "lite" rival, Mr Lamar Alexander, guardians, with wrinkles, of the orthodox

And what about Speaker Newt Gingrich, principal, author of the Republican party's Contract with America, which hardly raised its head above New Hampshire's granite parapet? Yesterday morning's answer

is: none of the above. Just about the only unanimity discernible outside the Buchanan camp is the conviction that the commentator-politician has no prayer of winning the party's presidential nomination, let alone the White House itself. As Mr Vin Weber, former

- 2.5 az

... प्रतासी .... (स. १८) इ.स.च्याच्याच्या

ा <u>। जिल्ल</u>ी

\_ =:-:=



Pat Buchanan	27%
Bob Dole	26%
Lamar Alexander	23%
Steve Forbes	12%
Richard Lugar	5%
Alan Keyes	3%
Morry Taylor	1%

So who, after congressman from Minnesota the presidential and a Dole supporter, put it on and a Dole supporter, put it on behalf of the Republican establishment: "Do we really want to best Bill Clinton? Are we going to get serious about nom-inating the next president or are we going to continue to

play games?"
Mr Malcolm Wallop, former senator from Wyoming and as orthodox a conservative as they come, goes further. Mr Buchanan, be says, is nothing less than a "socialist", one of the dirtiest words in US politics, for his assault on Wall Street, the Fortune 500 and everything else that conventional Republicans hold dear. Mr Buchanan has an answer

to all this. The "knights and barons" of the party are retreating in fear from his "peasants with pitchforks", the under-paid and underemployed who pin the blame for their plight on big government, corporate America and foreign competition

It is a populist argument that economists may rebuff. but without being heard on the hustings. The cover of the lat-est US edition of Newsweek magazine tells it all: Corporate Killers, the headline screams, with snapshots of the chief executives of AT&T, IBM, Scott Paper and Digital Equipment. Underneath is a line that could have been written by Mr Buchanan: "Wall Street loves layoffs. But the public is as scared

The Buchanan blue-collar constituency migrated briefly to the Republicans when Ronald Reagan was president, but, in 1992, it went back to the Democrats or was siphoned off by the independent candidacy of the Texas businessman Mr Ross Perot. It still may not amount to a majority - the combined New Hampshire total on Tuesday for Mr Buchanan and others of similar views came to less than a third of the vote - but it is noisy. It is possible that Mr Buch-



The winner in the first primary: Pat Buchanan, leading "peasants with pitchforks"

anan's victory has flushed out the real Bob Dole, after a mumbling, mean-spirited campaign in New Hampshire that deserved its result. In the most grudging speech heard from a conceding loser in many a moon, Mr Dole finally laid down his cards.

He regally dismissed Mr Alexander: "It's a two-man race for now and it's a one-man race soon." Addressing Mr Buchanan - but never by name - he finally spoke of the "light for the heart and soul of the Republican Party". between "fear or hope, anger or optimism about the future. The problem with this proud challenge, as has been the case throughout his campaign, is that the Senate majority leader

Already he has begun to promise a "more aggressive"

moves with the prevailing

policy on US trade policy, differentiated only from Mr Buch-anan's unilateralism in that a Dole administration would use "the weapons given to us by

Congress" to force "fair" trade.

Mr Buchanan wants the US out of the United Nations and its conspiratorial "new world order" as perceived by the extremes of left and right in the US. The Dole difference is only of degree, as he attacks the person and performance of Mr Boutros Boutros-Ghali, UN secretary-general. At least the gimmick-laden

Mr Alexander - exquisitely characterised in the same edition of Newsweek by the columnist Joe Klein as having "less zing to him than unflavoured yoghurt" - had seemed more willing to take on Mr Buchanan in substantive

Yesterday morning, for

Free Trade Agreement and the resolution of the trade negotia-tions on the Gatt, and he must be deeply disappointed that Mr Buchanan has come as far as he has without preaching the virtues of a balanced budget and lower taxes.

Mr Gingrich is not a bosom

buddy of Mr Dole and he probably views Mr Alexander's support for his Contract with America as a tactical convenience. It may also be that the speaker's prized radical treshmen class in the House harbours more sympathy for Mr Buchanan than Mr Gingrich would like to admit. That class entered Congress after Nafta and Gatt were passed, and they frequently talk more the language of Main Street small business than that of Wall

What all this presages, apart from a re-election of President Bill Clinton in November, is a Republican convention in August, over which Mr Gingrich wants to preside, that could make the party's ideologically riven gathering in Houston in 1992 look like a tea party. That nightmare for the party establishment could be avoided only if Mr Dole, still with the edge in money and national organisation, is somehow strengthened by his current ordeal and appears less old, inarticulate and shopworn than he does now, or if Mr Alexander, whom some in the White House are said to fear,

catches real fire. sentatives finally came out and For all that, the Buchanan forces will be at Houston in tion meant the probable loss of numbers, not shouting from the galleries as they did four the Republican majority in the years ago but on the floor as delegates and demanding, as a bare minimum, that the party prospect of his presidential platform be to their liking. The Democrats, from their conven-The two self-styled revolutions of 1968 and 1972, know tionaries could hardly be more what it is like to be in such an different, odd though it is to ideological pickle and what the

extra cause to back him for third Fed term, Michael Prowse writes A s a shrewd political operator, Mr Alan comptroller of the currency, Mr Robert Shapiro, an economist at the Progressive Policy Institute (a Democratic

shows 'born

again' spirit

nothing to chance.

dent Bill Clinton.

ed chairman.

economic growth.

firm Fed nominees.

this week.

On Tuesday, delivering his

half-yearly monetary testi-

mony to Congress, he emerged

as a "born-again Reichian", a

supporter of the "investing in

people" agenda pushed hard by Mr Robert Reich, the

abour Secretary, and Presi-

Mr Greenspan seemed to be

signalling his commitment to

crucial aspects of Mr Clinton's

the White House has indicated

it sees no alternative to his

An announcement on Mr

Greenspan's future - and can-

didates for other Fed vacancies

workers were not keeping pace

with rapid technological

The solution lay in a

renewed commitment to

effective education and train-

ing, especially on-the-job train-

Democrat on the House bank-

Mr Reich, a strong intellec-

the most left-wing members of

Mr Greenspan's Fed term

although he seems assured of

renomination, Clinton aides

vice-chairmanship held until

last month by Mr Alan

Blinder, a Princeton econo-

mist, and the board seat of Mr

John LaWare, a Boston banker who resigned last year.

The short list for the two

positions is thought to include

Mr Laurence Meyer, an eco-

nomic forecaster and professor

at Washington University in St

the Clinton administration.

ing committee.

is expected shortly, perhaps

comic agenda even though

Shrewd Greenspan gives Clinton

economics. However, Mr Mike McCurry, the White House spokesman, said other people, not on this list, were also being consid-

think-tank), and Mr Peter

specialising in international

Mr Clinton is known to favour a "pro-growth" candidate for the Blinder vacancy someone who would challenge the conventional wisdom that sustained growth of more than

appointment to a third term as 2-2.5 per cent a year is impos-Mr Clinton is not entirely His first choice was Mr Felix happy with Mr Greenspan: he Rohatyn, the New York investthinks the Fed chairman could ment banker. However, Mr Robatyn, long an advocate of higher social spending and government intervention to have done more to promote But Mr Clinton has been unable to find an alternative spur growth, was forced to candidate acceptable to both withdraw following vigorous Wall Street and the Republiopposition from Senate Repubcan senators who must con-

The White House still hopes to present Congress with a "package deal" in which Mr Greenspan's renomination would be balanced by other commeés more acceptable to

Addressing concerns raised Democrats. in the New Hampshire pri-However, there is nothing to mary, Mr Greenspan said that stop Republicans confirming fears about "job insecurity" were justified because many Mr Greenspan and rejecting the other candidates if they seem ideologically unattrac-

In his congressional testimony, Mr Greenspan responded to Mr Clinton's criticism that the Fed was not sufficiently pro-growth.

He noted that the Fed had ing". US business needed an incentive to put greater emphasis on "human capital" cut interest rates recently as a form of "monetary insurance - that is, the skills of the even though it was confident that signs of weakness in "I closed my eyes and December and January would thought I heard the voice of Robert Reich," said a bemused prove temporary.

He forecast growth this year at an annual rate of 2-2.25 per cent and inflation of 2.75-3.0 per cent.

is widely regarded as one of almost identical to those published last week by White House economic advisers, he was signalling that, in terms expires on March 2. Yet of numbers, he is no less optimistic on the economy than Mr Clinton. are still agonising over choices for two other openings: the

In addition, Mr Greenspan pointed to the 1994 boomlet as evidence that the Fed was not under-estimating the economy's long-term growth rate.

year led to a sharp rise in industrial capacity utilisation and other signs of over-heating, which would not have happened were the economy capable of sustaining this pace of growth.

#### Evidence restores probe of Colombian campaign cash

### Samper case re-opened

The inquiry into alleged drug any criminal charges. The cartel funding of Colombian whole process could take Samper, who denies any President Ernesto Samper's months. election campaign in 1994 is reto evidence from Mr Alfonso Valdivieso, prosecutor-general, writes Sarita Kendall in

The congressional commission had closed its inquiry in December for lack of proof of 🗪 volvement by Mr Samper, but Mr Valdivieso has accused him of electoral fraud and illicit enrichment.

If the commission now decides there is sufficient evidence for formal charges, the case will go to the House of Representatives, which can then send the president for trial by the Senate. This could lead to his impeachment, with the Supreme Court to rule on

provision of GSM services.

frequency bands of 890-908 MHz and 935-953 MHz

nám. Slobody 6

Slovak Republic

Ms. Erika Maia

P.O. Box 100 810 05 Bratislava

Bank account number: 19-9926-002/0720

a receipt of payment as stated in 3.

Address of Telecomr

Milericova 19, Bratislava

bidding documents:

attention to:

bia's main private sector organisations to repeat their call for Mr Samper to step aside while he defends himself. In a statement, they warn of his decreasing credibility and erosion of his ability to govern.

The statement also calls for transparency and impartiality, in a clear reference to the senators and representatives in the president's Liberal party under investigation for alleged receipt of drug money.

Mr Valdivieso formally indicted the president last week, as part of his office's probe into drug-linked corruption among congressmen and senior public officials.

**CONTRACTS & TENDERS** 

MINISTRY OF TRANSPORT, POSTS AND TELECOMMUNICATIONS

OF THE SLOVAK REPUBLIC

THE INTERNATIONAL PUBLIC TENDER - GSM

1. The Ministry of Transport. Posts and Telecommunications of the Slovak Republic (hereinafter

the Ministry), acting on the powers received in the Telecommunication Act n. 110/1964 and its

amendments n. 150/1992 and n. 96/1993 hereby announces an international public tender for

implementation and operation of GSM networks on the territory of the Slovak Republic and

2. On the basis of current legislation and GSM Recommendations the Ministry intends to grant 2

3. The Invitation to Tender will be provided to Bidders against a non refundable payment in amount

the Slovak National Bank, Bratislava

Official address: Ministry of Transport, Posts and Telecommunications

(two) Licences to provide public mobile telecommunication services according to the Global

System for Mobile - GSM - communications standards using equal number of frequencies in the

of USD 500 (or equivalent amount in convertible currency of Slovak Crowns in case of Slovak

Bidders) in favour of the Ministry of Transport Posts and Telecommunications of the Slovak

A complete set of Bidding Documentation in English language may be taken over in the Telecommunications Department of the Ministry from February 29, 1996 upon the presentation of

cations Department of the Ministry where the Bidders may receive the

Mr. Viliam Podhorsky

Bidders may obtain further information about the bidding documents at the following address:

The charges prompted Mr wrongdoing, to call for a quick The prospect of a long politi-hearing and urge Congress to cal crisis has moved Colom-accept a bill presented by his government to make the inquiry public. He has repeatedly rejected calls to resign amid allegations he knew about his campaign having received about \$6m from the

Cali drug cartel. Reuter reports: Mr Rodrigo Villamizar, Colombian mines and energy minister, said yesterday the state oil company Ecope-trol had offered 16 foreign oil companies the chance to participate in two shared-risk ventures to explore for oil in the eastern plains. The two areas, near the giant Cusiana and Cupiagua oil fields, have combined estimated crude oil

reserves of 720m barrels.

### Argentine minister in salary top-up rumpus

lop's theme and tarred Mr

Buchanan with the liberal

Democratic brush for pursuing

"the labour policies of Ted

Kennedy, the trade policies of

Dick Gephardt and the foreign

policies of George McGovern."

But his first battle is with Mr

Mr Gingrich? On Monday, the

Speaker of the House of Repre-

said that a Buchanan nomina-

House. Mr Buchanan count-

ered that the speaker had bet-

ter "learn to live" with the

ventional mould. But he did

candidacy.

What of the hitherto silent

Mr Domingo Cavallo, Argentina's economy minister, has found himself at the centre of controversy after revelations that, in 1994, he paid taxes equivalent to only \$5,009 on income of nearly \$260,000.

A leaked copy of Mr Cavallo's tax return, made public this week on the television programme Dia D, showed that the minister, in addition to his 1994 taxed income of \$59.137. received a sobresueldo (a top-up salary) of \$107,627, or about \$9,000 a month.

The revelation raises questions about the transparency of the Argentine administration, particularly because Mr Cavalio has made a war against tax evasion and corruption a centrepiece of his economic reforms.

Suggestions that the documents could have been leaked by a fellow cabinet member also raised concerns about a possible renewal of damaging tension at the heart of the

Mr Cavallo's return showed he paid no tax on the top-up, received as a "protocol allowance". Government officials were divided yesterday as to whether such an allowance, paid in accordance with a presidential decree of 1994, should be exempt from taxation or not. There was no suggestion that the payment itself was

Mr Horacio Crespo, partner at Coopers & Lybrand Argentina, said that "protocol allowances" were exempt from tax until March 1995, when the law was changed. Cash for such payments, he said, came from payments, he said, came from and slander" suggestions that "reserved funds" attached to his actions were anything but

isters' sobresueldos] and each year there is a decree - also secret - saying how the money

In addition to the top-up, Mr Cavallo's tax declaration also



Cavallo: took extra allowance

showed income of \$92,037 from

financial assets. Such income

is exempt so no tax was paid on this amount. Mr Marcelo Zlotogwiazda, a journalist at the leftwing daily Página/12 and one of two presenters of the Dia D programme, said that, if Mr Cavallo's protocol allowance had not been exempt, the minister would have paid about \$45,000 in tax. Mr Zlotogwiazda described as "unethical" the indication that a man in Mr

Mr Cavallo described as "lies

Cavallo's position seemed to have a portfolio of stocks and

the presidency. "The president above board. All ministers, makes use of these reserved or whose regular salaries had "protocol allowance", he said. On Tuesday, several cabinet ministers declared that they too received such sobresueldos, ranging from \$2,000 to \$6,000 a

Mr Ricardo Gutiérrez, economy secretary, was quoted yes-terday as saying that Mr Cavallo's declaration of his "protocol allowance" demonstrated his honesty. Ms Maria Luisa Mac

perhaps more than any of his colleagues, down to the last "Cavallo is probably the cleanest member of the cabinet," agreed one investment banker yesterday. "He's probably one of the few ministers who could show his tax state-ment in public." However, the banker added, top-up payments might well be considered know there is a lot of cleaning

Kay of the newspaper Clarin wrote yesterday: "Cavallo gave details of his personal assets,

Allies of Mr Cavallo, pondering the question of who leaked the tax return, said there might be a campaign against the minister from within the cabinet. Mr Cavallo last year had unleashed months of bitter in-fighting by suggesting that "mafias" were operating in conjunction with some elements of Argentina's Peronist administration. That political tension, which

up to do."

caused stocks and bonds to plummet last September, has since died down, helping a 40 per cent recovery of the stock market. "My main concern is that this doesn't open another battle within the cabinet," said

### Crime in US pays better than entry-level jobs, says economist

Crime not only pays, in the US it pays better than entry-level jobs, according to a Harvard University economist, Reuter reports from New

If employers could raise hourly wages to the point where the jobs paid more than youths can make from crime, Mr Richard Freeman believes, those employers would help to cut

Mr Freeman - also head of labour studies at the National Bureau of Economic Research in Boston - said youths in that north-eastern US city can make about 25 per cent more an hour from crime - or about \$10 an hour - than they can earn from an entry-level job.

So he wants the US government to order employers to increase the \$4.25 minimum hourly wage. In return, the government would rescind the part of the payroll tax which employers meet - money used to pay the costs of an employee's Social Security and Medicare work and steal.

so they wouldn't lose out.

Doing this for low-income workers, said Mr Gary Burtless, senior fellow in economic studies at the Brookings Institution in Washington, would involve not much money and "wouldn't cost the government a lot."

If employers "rebated the entire payroll tax savings to workers, that would increase their pay by about 8 per cent a week," Mr Burtless said. "But, of course, many employers might keep part of the tax savings for themselves." Mr Burtless said he favours raising the minimum wage, but he did not think that it was

"absolutely clear" that there was a relationship between crime and the minimum wage The picture Mr Freeman's research presents is one of young males who "forage" for dollars by whatever means they can. Those who commit crimes don't necessarily prefer this to work, he claimed. Many youths, he said, both

### THE WIDE OPEN SPACES THAT ATTRACT ADVANCED TECHNOLOGY TO CUMBRIA. ${\mathscr G}$ T'S THE BREADTH OF OUR BUSINESS PACKAGE. From each far horizon, broad sunlic uplends sweep down Look a little further though, and Cumbria offers an equally limitless landscape for commercial enterprise. Especially with financial incentives forming an attractive nre of carefully structured business packages. It's a scene that also includes lower operating costs, and an industrial base that's biased to rechnology To explore the full extent of the facts, fill in the coupon CUMBRIA PLEASE SEND ME. INFORMATION AND A COLOUR BEOCHURE DETAILS OF FACT FENDING VISITS COMPANY\_ ADDRESS \_FAX\_

ST'S NOT JUST

room number + 42 7 5432 221 +42 7 253 752 or +427 5432 279 +4275261982 + 42 7 526 1982 All Bids must be delivered to the above office on or before 10.00 a.m. local time on May 10, 1996 and must be accompanied by a security of USD 200 000 (or equivalent amount in convertible currency or Slovak Crowns in cash in case of Slovak Bidders). The Offer Guarantee must be

presented in a form of a bank guarantee issued by the Slovak Post Bank. 7. Into international public tender such bidders cannot participate who:

a) did not buy Invitation to Tender (in accordance with issue 3 and 4.) b) did not pay a non-refundable payment for Invitation to Tender (in accordance with issue 3.) c) did not send its Bid in time including bank guarantee (in accordance with issue 6.)

### Zaire's efforts to encourage repatriation has exposed the sophistication of the camps

## Rwandan refugees adapt to adversity

By Michela Wrong in Goma, east Zaire

🔵 oulevard Makombé is eerily quiet these days. The Café Du Thé, where locals would gather for goat brochette, washed down with a bottle of Primus beer, has closed. So have the scores of other tiny restaurants, bars and clothes shops lining this once-busy avenue. Only a few sad piles of cabbages and spring onions are on offer, perched forlornly on wooden

Like a city paralysed by a general strike, the Rwandan refugee camp of Kibumba, home to 190,000 Hutus, has been engulfed by ennui since Zairean troops took up position around it last week, with orders to close all non-essential commercial activities and stop the constant to-and-fro of refu-

gees entering and leaving. Groups of young men, no longer allowed to trade in the in neighbouring fields and building sites, stand by the roadside, plunged into torpor. The government's action, aimed at triggering a mass voluntary repatriation from the settlements on Goma's volcanic soil, has exposed the extraordinary sophistication of the camps 19 months after they were established in chaos and confusion by Hutus fleeing the Tutsi-dominated Rwanda Patriotic Front.

Aid workers say the level of commercial activity taking place in the settlements in Zaire's border region is unique in their experience. "I've worked in Mozambique, Somalia, Burundi and Yugoslavia, and I've never seen anything like this. Never." comments a UN High Commissioner for Refugees official.

A UNHCR survey carried out last year in Goma's four largest camps gives an idea of just how thoroughly the refugees have adapted to adversity. It listed nearly 82,000 thriving enterprises, including 2,324 bars, 450 restaurants, 589 shops, 62 hairdressers, 51 pharmacies, 30 tailors, 25 butchers, five ironsmiths, four photographic studios, three cinemas, two hotels and one abattoir.

Markets in the camps were

so well-stocked with vegetables, grown on the tiny refugee plots, and western-manufactured commodities that Zaireans headed out to the settlements to do their shopping. Meat here, suspected to come from rustled cattle, is cheaper than in Goma. Until last year, when the buses were seized by Zairean officers, the refugees even ran their own transport service between the camps and contributed to the former

Hutu gunmen who fled Rwanda after losing a civil war are fighting a local tribe to try to take over an area in eastern Zaire, aid officials and tribal leaders say, Reuter reports from Minova, Zaire. Heavily armed members of Rwanda's Hutu Interahamwe militia have forced 150,000 people from their homes in the Masisi region, witnesses said.

The Interahamwe are fighting against members of the Hunde tribe who say their only weapons are spears and machetes. Hunde tribal leaders in Masisi accused Zairean authorities of allowing Rwandan Hutus to encroach on their traditional land. No reliable estimates of casualties from the clashes were

While the extent of private enterprise is a tribute to the resourcefulness of the Hutu community, aid workers say other factors helped contribute to the setting-up of a flourishing business community.

Many of the refugees, perhaps aware that their exile was not going to be a short one, arrived laden with war booty stripped from abandoned bouses on the way in, assets later used as start-up capital. In the first horrific months, as cholera swept through the camps and killed tens of thousands, aid organisations rushed in supplies of food, plastic sheeting and utensils, often unknowingly duplicating their colleagues' work.

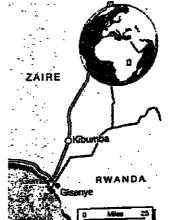
"There were scores of nongovernmental organisations doing their own thing, without consulting each other," an aid official said. "There was overdistribution of supplies and it was inequitable: the strongest

got them and stockpiled. It all helped to jump-start the camp

By closing the businesses, on the grounds they have not paid Zairean taxes and are therefore illegal, the authorities want to remind the Hutus they are refugees, reliant on food handouts and the indulgence of their host-country, while making it clear the camps are not going to be allowed to become permanent installations.

They are simultaneously targeting a community that has played a big role in keeping the refugees outside Rwanda: the exiled leaders who officially claim to support repatriation but privately tell the refugees they risk death at the hands of Tutsis seeking revenge for the

"It's not applying pressure to the mass of refugees, it's apply-ing pressure to the leaders, who are often the same people as the shop-owners," Mr Car-



roll Faubert, UNHCR special envoy to Rwanda, said.

"It's economic pressure, yes, but aimed at a particular group that for the time being is actively opposing repatriation." While such activities have been kept in check in other countries hosting Rwanda's refugees, such as Burundi and Tanzania, in corruptionridden Zaire the exiles have enjoyed unusual freedom to do

as they please. Refugees have used Virunga National Park as a woodlot. producing charcoal for their own use and sale in Goma. Three hectares of forest are felled each day, leaving denuded areas visible in satellite

morning saw a commuter exodus on the roads leading to

Thousands of refugees were heading for farms and building sites where they were paid in food, supplementing the rations offered by the World Food Programme and giving them commodities to barter

As the UNHCR waits to see what effect Zaire's more muscular approach will have on the refugee population, the crackdown on business activity has prompted speculation about what effect an eventual mass departure will have on the region's economy.

The arrival of 800,000 consumers in Goma, a town of only 200,000 people, sent prices soaring and the flood of often highly skilled workers willing to accept lower than average wages put many local Zaireans out of a job. But at the same time the sudden boom in construction work in Goma bears witness to the fact that many Zaireans have profited from soaring demand and a surplus of labour.

"If the refugees leave, there will definitely be an adjust-ment period," a UNHCR offi-cial said. "The refugees have dominated the market until now and the economy would go into a dive. We would be looking at a kind of mini-recesINTERNATIONAL NEWS DIGEST

### S African MP quits after raids

Mr Abe Williams, a South African cabinet minister from the white-led National party of former president F W de Klerk, resigned yesterday after police raided his homes and offices. Mr de Klerk said in a statement that Mr Williams, minister of welfare and population development, had quit the government in the interests of the party and of President Nelson Mandela's national government.

Investigators of the Office for Serious Economic Offences aided the premises in Cape Town and Pretoria while Mr Williams was at a cabinet meeting.

A minister in the Western Cape government said the inquiry concerned the award of a R149m (\$37.5m) contract to distribute pensions in the province, awarded to a subsidiary of arms manufacturer Denel. Mr Williams asserted his innocence but the raid is a fresh blow to Mr de Klerk, whose party has been hit by a series of resignations. Mr Williams is one of six National party ministers serving in the government led by Mr. Mandela's African National Congress. Mr de Klerk sald he was seeking more information about the raids. He did not express his support for Mr Williams.

#### Qatar foils 'rebel plot'

Qatar stepped up security measures around vital locations in the capital Doha yesterday after the Gulf Arab state said it had foiled an anti-government plot by supporters of the country's deposed emir.

An officer told Reuters that military and security forces in oil and gas rich Qatar had been placed on "stand one" alert. Security measures around the ruler's palace, defence neadquarters and other locations in the capital Doha have been stepped up since Qatar announced on Tuesday that it had arrested almost 100 people in connection with the plot. Qatar, a member of the Organisation of Petroleum Exporting Countries (Opec), is the site for one of the US weapons pre-positioning centres in the Gulf. It also controls the world's third largest gas reserves.

Sheikh Hamad, after months of consolidating his power in Qatar, toppled his father, Sheikh Khalifa bin Hamad al-Thani, in a bloodless palace coup in June. Sheikh Khalifa, who was abroad when his son deposed him, returned to the Gulf area in December, vowing to regain power and emphasising that he is

#### Fears over Kuwait human rights

Amnesty International yesterday said Kuwait's failure to deal with hundreds of human rights violations after the Gulf war in 1991 was fanning fears that rights were being flouted with impunity in the oll-rich nation.

Kuwait imposed martial law for four months after the Iraqi army was expelled by a US-led multinational force in 1991. The human rights group said in a report released yesterday that during that period extrajudicial executions occurred and at least 70 people accused of collaborating with Iraq

disappeared. In addition, more than 160 people arrested under martial law, most of them non-Kuwaitis, were jailed after what Amnesty called "manifestly unfair" trials between 1991 and

Amnesty welcomed positive steps by Kuwait such as the abolition of the State Security Court and moves towards ratification of international human rights treaties.

"However, the Kuwaiti authorities should investigate and redress all outstanding cases of human rights violations," Amnesty said in its report.

## Turks and Kyrgyz clash on joint ventures

FT: Feb. 22,96

When the Central Asian republic of Kyrgyzstan gained its independence in December 1991. Turkish businessmen were the first to seek investment opportunities. The appeal of a common history, with the potential of an emerging market desperate for foreign capital, drew in 107 Turkish ventures responsible for 20 per cent of all foreign investment. Four years later, Turkish enthusiasm for the mountainous republic has faded and the Kyrgyz who welcomed the

Turks with open arms are

openly resentful. Two Turkish-Kyrgyz joint ventures, a furniture and a leather factory, have been plagued with problems. A third joint venture, construction of a

\$25m four-star hotel outside the Kyrgyzstan capital of Bishkek, has been torn apart by disputes. Still unfinished, the Ak-Keme Pinara Hotel is said to be losing an estimated \$25,000 a day.

Worse for Kyrgyzstan, nine Turkish ventures which drew on a \$45.5m credit line from Turkey's Eximbank have yet to make the required interest payments. The row at the Ak-

Keme Pinara Hotel, originally scheduled to open last December, highlights the reasons why the Turks and the Kyrgyz have failed to get along.

Both the Kyrgyz company Ak-Keme and the Turkish construction company Sistem Muhendislik, which each hold 50 per cent of the venture, have accused each other of trying to obtain full ownership of the hotel. Mr Ruslan Sarymsakov, pres-

ident of Ak-Keme, claims his Turkish partner has refused to account for his expenditure. Mr Fehim Yenice, president of Sistem Muhendislik, says a

oblige him to show his bills and charges in turn that Ak-Keme owes him \$2m. The dispute came to a head

in mid-December, when Mr Sarymsakov pulled out of the joint venture and locked his former partners out of the hotel premises. The Turkish embassy wrote a stern note to the Kyrgyz foreign ministry, heavily criticising this act. Mr Yenice immediately demanded compensation and threatened to go to international courts. Mr Askar Akayev, the Kvrgyz president, has tried to stay

out of the controversy, calling

turnkey contract does not the row a purely commercial Turkish investment is matter that needs to be solved by the former partners. But he ■ The collapse of the largest recently vented his frustration in a press conference.

The Turkish ambassedor. Mr Metim Goker, insists there are no problems with Turkish investments, which make up 20 per cent of all direct foreign investments and include 107 joint ventures. Despite its disillusion with

Turkey. Kyrgyzstan's government is trying to restore its credit rating by repaying the Eximbank credit. But without a resolution of the hotel dispute, any further significant

savings bank of Kyrgyzstan will affect more than 1m citizens but is unlikely to affect the country's commercial banks, officials and Western bankers said yesterday. Sander Thoenes reports. The country's central bank

last week declared Kyrgyzelbank insolvent, cancelled its licence and effectively took over the assets. It promised to pay back deposits in full but would only compensate part of

#### **NEWS:** ASIA-PACIFIC

# fight against piracy

A series of attacks by Chinese pirates on commercial shipping in the South China Sea prompted President Fidel Ramos of the Philippines yesterday to call on his neighbours to co-operate in combatting the problem. The Philippine navy had

fought armed pirate boats within the country's maritime zone on more than 10 occasions in the past nine months, Mr Ramos said. The problem posed an increasing threat to the integrity of regional seaborne trade.

Other south-east Asian nations, including Indonesia, Malaysia and Thailand, had suffered from a rise in piracy, smuggling and high seas robberies within their economic boundaries in the past two years. Mr Ramos said. South-east Asia is host to some

By Nikki Tait in Sydney

The focus in Australia's

federal election campaign switched to industrial rela-

tions yesterday, with the Aus-

tralian Council of Trade

Unions, the leading union

body, warning that any moves

by a Liberal-National coalition

government to remove work-

ers' protections would be

"If they want a war, they'll

have the full symphony, all

the pieces, all the clashes, all the music," Mr Bill Kelty,

ACTU secretary, told a rally of

union members attended by

Mr Kelty warned the coali-

Mr Paul Keating, Labor prime minister, in Melbourne.

tion not to come to the ACTU

whingeing and complaining

if the long-standing "accord"

between the unions and fed-

eral government was scrapped.

The accord is essentially an

incomes policy, under which

the unions promise some wage

restraint in return for the gov-

ernment furthering a specified

social agenda.

fiercely resisted.

"No country has all the

resources, all the vessels and manpower to curb the menace piracy poses to peaceful shipping and commerce of all nations," said Mr Ramos. "The control and suppression of piracy and other lawless acts on the sea call for a concerted and deliberate regional response. It is [our] hope that the regional community will rise to meet this challenge.' Mr Ramos's plea comes just

two weeks after 20 Chinese pirates were arrested in Philippine waters after clashing with Philippine naval boats. The incident followed the sinking of a "pirate" Chinese naval vessel 120km off the Philippine capital in a gun battle last The Chinese government

denied knowledge of the incident, but Philippine officials claim they have proof that "rogue" Chinese naval gun-

Australia poll fight turns

"Don't come back whingeing

and complaining when we go

to the marketplace," be said.

Members would push for big

increases. "Don't come back to

us, asking for agreements and

The prime minister's office

put out a commentary on the

coalition's industrial relations

policy, claiming there would

be inadequate safeguards for wages and conditions. It esti-

mated 1.7m people seek new jobs each year, often the young or low-paid. They would

be most vulnerable, virtually

obliged to take individual con-

Separately, the battle over

how parties will fund their

extensive election promises continued, with Mr Peter Cos-

tello, shadow treasurer, releas-

ing new costing assessments.

Labor had previously alleged a

A\$5.8bn (£2.8bn) "hole" in the

The Liberal-National coali-

tion now says it has ear-

marked A\$6.8bn-worth of new

spending over three years, but

would pay for this through

coalition's costings.

to industrial relations

understanding.

tract conditions.

say the clash, which took place 35km from the Subic Bay Freeport, the former US naval base now the Philippines' fastest growing special economic zone, was the latest in a series of run-ins with clearly identified Chinese naval boats. Military officials said the

three boats, Huenfen fast attack craft flying the Chinese flag, were operating from naval bases in southern China, including Shantou, Kityung and Senwei. No official protest has been lodged with China. As part of the effort to combat piracy, the Philippine air force said earlier this week it would acquire US air-to-surface Harpoon missiles to strengthen aerial policing of the country's 200-mile exclusive economic

zone. The air force would buy 18 SF-260 TP aircraft once funds had been released under the country's armed forces

A\$2.6bn and spending cuts of A\$6.3bn. Mr Costello said he

had "secured advice from

financial markets" that the

sale of one-third of Telstra, the

large government-owned tele-

coms group, would be feasible by July 1997, and this would

"an optimal time for price".

The sale would raise an esti-

mated A\$8bn, A\$1bn of which

the coalition would devote to

than 35 per cent of the pub-

Even if the sale is techni-

cally feasible, the Australian

Democrats (one of the minor

parties) reiterated their strong

opposition to the Telstra move

yesterday. The minor parties,

notably the Democrats, are

expected to hold the balance of

power in the Senate, through

which any sale legislation

would have to pass.

licly held shares.

## Ramos calls for aid in Behind the mask of Asian harmony

Japan's joint currency operation is elaborate theatre, writes Gerard Baker

Thure kabuki - this was Currency market theatrics; pushing the yen lower of one foreign financial observer to the scheme announced this week by Japan's government for a form of joint operation with its Singaporean and Hong Kong counterparts in Asian currency markets. The reference to the country's most ornate dramatic style, whose elaborate and

spectacular theatricality tends to emphasise form over content, is a reasonable account of how the Japanese authorities are at present trying to achieve their aims in foreign exchange markets. On Tuesday the Bank of

Japan said it would in future trade in the ven/dollar market in Hong Kong and Singapore through the two countries' central banks. Officials hailed the agreement as a great leap towards intergovernmental co-operation in Asia. They pointed out that Singapore and Hong Kong had the world's fourth and fifth biggest foreign exchange markets, and said similar deals might come elsewhere in Asia.

Behind the mask of Asian economic harmony it was not difficult to detect a rather more prosaic objective: another attempt by Japan to push the yen lower. In fact, the decision was a further illustration of the near-obsessive importance the Japanese authorities now place on the exchange rate as a determinant of the country's economic prospects.

Having successfully brought the yen down from its heights last spring, they have watched with concern in the past few weeks as the US dollar has fallen back. The concern is easy to under-



stand. Last April the yen peaked at Y79 to the dollar. Thanks, at least in part, to huge intervention by the Bank of Japan, and to a similarly spectacular series of exchange market gestures by the finance ministry last summer, the cur-rency dropped rapidly, settling

this year. The movement was almost precisely mirrored by the stock market. The Nikkei 225 index hit bottom last summer below 14,500 and since then has risen by nearly 50 per cent. The improvement in real eco-

nomic fortunes has been even more pronounced. Since last summer, industrial production has grown more than 2 per cent as signs of a broader recovery have multiplied. This week the government's index of economic indicators showed

Nikkei 225 Average (000) 90 -

conditions for eight years. Manufacturers, who cut costs as the yen rose to its peak, now find themselves with a more comfortable cushion of profitability from which to expand production. The authorities are anxious this fragile recovery should not at around Y105 at the start of

lose momentum; they believe the simplest way to maintain it is to keep pressure on the exchange rate. So, as the dollar has weakened somewhat in the past few

weeks, from Y108 to as low as Y103 earlier this week, they have turned again to currency market theatrics. They are well aware that a number of factors may conspire in the next few months to undermine their weak-yen strategy, and are anxious to head them off. Interest rate differentials between Japan and the US have narrowed as US rates

have begun to fall again following the Federal Reserve's eas ing of monetary policy in the past two months. The spread between US and

Japanese short-term rates has slimmed from 5.3 per cent last September to 4.2 per cent this week. The trend seems to be towards a further narrowing as US rates are expected to fall further while the next move for Japanese rates, already close to zero, seems almost certain to be up.

Adding to the pressure is the seasonal factor of end-year repatriation of overseas funds by Japanese financial institutions. Banks and life insurers have begun the complicated juggling of their financial accounts for the fiscal year-end next month; many face the usual need to bring funds back to Japan to repair their bal-

A third element has been of those institutions about the dollar's recovery last year. The Y105-Y110 range was widely seen as the top end of the do lar's medium-term achievements: some investors believe no further gains can be eked out of dollar assets. In the past few months Japanese net buying of foreign securities has slowed sharply.

In the face of these pressure, the deal with Hong Kong and Singapore is seen by the finance ministry as an important defence against any further weakening of the dollar. But it is, in fact, mostly theatrical In practical terms the agreement makes little real diference to the ability of the Bank of Japan to influence markets there. The bank can, and does, already intervene in those markets through com-

mercial banks. The government hopes instead that a rare public display of Asian co-operation will impress traders. They want to give the impression a weaker dollar will be challenged by a united front across Asia's currency markets.

The markets may not need the display. The fundamentals driving currency levels, most notably Japan's shrinking current account surplus, point to a further weakening of the yen over the next few months in

But the Japanese government's action shows how reluctant it is to take chances. It undoubtedly has many other schemes should they prove necessary, which suggests that a period of volatility seems likely. That should give the markets a chance to enjoy

#### its environmental programme. The sale would be larger than much more kabuki. any previous privatisation or Seventh Indian minister quits after bribe claims stock market flotation in Australia, and the coalition has indicated it would restrict foreign ownership to no more

By Mark Nicholson in New Delhi

A seventh Indian minister resigned from the Congress party government yesterday for alleged involvement in the political bribes affair that prompted three other ministers to quit earlier this week. The scandal is widely expec-

ted to result in formal charges

gainst more senior politicians

being filed today. Mr RK Dhawan quit as min-

ister of urban affairs on the eve of representations to the supreme court by the central bureau of investigation, lead-ing the probe. The supreme court, has insisted the bureau

put no-one "above the law". Like his three ministerial colleagues who resigned earlier this week, Mr Dhawan has not been charged. But the bureau diaries seized by the bureau

is understood to have identified Mr Dhawan as an alleged recipient of money for favours paid by Mr Surendra Jain, a New Delhi power and steel businessman, from notebooks which, with Mr Jain's subsequent testimony, form the core of evidence in India's broadest post-independence corruption scandal. The initials of the minister figure in two coded

from Mr Jain, listing 115 politicians and bureaucrats he allegedly bribed between 1988 and 1991 in return for favours. Most of the politicians accused have denied accepting money. Others have admitted taking political contributions but have denied giving favours in return,

Three ministers have already been charged and since resigned. Mr Dhawan's resigna-

tion follows those this week of fellow Congress ministers Mr Kamai Nath, Mr Buta Singh and Mr Arvind Netsm, in what the governing party is now advertising as a "cleansing of public life". Mr Vithal Gadgil, a Congress

party spokesman, said the resignations will "help the image of the party", before elections expected in April. "The people

: W

- 7:

7.

٠.,

3.1

-

## US utility rejects nuclear sell-off claim

By David Lascelles and James Biltz in London and Richard

Nuclear privatisation was thrown into confusion yesterthrown into confusion yester-day when Mr Tim Eggar, the British energy minister, con-firmed that he was considering a purchase approach by Duke Power, a leading US utility, only to have the company fieth damagner interest. flatly deny any interest. Mr Eggar said: "We have had

an indirect approach and it is

European

court

rebuffs

minister

The home secretary's power to

decide when to release prisoners serving indetermi-

nate sentences was called into

question yesterday by the

European Court of Human

Rights. The decision of the

Strasbourg court came in a case brought by two men convicted of murder when they

It could force the British government to change the pro-

cedures for determining the

length of sentence to be served

by prisoners detained "at Her

Majesty's Pleasure", a procedure which leaves the length

of sentence for juveniles in the

hands of the home secretary

acting on advice from the

The judges said the inability of the two men to have the

lawfulness of their continued

detention or redetention

reviewed by a court amounted to a violation of the European

Convention on Human Rights.

Mr Michael Howard, home secretary, said the government believed the procedures which had been condemned by the

court worked well but it would

carefully consider the implications of the judgment. He

added, however, that the deci-

sion did "not affect a home

to extend the sentence by exec-

tartff in such cases".

Bulger in Liverpool.

they should serve a minimum

of eight years, but Mr Howard

extended the tariff period to 15

years. Yesterday's decision

will mean that once they have

served 15 years a court and

not the home secretary will

decide for how much longer they should be detained. But

victory for the two boys in

their own court challenge

could force the government to

remove the home secretary's

role in determining sentences

Sir Ivan Lawrence, a lawyer

and the Conservative chair-

man of the House of Commons

home affairs committee.

defended the home secretary's

role. But he joined MPs from

all parties in calling for the

human rights convention to be incorporated into British law.

British people were getting "a lif" è fed up at being told what

to do by foreign courts", he said, and incorporation would

allow British courts to decide

in such cases.

were juveniles.

Parole Board.

raids

uman right

- X.

-ಸಾಖರತ್ಯ ನಿಜನವು - ಜನವು

- ಬಿಕ್ಕಾ

. . . W

ard Baker

of a very preliminary nature." The approach was being considered, he added, because the government's duty was to obtain best value for the taxpayer. However, Ms Guynn Savage, corporate spokes-person for North Carolinabased Duke Power, said: "I can say emphatically and vehemently that we have expressed no interest to the UK government, nor has anyone contacted us about a potential pur-chase of the UK nuclear units."

The confusion was traced to informal contacts between merchant bankers at Schroders and BZW. the government's advisers on the nuclear sale. Although Schroders is not retained by Duke Power, it told BZW that it was sounding out UK government thinking on behalf of the US company. Duke later confirmed that it monitored privatisation devel-opments worldwide in order to identify potential business

opportunities. Schroders

night. Nevertheless, the bank is understood to be furious about the leaking of its contacts and what it sees as the misinterpretation of their nur-

Apart from creating confusion and embarrassing a minis-ter, yesterday's developments cast the sell-off in a new light by showing that the govern-ment is willing to consider a private sale instead of the planned flotation. However,

there are thought to be few companies which would be able to make a purchase of this scale - estimated at £2.5bn (\$3.9bn) - with all the nuclear liabilities attached to it.

Even so, the government received a welcome boost for the sell-off from backbench MPs yesterday. A report by the trade and industry committee of the House of Commons raised no fundamental objections to the privatisation,

Labour MPs on the committee disassociated themselves from the report, claiming that concerns over the nature of the liabilities "underline serious flaws with the proposed plan". Mr Martin O'Neill, the Labour chairman of the committee. said be would personally "not be happy" to see the industry privatised.

Lex, Page 12

### German minister issues warning on arms projects

By Robert Rice, Legal Correspondent By James Harding and Bernard Gray in London

> Mr Volker Rühe, the German defence minister, yesterday issued a stern warning to Britain that it must participate in collaborative European arms projects if it wishes to join the new Franco-German

> In particular, Mr Rühe said in an interview with the Financial Times, that if the UK decided not to join the new Multi-Role Armoured Vehicle programme, it would be excluded from the agency created to co-ordinate arms needs

> and purchases.
> "The relationship with the so far German-French agency is, as I have said before, such that you cannot go through the

the MRAV [Britain] will get through the door. I am optimis-tic that it can be achieved." The UK Ministry of Defence's main procurement committee met yesterday to decide whether accept the specifica-tion agreed between France and Germany for the MRAV "battlefield taxi", and a decision is expected soon. The Franco-German specification is minutely detailed, whereas the UK would prefer a shorter specification of the basic

Following a meeting with Mr Rübe in London, Mr Michael Portillo, his British counterpart, dismissed suggestions that the UK should consider alternative plans to build the multi-role armoured vehicles independently. However, he door without any common pro-jects," Mr Rühe said. "But with Britain would participate in

requirements.

German defence minister Volker Ruhe reviewing a guard of honour in London yesterday the joint MRAV programme. The meeting between the two ministers was intended to resolve an impasse over the MRAV programme after Germany told Britain that, unless it agreed to join by the end of the month, the Germans and French would proceed on their

OWD.

There are still doubts about British commitment to European projects, however. Refer-

ring to the British decision to buy US Apache attack helicopters last year. Mr Rühe said the UK must strengthen its European credentials. "We are not discussing philosophy there, but we are co-operating on common projects. As I have put it, with the Apache in your arms, it is difficult to go

through the door." Britain argues that there should be open competition for

such contracts, including those for the MRAV.

The German minister issued stark warning that collaboration between the three countries was the only viable course for Europe's leading defence industries. "It is a luxury that we develop and build three tanks in Europe, three fighter aircraft, and three frigates, three

### Northern Ireland Friends of Sinn Féin register \$1.1m

### Destination of funds raised in US remains a mystery

By Jimmy Burns in London and Patti Waldmeir

secretary's power to set the in Washington When juveniles are sentenced to be detained "at Her The Clinton administration's decision last March to allow Majesty's pleasure", a mini- Mr Gerry Adams, the Sinn Fein president, to raise funds the outset. Once that miniin the US instantly revived the mum has been served the financial fortunes of the Irish republican movement across home secretary has the power

the Atlantic.

utive decree until he is satis-Within days Mr Brian fied that the prisoner is no O'Dwyer, a New York lawyer lower a danger to the public.
The home secretary's power whose clients include Irish-Americans sympathetic to the Irish republican cause, conto set tariff periods longer than recommended by judges firmed that a fundraising lunch at New York's Plaza is the subject of a separate challenge before the Stras-Hotel had been a sell-out, with bourg court by Robert Thompson and Jon Venables, the two 250 guests paying \$200 (£130) each. Fundraising has continued to grow ever since, and the boys convicted in 1994 of the potential dangers of it being murder of two-year old Jamie diverted to the IRA are only The court recommended that now becoming apparent.

The \$1.12m that Friends of Sinn Féin, the republican movement's public fundraising organisation in the US, has been required by law to regis-

ter with the US Department of phones, office supplies and Justice, accounts only for last year.

But, as the organisation's US accountants admitted, this marked "Dublin office 12 gives an incomplete picture of the destination of funds and include \$37,753.25 for "presifundraising which has taken place since then.

Under the Foreign Agents Registration Act, Friends of Sim Féin Inc is required to file financial statements with the Department of Justice at sixmonthly intervals, showing funds raised in the US and how they are disbursed. According to Friends of Sinn Féin's statement for the six months ending October 31 1995, \$1.12m was raised during this period, and according to Schedule E of the statement, \$528,137 of it was disbursed under the heading "money to Ireland".

This figure is broken down, with amounts and dates. reflecting payments for the Dublin and Belfast office tele-

equipment hire. However, sevfunds raised by the organisa-tion up to the end of October eral of the largest entries list the recipient simply as "Sinn Féin", including one for \$249,657.20 on August 7 1995, dent's office 12 months budget", and \$32,964 for "Parnell

Square restoration". Mr Lawrence Downes, president of Friends of Sinn Fein, said no transfers had been made since November 1 last year when \$13,827 was sent to Ireland. The primary purpose of the

financial reports is to enable US officials to check whether Friends of Sinn Fein is using funds raised in the US for illegal activities domestically. Under the agreement to allow Sinn Péin to raise funds in the US, the Federal Bureau of Investigation is able to monitor disbursements from Friends of Sinn Féin's bank accounts in the Republic of Ireland.

### Pressure for retaliation mounts

By Jimmy Burns in London and John Murray Brown in Dublin

Hardline members of pro-British paramilitary groups want to strike against nationalist targets in Northern Ireland and the Republic of Ireland in response to any escalation of the IRA's terrorist campaign, it emerged last night.
The warning followed a

meeting in Northern Ireland of the Combined Loyalist Military Command, which co-ordinates policy and strategy for the Ulster Freedom Fighters and the Ulster Volunteer Force. the IRA, they do retain the capacity to strike against individuals and carry out smallscale bomb attacks.

A majority view within the CLMC is thought to favour holding to their current ceasefire in the absence of any further IRA attack. The leadership feels that the recent spate of bombings in London has resulted already in a big propaganda setback for the republican cause.

But pressure on the CLMC is now such that the leadership

Although the pro-British "loy-alist" paramilitaries do not have the military strength of ist activity by groups of loyalist activity by groups of loyal-ists if the IRA carries out a further attack either in mainland Britain or in Northern

This view was echoed vester-

day by the Reverend Roy Magee, a presbyterian minister who has acted as an intermediary for the pro-British paramil-itary groups. "Attacks on the UK mainland are being viewed as an attack on the loyalist ethos and sense of identity just as much as any attack in Northern Ireland," he

### Cummins Engine to close its plant in Scotland

By James Buxton, Scottish Correspondent

Cummins Engine, the US diesel engine manufacturer, is to close its plant at Shotts near Glasgow by the end of the yea with the loss of 700 jobs.

The closure is part of a worldwide rationalisation programme to improve the group's profitability, the company said. Some of the engine production at Shotts will be moved to the company's plant at Darlington in northern England. The announcement was

received with anger in Scotland. Union officials at the plant said they had to calm workers who were said to be devastated. Cummins is the leading US

manufacturer of diesel engines for heavy-duty trucks. Last October it said it planned to make 2,000 workers redundant worldwide, about 8 per cent of its global workforce, and was considering selling or consolidating a number of its operations. Some 1,300 jobs have already been shed, mostly in the US.

Mr Ken Sanford, Cummins' vice-president for Europe, said the Shotts plant was profitable at its current volume but was being closed to reduce surplus capacity. He added that the UK market, which accounts for most of the output at Shotts, was mature and was expected to fall in the short term. But the closure was not dictated by the state of the current mar-

Although some production will be moved to Darlington other work will be switched to sub-contractors or to other Cummins plants worldwide. The Asia, Pacific rim and Australian markets, which account for a quarter of output at

The Cummins factory in Scotland, producing about 12,000 engines annually in the 11-14 litre range, has been operating at been making use of only around two-thirds of the capacity installed when the facilities had their last big update a decade ago. Cummins firmly believed that the European heavy truck industry would follow North America's industry: that Europe's big truckmakers, faced with the soaring cost of meeting ever more demanding and complex exhaust emissions, would opt for bought-in units from spe-clalist diesel producers such as Cummins. But Europe's bigger truck makers have clung stubbornly to vertical integration and the capability and capacity to make their own power units.

Shotts, will now be supplied from the US.

The closure of the Cummins plant is likely to have a severe effect on Shotts, the Lanarkshire town of 9,000 people where it is by far the biggest industrial employer. Many of the workers at the plant have skilled engineering jobs, and the average length of service of the workforce is 18 to 20 years.

The plant was established in 1956 to help alleviate unemployment caused by the closure of the local coal mines. The town has male unemployment of 10.7 per cent, about the Scottish average.

Mr Michael Forsyth, chief minister for Scotland in the British government, called the news a bitter blow. It was "particularly hard on the workforce, who have done so much to improve productivity," he

#### UK NEWS DIGEST

### Profit for 1993 'to top \$1.5m'

The political temperature at Lloyd's of London rose sharply yesterday as fresh projections of its recent profitability failed to stop a clamour by lossmaking Names for extra funds for the insurance market's ambitious recovery plans. Chatset, the analysis organisa tion, and a traditional critic of the market, said Lloyd's will this summer declare profits for 1993 - "the year everyone was waiting for", following more than £8bn (\$12.3bn) losses since 1987. Chatset forecast a profit of £1bn in 1993, £1.024bn in 1994 and £888m in 1995. The profits will help fund Lloyd's recovery plan, including a 22.8bn out-of-court settlement offer to lossmaking and litigating Names. But Chatset said an extra £1bn may still be needed.

Ralph Atkins, Insurance Correspondent

#### Works council at Pearson

Pearson, the media group which owns the Financial Times, is to form a Europe-wide consultative forum for all its 13,000 employees, including those in the UK, to comply with the European Union's controversial law on works councils. "This is an information and consultation body which will enable staff representatives to discuss Pearson group Europe-wide issues with senior Pearson executives," said Mr David Bell, chief executive of the Financial Times Group, a Pearson unit. in a letter to group employees. "As the UK government has opted out of the social chapter, there is no obligation to include our UK staff - who make up 85 per cent of our employees - in these arrangements," said Mr Bell. "However, Pearson has decided that its UK employees should have the same opportunity as their other European colleagues to participate in these discussions."

The group has told the staff that "best management practice dictates UK employees should be included". It adds that "not to do so would be contrary to the objectives of the directive which are to consult and inform all employees; many major UK companies are also taking this view". So far, only an estimated 10 UK-owned companies have created such works councils with a further 16 being negotiated.

Robert Taylor, Employment Editor

#### Exhibition centre clears hurdle

Work is likely to start this year on a proposed international exhibition centre in London's Docklands following a government decision not to block or delay the £100m (\$154m) scheme. The London Docklands Development Corporation is expected today to approve plans for a 100,000 sq m exhibition complex, a 3,000-seat conference centre, 1,000 new hotel rooms and parking for 5,000 cars. The proposed development is expected to provide stiff competition for Earls Court and Olympia, London's established exhibition venues, and Birmingham's National Exhibition Centre.

P&O, the shipping and property group which owns Earls Court and Olympia, has plans to build a rival scheme to the west of London near Heathrow airport. The consortium developing the docklands scheme includes Sir Robert McAlpine, Trafalgar House Developments and Try Construction andf is advised by Bear Stearns, the US investment bank.

Simon London, Property Correspondent

#### Payouts for rail delays

European Passenger Services, the UK operator of the Eurostar trains that run from Paris and Brussels to London, is to compensate many passengers delayed on Tuesday. Some spent up to 18 hours on a train before being returned to their point of departure in London.

Every Eurostar service on Tuesday was delayed with the average hold-up amounting to between three and four hours but some trains were delayed for much longer. EPS said trains appeared to have problems moving from the freezing conditions outside the tunnel to the relatively warm tem inside.

Charles Batchelor, Transport Correspondent

#### Banks to advise on sell-off

The government completed the institutional selling syndicate for the £1.5bn (\$2.3bn) privatisation of Railtrack, the company which has taken over British Rail's track, signalling and stations, with the selection of six investment banks. Crédit Lyonnais, Robert Fleming, James Capel, Nikko, Schroder Wertheim and WestLB have been appointed to the junior role of co-managers which allows them to sell shares worldwide, but not in the UK. The senior roles - SBC Warburg as global co-ordinator and Merrill Lynch and UBS as global managers were made some months ago. These three banks have the right to sell the shares worldwide.

Antonia Sharpe, Markets Staff

#### Beef sales begin to recover

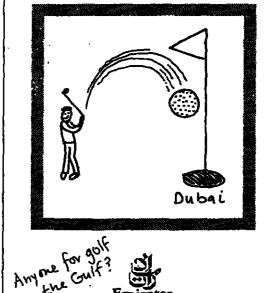
Beef sales are still suffering from the fall-out over bovine spongiform encephalopathy (BSE), or "mad cow disease", but there are signs of a slight recovery, said the Meat and Livestock Commission. Retail sales in the four weeks to February 11 were down 12 per cent on the same period last year. This compares with a 17 per cent drop in the previous four weeks, the worst year-on-year decline since the scare began in October. "This is the first sign of recovery," said the commission. "It's taken a little longer than we thought." Alison Maitland, Resources Staff

#### O'Reilly paper expands

The Irish Independent, the biggest selling national newspaper in Ireland, will start printing in England this weekend. The paper, part of Mr Tony O'Reilly's Independent Newspapers, has a total weekly circulation of 340,000 and already sells 12,500 copies in Britain air-freighted over from the Republic of Ireland. The decision to produce a British edition at a plant owned by a subsidiary of the Guardian Media group, is intended to increase sales and to cut airfreight costs. Alice Rawsthorn, Consumer Industries Staff

38 International destinations.

84 International awards.



Anjure for able **Emirates** THE FINEST IN THE SKY

Fund management. 'Quantum leap' was made after rapid series of high-level resignations at Dunedin

### Merged Scottish group aims to revive US links

Last week's announcement of the merger of Dunedin Fund Managers with the smaller Edinburgh Fund Managers was the culmination of months of uncertainty for Dunedin beginning with the replacement last July of its investment director.

The £83.3m (\$128m) deal is seen by Edinburgh, as the company likes to be called, as "a once only opportunity in scotland for a quantum leap", creating a business managing assets of 28.25m and employing 280 people. The Dunedin saga, the main talk of the Scottish financial community for months, has lessons for other fund

The cause of the trouble at Dundin, says Mr Eric Sanderson, its actng chairman, was a "breakdown in dons between personalities". Mr

Hamish Leslie Melville, previously chairman of Capel Cure Myers Capital Management, was brought in during 1992 by Bank of Scotland which owns 50.5 per cent of Dunedin. He improved Dunedin's investment performance and boosted its profits, but his commanding style grated against some of

his more reflective staff. Discontent mounted after the departure of Mr Gordon Anderson, the investment director. In October Mr Doug Waggoner, the American who ran the highly successful Chicago office, resigned, followed swiftly by two senior fund managers in Edin-burgh. Bank of Scotland decided that to stop the rot Mr Leslie Melville and

Mr Alan Kemp, his deputy, should go. But their resignations did not persuade the fund managers to change their minds; six more decided to go. It emerged that the defectors and Mr Anderson were creating a new Edinburgh-based business, Castle-Rock, since changed to CastleInternational, with the backing of PNC Bank of the US. A spur to their departure was that, unlike at other fund management companies, they could not share fully in Dunedin's success: Bank of Scotland only recently accepted the need for an incentive scheme which would have given executives shares in Dunedin.

Meanwhile, of Dunedin's total funds of nearly £6bn, the £2bn of US-owned pension funds began disappearing as US trustees took fright at management instability. Early this year, Bank of Scotland and the four Dunedin-managed trusts decided to shelve plans to find a new chief executive for Dunedin and put the business up for sale. The sale attracted interest from US-based organisations such as United Asset Management (which owns Murray Johnstone in Glasgow), from London and from mainland Europe. But the final bidders were the two quoted Scottish investment managers, Edinburgh and Ivory & Sime. Remarkably, Edinburgh bid about £20m more than Ivory & Sime. Taking into account Dunedin's £6m cash, the effective cost is £77.3m or 1.73 per cent of Dunedin's £4.8bn assets. Last week Edinburgh raised £75m through

a placing and open offer to pay for it. In the Scottish fund management community where small managers proliferate the merger creates a relatively large company, though its com-bined £8.2bn is dwarfed by the large fund managers in London.

Edinburgh says the merger will be earnings enhancing because of the savings to be achieved by integration. For Bank of Scotland there will be a

capital gain of £34m and the satisfaction that, although there may be some job losses, the business will stay in Scotland. The immediate question is whether the combined group can retain any of

Dunedin's US operation. Its North American pension funds had halved and the management contracts lapse with the change of ownership, mean-ing that Edinburgh must compete for them. Mr Michael Balfour, Edinburgh's joint managing director, says the company priced its bid for Dun-edin on the assumption that the north American funds were all lost.

Senior executives from both Dunedin and Edinburgh are now in the US to convince US pension fund trustees that the days of instability are over and that the two companies can harmonise their different fund man-

claims

#### TECHNOLOGY

### Shorter route to making **PVC**

urope's largest PVC pro-ducer, EVC, has discov-ered a chemical reaction that could transform its industry by leapfrogging two stages in the production of the chlorine-based plastic.
The chlorine in PVC sets it

apart from other plastics by providing a highly reactive bonding point for other chemicals. With different additives, it can be made strong, flexible, or even flame-resistant.

But getting the chlorine into the plastic in the first place is a complex process, requiring five separate chemical reactions.

Oil or liquid natural gas is broken down into ethylene. This is then combined with chlorine, before being heated to 430°C to throw off excess hydrogen chloride in a reaction with oxygen. The product is vinyl chloride monomer (VCM), which is processed directly into PVC.

Industrial chemists have long been teasing away at the possibility of converting ethane - a component of natural gas -straight into VCM. The obstacle has been the high temperature needed to get ethane to react with other chemicals.

The EVC breakthrough, discovered at a laboratory in Runcorn on Merseyside, is a non-corrosive catalyst that provokes a reaction at lower temperature. This produces VCM at 90 per

cent purity.
It works with different forms of chlorine, making it possible to use recycled chlorine left over

And the cost implications are sweet. There is less processing, minimal waste, and as a raw material ethane costs around £65 for a tonne equivalent, compared with £350 for ethylene. In addition, its supply is plentiful oil producers currently burn much of it off as waste.

EVC has run the reaction in a small reactor, and applied for a patent. Its next step will be to set up a pilot plant.

Jenny Luesby

boy guides his electric wheelchair along a pavement. As he approaches a set of traffic lights, he loses control and the wheelchair runs into the road just as a car approaches. But there is no damage and the boy is safe, because this is

no ordinary street. The boy is using a technology that could play an important role in the medical world as a tool for training, clinical assessment and stress control: virtual reality, which uses three-dimensional graphics to create worlds which subjects can explore.

Some VR systems involve the user wearing a headset with built-in stereo video screens; others use a desktop computer monitor and some form of manual control, such as a mouse, keyboard or joystick.

Virtual reality has created much interest in the games industry. where it could be used to produce a new generation of video games. But medical workers also see potential

in the technology.

"VR is a powerful training tool for everyone. The idea that you can simulate a situation and practise it before you experience it, is wonderful," says Harry Murphy, director of Centre on Disabilities at California State University, Northridge.

The US Department for Education has provided more than \$600,000 (£400,000) of funding to the Oregon Research Institute (ORI) for VR research. One project is designed to help children use a motorised wheelchair. "We see basically two types of children: those who have a wheelchair and need to develop their skills, and those without a wheelchair," says Dean Inman, a research scientist at ORL

The latter group, Inman adds, includes children who need to achieve a basic level of competence before an insurance company will pay for the cost of an electric wheelchair, which is around \$6,000-

The system used at ORI places a wheelchair on a pair of rollers, which allow the back wheels to rotate while holding the wheelchair in place. The child wears a headset, which includes a pair of headphones.

The rollers give the impression of movement and their surface is irregular, so that the chair vibrates as it would on a sidewalk. If the child runs the wheelchair into an obstacle, they feel a bump. The headphones provide the sound of the wheelchair in motion.

The system is controlled by a joystick, and a barcode reader on the rollers provides a computer with data on how the child is performing. The age of the children who have used the wheelchair system ranges from three to 16.

Inman says the system uses offthe-shelf technology and ordinary



## Seeing is relieving

The practical role of virtual reality in medicine has resulted in gain without pain, writes George Cole

computers. "It would have been easy to develop a state-of-the-art system that worked well but was too expensive for schools or hospitals. Our system costs around \$13,000 and the price is falling. The hardest part was creating the virtual worlds, which took around a

The wheelchair system presents the subject with a series of virtual worlds, ranging from a vast area with no obstacles, to a high street pedestrian crossing. There are plans to develop a system in the future that will allow children to explore a town centre. "VR has given us a

safe environment to work in. It's a highly motivating system and the kids try very hard. We often have to prise them out of the chair." says The ORI is also developing a VR

disabilities to carry out science At the psychology department at the University of Leicester, children with physical disabilities are using

system that will allow children with

a desktop VR system to develop spatial awareness. The child is presented with a 3D

graphical display of the department's rooms and corridors on a desktop computer and the exercise takes the form of the game.

The child wanders around the virtual world looking for fire alarm boxes and fire coses, which can be activated by pressing a mouse but-

"When we tested the children, we found that they had learned about the spatial layout of the department. We also plan to use the system inside a school," says Nigel Foreman, a member of the psychology department.

The psychology department of the University of East London is investigating the use of VR for the training and assessment of people who have suffered traumatic brain injury, for example, from a car accident, sports injury or assault.

"A big problem with neuro-psy chology assessments is that they tend to be artificial," says David Rose, head of the psychology

You can use a paper and pencil exercise to test someone's memory. but it doesn't tell you how they would cope if you sent them shopping at a supermarket." Rose adds that when people suffer

from severe nead injuries there is the risk that they will withdraw from interaction with their environment. Virtual reality could motivate them to respond to their surround-

ings. VR systems, he says, can be cost-effective when compared with conventional training systems. "Research suggests that very little time is actually spent on renabilita-

tion during a training session." East London University has carried out pilot tests using normal subjects on a desiston VR system. The next stage of the project will test brain-damaged patients, and also involves hospitals in Edinburgh and east London.

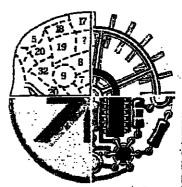
Meanwhile, the Virtual i-O company in Seattle has developed i-glasses, a lightweight headset cost-ing around £600, which presents users with 3D images. One application of i-glasses is to reduce the stress levels of dental patients. The patient wears the glasses to watch a film or music video whilst undergoing dental treatment.

Several dental practices in the UK are currently using liglasses, and Virtual i-O expects the number to reach 1.500 within the next 12 months.

Some critics of the virtual reality system wonder whether skills acquired in a virtual world can be transferred to the real world. Others question the safety of VR.

Rose has few such qualms. "The evidence from flight and driving simulators is that skills can be transferred and the risks in using VR are negligible when compared with drug treatment. There is nothing to iose and everything to gain with this technology, ne says.

#### Worth Watching · Vanessa Houlder



Digital watermark protects copyright

Scientists at the NEC Research Institute in Princeton believe they have developed "a fundamental enabling technology" for protecting the copyright of

images and music on the Internet. They have developed a secure method of producing a digital watermark, an invisible code that identifies the owner, which is permanently embedded in the multimedia data.

Attempts to remove the watermark would be virtually impossible without degrading the image quality. Moreover, counterfeiting would be almost impossible, says NEC, the

The digital watermark is designed to be used in conjunction with cryptography which limits access to encrypted data to legitimate users. NEC Research Institute: US, tel 609 5201555: fax 609 9512481.

#### Autoimmune update

Researchers investigating a mechanism used by the body to turn off inflammation believe it could open up new avenues of research into treatments for autoimmune diseases, such as multiple scierosis.

An international team. including scientists from the Weizmann Institute of Science and Stanford University Medical Centre, has shown that it may be possible to turn off the mechanism that initially triggers the autoimmune response without affecting the entire immune

The scientists used a protein fragment called the p87-99 analogue to affect cells that play an important part in the initial stages of autoimmune disease. Using the protein fragment, they were able to reverse the paralysis produced in laboratory mice that

had an autoimmune disease analogous to human multiple

sclerosis. Weizmann Institute: Israel, tel 9728343852: faz 9728344104.

#### Mighty magnetic microscope:

Dutch researchers have designed a magnetic microscope that can reveal the arrangement of spinning atoms, and so give new insights into the magnetic

properties of materials. The microscope, developed at the University of Nijmegen, uses : scanning technique in which a sharp needle moves back and forth across the specimen being

It uses a needle made of light-sensitive material which generates an electric current as it absorbs light. The magnetism of the material can be measured using polarised light, since the polarisation - or direction of rotation of the light – is linked to the direction of rotation of the

The researchers, who were financed by the NWO Foundation for Fundamental Research on Matter, have resolved magnetic details down to 0.2 microns (thousandths of a millimetre). They expect to achieve magnification up to 10 times greater in the near

NWO: The Netherlands, tel 703440713; fox 703850971.

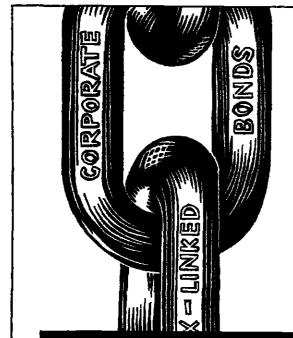
#### Cooler combustion for fuel savings

A device that lowers the temperature of combustion can substantially cut vehicle exhaust emissions and improve fuel efficiency by at least 5 per cent, according to Ethan Adams, its Leicestershire-based developer.

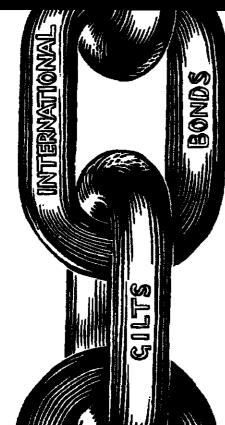
The device, which can be fitted on any petrol or diesel engine, uses exhaust heat to produce steam from a water tank. The steam is drawn into the combustion chamber, where it lowers the temperature and improves the efficiency with which the fuel burns.

The technology, which is being tested on bus fleets, was developed for six years in conjunction with the department of fuel and energy at Leeds University. Ethan Adoms: UK, tel (0)1530

830860; fax (0)1530 830868.



### Our strength is in bonds.



Security and strength are firmly linked with fixed interest investments. That's why at AMP Asset Management we believe bonds should form a solid part of the investment mix for maturing pension funds.

The strength of our connection with the institutional markets means we can provide the investor with all the resources needed for the management of a UK or International bond portfolio.

AMP Asset Management is an independent fund manager with assets under management in excess of £20 billion including around £4 billion in fixed interest investments, making us one of the leading fixed interest managers in the UK.

For more information, contact Roger Hunt, Director of Marketing, John Nestor, Business Development Director or Maurice Tilley, Local Government Consultant to AMP Asset Management.



rigate, London EC2R 6PA, Tel: 0171 477 5555. Faz: 0171 477 5690.

### **GUESS WHAT 300,000 INFLUENTIAL RUSSIANS GET UP TO EVERY FRIDAY.**

They bury themselves in the Classified Section of their Financial Izvestia.

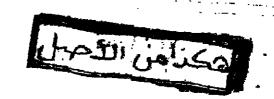
As well as all the national and international news and the informed comment they find in Tuesday's and Thursday's Financial Izvestia, Friday's pink pages have an added attraction.

They hunt through the Appointments and Real Estate, weigh up Business Opportunities and Franchises, check out Travel and Tourism offers and what's coming up in Conferences and Exhibitions, Education and Executive Courses.

They are business minded people, so where better to talk to them about your business than in Financial Izvestia - their authoritative, Russian language business newspaper.

For more information about advertising in the Classified Section, call Universal Media Ltd. on (+44) 0171 935 2369 or fax (+44) 0171 935 1929.









### **FINANCIAL TIMES COMPANIES & MARKETS**

International Property & Plant Consultants 0171 405 8411

**©THE FINANCIAL TIMES LIMITED 1996** 

#### IN BRIEF **NASD fines US** firm record \$10m

The US's National Association of Securities Dealers has imposed a \$10m fine, its largest ever, on Hib-bard Brown, and expelled the New York securities firm from the association for "defrauding retail customers". Sanctions have also been taken against Mr Richard Brown, president of the firm, and Mr DeJuan Stroud, the compliance officer. Page 24

Nikkel's decline extends to sixth day

y magnetic scope

er combustion

್ಯಾವಿತ

7.7000

- 1:20

1 . A. 1

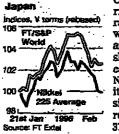
1716 3646

. . . . . . . . . . . .

USSIANS

7. 23

uel savings



Concerns about a possible rise in long-term interest rates and the continuing weakness of the dollar against the yen depressed share prices for the sixth consecutive trading day. The Nikkei average, registering its longest losing streak since the market began to recover in July 1995, shed

31,29 to 20,340,94. Investors were discouraged by the failure of the dollar to rise significantly against the yen by mid-afternoon, in spite of reports of intervention by the Bank of Japan. Back Page

Bayernwerk lifts Viag result to DM2.1bn Viag, the German energy and industrial group, reported operating profit for 1995 of DM2.1bn, in line with forecasts, and said it would increase its dividend by DM2 to DM12. Two-thirds of the rise from DM850m in 1994, was due to the first-time full consolidation of the Bayernwerk utility.

Statoil shows slight decline from record Statoil reported net profits of NKr5.3bn (\$830m) for 1995, a slight decline from a record NKr5.4bn a year earlier. The result was restrained by lower oil prices, reduced production, and "extremely poor" refining margins, the Norwegian state oil company

Den Danske Bank jumps on securities gain Den Danske Bank, Denmark's largest bank, announced a sharp increase in net profits to DKr3.63bn (\$645.4m) from DKr818m in 1994, largely attributed to gains on its securities portfolio and reduced loss provisions. Page 27

Domestic side drives 15% rise at Qantas Higher earnings from domestic operations and falling interest charges propelled Qantas, the recentlyprivatised Australian airline, to profits after tax of A\$148.3m (US\$112m) - a 15.2 per cent rise - for the half-year to December 31. Page 28

Hanson loses another senior figure Hanson, the UK industrial conglomerate which last month revealed plans to split into four, has suffered its second high-level departure since the demerger announcement with the decision of Mr David Snowdon, who heads the ARC aggregates subsidiary, to leave. He follows Mr Ron Fulford, who resigned as chairman of the Imperial Tobacco subsidiary.

30 Kodak

1 Leighton Holdings

moanie	e in	this	issn	8

Admiral

, pr pod 11100-to 10	-		
Alitelia	2		
Aracruz Celutose	24		2
Bangkok Bank	28	Nova Corp	
Bankers Trust Aust.	28	Owens-Coming	
Bangus Indosusz	26	Pharmacia & Upjohn	
Bremer Vulkan	3	Pilva	
British Gas	22, 23	Cantas	
British Rail		Lemited it begins	
Cariton Comms	30	Hautack	
Cemaud Metalbox	24	LIGHTIK	
Cookson	30	LACK UPPARE	
Crown Cork Seal	24		
Den Danske Bank	27	Royal Insurance Saniam	
Ethington Linen		A	
Plat	26	A	
Fone	30	Stena Line	
Forum .		Streamline	
Fuji	4	Thomson	
GEC	1	Thorn EMI	
Henkei	· 26	Unisys	
Hewlett-Packard	24	United News & Media	
Hibbard Brown	24		
Honda	28	Viag	
ICI ·	23	Vitro	
Impreglia	26	Volvo	
Johnson -		Wickes	
Johnson Matthey	30	Zastava	
•			

Market Statistics

Amusi reports service	34,35	FT-SE ACTUARIES INDICES	
Benchmark Govt bonds	32	Foreign exchange	
Bond futures and options	32	Gills prices	
Bond prices end yields	32	London share service	:
Commodities prices	31	Managed funds service	:
Commodities prices indes ennounced, UK	29	Money markets	
AS CUITERCY TRIES	- 33	New inti bond Issues	
izobona prices	32	New York share service	-
fixed interest indices	32	Recent issues, UK	
FT/S&P-A World Indices	- 42	Short-term int rates	
T Gold Mines index	36	US Interest rates	
T/ISMA inti band svc	32	World Stock Markets	

Chief p	rice	2	han	ges yest	erda	Ŋ	
PRANKFURT	(DM)			PARIS (FFr)			
Rises.	•			Piecs.			
Attanta	<b>976</b>	+		Air Ligaide	910	•	72
karstadt	576	+	12	BIC	575	+	10
Palls:				Legrand	901	+	16
Barliner Krit	411	-	7	St Louis	1495	+	51
DLVY	129	_	58	Page			
Develoche Bah	91.8	-	19.4	imetal	693	-	11
Zanders Fein	137	-	7.2	Words Cla	269	-	14
MEN YORK (	4			TOKYO (Yea)			
Maga				Rices			
Challes Estato .	7314		34	Hitaciyi Koki	855	+	15
Neti Deta	294		37	Mazeta Motor	425	+	16
Tilliany & Co	54%	4	315	Tologe Cer	719	+	29
Palls				Falls			
Barry RG	. 14%	~	17	Caleonic	798	-	17
Sarries Med	15%		134	Casio Computer	997	-	43
Uta Transnet	1514	~	144	Missiala (M	823	-	22
LOMBON Per	(Cp)			HOMG KONG	piks;		
Plane.				Pises			
Cortics	165	+	18	Hop Hing His	1.43		0.15
LBMS	163	+	20	Rhine Hidgs	24	+	0.15
. Pegend, Innes	884	+	44	YGM Trading	5.8	•	0.35
SEPRESCAPE VR	653	+	43	Falls			
- Palla			•	Citic Pacific	30.7	-	1.8
144	419	_	17	HACE MAD	8.7	-	0.65
Stoles	255	~	25	New Wild Irens	16.45	-	7.1
TORONTO ICS	<b>5</b>			BANGKOK (B	44		
	•			Rises			
Parlet Fin	720	+	8	Thai but Gas	69.5	+	4.5
MRS Rec	19%		41/4	They from Wik	83.0	+	7.5
Strategy Courses	4314		5	Rajadamol Hd	17.5	+	1.25
Police Comm	40.5	•	-	Palls			
Mariani Comm	8	_	235	Huga Tibasi Malan	75.5	-	5,5
Hoperate Co.		_	24	See Thei Fift	155.0	-	18.0

### Friday February 23 1996

Mannesmann, the leading German engineering and telecommunications group, yesterday reported a 50 per cent rise in 1995 operating profits to DM900m (\$604m). But analysts said the improved figures were at the bottom end of expectations and suggested the group would find it more difficult in a slower moving economy this year.

Several analysts said they were surprised that new orders had risen just 4 per cent to DM34.9bn.

"Clearly the first nine months of last year were good for Mannesmann, but things seem to have tailed off considerably in the last quarter and that could make it more difficult for the group this year," an

Operating profits rise 50% to DM900m but analysts see possible difficulties this year

Mannesmann at low end of forecasts

Mannesmann shares fell slightly following the release of preliminary figures, one of only a few shares to slide yesterday in Frankfurt, closing at DM500.50, down DM2.35 on the day. Final figures are expected in April.

The group also said it had taken its loss-making household goods business. which had sales of about DM1.3bn last year, out of the trading division and put it under the control of the holding company. This was a first step towards a possible disposal, analysts said. However, the company said it was too early to suggest that the unit would be sold.

All of the group's four operating divi-sions reported profits but the bulk of the improved results came from the telecoms division - which doubled its unspecified profits - and the plant and engineering division, Mannesmann's largest unit with turnover of DM14bn. The management board said it would raise the dividend by

DM2 to DM8. The Düsseldorf-based group restructured last year, and sold its Hartmann & Braun electronics division.

The group said that new orders had risen 5 per cent, adjusted for disposals and

Sales last year rose 6 per cent to DM32.2bn, buoyed by increases at the telecoms, plant and engineering and automotive components divisions.

The improved profits in the engineering and plant division were helped mainly by Rexroth, the hydraulics group, which saw sales rise 15 per cent to DM3.8bn.

Profits at the automotive components

division, which is made up of VDO and Fichtel & Sachs, were roughly as high as they had been in 1994 despite "continuing pressure on prices", the company said. The group said it had plans for satellite developing. In the spring it would begin a

guidance systems for cars, which it was one-year pilot project in the Rhine/Ruhr region involving about 1,000 cars, the group said. Lex, Page 22

David Buchan on the French government's decision to sell Thomson as a single unit

### A sale of two halves in one

French government has so far attached to the privatisation of the Thomson group by the end of this year is that it wants to sell it off as one unit.

So the two halves of the group Thomson-CSF, the professional and defence electronics company in which the state-owned Thomson SA holding company has a 58 per cent stake, and Thomson Multimedia, the consumer electronics company which Thomson SA owns 100 per cent - will go to auction as a job lot. The government has not yet decided between a public flotation and a straight sale to another company.

The government's motive is obvious. It wants to use Thomson-CSF's basic profitability to carry the sale of Thomson Multimedia which, struggling under heavy debts is finding it impossible to turn an operating profit into an overall financial one. The two halves of the group are therefore locked together, at least for the duration of the privatisation. Much of Thomson's recent his-

tionship between its two parts moving apart and then back together. Inevitably, much of this has to do with the dominant figure of Mr Alain Gomez, who until his resignation was announced by the government on Wednesday was the longest serving head of a French state company. Mr Gomez was brought in by the Socialists to supervise Thomson's nationalisation in 1982. Far from falling at the first change of government, he survived seven governments and had his term renewed a record four times.

A former army parachutist, Mr Gomez always seemed to favour the military wing of his empire. He was the president of Thomson-CSF as well as of the Thomson SA holding company. Thomson Multimedia, despite its state

The only condition that the ownership tie, remained under a separate presidency.

Gradually despairing of the heavy losses chalked up by Multimedia, Mr Gomez acquiesced in then Prime Minister Edith Cresson's scheme in 1992 to slice off Thomson's consumer electronics and pair it with the French atomic energy commission's industrial division, CEA industries. That never got off the drawing board, though it did indirectly lead the French government to use CEA Industries to recapitalise SGS-Thomson, the Franco-Italian chip-making company, which now turns a profit and in which

Thomson-CSF holds 20 per cent. However, since then, as Multimedia has clawed its way back into operating profit, Mr Gomez has seemed more favourable to keeping Multimedia within the Thomson fold. Mr Marcel Roulet, the new

Thomson president charged with privatising the group, comes from the neutral background of France Télécom, which he tory is the accordion-like rela- headed until last year. He may be more open to the argument that synergy exists between the group's constituent parts. But in truth, these remain limited to, for example, civil uses of plasma screen displays used in military aircraft, digital TV technology and a common laboratory in Rennes, which exploits Thom-son-CSF military advances mainly to serve Multimedia's research needs. Apart from this. Mr Alain Prestat who took over Thomson Multimedia in 1992 and who is expected to stay on, has operated more or less on his own, while benefiting from group help on substantial acquisitions.

The purchase in 1988 of RCA and General Electric's television operations has helped make Thomson Multimedia the market leader in the US, putting the



	:	•	
ffr m	THOMSON GROUP	THOMSON CSF	THOMSON MULTIMEDIA
Tumover	74,421	36,388	38,146
Operating profit	2,636	2,173	604
Net profit	-2,163	<del>-96</del> 2	-596
Capital	520	13,256	1,143
Net debt	20,276	124	12,113
	Largely	due to holding in	Crédit Lyonnais

biggest TV maker. Privatising it therefore has political logic. The sale of Thomson-CSF has

more financial logic to it. In his determined way, Mr Gomez has bucked the trend of declining defence orders by "buying turnover" worth FFr15bn a year over the past five years, picking pieces of Philips and Ferranti and diversifving more in civil business (now one-third of turnover) like air traffic control and simulators. Mr Gomez's penchant for buying defence companies in an era

of declining military orders led one analyst to liken him memora bly to "a penguin on an iceberg floating towards the equator who keeps adding ice cubes to stay

made a lot of money on Saudi Arabian defence contracts in the 1980s, has done all this without piling up debts. The fact that it plunged into the red in 1993-94 was due to its ill-advised decision in 1989 to take 18.9 per cent in Crédit Lyonnais. But thanks to the government rescue of that bank, it and Crédit Lyonnais are back in the black.

Expansionist to the end, Mr Gomez was plotting a big tie-up with GEC of the UK, but the government effectively dismissed him for cutting across its goal of encouraging French defence companies to regroup among them-

selves before forging new European ones. Among the French groups likely to be interested in Thomson's privatisation, Alcatel may be too preoccupied by its own problems to play much of a part,

while Dassault Electronique could be destined to join Dassault Aviation in marriage to Aériospatiale. But Mr Gomez's departure will only whet the appetite of Mr Jean-Luc Lagardère to get at least a piece of Thomson for his Matra Defence division. Thomson-CSF's 60 per cent share of the French defence electronics market is tempting bait.

### **British Gas** may face three MMC referrals

British Gas could be involved in as many as three Monopolies and Mergers Commission inquiries in the run-up to its proposed demerger next year.

The company said yesterday it might turn to the MMC, an antitrust investigative body, to settle its dispute with North Sea gas producers over £40bn of take-or-

pay gas contracts.

Mr Richard Giordano, British Gas' chairman, said the take-orpay issue is a continuing drag on the performance of the company, which yesterday reported a "disappointing" fall in historical cost profits for 1995 to £903m, against £927m in 1994.

Two other MMC references could be made in connection with price reviews being undertaken by Ofgas, the industry regulator, on the company's remaining monopolies in gas transportation and supply to households.

The company wants producers to renegotiate the take-or-pay contracts, which commit it to buying gas it no longer needs at prices that are more than twice as high as those quoted on the informal spot market for gas.

Mr Giordano said the company is prepared to seek solutions further afield. Some British Gas executives yesterday speculated that the issue might eventually be heard by the European Court.

The company said the take-orpay contracts are a big factor behind yesterday's warning that it stands to lose £400m this year in the industrial and commercial gas markets open to competition as a result of the current gas surplus depressing prices. It made a £150m profit in the market as late as 1994.

Mr Giordano said a possible referral to the MMC or to the Office of Fair Trading would be based on competitive issues. He claimed that the producers had formed "an accidental contract cartel" that was restricting com-

petition in gas trading. Two weeks ago British Gas announced a demerger motivated by its desire to protect TransCo, its profitable pipeline operation, from the liabilities associated with the contracts. Mr Giordano said the demerger, planned for spring 1997, may be brought forward to the end of this year. He said recent visits to big

institutional investors confirmed shareholder support for the scheme. "The fundamental benefits of the demerger are understood," he said. Lex, Page 22

### Cost of restructuring holds back Pharmacia & Upjohn

By Hugh Carnegy in Stockholm

Pharmacia & Upjohn, the newly-merged Swedish-American drugs group, said yesterday merger and restructuring costs had pushed down net profits from \$833m in 1994 to \$739m last year. However, underlying earnings per share were ahead 8 per

Reporting combined figures for the two companies, which joined in November, Pharmacia & Upjohn said net profits before restructuring and merger costs rose from \$847m last time to \$924m. Earnings per share rose to \$1.50 from \$1.66. After restructuring and merger costs, earnings per share dipped from \$1.63 to \$1.43.

In Stockholm, shares in Pharm-

acia & Upjohn, which had risen sharply since the merger, fell SKr5.00 to close at SKr287.50.

The new group, one of the world's top 10 pharmaceutical companies by sales, said the cost of joining the two units was likely to exceed predictions at the time of the merger by 10-20 per cent. Costs of reducing the combined workforce from 34,000 to 30,000 were higher than expected. Mr Bob Salisbury, chief finan-cial officer, insisted that overall the merger was proceeding as planned. 'It is right on track," he

said. "Everything we have seen to date shows we are going to achieve exactly what we said we would at the time of the merger. Mr John Zabriskie, chief executive, added: "We expect to realise

a year by the end of 1998, 85 per cent of which are expected to have a full-year effect in 1997." The group has established its world headquarters in Windsor, west of London. Meanwhile, group sales for the

company's diverse range of prod-ucts, which include infectious disease, metabolic disease, oncology and ophthalmology treatments, rose 3.6 per cent, from \$6.7bn to \$6.9bn. Growth was below industry

average levels and Mr Salisbury acknowledged that, for now, performance enhancement would come from increased efficiencies. He said in 1996 sales would still be affected by patent expiries on some of the group's drugs. But after 1996 it would start seeing

### ICI considers share buy-back

By Jenny Luesby in London

Imperial Chemical Industries yesterday said it was considering buying back some of its shares, as it unveiled an 85 per cent increase in pre-tax profits last year, to £951m (\$1.4bn).

The group's gearing had fallen to 2.2 per cent at year-end, leav-ing it with an under-utilised balance sheet, said Mr Alan Spall, finance director. "This is not in line with good

management policy and you can expect this to change," he said. The prospect of a buy-back, and the group's resilience during a difficult fourth quarter for the chemicals industry lifted the

shares by 25p, to close at 857p.
Prices and demand had fallen
off, the group said, but margins
had not, and while fourth-quarter profits of £198m were below

"more robust than historically" in the face of the adverse impact of the cycle, said Mr Charles Miller Smith, chief executive. This had been helped by the group's "value gap" programme. This was on target to bring gains of £400m a year by 1997, through

The group's shift away from

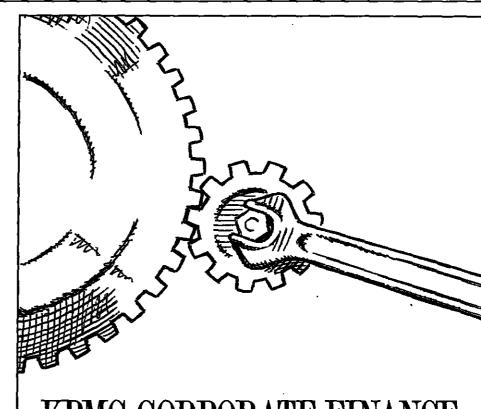
third-quarter levels, they were up 30 per cent on a year This demonstrated ICI was

a halving of fixed costs, and a 40 per cent increase in gross margins, he said.

Europe had also made it more resilient, with its Asian business proving increasingly profitable.
"By 2005, Asia and America will account for 60 per cent of group sales, from 40 per cent today: and most of that growth will be in Asia," said Sir Ronald Hampel, chairman.

The group was considering a share buy-back, it said, even though, with its financial base in the UK, there were tax disincentives. Another alternative would be acquisitions.

The company would be happy to lift gearing to around 25 per cent, which would give it £2bn to £3bn of fire-power, said Mr Spall. Each 10 per cent of gearing is equivalent to about £500m.



### KPMG CORPORATE FINANCE. THE SKILL TO ENGINEER YOUR SUCCESS.

Sound advice on a deal is no less than you would expect. In originating and structuring Rubicon Group plc's £94m reverse takeover of Calder, KPMG Corporate Finance went even further. We examined the strategic

issues faced by the two businesses, and

beloed to plan a transaction which utilised the skills of both teams. Proving once more, that KPMG Corporate Finance means business,

**KPMG** means business

### Nasdaq body fines Hibbard Brown \$10m

The National Association of shares to investors at more Securities Dealers has imposed a \$10m fine, its largest ever, on Hibbard Brown, and expelled the New York securities firm from the association for "defrauding retail customers". Sanctions have also been taken against Mr Richard Brown, president of the firm, and Mr DeJuan Stroud, the compliance

The case related to dealings in shares of two companies, First National Realty Associ-

in 1990. Hibbard Brown sold than double the prevailing market price, in almost 10,000 transactions.

The crack-down comes at a sensitive time for the NASD and its Nasdaq stock market, amid allegations that its market makers have colluded to: worsen prices made to investors. The Justice Departmentand the Securities and Exchange Commission have been investigating the allegations since autumn 1994.

A lawyer for the NASD said the size of the fine was unrelated to the authorities investigations, and that Hibbard this fine increases the portion Brown was not being made a

Investors will only benefit indirectly from the fine, since a petition to put Hibbard Brown into Chapter 11 bankruptcy associating with any NASD was served in October 1994.

"This enforcement action by the NASD is a victory for every investor who was defrauded by

Hibbard Brown. Although the firm is now under the protection of the bankruptcy court, of the banksuptcy proceeds that will be used to pay investors."

Mr Brown has been fined \$300,000, censured, barred from \_ member or from owning a Mr John Pinto, executive more than 5 per cent interest vice president in charge of reg. In any Nasdaq company, or ulation at the NASD, said: serving as an officer or director serving as an officer or director of a Nasdaq company. Mr Stroud has been fined \$25,000, censured and barred from asso-

ciation with any member in principal capacity for a year. The firm and Mr Brown. admitted selling shares in FNRA to customers at prices between double and 145 per cent higher than the market price, and of shares in Linkon at 140 per cent above the market price. Customers were told

that the prices were "at the market" even though the firm controlled the market for both stocks. The firm also failed to tell the SEC that it owned more than 10 per cent of FNRA's equity.

### Price rises behind surge at Brazilian pulp maker

By Angus Foster in São Paulo

Aracruz Celulose, Brazilian eucalyptus pulp maker, has announced an almost five-fold increase in profits for last year, helped by a jump in international pulp prices and a sharp improve-

ment in financial income. Net income at the company, one of Brazil's biggest exporters, increased to US\$386.1m in the year to December 31, compared with \$67.2m in 1994. The performance marked a cyclical turnround since 1993, when Aracruz announced a net loss. However, last year's figures were below some analysts' expectations.

Mr Luiz Kaufmann, chief executive, said last year was the "best single year performance" in the company's history. He added that while pulp sales volumes and prices weakened at the year-end due to destocking, the outlook remained favourable: "We believe a balanced supply and demand position can be achieved later in 1996 once the current destocking phase draws to a close.

Average price increases of 63 per cent helped operating revenues increase 52 per cent to \$767.3m, despite a small fall in sales volume. Aracruz produced just over 1m tons of bleached eucalyptus pulp and sales totalled 983,000 tons, a drop of 8 per cent.

Operating income more than doubled to \$348.9m after operating costs increased 6 per cent, partly due to wage pressure in Brazil.

The group enjoyed a big turnround in financial income, which produced gains of \$68.1m, mainly from arbitraging between Brazilian and international interest rates, compared with a loss in 1994 of \$92.8m. Earnings per share were

0.3584 cents. Aracruz, which is listed on the New York Stock Exchange and releases results under US GAAP, also announced that under Brazilian accounting rules its net income reached R8326.4m (US\$332m), compared with R\$304m in 1994.

AMERICAS NEWS DIGEST

### Hewlett-Packard buys SecureWare

Hewlett-Packard has acquired SecureWare, a leading developer of software which enables secure banking on the Internet. The move follows technical alliances between Oracle and Verifone, and Netscape and Verifone, also aimed at creating secure transaction systems for the global public. network. To date, security concerns have limited the use of the Internet for commercial transactions and leading software and computer companies are racing to create security

SecureWare, a small Atlanta-based company, has developed some of the world's most secure computer systems, including those used in the Global Decision Support System for the US Air Force Mobility Command. Last year the group developed software for the first bank to conduct transactions on the Internet. The standard methods of protecting corporate networks and databases from computer hackers are not sufficient to ensure the security of banking and transaction records, Hewlett-Packard said. Firewalls - software barriers designed to prevent unauthorised entry into a computer

system - have been breached on several occasions. The Hewlett-Packard approach involves elaborate defences built into the core of the computer's operating system. These 'trusted operating systems" are used in military computers and eliminate the possibility of any single computer user taking control of the computer in the guise of an

Louise Kehoe, San Francisco

#### Flat sales keep Vitro in red

Stagnant sales and a foreign exchange loss of 660m pesos (\$87.6m) kept Vitro, Mexico's dominant glass manufacturer, in the red, with a fourth-quarter loss of 474.5m pesos, compared with a 2.1bn peso loss a year earlier. Sales for the quarter fell 2 per cent to 5.3bn pesos, although operating income of 476m pesos compared well with the 18m pesos for the fourth quarter of 1994. For 1995, sales were 21.9bn pesos, down 1.2 per cent., while operating income rose 56 per cent to 2.7bn pesos. Net profit for 1995 was 835.6m pesos, after a 1994 loss of 1.67bn pesos. Exports increased 17.5 per cent to \$524m, and 66 per cent of total sales came from outside Mexico. Vitro has operations in six countries, but its biggest foreign subsidiary, Anchor Glass Container, which announced a net loss of \$66m for 1995 on sales of \$956,639, has been a drain on resources. Daniel Dombey, Mexico City

#### Crown Cork Seal unit declines

CarnaudMetalbox, the French-based packaging group acquired at the end of last year by Crown Cork Seal of the US yesterday reported net income down 15 per cent to FF7805m (\$160.9m) for 1995. Mr Tommy Karlsson, chairman, said the lower profits reflected an inability to pass on raw material costs in its prices; start-up costs in Asia; and adverse currency movements. Turnover dropped 1 per cent to FFr24.6bn, and operating profit fell 20 per cent to FFr1.8bn. Net financial charges rose from FFr508m to FFr558m, and there were reorganisation costs of FFr250m, after FFr288m a year earlier.

#### Chile investment for Nova Corp

Nova Corp of Canada, the mining group, is looking at a further US75m investment in its methanol plant on the Magellan Straits, near Punta Arenas. It is currently carrying out works to double the existing capacity of 800,000 tons, to reach 1,725,000 tons by the end of this year. The further expansion would make the Chilean plant the biggest in the world. at 2.700.000 tons. Imogen Mark, Santiago

### Shake-up for Sprint's cable TV joint venture

By Tony Jackson in New York

The \$4.2bn joint venture between Sprint, the US long-distance phone company. and three US cable TV companies is to be restructured as part of a change of strategy. The venture, to be named Sprint Spectrum, will be run

by a four-person partnership committee, and five regional headquarters will be set up across the US.

The changes reflect an apparent scaling down of the venture. The original plan was for the cable partners - Tele-Communications Inc, Cox and Comcast - to upgrade their cable links into 10m homes to accommodate wired telephony, which would then be offered to customers in bundled form along with wireless and

long-distance services. Instead, the cable partners have now opted to strike deals directly with Sprint in selected local markets. Though Spectrum will have the option to

a bundled service, it will not be operations, was appointed to directly involved in the negotiations.

As part of the changes, Mr Ronald LeMay, head of the venture, will return to Sprint as president and chief operat-ing officer. An outside candidate is being sought to replace him. Mr LeMay, formerly head offer local telephony as part of of Sprint's long-distance

run the venture last March. Sprint said yesterday that plans for Spectrum to offer wireless telephony were unchanged. The venture has already spent \$2.1bn for PCS wireless licences, and plans to spend another \$2.1bn on installing the network by the

## Owens-Corning arm reveals takeover recipe

Pilkington purchase has taught unit some important lessons, writes Clare Gascoigne

he Pink Panther is the one of the first sights to greet a visitor to Owens-Corning's insulation factory near Manchester in the UK. The character - used extensively in Owens-Corning's US marketing to promote its pinkcoloured building products. and in the UK its Supawrap loft insulation - stands guard over a notice giving the number of days since the last accident caused machine down-

Mr Warren Knowlton, president of the European building products operations, believes such direct, high-profile communication is an important element in the UK operation's 20 per cent sales growth since Owens-Corning spent £73m (\$113m) buying Pilkington's insulation business in June

The lessons learned were such that Mr Knowlton now gives talks to senior Owens-Corning management on the experience of an acquisition. A takeover, he says, is more about the aftermath than the deal itself. "You have to think about integration before closing the deal," he says, quoting research that found that between 80 per cent and 90 per cent of acquisitions by US com-

panies outside the US fail. The deal, he stresses, is only the tip of an iceberg - making it work is the important bit. And of all the elements of making it work, communicating core messages and strategies to the workforce was perhaps the most crucial.

Indeed, one of the goals Mr Knowlton set for the acquisition was that employees should know both what was going on and what was in it for them. He faced very worried employees in 1994: worried about an invasion of Americans, worried about the security of their jobs, and worried about their future.

People had an emotional reaction and there was a tendency to deny the evil day. Productivity drains away in this situation and people lose sight of the customer. You have to get people refocused on the customer.

He also faced a workforce used to being a non-core division, with a consequent lack of interest. Investment of about \$15m in the UK helped persuade people that Owens-Corning was serious, followed up with constant repetition of the message of individual responsibility. "I had to say: I cannot guarantee your jobs. Only you can do that." he says.

The introduction of gainsharing and pay for performance hammered home the same message. "People have to understand the drivers of the business and we learnt pretty quickly that if it affects their pay, people understand it," he

Making clear the link between factory line down-time and profitability brought the customer closer to the shop floor. "Customer satisfaction is measured by market share. You have to focus on repeat business," he says.

The other problem Mr Knowlton had to tackle was integrating the European division. Having lived in Belgium for some time he was not surprised by the lack of common European perspective, but he wanted to create a common set of values.

"There has to be a common set of expectations about how to behave so that, for example, everyone is trying to reduce cycle times," he says. "You have to speak a common

One of the lessons of the acquisition that he feels companies ignore at their peril is that of "soft" due diligence relating to employees' needs and expectations, and their emotional response to the

It is important, he believes for senior managers to be accessible - but not only during official office hours. Being seen in the social club, going to sporting events or dances are just as important; being around when people are at



Pink Panther: used extensively in the group's US marketing

their most relaxed can make a significant difference to the feel-good factor.

This announcement appears as a matter of record only.



#### PT THE UNIVENUS COMPANY

(A Subsidiary of Asia Pulp & Paper Co. Ltd., Singapore) Incorporated in the Republic of Indonesia

> US\$ 50,000,000 MULTI-TRANCHE FACILITY

> > Arranger ING BANK JAKARTA

Co-Arrangers **BANK BIRA** BANK BNP LIPPO INDONESIA PAN INDONESIA BANK

Lead Managers BANK PDFCI ING BANK JAKARTA BANK BIRA BNP LIPPO INDONESIA PAN INDONESIA BANK

Senior Managers BANK FINCONESIA BANK NUSA INTERNASIONAL

> Managers INTER-PACIFIC BANK MULTICOR BANK

Agent ING BANK JAKARTA

ING BANK

December 1995

AND BY AND IN

Current net income per share increases by 57%

(FF 20 per share)



New goals for the Group

## 1995: ELF is on good course

Principal results for the year ended December 31,1995 (In billions of french francs) (Unandited figures)	1995	1994
Current net income	20.0	12.7
(In french francs per share)		
Funds generated		
from operations	107.5	93.9
(In french francs per share)		
Sales	208.3	207.7
Operating income	15.5	1.1
Operating income excluding		
special items	15.5	11.1
Consolidated net income	5.0	
Net income excluding special item	s 5.3	3.3
Funds generated from operations	28.6	24.4
Investments		
(including Exploration)	26.0	28.0
Principal acquisitions	-	6,5
Debt ratio	38%	46%

Philippe Jaffré, Chairman and Chief Executive Officer of Elf Aquitaine

"The second half of this year has been

We will maintain our policy of rigorous asset management and cost cutting. Thanks to the efforts of our personnel, these policies have largely contributed to the improvement of our results, which I consider encouraging but still insufficient.

Health TOTAL

commented on these results:

characterized by the flagging of favorable trends for chemicals recorded at the beginning of the year. Crude oil prices have remained strongly volatile. Refining margins continued to deteriorate. These developments are not

Elf Aquitaine has the capacity and the will to increase its profitability by combining rigorous management and ambition in developing. The Group is on

Elf Aquitaine has found sound growth again around its four core activities. The work accomplished during the past two years has allowed us to set new goals for the Group by 1998: to find again, then maintain a return on equity of at least 10% and to increase the share of the consolidated net income (including minority interests) in funds generated from operations".

Results by sector Operating income encluding pecial items by sector (in billions of french francs) **Exploration and Production** 

Refining Marketing and Trading 5.0 1.8 2.5 2.0 15.5 11.1

Exploration and Production: the 8% increase in the average Brent oil price was more than counterbalanced by a 10% decrease in the average parity between the franc and the dollar. The improvement in the current operating income, therefore, results from the productivity efforts. The production of hydrocarbons increased by 8%. Hydrocarbon reserves were maintained in 1995.

■ Refining and marketing, international supply and trading: in spite of a 20% drop in the average margin in francs per ton, compared with 1994, the refining and marketing, international supply and trading sector was able to maintain its current operating income at equilibrium thanks to an energetic and continual policy to reduce its break-even point. The pressure of supermarket competition has remained strong in France and has significantly increased

Chemicals: the year 1995 proved to be favorable for the chemicals sector. Sales increased by 10% to french francs 55.6 billion on a comparable basis. A falling-off of sales was observed at the end of the year due mainly to the severe drop in plastics prices. The notable improvement in operating income is a result of the restructuring efforts which will have a recurring effect. It is equally due to the increase in the specialty activities and the very good upturn in the plastics markets at the beginning of the year.

■ Health: sales for the period increased by 1% on a comparable basis. The pharmaceuticals activities benefited from the strong increase in the major international products. The contribution of the Health Division to the Group's operating income results from the better average return on assets linked to restructuring and acquisitions made essentially in 1994.

Financing of operations: funds generated from operations progressed by 17% to french francs 28.6 billion. The debt ratio continues to decrease: from 46% at the end of 1994 to 38% at the end of 1995.

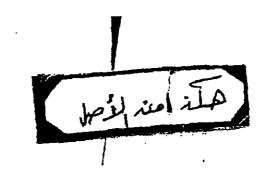
Dividend: The board of directors will propose a net dividend of french francs 13 per share at the Annual General Shareholders' Meeting to be held on June 5, 1996. The dividend will be paid in cash.

please contact

For additional information.

Jean-François Carminati

Tel.: 33 (1) 47 44 24 63



# In the fight against disease, this could be the most powerful weapon yet.



It's not magic. But it may yet work miracles.

This is the trademark of a completely different kind of pharmaceutical venture.

The recently-merged Pharmacia & Upjohn.

It's a partnership that has created a company of quite remarkable depth and scope: over 30,000 people working in 50 countries and serving 200 million people around the world.

And it's for those 200 million people that this announcement should come as very good news.

Because the merger will give two pools of specialised medical talent the opportunity to work together for the first time ever.

Resulting in real, tangible benefits in the fight

against cancer, AIDS, infectious diseases and many other medical conditions.

This merger is not simply a matter of shared resources, however.

It is also about shared ideals.

Our trademark stands as a symbol for humanity, hope and inspiration.

Values that we intend to apply to every single aspect of the way we do business.

You are surprised to hear such sentiments coming from a global pharmaceutical company?

This is not the last time we'll be surprising you.

You can be sure of that.



### Impregilo cuts loss to L15bn for year

Impregilo, the largest Italian construction company, returned to net profit in the second half of 1995 and expects a small surplus this year, despite poor prospects in the sector within Italy. The company, which relies on non-European countries for more than half its contracts, ended 1995 with a net loss of L15bn (\$953,000), against a L47bn deficit the previous year,

after making net profits of L17bn in the second half. Mr Franco Carraro, chairman, said Impregilo was selling its IPI real estate interests to concentrate on core activities. thereby reducing net debts from L910bn to L680bn. Impregilo forecasts turnover of L2,800bn in 1996, against L2,400 this year. John Simkins, Milan

#### Pliva plans global offering

Pliva, a Croatian pharmaceutical manufacturer, confirmed plans to sell about 30 per cent of its share capital in the first global equity offering by a Croatian company. Pliva hopes to raise about \$100m from the sale of shares held by its majority shareholder, the Croatian Privatisation Fund. The offering, which should come to market by the end of June, will be divided equally between international and domestic investors

After the sale, more than 50 per cent of Pliva's share capital will be held by private investors. The European Bank for Reconstruction and Development is converting credits into a 11 per cent stake in Pliva and its employees will own a stake of about 10 per cent. Applications will be made to list Pitva's shares and Global Depositary Receipts in London and for a Antonia Sharpe, London share listing in Zagreb.

#### Fiat silent on Garuzzo rumour

Fiat yesterday would neither confirm nor deny Mr Giorgio Garuzzo, the group's chief operating officer, would depart at the end of this month – a few days before Mr Gianni Agnelli is due to hand over Fiat's chairmanship to Mr Cesare Romiti.

Mr Garuzzo made clear to friends a month ago, as reported in the Financial Times, that he did not expect to survive as the group's chief operating officer after the assumption of the chairmanship by Mr Romiti, with whom Mr Garuzzo's working relationship has deteriorated sharply over the past two years. The COO's post will in any case disappear under a management restructuring which will effectively see Mr Paolo Canatarella, head of the cars division, become Mr Romiti's John Griffiths, London

#### Hungary to privatise hotel

Hungary is to sell a 95 per cent stake in the Forum, one of the last top class state-owned hotels to come up for privatisation. APV, the state privatisation agency, said it would invite 15 potential investors to participate in a closed tender to be published on February 29, with the bid deadline in April.

The Forum, managed by Intercontinental, the Japanese hotel group, was formerly the flagship hotel in the HungarHotel chain which came close to privatisation last year. The sale of a 51 per cent stake in the chain to American General Hospitality for \$57.5m was called off after the Socialist-led cabinet and industry lobbies claimed the price was too low. APV hived off the Forum from HungarHotels last December. It intends to sell the chain which owns 14 other hotels later this year. Virginia Marsh, Budapest

■ Banque Indosuez, the banking arm of the Suez, the French financial and industrial holding company, is closing its market operations in Frankfurt as part of its strategy of refocusing its activities. The areas affected will largely be in the bond market and the money market. The bank stressed it would continue to serve its German customers and trade in D-Mark products, largely through its operations based in Paris. Andrew Jack, Paris

## **Enlarged Viag meets forecasts**

Viag, the German energy and industrial group, yesterday reported operating profit for 1995 of DM2.1bn (\$1.45bn), in line with forecasts, and said it would increase its dividend by DM2 to DM12

Despite the half-hearted forecast for German economic growth this year - and the fact that most of Viag's industrial activities are dependent on business cycles - the Munichbased group said it remained "confident" about prospects for the rest of 1996.

Two thirds of the rise in operating profits, which jumped from DM850m in 1994, were due to the first-time full consolidation of the Bayernwerk utility, the mainstay of Viag's business. However, the group said it had also improved earnings at part of

By Michael Lindemann in Bonn its packaging division and at its Kühne & Nagel transport

According to preliminary figures for 1995, group turnover rose 46 per cent to DM42.2bn, again driven mainly by the Bayernwerk acquisition. Final results are expected in May.

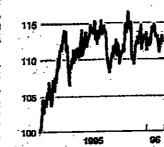
However, the company said business had also been good at a number of its industrial activities, including chemicals, aluminium, steel trading and at parts of the Schmalbach-Lubeca packaging business. Adjusted for disposals and acquisitions last year, group sales rose 8 per cent.

Schmalbach-Lubeca overall was the only unit not to meet the earnings and turnover targets, Viag said.

Demand for tinned food in

Germany has fallen considerably as consumers prefer deepfrozen products in cardboard

Share price relative to the DAX Index



packaging, a development which has hit Schmalbach-Lubeca's metal packaging business, the company said.

VAW, the aluminium producer, benefited from relatively high aluminium prices and the better business climate

mer Glas, the glass business, was able to increase its unspecified profits through productivity gains and said it would make an "appropriate" dividend payment, its first in three

Viag said it had invested DM2.3hn last year, mainly at Bayernwerk which is expanding its activities in former eastern Germany, and has recently bought majority stakes in the DEDASZ electricity utility and the KOGAZ gas distribution network in Hungary.

The group, which recently announced a telecoms alliance with RWE of Germany and British Telecommunications, the UK-based operator, said it would apply for a licence to operate Germany's fourth mobile phone network and expected a decision later this

that has wrecked margins; pet-

rochemicals profits, however,

surged from NKr204m to

NKr1.1bn due to a strong

upturn for this highly cyclical

The company believes its

1996 results could be slightly

down on last year's levels

because petrochemicals prices

have been falling since the

business.

fourth ouarter.

Mr Bo Lerenius, chief executive, said Stena had seen its passenger and freight volumes between Dover and Calais fall by 6 per cent in 1995, even though the market grew by up

tunnel had gained slightly

ator," he said.

The group is paying a NKrl.85bn dividend to the Nor-

Schl.3bn. The 1995 results were hurt

by Verbund's strong exposure to the

Swiss franc bond market, where the

company has about Sch10bn in out-

standing debt. The rise of the Swiss

currency forced Verbund to make a

provision of more than Sch570m last

year, but lower interest rates in Swit-

zerland added Sch170m to the finan-

cial result last year, Mr Pistauer said.

4.700 last year and reduced personnel

costs by 9 per cent. It is about to

streamline its corporate structure and

make further modest staff cuts, Mr

Hans Haider, chairman, said. The new

structure, which should come into

Verbund cut its staff from 5,200 to

### Stena blames **Eurotunnel for** profits downturn

By Christopher Brown-Humes in Stockholm

Stena Line of Sweden, the world's biggest ferry operator, said yesterday that intense competition from Eurotunnel, the Anglo-French operator of the Channel Tunnel, was partly to blame for a sharp drop in its 1995 profits. Stena, one of the two big

ferry rivals to the tunnel, said profits were SKr201m (\$29.7m), less than half the SKr502m achieved a year earlier. It cut its dividend to SKr0.75 per share from SKrl.L

to 20 per cent. He estimated that Euro-

more than 30 per cent of the market for passengers and freight. He put Stena's share slightly below this level, and ferry rival P&O slightly above. Price competition had been fierce, he said, because Euro-

tunnel had abandoned an initial strategy of seeking premium prices to try to build up volumes. "They ended up behaving just like a ferry oper-

"Eurotunnel is going to be the biggest player, but there will still be enough space for



Bo Lerenius: sees Eurotome becoming the biggest player

Mr Lerenius said. At present four ferry groups compens Stena said it had also been hit by the aftermath of the sinking of the Baltic ferry

ferry routes. Group turnover rose slightly from SKr9.41bn to SKr9.43bn The number of passengers carried rose 1 per cent to 149m and freight volumes incre

Estonia in 1994 because this

had deterred overnight travel

on some of its Scandinavian

3 per cent. Stena is expecting better fig-ures in 1996, helped by reduced cross-channel price competition and the introduction of a revolutionary series of fast fixries on two of its hish routes.

#### Statoil slips as prices and output fall to NKrlbn from NKr245m. prices were slightly higher, krone prices fell from NKr111 reflecting the severe overcapa-Ireland for £200m (\$308.8m), city in the European sector

By Christopher Brown-Humes

Statoil, the Norwegian state oil company, yesterday reported net profits of NKr5.3bn (\$833.4m) for 1995, a slight decline from a record NKr5.4bn a year earlier. The result was hit by lower oil prices, reduced production, and "extremely

poor" refining margins. However, Borealis, the group's petrochemicals joint venture with Neste of Finland, produced very strong earnings and the group achieved significant cost-savings in its Norwe-

gian fields. Statoll, which last year

said its pre-tax result fell from NKr16.9bn to NKr14.7bn. The after-tax impact was cushioned because the group's land-based activities, including Borealis, are less heavily taxed than its oil production.

Operating profits dropped from NKr14,7bn to NKr18.6bn. partly because of lower exploration and production profits. Average oil production was 25,000 barrels a day lower at 424,000, due to declining production from the mature Stat-

Although dollar-based oil

to NKr108 a barrel because of the stronger Norwegian cur-

The group's purchase of Aran continues a drive to expand international activities which began in 1990. However, it does not expect its non-Norwegian exploration and production businesses to make profits before the end of the

The group's other main divisions - refining marketing and petrochemicals - showed opposite trends from 1991. Refining and marketing profits plunged

By Eric Frey in Vienna

Sch19.3bn to Sch19.5bn.

Verband, Austria's largest utility

group, lifted its operating profit 12 per cent from Schl.25bn in 1994 to

Sch1.4bn (\$137m) last year, defying

analysts' predictions of flat to lower

Mr Michael Pistaner, finance chief,

attributed the gains to rigorous cuts

in costs and higher electricity exports.

Net income slipped from Sch1.28bn to Sch1.27bn last year because of a

higher tax bill, he added. Group reve-

nue advanced 1.2 per cent from

Verbund shares climbed 1.2 per cent.

in active trading on the Vienna stock

wegian state, up NKr236m

Cost savings help put Verbund ahead income of between Schl.1bn and keting and distribution, outside hold-

ings and new areas of activity. However, some analysts say this is not enough to make the company in for the expected liberalisation of the European utility industry. Verband will have to shed up to 2,000 employees by 1999 to bring its costs in line with foreign competitors, said Mr Gohard Fleischer, chief equity analyst of Creditanstalt Investment Bank.

Verbund has a near-monopoly in power production and transmission, but most of the Austrian retail market is controlled by regional utilities. The group is 51 per cent owned by the federal government, but its free float of 49 per cent constitutes the highest capitalisation on the Vienna stock.

### Steady year at Henkel

By Wolfgang Münchau in Frankfurt

Henkel, the German consumer goods and chemicals company, yesterday reported another steady year, with 1995 turnover up 1 per cent to DM14.2bn (89.7bn), and net profits ahead 5 per cent to DM488m.

The results, which did not include Schwarzkopf, the haircare group in which Henkel took a 77 per cent stake last November, were in line with analysts' forecasts. The company, best known in Ger-

many for Persil washing powder, said its results were affected by the strength of the D-Mark last year and its effect on exports.

Henkel's chemical products divi-

sion, which takes in lipids, glycerin, vitamin E and various raw materials for use in the cosmetics industry, had a marginally lower turnover than in the previous year. However, on the basis of local currencies, turnover here went up by 7 per cent.

The group said two of its businesses had a difficult year. The cosmetics and hygiene division suffered a 2 per cent drop in turnover, while the washing powder and cleaning solutions business was flat, with turnover at DM4.1bn. Adhesives and chemo-technical managed a 9 per cent increase in turnover to DM2.17bn.

Henkel expects "moderate" growth in Europe and North America and continued strong growth in south-east

exchange. Before the amouncement, effect by 1998, will split the company analysts had predicted 1995 operating into four divisions: production, mar-



This announcement appears as a matter of record only.

S.A. Indústria e Comércio Chapecó & Chapecó Companhia Industrial de Alimentos

U.S.\$72,500,000

Financing of Capital Investment Program

U.S.\$20,000,000

Senior Term Loan to Chapecó Companhia Industrial de Alimentos

Provided by

International Finance Corporation and through participation in the IFC Loan by

Rabobank Curação n.v.

U.S.\$37,000,000 Convertible Debentures

U.S.\$15,500,000 Common and Preferred Equity

> Issued by Chapecó

U.S.\$7,000,000 Convertible Debentures

U.S.\$3,000,000 Preferred and Common Equity

Subscribed by International Finance Corporation

U.S.\$30,000,000 Convertible Debenture Issue

U.S.\$12,500,000 Share Issue

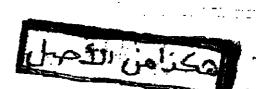
Underwritten by

Banco Fator S.A. Banco Nacional de Desenvolvimento Econômico e Social Atlântica Corretora de Títulos e Valores Mobiliários Ltda. Banco do Estado de Santa Catarina S.A. Banco Bandeirantes de Investimentos S.A.





February 1996



Net income:

Stockholders' equity:

% change in FF millions 1995 1994 Consolidated sales 25,230 23,050 + 9.5% Gross margin 4.955 5,119 - 3.2% Operating income less financial charges 1,285 1,622 - 20.8% Net income after minority interests 1,010 990 + 2.0% % Sales 4.0% 4.3% Cash flow 2,550 2,407 + 5.9% 2,118 Capital expenditures 1,895 +11.8% Stockholders' equity 10,000 9,308 + 7.4% Net borrowing 171 124

nvestortrepations department; (valeo: 43 rup bayen - 750: 7 paris - france

product launches, reflecting Valeo's increased penetration on new models, had an impact on the

₩ Net income, after minority interests, exceeded FF 1 billion, 4% of consolidated sales. This figure

takes into account FF 359 million in exceptional rationalization costs and FF 154 million in capital gains on the disposal of assets.

S Cash flow increased by 6% to FF 2.6 billion, 10.1% of sales. It covered investments for the year, which rose by 12% to FF 2.1 billion, enabling the Group to pursue its innovation and international development strategy.

Valee further reinforced its balance sheet structure, with stockholders' equity amounting to FF 10 billion. The ratio of net income to equity stands at 10%, while cash flow to equity

> exceeds 25%. Net borrowing remained low at FF 171 million.

™ The General Meeting of Shareholders will be asked to approve a dividend per share of FF 2.70, or FF 4.05 including tax credit. This represents an increase of 23% over the

₩ Valeo has set the improvement of its

previous year.

margins as its priority objective for 1996. The Group will also continue to offer increasingly innovative products and strengthen its international presence to take full advantage of opportunities arising in a rapidly changing automotive market.

INFORMATION

1995 RESULTS

aleo's Board of Directors, at a meeting held on February 20, 1996, approved the Company's consolidated financial statements

SHAREHOLDER

S Consolidated sales are confirmed at FF 25.2 billion in 1995, up 9.5% over 1994. On a constant currency basis, sales increased by 12.8%. 63% of sales were generated outside of France, against 61% in 1994.

In a worldwide automotive market which grew by less than 1% last year, the Group's Original Equipment market sales in local currencies rose by 15%. Aftermarket sales

increased by 5%, accounting for 29% of consolidated sales. # Gross margin and operating

income less financial charges were affected by the sharp increase in raw material prices and negative currency fluctuations against the French franc. In addition, exceptional charges relating to numerous

year's performance.

FF l billion FF 10 billion



فليريهن جعد أأكد

#### INTERNATIONAL COMPANIES AND FINANCE

## Volvo's growth strategy enters a tight chicane

Its fall into losses raises doubts about whether the car maker can continue to go it alone, says Hugh Carnegy

wo years after Volvo spurned a merger with France's Renault; the Swedish vehicle manufacturer still has a long road to travel to prove it can survive as an independent car maker.

ntun

100 STHE CITY

d ahead

1420 5 ....

2.146

್ ಮಿನಿಚಿತ್ರಕ

In the Contract

. . . . . .

21:57 to 922 Pg

ा अने स्ट्राप्टर **अ**वेश

್ಣ ಬರೀಕ್ ಪಡಿತ್ !

12. E. T. E. E

· .: :: :: ;;;;;;;;;;;;

in a management,

The news this week that Yolvo's car operations slumped fp a SKr841m (\$124m) loss in the fourth quarter of last year lias brutally dispelled any illusion created by a surge of profits in 1994 and early 1995 that the company was well on the way to the secure future as a stand-alone, quality car producer that so many Swedes crave for the country's biggest manufactur-

ing group. "Volvo's car division – the biggest part of the Volvo group and its heart - has entered a !tight chicane. Just as it is running up huge development costs to build up its narrow model range, it has been saught by slackening demand in many of its biggest marrets and hit by the negative reflects on a Swedish exporter of a much stronger Swedish

Is The result in 1995 was that the operating profit margin for the car division tumbled to 1.3 pier cent, compared with the target level Volvo has set for -itself of 7 per cent over a cycle. coThe painful truth is that ler in at the peak of the cycle in the first quarter of last year, when the Swedish krona lwas weak, Volvo cars still only managed an operating margin of just over 4 per

These figures raise the question whether, after all, the strategy pursued in the early 1990s to merge with a volume car maker was not

correct The fundamental thinking then was that a medium-size

producer like Volvo could not SKr5bn in 1995. Total capital achieve the economies of scale in such a capital intensive and cyclical industry to survive on its own.

But Mr Sören Gyll, Volvo chief executive, and Mr Tuve Johannesson, head of the car division, are adamant that they remain on the right road. "The fourth quarter was bad," Mr Johannesson said on Wednesday. "But the measures we are taking now will lead us on to much better profitability."

One immediate measure is an urgent programme to cut costs by reducing the near 30,000-strong car division workforce by more than 2,250, the majority through slimming the production process, but also through efficiency drives in administration, marketing, distribution and purchasing.

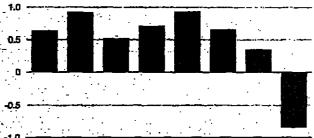
However, these reductions are essentially only a minor adjustment in a wider strategy to expand Volvo's car making base to a point where the company believes it will at last

achieve critical mass.

The key to this is a surge in investment by the Volvo group over the next several years to levels of about SKr8bn a year, compared with less than

Volvo Car

Operating profits/loss (SKrbn)



cars, a 7 per cent rise on 1994. outlays are set to range up to SKrl2bn a year. The big major-But it knows it cannot reach its target production level based on its present range of the luxury 900 series, flagship 850, and smaller 400 series ity of this is to be spent within the car division.
Volvo can afford these out-

lays because of its extensive divestments of non-core assets worth in total some SKr50bn - and because group profitabil-ity has been held up by a strong performance from the truck division. The truck operations returned a record operating profit in 1995 of SKr5bn, compared with the full-year car division surplus of

ssentially, what Volvo is attempting is a crash development programme to build out its model range and increase volumes from about 350,000 cars a year to 500,000 to underpin its independent ambitions.

It has established – and will

continue to seek ~ partnerships with other manufacturers for specific projects, but it is still determined not to be subsumed in a big merger like the marriage with Renault it broke off in Decem-

Last year, Volvo sold 374,600

cialist racing and sports car Further down the line will be a new "platform" upon which the replacement for both the 900 series and the 850 will be based. The intention is to maximise returns by building as many high-value cars off the same basic platform as

The 850, introduced in 1992

has been a success. But the

400, produced in the Nether-

lands, has been a flop, costing

launch a new model every

year, working to sharpen its

image in the meantime to

attract a broader customer

The first step is under way with the recent launch of the

new \$40 and \$40 medium-sized

saloon and estate-car, built in a

joint venture in the Nether

lands with Japan's Mitsubishi

on a production line that can

produce the Volvo and Mitsubi-

shi models simultaneously.

The \$40/V40 replaces the 400, which will soon be taken out of

Next will come further spin-

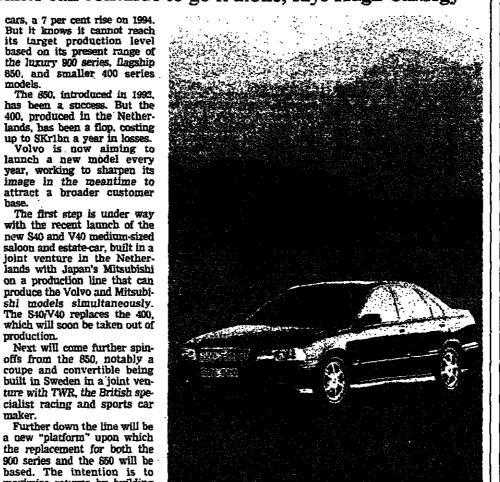
offs from the 850, notably a

coupe and convertible being

built in Sweden in a joint ven-

ture with TWR, the British spe-

how long Volvo needs to fulfil its strategy. "We will certainly not see it in 1996," says Mr Jan Dworsky, analyst at Fiba Nordic Securities in London. "It will take a few years until we



The S40 model: appealing to a broader customer base

ambition to be a new BMW really works."

He points out that in the meantime, Volvo has little room for manoeuvre. "They are much more vulnerable than other, bigger companies. They cannot afford to fail with any new model."

The pressure is especially intense because, unlike many pany as whole will seem

Swedish companies, Volvo has no built-in "poison pill" in its ownership structure to protect it against a takeover bid.

Any suitor - and none has emerged to date - might well be put off by what happened with Renault. But the longer

#### U.S. \$250,000,000 Canadian Imperial Bank of Commerce (A Canadian Chartered Bank)

1996 – Time to Connect

IBIS and DTB access made easy

Would you like to find out more?

Opportunities in 1996

information session

to be held in London

on Tuesday March 5, 1996

5:00 p.m. to 6:00 p.m.

6:00 p.m. to 7:00 p.m.

at Hotel Le Meridien

London W1 VOBH

Piccadilly 21

Latest news

Deutsche Börse cordially invites you to an

We look forward to provide you with com-

prehensive information on the possibilities

to trade the German cash and derivatives

Deutsche

Börse

markets directly from the UK.

please contact Deutsche Börse,

Phone +49-69-21 01-47 69

If you would like to attend.

Ms. Ana Conceiero.

Floating Rate Subordinated Capital Debentures due 2085

Notice is hereby given that for the six months interest period from February 23, 1996 to August 23, 1996 the Debentures will carry an interest rate of 5.375% per annum. The interest payable on the nelevant interest payment date, August 23, 1996 against Coupon No. 20 will be U.S. \$271.74 and U.S. \$2,717.40 respectively for Debentures in denominations of U.S. \$10,000 and U.S. \$100,000. By: The Chase Manhattan Bank, N.A.

February 23, 1996

# HongkongBank 🗶

U.S.\$400,000,000

Notice is hereby given that the Rate of Interest has been fixed at 5.5625% and that the interest payable on the relevant Interest Payment Date August 23, 1996, against Coupon No. 22 in respect of US\$5,000 nominal of the Notes will be US\$139.08 and in respect of US\$100,000 nominal of the Notes will be US\$1,781,25.

February 23, 1995, London
By: Citibank, N.A., (Issuer Services), Agent Bank

CITIBANG

### Rewe confident of beating downturn in retail sector

By Michael Lindemann in Cologne

.Rewe, Germany's biggest food retailer, expects to raise its, which suffered its third consectermover to more than DM50bn utive year of falling sales in would also step up its invest-sear the grown 1995.

1995.

1995.

1995.

1995.

1995.

1995. which recently bought a stake in the Pro-7 private television station, claims it is continuing to perform better than the rest of the beleaguered German

The privately-owned group said sales rose 5.3 per cent to DM48.4bn last year, but had remained stagnant when based on the same retail space used in 1994. Rewe's share of the German food retailing market rose last year to 16.2 per cent from 15.9 per cent a year ear-

However, Mr Hans Reischl,

chief executive, said the stag-nant sales were still significantly better than the rest of the German retail sector, count stores.

The federal statistics office said this week that retail sales last year had fallen 2 per cent in real terms compared with

Mr Reischl said the 40 per cent stake in Pro-7 would provide the group with new oppor-tunities to sell its products. He said the stake was particularly attractive because it offered a return on sales of about 13 per cent, against about 1.5 per cent in the retail sector.

The group, which began as a co-operative 69 years ago, said it would increase its investments this year by DM440m to DM1.2bn, and would open 460 new stores, including 220 dis-

Mr Reischl said the group of its main German competi-

Rewe would spend DM170m on European investments this year, including DM60m on two distribution centres. in the Czech Republic and

Although an earlier attempt to break into the UK market in 1998 with the retailer Budgens was unsuccessful. Rewe said it was still looking at the market because the return on sales in UK retailing were significantly higher than in Ger-

DKr847m.

#### Den Danske Bank surges on turnround in securities a turnround on the valuation Stockholm and London and a

Den Danske Bank, Denmark's largest bank, yesterday announced a sharp increase in 'BKr1.25bn from DKr1.87bn; net profits to DKr3.63bn there was also a small decline (\$645.4m) from DKr818m in 1994, largely attributed to gains on its securities portfolio and reduced loss provisions.

Profits on ordinary operations, before extraordinary items and tax, increased from DKr1.70bn to DKr6.03bn. Mr Knud Sorensen, chief executive, described the result as being "as good as any we have ever had". The board proposed increasing the dividend from DKr12 to DKr16 a share, taking the total payout to

of its securities portfolio, from a loss of DKr224m in 1994 to gains of DKr2.29bn. It also took in a fall in loss provisions to in operating expenses from DKr5.84bn to DKr5.81bn.

Net earnings from interest and fee income slipped from DKr10.42bn to DKr9.59bn. Mr Sorensen said the bank would pursue an offensive strategy in the face of competition. shall not hold back", when it comes to competition on price in the domestic market, he

The bank would also continue to expand overseas. It is opening branches in Oslo and Helsinki this year, in addition to its existing branches in

subsidiary in Luxembourg. And the bank would also seek to exploit its investments in the insurance industry, which contributed DKr267m to group Deposits increased 12 per

cent to DKr172bn, and advances 14 per cent to DKr194bn. This took the market share of deposits from 27.9 per cent to 29.8 per cent and advances from 30.4 per cent to The balance sheet total rose

15 per cent to DKr390bn. Insurance operations are not consolidated, but would take assets to almost DKr500bn, the bank

The capital adequacy ratio at the end of the year was 10.4 per

### If something suddenly goes wrong, rolling bearings can come to the rescue - or even give a warning.

now, you can have bearings with built-in feelers. These feelers, known as sensors, measure speed of rotation, acceleration, temperature or load. They can give a warning when something becomes too hot, runs too fast or becomes overloaded. For a number of years they have been in series production by SKF for the automobile industry and have achieved widespread acceptance.

Sensors can readily be applied in practically all branches of mechanical engineering. The largest order we have so far received in this field has been from Jungheinrich of Hamburg. The sensorised bearings are being used in a new generation of fork lift trucks. This has enabled the bearings and sensorisation of an electrically controlled unit to be brought together for the first time. An important prerequisito is that the sensorised bearings must be unaffected by external magnetic fields. This has been proven through a series of tests which have led to CE-approval.

Other applications include lifts, escalators, bus and train doors, as well

GROUP EARNINGS

Consolidated income after financial income and expense 1995: SEK 3 334 M, compared with SEK I 819 M in 1994. Group sales rose to SEK 36 700 m (33 273). Other operating income amounted to SEK 106 M (151).

After depreciation totaling SEK 1 360 M (1 416), operating income amounted to SEK 3 945 M (2 533). Net financial expense was SEK -611M (-714).

Earnings per share amounted to SEK 17-95 (11-05). The return on capital employed was 19.0 percent (13.1) and on shareholders' equity 19.4 percent (13.3). Group solvency improved during 1995 from 29.1 percent to 31.6 percent at year-end.

INCREASED INVESTMENT

Capital expenditures in property, plant and equipment increased to SEK 2 296 M (1 356). This sharp increase is the result of a decision to accelerate the technological upgrading of the Group's plants to achieve greater flexibility, improve productivity and reduce costs.

The Group's investments in research and development increased to SEK 598 M (542), representating nearly two percent of annual sales.

The Annual Report 1995 can be ordered from skr Group Public Affairs, S-415 50 Göteborg, Sweden. Tel: +46 31 37 10 00, Fax +46 31 37 17 22. average rate of exchange:1995: 1 GBP = 11,27 Sek. 1994: 1 GBP = 11,50 Sek.







ed at the Republic of South Africa - Reg. No. 66/08888/06

#### ABRIDGED INTERIM RESULTS

for the six months ended 31 December 1995

Equity accounted earnings up by 75% to R179 million (120 cents per share) Capitalisation award with dividend alternative

Cash generated from investments: R159 million

Cash spent on new investments and business development: R111 million Cash spent on expansion by Group operations: R218 million

Net asset value up 7.5% to R5,683 million (R38.06 per share)

#### Consolidated Income Statement

(R million)	Six months ended 31.12.95 Reviewed	Six months ended 31.12.94 Unaudited	Year ended 30.6.95 Audited
Profit before taxation	179	106	276
Taxation	52	12	50
Attributable earnings	127	94	226
Retained earnings of associated companies	52	8	60
Equity accounted earnings	179	102	286
Earnings per share (cents)  - attributable earnings	85	63	152
<ul> <li>equity accounted earnings</li> </ul>	120	69	192
Capitalisation award and dividend (Rm)	36	-	60
Dividend per share (cents)	24	-	40

Capitalisation Share Award - Right of Election to Receive an Interim Dividend (No 2) and to Subscribe for New Shares

lders registered at the close of business on Friday, 8 March 1996. Shareholders may elect instead to receive an interim dividend of 24 cents per share payable on 17 April 1996. Shareholders making this election will then be given the opportunity to apply the dividend in subscribing for new ordinary shares in the Company. Full details are set out in the Interim Report to be sent to shareholders.

The full interim report will be posted to shareholders and copies can be obtained from the London Secretaries ¡Cl (London) Limited, 6 St James's Place, London SWIA INP.

#### SPARBANKEN SVEETCE (SWELBANK) EXTRACT FROM THE 1996 RESULTS

### Improved Operating Results

 Operating result after loan losses: SEK 4,306 M - Earnings per share: SEK 11.15 · Return on equity: 16.4 per cent · Proposed cash dividend: SEK 3.50 per share · Proposal for distribution of the shares in Tornet in May, 1996 Proposal for profit sharing system for employees starting 1996

SEX M	1995	1994	
Net interest income		10 377	+7%
Commission and foreign			_
exchange income	2 099	2 336	- 10 %
Other revenue	1 533	1 431	+7%
Non-recurring			
capital gains		I 898	
Total revenue	14 787	16 042	-8%
Personnel expenses	4 401	4 121	+7%
Other expenses	3 864	4 067	-5%
Total expenses	8 265	8 188	+1%
Result before loan			
losses	6 522	7854	- 17 %
l con locoen	2716	2.700	42 W

Key Figures me Group

	1905	1994
Return on equity, %	164	10.41
Earning per share, SEK	11.15	5.60
Adjusted equity per share, SEK	72.30	62.30
Cash dividend per share , SEK	3.50	2.50
Lending, SEK ba	385	394
Loan loss level, %	0.6	9
Total Assets, SEK bn	467	480
Tier I, %	139	12.7
Tier IL %	7.A	69
Number of employees	9661	9 901

enderschiftig Gebieb geleis de milie ar manen de leipoer alog AB and tell centre of SEA 1,57864 and 3206 respo and an analysis of the manetaneous designments de leipoer

SPARBANKEN SVERIGE

The Interim Report may be ordered on tel.no: +46 8 790 27 79 hen Sverige's Amsual Report is expected to be distributed around March 25. The AGM will be held at Globen, Stockholm, on April 24 at 13.00.

#### NOTICE TO THE HOLDERS OF WARRANTS NGK SPARK PLUG CO., LTD. (the "Company") issued in conjunction with U.S.\$258,000,000 11/2 per cent. Notes 1998

1½ per cent. Notes 1998

Pursuant to Resolutions of the Board of Directors of the Company dated 6th and 13th February, 1996, the Company issued U.S.\$200,000,000 ½ per cent. Notes 2000 with Warrants and U.S.\$200,000,000 3 per cent. Notes 2001 with Warrants on 22nd February, 1996. The initial Subscription Price of both of such Warrants is ¥1,271 per share, which is less than the current market price per share of ¥1,281,3. As a Result of such issues, the As a Result of such issues, the Subscription Prace of the captioned Warrants is adjusted from V1,138 to V1,136. effective as from 22nd February, 1996 (Japan time). NGK SPARK PLUG CO., LTD.

By: The Tokoi Bask, Limited as Principal Paying Agent



23rd February, 1996

For the three months from February 22, 1996 to May 22, 1996 the Notes will carry an interest rate of 6.35% p.a. On May 22, 1996 interest of 278.07 will be due per £5,000 Note and £780.74 in respect of £50,000 Note for Coupon No. 40. Citibank, N.A. (Issuer Services).

Notice of Reduced interest Payment Date Republic of Ecuador PDI Bonds due 2015

Agent Bank

Pursuant to the terms of the POI Bonds, the Republic of Ecuador has elected to capitalize a portion of the interest payable for the interest Period from February 28, 1996 to August 28, 1996. Therefore, August 26, 1996 will be a Reduced Interest Payment Date. By: The Chase Manhattus Bunk, H.A. as Fiscal Agent

### INTERNATIONAL COMPANIES AND FINANCE

### Domestic side drives 15% rise at Qantas competition", notably from Air New Zealand over the

By Nikki Tait in Sydney

Qantas, the recently-privatised Australian airline, yesterday unveiled a 15.2 per cent increase in profits after tax, at A\$148.3m (US\$112m), for the half-year to end-December. The advance came on the back of higher earnings from domestic operations and falling interest

Mr Gary Pemberton, chairman, said the figure was in line with forecasts made in the Qantas share prospectus. He also indicated that the company – in which British Airways owns a 25 per cent stake - was comfortable about meeting its full-year targets. In the prospectus, Qantas said it expected an operating profit of A\$400m in the year to end-June, and an after-tax profit of

Total revenues during the first half rose 7 per cent to A\$3.88bn, while earnings before interest and tax were 8.6 per cent higher at A\$309.7m. Interest costs fell from from A\$82.4m to A\$63.2m, as debt came down by almost A\$250m.

In buoyant mood: Gary Pemberton (left) and chief executive James Strong present Qantas results

climbed to A\$98.2m from A\$74.2m. Earnings per share were 14.2 per cent higher at

Mr Pemberton said the domestic operations had seen a 30.4 per cent increase in preinterest profits to ASS3m, with the latest figures showing Qantas's share of the domestic

market standing at about 53 per cent.

The company said domestic passenger revenues rose 11.8 per cent in the first half, with revenue passenger kilometres increasing by almost 12.5 per cent. Yield and revenue seat factor, however, were virtually unchanged - the latter figure

slipped just slightly, from 80.4 per cent to 79.8 per cent. On the international front, by contrast, pre-interest profits were barely changed at A\$163.3m - and Qantas reported "significantly lower" returns from routes servicing the US and parts of Asia.

It attributed this to "aggressive

Looking longer-term. Mr Pemberton stressed-tiest the sirline's first objectives were to get maximum efficient use of existing assets, continued improvements in the balance sheet, and an operational cost structure which matched regional competitors. He suggested that these objectives would occupy the company for the next 12 to 18 mouths. Only

then, would the idea of "signifi-

Pacific and on routes to Hone

target to meet cost-savings of

A\$300m during the full year,

with around A\$150m delivered in the current half-year.

Qantas added that it was on

cant further expansion" be ntertaiged. He also played down recent speculation that Qantas was planning a bid for Hazeiton Airlines, the regional carries. "It we set out to make a takeover bid, you wouldn't read about it in the newspaper first," he said. But he added "It would be fatuous for us to say that at some stage we had not looked at that possibil-

### Moody's sees bleak outlook for Japanese life assurers

By Gerard Baker in Tokyo

The outlook for Japan's life assurance companies, among the world's largest financial institutions, remains bleak, according to a report published yesterday by Moody's Investors Service, the US credit rating agency. The insurers continue to struggle in the harsher economic climate in the wake of the "bubble" era, the report said, afflicted by weak assetliability rate spreads, poor asset quality, thin capital and intensifying competition.

The life companies invested heavily in equities and property during the bubble, the period of rapidly-increasing asset prices in the late 1980s,

and have suffered severely during the collapse of prices in the last five years.

As a result, Moody's said. they now suffered from "spread deficiency", where the aggregate credit rate on their liabilities exceeds the yield on assets. Mr Shunsaku Sato. a Moody's analyst, said the yield on the industry's total assets had dropped by almost 4 per cent in five years. Although companies had managed to reduce the minimum return guaranteed on their policies. they would continue to suffer from spread deficiency for

The falling property market had undermined companies' fundamental strength, since

many insurers had significant exposure to real estate. Land prices in the big Japanese cities have fallen by at least 50 per cent in the last five years. Capital was also a problem. Moody's noted that since the

insurers are required to distribute all their surpluses at yearend they had minimum scope for capital retention. "Book capital as a percentage of assets is negligible," said Mr Deregulation was putting

further pressure on life insurers, Moody's said. Competition was likely to grow in the next few years, both in the insurers' core business of life assurance, and in their management of

### **Bangkok Bank surprises with** 13% growth in profit for year

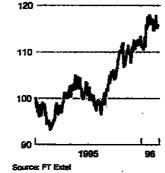
By Ted Bardacke in Bangkok

Bangkok Bank Thailand's largest commercial bank, yesterday reported a surprisingly large 13 per cent advance in net profit for 1995, to Bt19.8bn (\$785.7m).

better than analysts had expected, and compare favourably with the 11 per cent earnings growth in 1995 at competitor Thai Farmers Bank, the bank's share prices closed down Bt2 at Bt240 yesterday. The fall, of less than 1 per cent, compares with a 1.3 per cent overall index decline on the Stock Exchange of Thailand. The bank did not release a

full financial statement, but did say that its outstanding loans rose 15.1 per cent to Bt858.6bn at the end of 1995. It said that "under unfavourable economic conditions caused by widespread flooding, government restrictions on bank lending and local and foreign monetary crises, the bank's performance last year was viewed as satisfactory".

Analysts had been worried that Bangkok Bank, with its high loan-to-deposit ratio, would be hurt by the Thai govShare price relative to the SET incless



ernment's clampdown on excessive lending during the second half of 1995. The fear was that the bank would have to raise its deposit rates to reduce the ratio, thus cutting into interest margins.

However, analysts believe the bank was able to rely on the fact that it is the best-provisioned in the country: it was able to reduce its normal rate of provisioning in the fourth quarter to lower the loan-to-deposit ratio rather than having to increase the deposit base. How long this can be sustained remains a question for

Bangkok Bank. Although the bank's traditional domination of trade financing in Thailand remains intact in 1996 it may have to compete heavily to increase its retail base. This will be made difficult by the fact that it has not engaged in programme at the branch level, as Thai Farmers and Krung Thai Bank have done. In addition, the potential

costs of such a programme have not yet been fully accounted for in the bank's balance sheet, as has already been done by several of its main competitors. Still, analyst consensus is

that profits at Bangkok Bank should grow in the range of 15 to 20 per cent in 1996. Thai Farmers Bank announced yesterday that it would raise Bt2.2bn in new capital through an issue of shares and warrants. The bank will offer up to 20m new shares to the public at a price close to

their current market price. The bank said another 100m new shares would be reserved for warrants that will be offered to existing shareholders at a ratio of one warrant to eight existing shares.

#### **NEWS DIGEST**

### Success of leisure vehicles lifts Honda

Strong sales of recreational vehicles lifted financial results at Honda, the Japanese carmaker, in the third quarter. Riding on a wave of demand for its popular minivan and sports utility vehicle, Honda increased sales by 13 per cent from Y904bn to Y1,019bn (\$9.6bn). Pre-tax profits were up 6 per cent from Y24.5bn to Y25.9bn, reflecting the benefits of cost-cutting as well as Honda's strong gains in the domestic market.

Japanese demand for recreational vehicles began with the

success of the Odyssey, a minivan which Honda launched in the autumn of 1994 and which has contributed throughout the last year to the company's performance. Odyssey sales averaged more than 10,000 a month last year against an initial sales target of 3,000. Picking up on the Odyssey's popularity, the CR-V, a sports utility vehicle launched last October, has also seen strong demand. Michiyo Nakamoto, Tokyo

#### Sanlam enjoys buoyant business

Sanlam, the life assurance-based South African conglomerate, reported a 17 per cent increase in both total premium income and total asset value, which rose to R16.7bn (\$4.3bn) and R125bn, respectively, for the year ended December 31.

Mr Desmond Smith, managing director, said the group, which controls about 12.5 per cent of the total market capitalisation of the Johannesburg Stock Exchange, had doubled in asset value since September 30 1992. He was confident of sustained returns in the second half, but warned that proposals by the government-appointed Katz Commission to tax pension fund earnings at 30 per cent would lead to insolvencies among group pension funds forced to restructure

Net investment income jumped 27 per cent to R6.9hn, although a falling inflation rate would dampen this in the medium term. Policy benefits rose 5 per cent from R12.8bn to R13.5bn for the period, while medical fund claims climbed 32. per cent from R582m to R792m.

Sanlam's portfolio was made up of 58 per cent equities, 20 r cent public sector loans at interest-bearing investments, and 9 per cent fixed property. The group gained ground outside its traditional markets, and issued a record 663, 000 new individual policies over the period. This boosted income from the sector by 25 per cent to Mark Ashurst, Johannesburg

#### Leighton to raise A\$90m

Leighton Holdings, the Australian construction group, said yesterday it was raising A\$90.35m (US\$68.2m) through a placement of 10 per cent of its ordinary shares at A\$3.85 each. The shares will be placed with a mixture of domestic and institutional shareholders.

The new money will be used for general corporate purposes but particularly to fund business generated by a fairly substantial forward workload in the contract mining sector. This includes work on the Lihir gold mine in Papua New Guinea, and on a number of coal mines. Nikki Tait, Sydney

#### Bankers Trust Australia slips

Bankers Trust Australia, part of the US-based investment banking group, saw net profit for the year to end-December fall to A\$241.7m from A\$259.8m last time. It blamed the reduction on "very tough" industry conditions, with the maturity of the Australian financial markets leading to fee and margin pressures in investment banking.

### **STORA 1995**

#### SUMMARY OF YEAR-END REPORT ON OPERATIONS

SALES AND EARNINGS

The Group's invoiced sales amounted to SEK 57,106 million (SEK 48,894 million in 1994). After adjustment for divested units, involcing uncreased by SEK 9.078 million corresponding to a 19 per cent rise. The increase was due to aproved prices for pulp and paper products. Income after act financial items amounted to SEK 8,020

million (3,217). Adjusted for capital gains, income amounted to SEK 7,719 million (2,719). The increase in income derives from improved sales prices and the effects of the rationalization measures implemented in recent years. The return on capital employed, after deduction for tax

liabilities, was 22 per cent (10). The return on shareholders' equity was 20 per cent (8).

Net income, after tax and minority shares, was SEK 5,367 milion (2,038). MARKET SITUATION Demand for most forest industry products weakened during the fourth quarter, due to inventory reductions and

declining business conditions. This situation continued in January. However, the pattern is not uniform. Inventory build-ups of paper pulp are continuing. The orders situation continues to be weak for fine papers and coated magazine paper (LWC). Within the board and packaging paper product area, demand has increased at the beginning of 1996. However, it is still too early to draw any firm conclusions. For the newsprint and

coated magazine paper (SC) product areas, which account 1995 57,106 48,894 -41490 44,785 301 31

CONSOLIDATED INCOME STATEMENT (SEK III) invoiced sales Operating expenses Restructuring costs and capital gains\* Share in income of associated companies Planned depreciation -3,648 -3.566 Operating income 8,974 Net financial items -954 -1,150 3,207 8,020 Income after not financial items -2,605 -l,120 Minority share -48 -535,367 Income per share, SEK

for approximately one third of STORA's production capacity, demand remains good.

For sawn timber products, the situation has stabilized mewhat following the weaker trend since spring 1995. The market for building products remains weak. CAPITAL EXPENDITURES

Capital expenditures on fixed assets during the year amounted to SEK 5,455 million (3,249). Of this amount, SEK 3,852 million (2,046) was invested in Sweden. SEK 1,053 million of this latter sum relates to the investment in the new KM8 board machine in Skoghall, Sweden Depreciation according to plan totalled SEK 3,648 million

FINANCIAL POSITION The Group's equity/assets ratio was 47.6 per cent (41.1) and the debt/equity ratio was 0.4 times (0.6). Net indebtedness subsequently totalled SEK 10,755 million (16,199), a reduction of SEK 5,444 million. DIVIDEND PROPOSAL

The Board of Directors proposes that a dividend of SEK 3.75 (2.00) per share be paid for the 1995 fiscal year. ANNUAL GENERAL MEETING STORA's Annual General Meeting will be held on Tuesday,

April 16, 1996 in Falun, Sweden. The full report may be ordered via STORA's Directfax service, tel: +46-23 12769 (document no. 1154), or from STORA, Corporate Communications, \$-791 80 FALUN, Sweden. Tel: +46-23 78 00 00. Financial information from STORA is also available via

#### Maison Worms & Cie \_



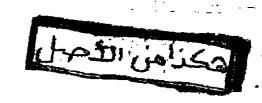
The Supervisory Board meetings of Maison Worms & Cie and Worms & Cie, held on February 21st, approved the Managing Partners' proposal to merge the two companies through the absorption of Maison Worms & Cie by Worms & Cie, a company which is quoted on the main Board of the Paris Stock Exchange.

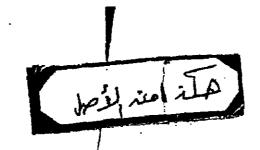
In line with the Group's development strategy, the aims of the merger are to enhance the value of the Group's assets and the stability of its shareholder base, to strengthen the unity of the Group and to simplify its legal structure.

The Supervisory Board meetings of April 23rd, which will examine the 1995 consolidated accounts, will issue a recommendation on the merger parities determined by the respective companies' Managing Partners based on the conclusions of the merger auditor and the fairness opinion provided by an independent expert.

The merger proposal will be submitted for approval to the Extraordinary General meetings of the two companies in June 1996.

During the Supervisory Board meeting of Worms & Cie, AGF and Ifil announced that they had increased their shareholding in the company to 10% and 8% respectively.





#### COMPANY NEWS: UK

Divestments helped increase dividend and boost confidence

### Leisure behind Rank advance

By Scheherazade Daneshkhu in Leisure Industries Correspondent

Rank Organisation yesterday underpinned its confidence in the future by proposing a 19 per cent dividend increase for 1995 from 13.25p to 15.75.
The diversified leisure group.

and the first transfer of the first transfer

Control Karonae Char Gartie C Control Gartie Contro

isure:

Honda

in normals

Ter Roine

or don thing

·- ' -= ' ·= I · 1 I I

7.02(0)

- "----

. 13

- 2.2700 €

ant busines

는 180 일 기 (1)

. 1. 17新华

15<del>+</del> 25 (2

....

\_\_\_\_\_

. 25.25

Land Carlotte

للمبتذ جزيد إرا

والمنطقة المنطقة المناسب

Secretary of the second

See Secretaria II

\$9(im

- ---

: X::27

To Supple

which has changed its year-end from October to December, to reported more than double annualised pre-tax profits for -: calendar 1995 to £651m (£293m). This was after the inclusion of profits of £247m, relating mainly to the reduction in its .i stake in Rank Xerox. The of underlying rise was of 6 per cent to £407m. Profits for the 14 in months were £658m.

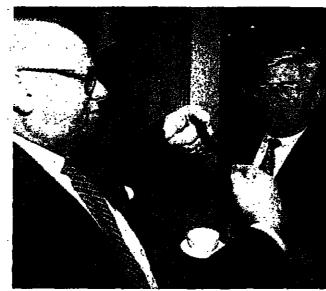
Mr Michael Gifford, who retires as chief executive after the company's annual meeting on April 10, said current trading to January 1996 was "satisfactory", but said it would be

"inconsequential in relation to the year as a whole".

The shares, which fell on

Wednesday ahead of the results, rose 151/2p to 4791/2p. A sharp rise in profits in the leisure division - including Hard Rock Cafes' and nightclubs - was largely offset by a steep fall in the recreation division where bingo was hit by the National Lottery.

Hard Rock Cafe openings and a 12 per cent rise in night-club admissions helped push operating profits up 33 per cent to £69m in the leisure division. Profits at the film and television division grew 11 per cent to £82m, including a £3m writedown on six cinemas. The main disappointment was in video duplication where profits fell despite a 25 per cent increase in volume. Turnover increased to £2.3bn



Sir Denys Henderson, chairman, speaking with Michael Gifford

#### BET rejects Rentokil's surprise deal

By Geoff Dyer and Tim Burt

BET, the business services froup facing a £1.8bn (\$2.77bn) hostile bid from Rentokil, yesterday rejected an unexpected offer from the environmental and industrial services group to buy just three-quarters of the company.

The move came only two working days after Rentokil launched its bid and the unusual tactic surprised shareholders and analysts.

The approach was initiatied by a telephone call on Tuesday from Lazard Brothers, which is advising Rentokil, to Baring

Brothers, BET's advisers. Mr Nicholas Jones, a managing director at Lazards, proposed discussions about an agreed deal for a group of BET businesses including the textile services, distribution and electronic security operations. BET rejected the proposal

before any money had been discussed. It said the busi-nesses Rentokil wanted were core ones. "It would have left BET shareholders without the offer and the group with only

Under the proposal BET would have retained the plant hire, resort management and conferences operations. Any deal would probably have left BET with a large capital gains tax liability, it added.

### Takeover Panel considers UniChem share movements

By Patrick Harverson

The Takeover Panel yesterday continued to question dealers and investment bankers at UBS and BZW about Wednesday's movements in the share price of UniChem, the drugs wholesaler battling with Gehe of Germany to take over Lloyds Chemists, the pharmacy chain.

The two firms are stockbrokers to UniChem and were operating in the stock market when the group's share price rose 11p to 253p on Wednesday morning.

The sharp increase briefly pushed the value of UniChem's shares-and-cash bid for Lloyds to 497.4p per share, within a few pence of the newly revised 500p per share all-cash offer that had been made by rival Gehe earlier in the

The increase also allowed the stockbrokers to buy Lloyds shares at a price close to the new Gehe offer and acquire a 9.9 per cent stake in the pharmacy chain for their client. If Uni-Chem's shares had not risen so far, the group would not have been able to have acquired such a large stake, said dealers.

Although UBS and BZW explained that Uni-Chem's shares had risen because of genuine demand from clients, representatives of Gehe complained to the Takeover Panel. The Panel's monitoring unit launched an investigation into whether the shares had risen because of market manipulation.

UBS or BZW would not comment yesterday, but a source close to one of the firms said the activities of their dealers on Wednesday had

### Adverse weather blamed for lower Courtaulds Textiles

clothing company, yesterday reported a 12 per cent fall in 1995 pre-tax profits to £40,4m (\$62m), caused by adverse raw material prices and disappointing sales in the US.

Mr Noel Jervis, chief executive, said trading conditions had improved in January and February, with sales and profits in Europe comfortably

ahead. In the US, however, a realised they had over-esti-

had cost the company some £4m in profits, and raw material prices another £4m. There would be little relief this year to the margin squeeze caused by the rise in raw material costs, said Mr Jervis.

"We are not planning to sharp fall in sales in November increase selling prices this Courtaulds Textiles, the and December – as retailers year," he said. The group would, however, be cutting mated the growth in consumer costs. It was setting a minidemand - was set to continue mum target for each one of a until at least March 17 per cent return on capital.

In the UK, the warm autumn employed, to be achieved within the next year.

This target had already been met by the core businesse said Mr Jervis, but across the group last year's average return on capital employed was 12 per cent.

#### LEX COMMENT Nationwide

Nationwide

1990-91 92-93 94-95

For a dying breed, building societies are putting up a good fight. Yesterday's package from Nationwide - cut-ting mortgage rates by 0.45 ting mortgage rates by 0.45 points and raising deposit rates by 0.25 points - is an unexpectedly aggressive counter-attack. Suggestions from rivals that the move is unsustainable look distinctly 200

optimistic. On the contrary, it is striking how easily Nationwide can afford it. Like most societies, it is awash with capital and yesterday's package will only slow the growth of its

capital ratios. It could go fur-ther if it wanted. A fight-back by mutual societies is not the only factor at work here. With Britain's lenders making extravagant profits, intense competition was likely But the societies are certainly presenting the banks with a

pasty dilemma. Should they match what the societies are doing? Given the societies' undoubted business advantage of not having to worry about shareholders, getting into a head-tohead price war would be a serious mistake.

Banks can, though, probably afford to compromise: fall behind on rate-cutting, put up with some customers remortgaging, and mitigate margin pressure by passing on lower rates to depositors. That is certainly what they have done so

Nor is the competitive advantage of mutual status necessarily sufficient reason for hanging on to it. Given the enthusiasm of die-hard mutuals to show that they are being run in the interests of their members, they should offer their members the choice.

### Hanson suffers another defection

By David Wighton

Hanson, the industrial conglomerate which last month revealed plans to split into four separate companies, has suffered its second bigh-level management defection since the demerger announcement.

Following Mr Ron Fulford's resignation as chairman of Imperial Tobacco, it has emerged that Mr David Snowdon, who heads Hanson's ARC aggregates subsidiary, is leaving the group. It is understood he has accepted a senior position at another quoted company.

It is believed that Mr Snowdon, 51, had been contemplating a move for some time but made his decision to leave only associated management changes were announced.

Mr Snowdon's replacement at ARC will be Mr Simon Vivian, 39, who was managing director of ARC's southern

Mr Snowdon would have been a leading candidate for the position of chief executive

8.0

of the Hanson rump, the building materials and equipment company which will remain after the demergers. But the job went to Mr Andrew Dougal, Hanson's 44-year-old finance director who has risen rapidly during the last three years. In 1993, when Mr Dougal was

managing director of ARC's southern division, Mr Snowdon was an assistant director of the group and was made chairman of ARC in June that year. Mr Dougal became finance director of the group only last year. The departures of Mr Fulford

and Mr Snowdon appear to confirm fears that the smaller, post-demerger companies may find it difficult to retain their Mr Fulford announced on

Wednesday that he was leaving to join the attempt by Mr Bennett LeBow and Mr Carl Icahn to force a break-up of RJR Nabisco, the US food and tobacco group.

### SCOR

### The Insurers' Insurer

FRF 1,000,000,000 Multicurrency Revolving Credit Facility

Senior Lead Managers Banque Française du Commerce Exterieur Bayerische Landesbank Girozentrale Paris Branch Dresdner Bank Luxembourg S.A. The Fuji Bank, Limited

Argentaria Banco Exterior de Espana S.A Den Danske Bank Westpac Banking Corporation

Banque et Caisse d'Epargne de l'Etat, Luxer

Landeskredit Baden Wurttemburg - L - Bank



Series K

Notice of Early Redemption to Holders of

**RSVP City Limited** 

U.S. \$271,000,000 Guaranteed Extendible Variable Rate Notes due 2006/2007

NOTICE IS HEREBY GIVEN that in accordance with Section 5.03(a) of the Indenture, dated 26th September, 1990, Series K of the U.S. \$271,000,000 Gusranteed Extendible Variable Rate Notes due 2006/2007 of RSVP City Lunited (the "Bonds") will be redeemed in full by RSVP City Limited on the Interest Payment Date falling on 22nd March, 1996 at their Principal Amount outstanding on that date together with interest accrued to the Date of Redempton.

Bankers Trust Luxembourg S.A. P.O. Box 807 14 Boulevard F.D. Roosevelt L-2450 Luxembourg 1 Appold Street Broadcate London ECZA ZHE

interest shall cease to accrue on the Bonds from 22nd March, 1996

23nd February, 1996

Principal Paying Agen

SAKURA FINANCE HONGKONG LIMITED U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1997 transment as to payment of principal and interest by

📆 THE SAKURA BANK, LIMITED

the Notes will carry an interest rate of 5.5% per annum with a coupon amount of U.S. \$137.50 per U.S. \$10,000 Note and U.S. \$3,437.50 per U.S. \$250,000 Note, payable on 22nd May, 1996. Bankers Trust

Company, London

Agent Bank



nursery addresses some of the problems facing people

that can force them to chop down trees. Where hunger or poverty is the underlying cause

of deforestation, we can provide fruit trees. The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood. WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The Markhamia lotea trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced. These tree nurseries are just part of the work we

do with the people of the tropical forests. WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.) WWF fieldworkers are now involved in over 100

In La Planada, Colombia, our experimental farm

tropical forest projects in 45 countries around the world. The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropies to be halved by 1995, and for there to be no net deforestation by the end of the century. Write to the Membership Officer at the address

below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.



WWF World Wide Fund For Nature International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

#### USINOR SACILOR TRANSPORTATION OF THE PROPERTY OF THE PROPERTY

#### Preliminary results. Net income for 1995: FRF 4.4 billion

The Board of Directors of Usinor Sacilor, meeting on Monday 19, February under the chairmanship of Francis Mer, reviewed the preliminary consolidated results for the year 1995.

The Group net income amounted to FRF 4,430 million compared to 1,006 million in 1994.

In FRF billions	1995*	1994**
Net sales	78.4	79.5
EBITDA .	12.3	9.3
Income from operations	6.1	4.0
Group net profit	4.4	1.0
Operating cash flow	8.1	5.7
Capital expenditure	3.0 j	2.8
Shareholders' equity (including minority interests)	28.9	22,1
Net financial debt	11.0	17.4

THS (plates and tubes) was fully consolidated in 1994 but only equity accounted in 1995.

al net sales for 1995 amounted to FRF 78,423 million, compared to FRF 79,458 million in 1994. The growth was 13.5 % on the basis of the 1995 structure. Volume growth accounted for 5 % and price increases accounted for 8.5 %.

Turnover was split thus: 48.7 % for Flat Products (Sollac), 25 % for Stainless Steel and Alloys (Ugine, J&L, Imphy, etc.) 20.5 % for Specialty Products (Aster: Unimétal, Ascométal, Allevard, CLI, IMS, etc.) and 5.8 % representing the balance of other activities (Vallourec, Forcast, etc.) and inter group shipments.

In 1995 33.3 % of the sales were achieved in France, 44.2 % in other European countries and 22.5 % in the rest of the world. The United States

Activities of the first 9 months of 1995 saw an improvement in turnover of 16.4 % over the same period in 1994. There was a significant slowdown in the fourth quarter, as a result of the decision taken by Usinor Sacitor, as well as other European steel producers, to reduce production, in order to facilitate the rundown of the inventories that had built up within the distribution channel.

Net sales for the fourth quarter of 1995 amounted to FRF 18,689 million, an increase of 3.8 %, on a comparable basis, over that of the fourth quarter of 1994: Flat Products FRF 9,012 million, + 0.8 % on the 1995 basis; Stainless Steel and Alloys FRF 4,548 million, + 6.4 %; Specialty Products FRF 3,845 million, + 3 %. Compared to the same period for 1994 this resulted of a net decline in volume (Flat Products - 4 %, Sizinless Steel and Alloys - 5 %, Specialty Products - 8 %) but prices held up well (Flat Products + 4.8 %, Stainless Steel and Alloys + 11.4 %, Specialty Products + 11 %), it should be noted that more than half of Usinor Sacilor's turnover is generated by annual and multi-annual contracts with

Estimated ERITDA amounted to FRIF 12,350 million. It represents 15.7 % of the turnover (17.2 % for the first half of the year and 14.1 % for the second half). It is 17.6 % for Hat Products, 19.5 % for Stainless Steel and Alloys and 8.2 % for Specialty Products which includes the additional costs due to the delay suffered by Unimetal in converting its process from the oxygen to the electric arc furnace route.

income from operations, at FRF 6.143 million, shows a significant increase over 1994, and includes the effect of a substantial reduction in interest expense due mainly to lower borrowings (FRF 1,252 million being 1.6 % of the turnover compared to FRF 1,707 million being 2.1 % in 1994) and additional provisions of FRF 596 million over half of which are in respect of staff leaving on early retirement. Operating cash flow of FRF 8,111 million represents 10.3 % of turnover compared to 7.2 % in 1994 and reflects the improved performance

Capital expenditure in 1995 resulted in an outflow of FRF 3,020 million, similar to the FRF 2,830 million in 1994, bearing out the deliberate slowdown in expenditure which was however compatible with maintaining the tools efficiency at the best level. In 1995 this was considerably less than the depreciation charge in the accounts (FRF 4,360 million).

Cash Now from operations (Operating cash flow net. of the increase in working capital requirements) funded virtually all the capital expenditure and financial investments in 1995, including the acquisition of the minority interest in Ugine s.a. (FRF 3,697 million). The capital increase related to the privatisation (FRF 4,749 million, net) was fully applied towards reducing borrowings.

The debt/equity ratio, which was still close to 0.8 at the end of 1994, now stands at less than 0.4. The first months of 1996 in Europe have been characterised by continued destocking by customers, which has led steel producers to maintain their policy of reduced supply. The annual contracts entered into between the subsidiaries of Usinor Sacilor and their major customers reflect conditions globally similar to those of 1995.

Net financial debt at 31 December 1995 of FRF 11,043 million showed a decline of FRF 6,336 million.

or Relations. Tel. : (33-1) 41 25 98 98



Thorn EMI seeks

buyer for Fona

Thorn EMI is to sell Fona, the Danish chain of music and

the group and its disposal marks the final stage of Thorn's

consumer electronics stores. Fona belongs to the Thorn side of

strategy of focusing on the rental and rent-to-buy markets.

Fona, which includes 53 shops on high streets and shopping

malls throughout Denmark, is slightly more upmarket then

Thorn's other rental and retail outlets, which include Radio

Fona is one of the largest music and electronics chains in

Denmark and has steadily increased profits in recent years. It

made sales of £142m in the last full financial year to March 31.

Admiral, the information technology services, products and

training group, is seeking further acquisitions in Europe. Mr. Clay Brendish, executive chairman, said the company, which

last year acquired Delphy Consultants, a Belgian computer

businesses in continental Europe, particularly in France.

proceeds from the disposal of its remaining stake in a joint venture with Powersoft, the US software company.

Shares in Streamline Holdings were priced at 180p yesterday,

valuing the specialist building materials group at £112m

The company, which is due to come to the market next Thursday, is placing 22m shares, representing about 35 per

cent of the equity, with institutional investors. The proceeds

He said the company might spend the \$2.2m (\$3.4m)

Streamline priced at 180p

(\$172m), at the top end of expectations.

of about £20m will be used to reduce gearing.

Rentals in the UK and Rent-A-Center in the US.

Admiral seeks further buys

systems and software concern, was looking for other

DIGEST

#### **RSVP Westminster Limited** ted with limited liability in the Cayman Islands)

U.S. \$154,000,000

Guaranteed Extendible Variable Rate Notes due 2005/2006 NOTICE IS HEREBY GIVEN that in accordance with Section 5.03(a) of rre, dated 31st October, 1990, Series J of the U.S. 5154,000,000 Custanteed Extendible Variable Rate Notes due 2005/2006 of RSVP Westminster Limited (the "Bonds") will be redeemed in full by RSVP Westminster Limited on the Interest Payment Date falling on 22nd March, 1996 at their Principal Amount outstanding on that date together with interest accrued to the Date of Redemotion.

Bankers Trust Company 1 Appold Street Broadgate Bankers Trust Luxembourg S.A. P.O. Box 807 14 Boulevard F.D. Roosevelt London EC2A 2HE nterest shall cease to accrue on the Bonds from 22nd March, 1996.

Bankers Trest Company, London 3rd February, 1996

Principal Paying Agent

#### Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia

#### US\$ 150,000,000 Subordinated Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from February 23, 1996 to August 23, 1996 the Notes will carry an Interest Rate of 5.50 % per

The Interest Amount payable on the relevant Interest Payment Date August 23, 1996 will be USS 278.06 for each Note of USS 10,000 and US\$ 5,951,39 for each Note of US\$ 250,000.

> The Agent Bank Brown, Shipley & Co. Limited

### The Chase Manhattan Corporation U.S. \$250,000,000

Floating Rate Subordinated Notes due 2000 For the three months 22nd February, 1996 to 22nd May, 1996 the Notes will carry an interest rate of 5.3125% per annum with a coupon amount of U.S. \$132.81 per U.S. \$10,000 principal amount, payable on 22nd May, 1996. Bankers Trust

Company, London

Agent Bank



companies available. For 10 Isle of Man D MURPHY, CA Tet +44 1624 819544 Fax: +44 1624 81665 Hong Kong SAUT DEUKER, LLM Tel: +852 25220172 Fax: +852 25211199 USA KEVIN MARECIO, Esq. Tel: +1 714 854 8344 Fax: +1 714 854 8967

### COMPANY NEWS: UK

Seeking a strong home base despite disappointing UK results

### Life advance boosts Royal Ins

By Raiph Atkins, Insurance Correspondent

Royal Insurance, the composite insurer, yesterday said it would not eschew growth in its home market despite deteriorating trading conditions, as it reported a 6 per cent increase in 1995 pre-tax operating profits to £439m (\$676m).

The shares ended up 3p at 389p, helped by a higher-thanexpected increase in the total dividend from 12p to 16p. Royal said it had still to complete the rebuilding of its dividend base after a cut in 1991.

Profits were lifted by an improved life results and strong North American profits, which offset lower-than-expected UK results hit by high subsidence and weather losses. December's freeze cost £40m

and more recent severe weather in the UK and US is expected to cost £30m.

But Mr Richard Gamble, chief executive, said the "key to any business is a strong home base". Profits would not be sacrificed to save market share, but there was no need to be afraid of expanding in the UK market if costs were contained and business underwritten correctly, he said.

UK life profits increased by

23 per cent to £86m, but Mr Gamble played down suggestions that Royal might join the queue of financial institutions looking for acquisitions in the sector. "We are not going to go into any strong bidding war." A dip in pre-tax operating profits to about £400m is expected this year for a prospective

yield of 6 per cent.

(1,053 (133.1

9.159

(72.6 )

(75.2 I

(11.5 )

(733.6)

(71.1 )

(104.94) (144.7 )

(123.5 ) (78.9 ) (76.4 ) (1407.3)

0.152

10,269

75

89.5

154.9

135.8 63.2

86.08

1665.1



Richard Gamble: pointing to the benefits of a strong base

### Carlton denies MAI or United offers

By Christopher Price and Nicholas Denton

Carlton Communications was yesterday forced to deny it would make a bid for either MAI or United News & Media, after the Takeover Panel expressed concern over the growing speculation affecting the

media groups' share prices. Reports of an imminent bid by Carlton for MAI, which two weeks ago announced

\_\_\_\_ Yr to Dec 31 6 mths to Dec 26

. Yr to Dec 31

. Yr to Dec 31

Yr to Aug 31 Yr to Dec 31

Yr to Dec 31 Yr to Dec 31

Yr to Dec 31

. 6 mths to Nov 30

. 9 milhs to Jan 31

\_ Yr to Dec 31 ★

. 6 miths to Jan 31

6 mths to Jan 31

... Yr to Dec 31

. Yr to Dec 31 . Yr to Dec 31

6 mits to Dec 31 - (-)
14 mits to Dec 31 ± 2,614 (2,199)
Yr to Dec 31 ± 4,553 (4,706)

\_\_ Yr to Dec 31 834.6

RESULTS

nvestment Trusts

Mercury World Mining

TR Hillor income

Trust of Property

Admirai ... Ardagh & British Gas

a £3bn (\$4.62bn) merger with United, had earlier caused sharp movements in the shares of all three media groups. The announcement from Carlton, issued at midday, quickly reversed the moves. The company stated: "Cariton wishes to

make it clear that, in the present circumstances, it does not intend to intervene in the proposed merger between United News & Media and MAL."

(7.72♥ (2.56 ) (918♠ ) (47.3 ) (7.96 )

(30.14

(2.1 J (3.64 )

(1.09 )

(1.46 ) (0.107 )

(nd ) (0.672 )

Escritores (Escri

0.057L 9274 32.14 3.03

258L♠

3.07

0.121

0.924

53.6 7.25 2.9 25.4 57.3 0.82L 73.9 20.4† 8.03† 22.61L

2.72 5.89 1.32 6.31 6.61 1.838

m² 22\_918

Earnings shown basic. Dividends shown not. Figures in brackets are for corresponding period. After exceptional charge. \$45as exceptional charge. \$45

(45.2 ) (6.57 ) (9.5 ) (33.7 ) (40.2 ) (26 ) (26 ) (36.55) (40.64 ) (40.64 ) (17.9 )

(5.95 )

(6.52 ) (6.28 ) (1.617 )

(元司 ) (16.614)

65 1.05 81 101 7.5

1.7403

107

May 0 Apr 20

A\$F 6 A\$F 19 M27 3

2.16.

Nz; 8 Nz; 29

Apr 33

Cariton refused all other comment. However, it is understood that a bid for MAI was under consideration until recently, but the board, concluded it would not enhance shareholder value.

Carlton's denial is unlikely to stem the speculation dominating trading in the media sector. Mirror Group, HTV, Scottish Television and TeleWest were being suggested as potential targets for Carlton.

THESE

5.5 0.95 5.1 10.1 5

3.5 1.3

1.8 1.5

Total for

15.3 12.5

21

Total देव

1.7403

Total last

8 4.2 14.5

15 8.5 . 27.5 14 mii 1

20.5 9.5 13.25

12 10 1.8

تحا ادت

3 9.6 0.77

5.4 6.1 1.6574

40大

#### Wickes moves into third place Wickes said yesterday it had passed Do It All, the Boots/WH

Smith joint venture, to become the UK's third biggest DIY retailer, in spite of heavy post-exceptional losses last year. Wickes also announced heavy investment in global systems across its operations in the UK, France, Belgium, the Netherlands, the US, and its new South African joint venture, including the capacity to sell goods on the Internet. The pre-tax loss for the year to December 31 was £258.0m (\$397m), after an exceptional charge of £369m from disposal of the Hunter Timber and Builders Mate merchanting outlets last year. There were profits of £30.1m last time. Neil Buckley

#### **Johnson Group makes US buy** Johnson Group Cleaners, the dry cleaning and textile rental

company, has completed the acquisition of Ethington Linea and Uniform Rental Company of Kentucky for \$6.45m. A further \$225,000 may be paid over the next three years providing performance targets are reached. Ethington's 1995 sales were \$3.6m, with adjusted operating

#### CMC invests £8m in-Asia

profit of \$114,000. Net assets at completion were \$2.7m.

Cookson Group, the international specialist industrial materials group, said Cookson Matthey Ceramics, its joint venture with Johnson Matthey, was investing almost 28m (\$12m) in Asian zircon opacifier facilities.

### WORLD PHARMACEUTICALS

25 & 26 March 1996, London Hilton on Park Lane

Leaders from all parts of the healthcare delivery chain will address this annual FT conference, the seventh in a popular series. Industry experts from Europe and North America will consider how the pharmaceutical industry needs to transform itself and create new organisations with new cultures to meet the challenges of the changing marketplace.

#### Industry leaders will examine the key issues:

Revitalising R&D

Seeking New Models

Capitalising on Consolidation

 Responding to Stakeholder Expectations Speakers include:

Mr Jan Leschly Chief Executive SmithKline Beecham plc

Dr Thomas F McKillop Chief Executive Officer Zeneca Pharmaceuticals

Dr Hans Jürgen Ahrens Managing Director **AOK-Bundesverband** 

First Name

Mr Michel de Rosen President & Chief Executive Officer Rhône Poulenc Rorer Inc

Mr Eli Hurvitz

President & Chief Executive Officer Teva Pharmaceutical Industries Ltd

Dr Chris Evans OBE Founder Chiroscience plc

Dr Henry A McKinnell Jr **Executive Vice President** Pfizer Inc

Mr Gerald Malone MP Minister of State for Health, UK

FT CONFERENCES in association with

|Coopers |&Lybrand

FT NEWSLETTER PHARMACEUTICAL BUSINESS NEWS The organizers reserve the right to after the programme as may be neces

#### MARKETING OPPORTUNITIES

FT Conferences have a variety of marketing opportunities. For further information please contact Simon Blackwell in London at the address below.

REGISTRATION ENQUIRY FORM

To register or request further information about this conference please complete this form and return to: FT Conferences, Maple House, 149 Tottenham Court Road, London WIP 9LL Tel: (+44) 171-896 2626 Fax: (+44) 171-896 2696/2697

#### WORLD PHARMACEUTICALS CONFERENCE Please send me conference details ☐ Please reserve one place at £881.25 (£750.60 plus VAT at £7.5%) Please note that as the conference is being held in the UK all registrants are liable to pay Value Added Tax. A VAT receipt will be sent on payment of the registration foo. Mr/Mrs/Miss/Ms/Dr/Other PAYMENT IS REQUIRED IN ADVANCE ☐ Cheque enclosed made psysbie to FT Conferences ☐ Bank transfer to: FT Conferences, Midiand Bank pic City of London Corporate Office Account Number: 7/009095 Sort Code: 40 02 50 International SWIFT Code MIDLGB22 (Please quote delegate mame as refere

Data Protection Act. The information you provide will be held on our database and may be used to keep you informed of our and our associated companys' products and for selected third party similings.

☐ Please charge my AMEX/MasterCard/Visa with £ Card No:

Cancellation Policy: Cancellations must be received in writing by Monda II March 1996 and will be subject to a 20% cancellation for unless a substitute delegate is offered. After this date, the full registration for will apply, however substitutions will still be accepted.



And while you are at it, please attach your cheque to fund more Macmillan Nurses in the fight against cancer. (Did you know over one million people

are living with it?) Cheque amount £ ... ...... made out to 'CRMF (F1)' Send to:

CRMF FREEPOST LONDON SW3 3BR THE Macmillan

Cancer Relief Macmillan Fund exists to support people with cancer and their families Regd. Charity No. 261017



U.S. \$75,000,000 Floating Rate Notes due 2000

Notice is hereby given that for the Interest Period 22nd February, 1996 to 22nd May, 1996 the Notes will carry a Rate of Interest of 5.7% per annum. The Interest Amounts payable will be U.S. \$142.50 per U.S. \$10,000 Note and U.S. \$1,425.00 per U.S. \$100,000 Note. The Interest Payment Date will be 22nd May, 1996.

Bankers Trust Company, London

Petroleum Argus Daily Oil Price Reports

il the spot price information you require for Global nd Products markets' := Petroleum Argus

FIRST NATIONAL BUILDING SOCIETY Floating Rate Permanent Interest Bearing Shares

NOTICE is hereby given that the Register of Members of the Society holding Floating Rate Permanent Interest Bearing Shares will be closed on 5 March 1996 for one day only for the purpose of preparing the Interest Psyment psymble on 19 March 1996. BY ORDER OF THE BOARD P. REVILLE

LEHMAN BROTHERS PORTUGAL GROWTH FUND LIMITED

Agent Bank

The Quarterly Investment Review for the period to 31st December 1995 is LEHMAN BROTHERS INVESTMENT MANAGEMENT (JERSEY) LIMITED

PO Box 289 Grenville Street, St Belier, Jersey, JE48TH, Channel Islands m: Ann Williams Tel 01534 875560 HYPO FOREIGN & COLONIAL PORTFOLIOS FUND Sicav

Registered Office: 47, Boulevard Royal,

L-2449 Luxembourg ders of Hypo Foreign & Colonial Portfolios Fund (the "Company") are berein convened to an Extraordinary General Meeting of Shareholders to be held at the register office of the Company in Luxembourg, at 47, Bondevard Royal, L-2449 Luxembourg or Pebruary, 1996 at 3.00 p.m. to deliberate and vote on the following agenda:

To change the name of the Company to "Foreign & Color to amend Article I of the Articles of Incorporation according

nd Articles 5, 16, 21, 22, 23, 27 and 30 of the Articles of Incorpora

II. To amend Articles 5, 16, 21, 22, 23, 27 and 30 of the Articles of Incorporation.

Shareholders are informed that the full text of the proposed amendments to the Articles is available at the registered office of the Company in Luxembourg. In order for the Meeting to be able to deliberate on the proposed changes to the Articles, a quoram of 50% of the Shares in issue is required and any decision at the Shareholders Meeting must be approved by Shareholders bolding a majority of 2.3 of the Shares represented at the Meeting.

III. Shareholders of Hypo Portigin & Colonial Portfolios Fund - Nordic Equity Portfolio and Hypo Foreign & Colonial Portfolios Fund - Mediterranean Equity Portfolio are further requested to resolve on a proposal for such two classes in he merged with effect from 1st April. 1996 into Hypo Foreign & Colonial Portfolios Fund - European Equity Portfolio (the latter to be renamed as Foreign & Colonial Portfolios Fund - European Smaller Companies Portfolio Pund - American Equity Portfolio are further requested to resolve on a proposal for such class to be merged

Portfolio are further requested to resolve on a proposal for such class to be merged with effect from 1st April, 1996 into Hypo Foreign & Colonial Portfolio Fund - American Smaller Companies Portfolio 1to be renamed as Foreign & Colonial Portfolio Pand - American Smaller Companies Portfolio.

Pontfolio Pund - American Smaller Companies Pontfolio I.

The vote on such item will be made at separate class meetings for which no quorum is required and a decision in favour of merger has to be approved by Shareholders holding 50% of the Share represented at he meeting (provided the changes to the Articles under II above have been previously approved by the fall Shareholders Meeting). The text of the investment policy of the (remaned) Poreign & Colonial Portfolio Pund - European Smaller Companies Portfolio at the registered office of the Company together with a description of the differences between the classes to be merged at the new classes. Shareholders in the Portfolios to be merged are reminded that they may redeem their Shares at my time free of change.

In order to be able to participant at the Shareholders Meeting, holders of Bearer Stares have to

In order to be able to participate at the Staneholders Meeting, holders of Bearer Stares have to deposit their Shares at least 3 clear days before the date of the Meeting at Stare Street Bank (Luxembourg S.A., 47. Boulevard Royal, L-2449 Luxembourg, Proxy forms may be obtained at the state address. By order of the Board

Notice of Redemption to Holders of

Series D

**RSVP MAYFAIR LIMITED** corporated with limited liability in the Cayman Islands) U.S. \$79,000,000

> **Guaranteed Extendible** Variable Rate Notes due 2006

NOTICE IS HEREBY GIVEN that in accordance with Section 5.03(a) of the Indenture, dated 31st March, 1992, Series D of the U.S. \$79,000.000 Guarantsed Extendible Variable Rate Notes due 2006 of RSVP MAYFAIR LIMITED (the "Bonds") will be redeemed in full by RSVP MAYFAIR LIMITED on the Interest Payment Date failing on 14th March, 1996 at the principal amount date together with the interest accrued to the date of redemption. Principal Paying Agent

Goldman Sachs (Cayman) Trust, Limited P.O. Box 896

Kredietbank S.A. Luxembourgeoise 43 Boulevard Royal

Interest will cease to accrue on the Bonds from 14th March, 1996.

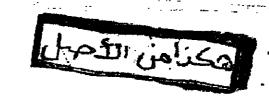
Goldman Sachs (Cayman) Trust, Limited
Principal Paying Agent 23rd February, 1996



Les Echos

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising apportunity to capitalise on the FT's European readership and to target the French business world. For information on rates and further details

please telephone: Toby Farrier-Crofts on +44 171 873 3458



Alice Househorn

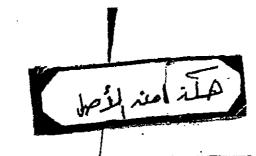
LONCO

1000

Ta . 12% (F)

Paying Agent

THE PERSON NAMED IN



#### COMMODITIES AND AGRICULTURE

### **Broker reduces estimate** of world sugar surplus

The review suggests, how-ever, that the market impact of the large world surplus will be

reduced because restricted port

capacity will result in India being forced to retain a large

part of its exportable surplus.

A recent addition of 150,000

tonnes has raised the country's

total export authorisation of

of [Indian] mills to accept

lower", is likely to result in "a large proportion of the surplus

So far this season a succes-

470,000 tonnes.

By Richard Mooney

Republic Telephone

The state of the s

t pn/2

-= 25

 $= z_{1\pm n}.$ 

180p

i. Se definite

2002 NP

Consider

third place

Contract of the Second

- 45 m

Serie Military

್ದಾನ್ ಎಫಿಎಫಿಕ್ಸ್ಮಾ

THE RESERVE

---

kes US bur

Control of Title Total

 $(\mathcal{A}_{i}) \in \mathbb{R}^{n} \times \mathbb{R}^{n} \times \mathbb{R}^{n}$ 

:-i. 5

. .....

. - 1 2 .2 .5 .2

All Red to \$150 or

100

or to Holders C!

)D0.000

g elengible

in Asia

onorthe Ass

15.75

THE STATE

2. 2.9

Erina toe

The mappe

Monday

London sugar broker C. Czarnikow has raised its esti-mate of the world 1995-96 sugar crop marginally from the record level it forecast last November. However, with the consumption projection showing a more substantial rise, it has cut the overall surplus

In the latest issue of its Sugar Review Czarnikow puts the current season's production at 121.14m tonnes, up from 120.82m in the November review, while the consumption figure is raised from 116.26m tonnes to 116.95m. As a result the predicted surplus has been cut from 3.9m tonnes to 3.5m tonnes ( in both cases after allowing for "unrecorded disap-

pearance" of 650,000 tonnes). Czarnikow estimated the surplus in the 1994-95 season at

Public

Ledger to

By Richard Mooney

go 'on-line'

The Public Ledger, the weekly specialist commodities newspa-

r. is to go "on-line" on a

wholesale basis with a screen-

based news service offered to

subscribers via Bloomberg,

The service will be launched with Commodity Market Ser-

vices, a subsidiary of the Lon-

don Commodity Exchange.

"PLCN offers truly global cov-

erage of commodities markets

with a European focus," says a

"PLCN will also issue com-

prehensive technical analysis

and market reports for com-

modities in the physical,

futures and options markets

quoted on the European

exchanges: LCE/Liffe, London

Metal Exchange, Agrarische

Termijnmarket Amsterdam

and Matif Diffusion, Paris."

Public Ledger statement.

ADP and FutureSource.

MARKET REPORT

### Gold continues to gyrate

The London GOLD price continued to gyrate around the \$400-a-troy-ounce level yesterday and might manage a move a few dollars higher, dealers

"It looks like it's in a \$398 to \$402 range, but if it breaks

away, we're more likely to see \$405," one said. The price fixed slightly higher at \$399.65 an ounce, and closed at \$400.20, up \$2.65. Japanese selling put the spot

price under pressure early on, but one dealer said that represented profit-taking and investor demand should hold up on expectations of more dollar

After this week's dramatic prices moves, the most likely scenario was a period of consolidation, others said. At the London Metal

Exchange base metal prices mostly edged higher in what traders described as "patchy business"

Three months COPPER ended the after hours "kerb"

ish fundamental supply/demand outlook, according to Czarnikow. "Crops have run late in West Europe, the Caribbean and Central America as well as Thailand," it says in the review. "These delays in supply have found buyers with prompt requirements which have already been deferred with little leeway for further

650,000 tonnes. But Czarnikow says the shipment problem, "quite apart from the readiness "Against this backdrop," it adds, "the USA has not only increased the current [import] world market prices later in the year, should these move quota but US refiners have needed additional supplies in order to unwind earlier swaps of quota for world sugars in generated in India from both the current crop and the their normal re-export business." The result, its says, has 1994-95 season", remaining inside the country. been a firm undertone to the market and a rising trend of world prices for prompt sugars sion of unusual factors has "that seems at odds with the enabled the world sugar price to defy the increasingly bearstatistical outlook for six to 12

close at \$2,493 a tonne, up \$11, with the cash premium widening to \$47 at one stage from around \$35 on Wednesday. Values were lifted by news of two small earthquakes in central Chile, the world's largest

copper producer, though mines reported no damage. Chart resistance at \$2,500/05 was tested as the three months price peaked at \$2,501, but the resistance level remained intact and could prove a significant technical hurdle in the

short term.

Traders and analysts said some copper was expected to be delivered out of LME Long Beach warehouses on Friday, while European stocks should ALUMINIUM stocks could

rise by about 6.000 tonnes, they added. Prices for the metal fell on a bout of selling towards the close. LRAD matched Wednesday's 5-1/4 year high of \$785, but

profit-taking trimmed prices.

Compiled from Reuters

### S Africa's JCI defends forward gold sales

JCI, the South African mining finance house which has sold forward all gold from its Western Areas mine until 2004, yes terday defended its hedge despite the rally in bullion prices and this week's collapse of the Rand against the dollar. Mr Bill Nairn, managing director, said the group was exercising its option on 55 per cent of the forward sale, and

was currently selling at spot price. There were no options on the remaining 45 per cent of the 7.3m troy ounces of Western Areas gold committed over eight and a half years, but this had been rolled over. "We are able to benefit fully from the higher gold price," be said. Analysts questionned the hedge, which was arranged to fund the sinking of new shafts at Western Areas. Gold fell below the benchmark \$400 in

Johannesburg earlier this record low of R4.03 against the

week, but seems to have stabilised at about \$397. South African gold was becoming more competitive, and the weakening Rand cast doubt on the wisdom of long term forward sales, said one analyst.

"The more the Rand decreciates, the more we like South African gold shares. The good news is tempered by the hedge, which takes a bit of the shine

dollar on Wednesday. The currency has been hit by specula-tion that the abolition of exchange controls was imminent, concern that the Rand was over-valued, and reports that President Nelson Mandela was unwell.

JCI yesterday posted a 35 per cent increase in attributable earnings to R127m (R94m) for the six months ended December 1995. Equity accounted earnings rose 75 per cent to R179m, or 120 cents a share (69

cents). Attributable earnings were 85 cents a share (63 cents). The interim dividend was 24 cents; no dividend was declared for the comparable period last year. Details of the forthcoming rights issue at JCI's Joel mine would be released in early March. Little progress had been made in the proposed sale to black investors of a portion of majority shareholder Anglo American Corporation's 40 per cent stake

### US offer threatens Windwards banana split

Canute James reports on a controversial marketing move by Chiquita Brands

forward".

the appropriate time they will

let us go when they have the

matter under their own con-

trol," claimed Mr Arnhim Eus-

tace of the Windward Islands

Banana Development and

Exporting Company (Wibdeco). Legislation passed in the par-

MEAT AND LIVESTOCK

overnments and marbattling to prevent rebel banana farmers from selling their fruit to an American company, a move that they contend will damage the already troubled trade in the islands. The four islands are the

main source of bananas consumed in Britain, and the differences between the marketing boards and some farmers coincide with criticism of the recent purchase of the banana business of Geest by a joint venture created by the islands and Fyffes, the Irish fruit mar-

This has further damaged the prospects for the industry. which has longer-standing con-cerns over the future of its preferential access to the European Union for a commodity that is the pillar of several island economies. US banana producers, the US government and some EU governments want greater access for Latin American bananas to Europe, while the islands, and other traditional suppliers to the EU, say this would destroy their

industry.

This explains the sharp reaction by governments and marketing boards in the islands region's bananas. (Dominica, Grenada, St Lucia and St Vincent) to a move by Chiquita Brands International of the US, to purchase fruit directly from the islands' farmers. The farmers traditionally

keting agencies in the Windward Islands are a strike to protest what it describes as the government's refusal to answer its questions about the industry, writes Canute James in Kingston. Members of the Banana Salvation Committee say they will not reap any fruit for a week.

St Lucia is the biggest producer in the Windward islands, the source of most bananas con-

sumed in Britain The union said it had asked Mr John Comp-

sell to the region's marketing boards, and have been told by the boards and the governments that the higher prices being offered by Chiquita Brands should not blind them to the longer-term benefits of their traditional markets.

"We would be interested in marketing any portion of the crop that is available, from some minimum volume up to all of it," Mr Michael O'Brien, senior vice-president of Chiquita Brands, told a regional news agency. He said his company wanted to get involved again in the industry in the Windwards as it was before the region was given preferential access to the EU. He denied charges from Windward Islands officials that the company had not discussed its interest in marketing the

Concern in the Windward Islands over the involvement of Chiquita Brands in the trade is based on the company's complaint to the US government that the EU import regime is to farmers on the delivery of fruit, about the freedom to sell fruit to any potential buyer and for greater involvement of farmers in the management of the industry. Once again you have demonstrated how lit-

ton. St Lucia's prime minister, about payment

tle regard you have for farmers. . . by failing to respond to our concerns," the union said in a statement to Mr Compton. Strikes by the union last year affected the volume of bananas exported by St Lucia.

discriminatory as it caps Latin liaments of each of the Windward Islands late last year American exporters' access to gave Wibdeco sole authority Europe. The US Trade Representative agreed, and has comover the sale of exportable plained to the World Trade quality bananas, he said. "If we start splitting this up again Mr Peter Carbon, Dominica's into sales to different countries agriculture minister, told farmit means that our shipping, if ers that Chiquita's offer of a we can get it at all, would higher price than that paid by become more expensive, as will

marketing boards was intended other services. We are already to "destabilise" the industry in high cost producers." They fear that others will folthe islands during a period of transition. He argued that comlow the Banana Salvation Companies, such as Chiquita Brands, wanted a monopoly of mittee, a St Lucian farmers' union, which said it would sell the industry, "so that by the time the European agreement to the US company. In addition to higher prices. Chiquita was goes for renegotiation in 2002, offering farm-to-port transporwe will not be ready to move tation and other conditions that were more favourable than those offered by the new "What Chiquita wants is to get into the Windwards so they joint venture created by Wibbegin to have control, and at deco and Fyffes, said the

> "The proposal from Chiquita is like heaven, against the hell we are getting now," said Mr Patrick Joseph, the union's general secretary. Farmers were left out of the recent negotiations with Geest that

> > JOTTER PAD

led to the Wibdeco-Fyffes agreement. "We should be the ones looking for what we want rather than people looking for what they want us to have," he

The £147.5m joint venture has been attacked by Mr Julian Hunte, St Lucia's opposition leader, who suggested that the operation would not be profitable, and that about £50m too much was paid to Geest. "We are going to have to learn to swim in an area where Geest, with all the expertise, has oulled out. One wonders how the islands will be able to cope."

The acquisition includes Geest's UK banana holdings with supply and licence agree-ments to 1999, Geest's European dollar banana business, the two vessels - Geest St. Lucia and Geest Dominica and a Costa Rican farm.

The sale was for the entire operation, said Windward Islands officials. The two ships were not owned by Geest but had been obtained by the company on a hire purchase arrangement, and were designed to carry Costa Rican and Windwards fruit. They were too large for the Wibdeco operation, said Mr John Compton, St Lucia's prime minister. "We need to decide whether we retain or sell them," he said.
"The Costa Rican farm is not profitable and will be sold." meaning the Geest operations would have been effectively

#### COMMODITIES PRICES BASE METALS LONDON METAL EXCHANGE

M ALLIMBIRIM, 99.7 PURITY (\$ per torne) 1629-30 1624-5 1632/1622 1628-28-5 1600.5-601.5 High/low AM Officia Kerb close Open int. Total delily turnover LIMINIUM ALLOY (S per tor 1388-90 1382-5 1350-60 1348-59 Kerb close Open int. Total delly turnove 1,307 ■ LEAD (\$ per tonne) 784-85 776.5-77.0 793-95 782.5-3.5 High/low AM Official Kerb close 786/777 Open int. Total daily tumover MICKEL & per tonne 8440-45 8345-50 8455/8350 8330-40 8230-40 8271/8270 8380-90 Open Int. Total daily turnover E TEN (\$ per torme Cioss Previous High/low AM Official 6280-85 8220-30 6270-75 6300/6270 6205-10 6270-75 Open Int. Total daily turnover 4,195 ■ ZINC, special high grade (\$ Pe 1059-60 1045-48 1062/1047 Ciosa Prévious High/low 1058-57 Karb close Open int. Total delily turnover 80.175 COPPER, grade A (\$ per tonn Cigare Prin .etus I-gri/low AM Official 2499-500 2477-78 2519-20 IN LIME AM Official E/\$ rate: 1.5415 LIME Closing E/\$ rate: 1.5443

2006 2006 Spot. 1,5431 3 unthe: 1,5400 6 milhs: 1,5366 9 milhs: 1,53 HIGH GRADE COPPER (COMEX) Sett Day's price change High Low Yol 118.00 +1.95 178.25 116.05 290 118.00 +1.95 118.25 118.05 290 1,6 116.00 +1.95 118.20 113.75 3.216 19.51 +1.05 114.80 134.90 113.85 +1.20 114.00 112.30 1.821 18.74 112.45 +1.20 114.00 112.30 4 73 111.25 +0.95 111.80 110.90 162 8.28 par ng Aged Par ag agen PRECIOUS METALS Prices supplied by N M Rothschild A STATE OF THE STATE OF \$ price 400.00-400.40 399.20-399.60 man Trust Limited

Loco Ldn Meen Geld Lending Rates (Vs USS)
Though 4.38 6 months 3.3
Thought 3.98 12 months 3.3 US ats equiv 559.25 p/troy oz. 362.50 367.85 372.30 588.05 3 months 8 months 1 year 571.90 583.70 381,95 \$ price 397-400 412.10-414.65 £ equiv. 257-259 60-62

#### Precious Metals continued B GOLD COMEX (100 Troy oz.; \$/troy oz.) 399.8 -2.3 400.5 400.5 104 401.5 -2.5 404.9 400.9 62,545.10

•	<b>T</b>	404.2	-25	407.1	403.5	6,497	33,899
2	Ang Oct	406.3 408.5	-25 -25	407.3 409.0	405.B 409.0	372 14	11,370 3,630
5	Dec	410.6	-25	4125	410.0		13,924
	Total					70,949	
		TINUM	NYME	(50 T <sub>n</sub>	cy cz;		
	Apr	414.3	-6.8	419.5	413.5		15,230
_	Jal Oct	416.6 418.9	-6.9 -6.9		416.0 420.0	73 13	4,246 1,320
	Jest	421.1	-6.9	-	_	24	85
2	Total						20,862
		TADIUI					
	Mer Jest	141 <u>-90</u> 143.10		144.00 145.25		385 802	2,711 4,795
	Şap	144.35	-235	~	_	4	107
—	Dec Total	145.60	-235	147.50	147.50	4 1,191	72 7 <b>,685</b>
1		VER CO	MEX (5.	000 Tre	w 62: (	-	-
	Feb	552.2	-53	554.5	554.5	22	22
	Mer	552.5	-5.5	560.5	551.5	27,090	40,932
	May	557.7	~5.6 ~5.6	565.5 569.5	557.0 561.5	7,371 925	30,812 10,416
	Jel Sep	562.3 566.5					10,630
_	Dec	572.8	-5.6	561.0	572.0		6,796
	Total					36,035	104,897
)							
		-DAV	,				
		RGY		V (#3 (V	vn / 42 /	mda el	kameñ
_	- CA		Davis	A (42,44	W 600 1		Open.
			change	Righ:	Low	Vol	iet.
ī	<b>jilar</b>	22,75		23.00	18. <del>98</del>	11,038	2,110
	Apr	19.65 18.95	-0.06	19.76 19.11		52,488 1 31,596	
	jilay Jen	18.50	~0.10 ~0.10	18.65		19,134	
	34	18.19	~0.10	18.30		8,287	36,068 16,444
	Atay Tetal	17.97	-0.11	18.07	17.95	ەرىدىد 1 <b>37,539</b> 4	
		UDE OIL	IPE (\$	рагга)			
,		Lutest					Open
		price	change		Low	Vol	iet
	Apr	18.14 17.48	-0.08 -0.08	18.24 17.56	18.06 17.40	13,503 6,348	
	May Jest	17.10	-0.08	17.16	17.02	4,634	25,199
_	301	16.85 16.64	~0.05 ~0.06	16.90 16.70	16.80 16.63	1,110 370	26,844 5,421
	Amp Sep	16.50	-0.09	16.55	15.50	265	9,821
	Total					27,7621	
5		TING O	L MA	X (42,00	0 US ga	s.; cus	
	٠.	Latest orice		Righ	Low	Vol	Open Bet
	)   Her	59.85	+0.81	60.20	58.25	21,257	26,912
	Apr (May	54.00	-0.24	54.50	53.75	14,950	21,398
<del></del>	järy Jun	51,00 49,55	-0.19 -0.19	51 <i>,40</i> 50,60	50.90 49.40	5,226 2,722	10 <u>,982</u> 10,420
31							
	Jul	49.10	-0.19	49.40	48.90	1,241	6,061
	Jul Aug		-0.19	49.40 49.60	48.90 49.25	1,241 484	4,807
_	Jul Aug Total	49.10 49.60	-0.19 +0.01	49.60		1,241	4,807
-	Jul Aug Total	49.10 49.60 5 OIL IPE	-0,19 +0.01	49.60		1,241 484	4,807
 I 11 96	Jul Aug Total	49.10 49.60 S OIL IPE	-0.19 +0.01 (\$/toxat Day's change	49.60 4	49.25	1,241 484 46,462	4,807 <b>97,</b> 913 Open int
96 98	Jail Jaig Tetal M GAS	49.10 49.60 Soll IPE Selt price 177.25	-0.19 +0.01 (\$/tonne Dey's sharps +3.75	49.60 3 38ga 179.00	49.25 Low 175.50	1,241 484 46,462 Voi 9,107	4,807 97,913 Open int 23,564
96	Jail Jang Total M GAS Mar Apr	49.10 49.60 Soll IPE Satt price	-0.19 +0.01 (\$/torne Dey's change +3.75 +2.25 +1.00	#9,60 #8ge 179,00 163,25 157,75	18W 175.50 161.26 156.00	1,241 484 46,462 Voi 9,107 4,551 3,326	4,807 97,913 Open int 23,554 12,522 7,392
96 98 44 31 85	Juli Aug Total M GAS Mar Apr May Jun	49.10 49.60 Soft IPS Sett price 177.25 162.25 156.25 154.00	-0.19 +0.01 Ber's shape +3.75 +2.25 +1.00 +1.25	49.60 179.00 163.25 157.75 155.25	1987 175.50 161.26 156.00 154.00	1,241 484 46,462 Vol 9,107 4,551 3,326 1,443	4,807 97,913 Open int 23,564 12,522 7,392 7,560
96 98 44 31	Juli Aug Total M GAS Mar Apr May Juli	49.10 49.60 8 OIL IPE Satt price 177.25 162.25 156.25 154.00 153.25	-0.19 +0.01 \$70mme \$10mme +3.75 +2.25 +1.00 +1.25 +1.25	179,00 163,25 157,75 155,25 154,00	1/5.50 161.26 156.00 154.00 153.00	1,241 484 46,462 Vol 9,107 4,551 3,326 1,443 125 10	4,807 97,913 Open int 23,564 12,522 7,392 7,560 4,804 2,536
96 98 44 31 85	Juli Ang Tetal M GAS Mar Apr Mary Juni Juni Ang Total	49.10 49.60 Soft Price 177.25 162.25 156.25 154.20 153.75	-0.19 +0.01 Shound shough +2.75 +2.25 +1.25 +1.25 +1.25	Hga 179.00 163.25 157.75 155.25 154.00 154.00	175.50 161.26 156.00 154.00 154.00	1,241 484 46,462 Vol 9,107 4,551 3,326 1,443 125 10 18,591	4,807 97,913 Open int 23,564 12,522 7,392 7,560 4,804 2,536 65,447
96 98 44 31 85	Juli Ang Tetal M GAS Mar Apr Mary Juni Juni Ang Total	49.10 49.60 8 OIL IPE Satt price 177.25 162.25 156.25 154.00 153.25	-0.19 +0.01 Shound shough +2.75 +2.25 +1.25 +1.25 +1.25	Hga 179.00 163.25 157.75 155.25 154.00 154.00	175.50 161.26 156.00 154.00 154.00	1,241 484 46,462 Vol 9,107 4,551 3,326 1,443 125 10 18,591	4,807 97,913 Open int 23,564 12,522 7,360 4,804 2,536 65,447 m8bs.)
96 98 44 31 85	Juli Ang Tetal M GAS Mar Apr Mary Juni Juni Ang Total	49.10 49.60 8 OSL IPE Satt prices 177.25 162.25 154.20 154.20 153.25 153.75	-0.19 +0.01 Shorate +3.75 +2.25 +1.90 +1.25 +1.25 +1.25 Pay's	#9,60 #9,60 179,00 163,25 157,75 155,25 154,00 154,00	2.54 1.75.50 161.26 156.00 154.00 154.00	1,241 484 48,462 9,107 4,551 3,326 1,443 125 10 18,991	4,807 97,913 Open int 23,564 12,522 7,360 4,804 2,636 65,447 mShr.)
96 98 44 31 85	Juli Aug Total III GAS Mar Apr Mary Juli Juli Aug Total III MAT	49.10 49.60 S OIL IPE Satt price 177.25 156.25 154.00 153.25 153.75 CURAL 6 Latest price	-0.19 +0.01 S/Aprile Shenge +3.75 +2.25 +1.90 +1.25 +1.25 +1.25	#9,60 #9,60 179,00 163,25 157,75 155,25 154,00 154,00 #EX (104,00	175.50 161.26 156.00 154.00 154.00	1,241 484 46,462 9,107 4,551 3,326 1,443 125 10 18,551 8h; \$hm	4,807 97,913 Open int 23,564 12,522 7,360 4,804 2,536 65,447 mSbz.) Open int

. Apr Japa	401.5 404.2	-25 -25	404.9 407.1	400.9 403.5	62,545° 6,497		
Atrig Oct	406.3 408.5	-25 -25	407.3 409.0	405.B 409.0		11,370 3,630	
Dec Total	410.6	-25	4125	410.0		13,924	
	TINUM	NYMEX	(50 Tr	oy oz.;	S/broy c	<u>z.)</u>	
Apr Jol	414.3 416.6	-6.8 -6.9	419.5 421.5	413,5 416,0	4,492 73	15,230 4,246	
Oct. Jest	418.9 421.1	-8.9 -8.9	422.5	420.0	13 24	1,320 65	
Total	_		~ ~~	T:	4,578	20,862	
Mar	141.90		144.00		385	<u>2711</u>	
Jest Sep	143.10 144.35		145.25		802	4,795 107	
Dec Total	145.60		147.50	147.50	4 1,191	72 7,685	
	ÆR CO	MEX (5.	000 Tro	y 02.; (			
Feb	552.2 552.5	-5.3 -6.5	554.5 560.5	554.5 551.5	22 27,090	22 · 40.832	
May Jel	557.7 562.3	-5.6 -5.6	565.5 569.5	557.0 561.5	7,371 925	30,812 10,416	
Sep Dec	568.5 572.6	-5.6 -5.6	574.0 581.0	568.0 572.0	61 347	10,530	
Total	31619	<b>-a.</b> b	9014)	91 EU	36,025		
	RGY						
E CRI	IDE OF		X (42,00	20 US 0	psis. \$/	Open Darred	
	Latest price	Day's change	High	Low	Yel		
jilar Jar	22,75 19,65	-0.06	23.00 19.76	19,50	11,038 52,488		
May Jun	18.95 18.50	~0.10 ~0.10	19.11 18.65		31,596 19,134		
)4  44	18.19 17.97	-0.10 -0.11	18.30 18.07	18.15 17.95	8,287	36,068 16,444	
Total					37,539		
CR	IDE OIL	Day's	ren (all)			Ореп	,
<b>.</b>	<b>Price</b>	-0.08	High: 18.24	18.06	Vel 13.503	lect 60 239	,
APF Hay	18.14 17.48	-0.08	17.56	17.40 17.02		36,371 25,199	
Jen. 101	17.10 16.85	-0.08 -0.05	17.16 16.90	17.02 16.80 16.63	1,110	25,844 5,421	
Amp Sep	16.64 16.50	~0.06 ~0.09	16.70 16.55	16.50	- 370 265 27,762	9,821	
· Total	TING O	L, NYME	x (42,00	0 US gal			
-	Latest	Dey's	Righ	Low	Val	Open	
)   Her	59.85	+0.81	80.20	58.25	21,257	28,912	
Ager Hany	54.00 51.00	-0.24 -0.18	54.50 51.40	53,75 50,90	14,050 5,226	10,982	
Jan Jai	49.55 49.10	-0.19 -0.19	50.00 49.40	49.40 48.90	2,722 1,241	10,420 6,061	
Acq Total	49.60	+0.01	49.60	49.25	484 46,462	4,807 <b>97,</b> 913	
M GAS	OIL PE		<u> </u>				
		Dey's charge		Low	Val	Open int	
Her .	177.25 162.25	+2.25	179,00 163,25	161.26	9,107 4,551	12,522	
Arr Mary Jan	156.25 154.00	+1.00 +1.25	157,75 155,25	156,00 154,00	3,326 1,443	7,392 7,560	
Jel Ang	153.25	+1.25	154.00 154.00	153.00	125 10	4,804 2,638	
Total	-				19,501	-	
E NAT	URAL G		EX (10.0	THE PERSON	**************************************	Open	
	price	غومندن	15gh 2.575	.Low 2.357	Vat 30,406	int 26.882	
Mar Apr	2.288	+0.118	2.3/3 2.288 2.130	2.150 2.050	6,402	24,590 18,560	
May Just	2.030	+0.059	2.045	2,050 2,015 1,970	1,155	13,062 11,809	
Jul Awg		+0.028 +0.008	1.995 1.950	1.910	675 44,1021	10,573	
TOTAL TOTAL	EADED	GASO	LINE		-73,10Z		Ì
MYM	X (42,000	<b>15</b> galls	ı; aUS g	(本)	<del>-</del> -	Open .	
	Latest price	cheeps		Lewi	Yel	İnt	
Mar Jar	59.20 60.60	-0.26 -0.41	59.75 61,10	80.50	10,270		i
	59,65 58,30	-0.30 -0.35	50.00 58.60	59.50 58.30	2,522 1,380	12,839 5,864	
<b>,</b>	57,00	-0.2 <del>5</del>	57.30 55.60	56.80 55.40	383 133	3,931 2, <b>875</b>	
Atog Tudal	55.40	-0.45	39.DU		27,798		

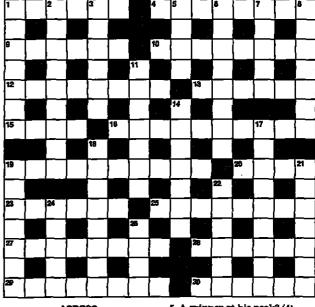
123.00
Text   121.10
## 110.90 +0.20 110.60 110.60 1 1. 18 ## 112.45 +0.10 112.55 172.55 5 1.39 ## 114.25 +0.25 18 ## 114.25 +0.25
WHEAT CST (5,000 bu min; cents/50 b bushe)
### 495.50 -15 507.00 495.00 8.139 24.70 fby 483.00 -1625 491.00 482.00 3.657 20.69 fby 483.00 -1625 491.00 482.00 3.657 20.69 fby 483.00 -1625 491.00 482.00 3.657 20.69 fb 459.00 -7.25 455.00 449.00 329 8.09 fb 459.00 -6 459.00 469.00 330 5.74 fbr 458.00 -6 462.00 465.50 12 14 21,906105,265 fbr 458.00 -6 462.00 465.50 12 14 21,906105,265 fbr 375.50 -2.25 377.00 372.50 34,505 105,30 fbr 375.50 -2.25 377.00 372.50 34,505 105,30 fbr 375.50 -2.25 377.00 372.50 34,505 105,30 fbr 375.50 -2.25 377.50 376.50 577.65 00 1,779 33.00 fbr 375.50 -2.25 374.50 376.50 577.50 376.50 fbr 375.50 -2.25 374.50 376.50 576.50 576.50 fbr 375.50 576.50 574.50 376.50 5
Marie   Mari
MAIZE CBT (5,000 bu mir: cents/56th bushed)   MAIZE CBT (6,000 bbs: cents/f6th bushed)   MAIZE CBT (6,000 bbs: cen
MANAZE CBT (5,000 bu mirt certs/56tb bushes)   106,45,265   17,73   18,65,265   18,65,26
## 458.50
MANAZE CBT (5,000 bu mir: cents/56tb bushed)   Manaze CBT (5,000 bu mi
MALZE CBT (5,000 bu mir: cents/56tb bushel)   MALZE CBT (5,000 37250 34,805 105,50   MALZE CBT (5,000 37250 34,805 105,50   MALZE CBT (5,000 325,00 1,779 33,60   MALZE CBT (5,000 bu mir: cents/50tb bushel)   MALZE CBT (6,000 bu mir: cents/50tb bushel
Transport
Triangle of the state of the st
S73,00
S 314.00 +0.5 314.75 311.50 7,532 78.50 for 319.25 +0.15 319.75 318.50 7,532 78.50 for 319.25 +0.15 319.75 318.50 7,532 78.50 for 319.25 +0.15 319.75 318.50 14.22 5,92.25 for 10.85 10.86 14.44 for 110.65 +0.15 110.05 110.00 20 45 for 10.65
THE STYLE CONTROL OF TRANSPORT STATES OF THE STYLE OF THE STATES OF THE
BARLEY LCE (C. per tenne)  for 108.70 -0.70 108.50 108.40 14 44  hy 110.65 +0.15 110.05 118.00 20 45  ep 107.50 24  for 117.50 24  for 12.50 118.00 118.00 118.00 5 33  1.18  SOYABEANS CST 5,000bu mic, conts/60b husbell  for 724.00 - 2.75 726.50 721.50 14.252 39,37  for 735.25 - 2.25 738.00 732.50 21,188 54,95  for 745.50 - 2.25 746.50 741.00 7509 42,84  for 745.50 - 2.25 746.50 731.50 189 3,40  for 729.75 +2.75 731.00 724.00 8,429 46,14  for 24.45 +0.15 24.50 734.50 8,429 46,14  for 24.45 +0.14 24.49 24.20 4,932 23,55  for 24.50 +0.17 24.85 24.57 6,953 25,15  for 24.50 +0.17 24.50 25.30 25.36 2488 190  gr 25.16 +0.07 25.22 24.96 2.488 190  gr 25.11 - 2.5 228.9 227.0 4289 18,77  for 27.11 - 2.5 228.9 227.0 7,235 33,11  for 234.1 - 2.5 230.0 233.8 2,895 21,54  for 234.1 - 2.5 230.0 233.8 19 2,555  for 233.1 - 0.5 255.0 233.0 19 2,555  for 233.1 - 0.5 255.0 233.0 19 2,555
The property of the property o
The 105.80
107.50
*** 1,18** *** PABEANS (ST 5,000; min; cents/600; bushel) *** PAS-275 725.07 721.50 14; 223.93, 231. *** PAS-275 725.07 721.50 14; 223.93, 231. *** PAS-275 725.07 721.50 14; 233.93, 233.00 732.50 21,138 54,95 at 744.00 -2.25 748.00 741.00 7.508 42,84 at 744.00 -2.25 748.00 741.00 7.508 42,84 at 744.00 -2.25 748.50 742.50 486 48.00 at 729.75 735.50 731.50 189 3,40 at 729.75 735.50 731.50 724.00 8,429 46,14 at 80.00 at 729.75 725.50 731.00 724.00 8,429 46,14 at 80.00 a
T24.00 -2.75 726.50 721.50 14.252 39.31 T35.25 -2.25 738.00 732.50 21.158 54.95 T34.00 -2.25 746.00 741.00 75.09 42.84 T34.00 -2.25 746.50 741.00 75.09 42.84 T34.00 -0.75 735.50 731.50 189 3.40 T38.00 -0.75 735.50 731.50 189 3.40 T28.75 +2.75 731.00 724.00 8,429 46.14 T28.75 +2.75 731.00 724.00 8,429 46.14 T28.75 +2.75 731.00 724.00 8,429 46.14 T28.76 +0.14 24.49 24.20 4.932 23.55 T28.76 +0.14 24.89 24.20 4.932 23.55 T28.76 +0.05 22.35 24.57 24.58 T29.76 +0.05 25.35 25.25 183 5.41 T29.76 +0.05 25.35 25.55 24.5 2.32 T29.76 +0.11 25.65 25.55 24.5 2.32 T29.76 +0.11 25.65 25.55 24.5 2.32 T29.76 +0.11 25.65 25.30 23.8 28.95 21.54 T29.77 25
Type 735.25 - 2.25 785.07 732.90 21,185 54,95 at 744.00 -2.25 745.07 741.00 75.00 42,84 at 744.07 -2.25 745.07 741.00 75.00 42,84 at 75.57 -2.25 745.07 741.00 75.00 42,84 at 75.57 741.00 754.00 48,429 46,14 at 75.57 46,14 at 7
1744,00 -225 745,00 741,00 7509 42,84   190 745,50 -225 745,50 742,50 4406 4,80   190 733,00 -0.75 735,50 731,50 189 3,40   190 733,00 -0.75 735,50 731,50 189 3,40   190 733,00 -0.75 735,50 731,00 724,00 8,429 46,14   190 733,00 -0.75 735,50 731,00 724,00 8,429 46,14   190 733,00 -0.14 24,40 24,20 4,932 23,56   190 24,80 +0.1 24,85 24,57 6,933 25,15   190 23,22 +0.05 25,35 25,25 183 5,41   190 25,48 +0.05 25,35 25,25 183 5,41   190 25,48 +0.05 25,50 25,38 19,01   15,759 86,02    15,759 86,02    15,759 86,02    15,759 86,02    15,759 86,02    15,759 86,02    15,759 86,02    15,759 86,02    15,759 86,02
731.00 -0.75 735.50 731.50 189 3,40 729.75 +2.75 731.00 724.00 8,429 46,14  801  SOYABEAN OIL CET (60,000lbs: cents/lb)  24.46 +0.14 24.49 24.20 4,932 23,56  24.80 +0.1 24.85 24.57 6,953 24.15  4 25.16 +0.07 25.23 24.96 2,488 19.15  25.24 +0.05 25.35 25.25 183 5,41  25.48 +0.05 25.50 25.38 159 2,57  25.24 24.00 +0.11 25.65 25.55 24.5 2,32  25.10 +0.11 25.65 25.50 25.38 159 2,57  25.21 +0.05 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 25.35 159 2,57  25.21 +0.05 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35 25.35  25.25 25.35 25.35 25.35  25.25 25.35 25.35 25.35  25.25 25.35 25.35 25.35  25.25 25.35 25.35 25.35  25.25 25.35  25.25 25.35  25.
729.75 +2.75 731.00 724.00 8,429 46,14 fml 273.00 100.00 1
SOYABSAN OIL CST (60,000lbs: cents/lb)  24.46 +0.14 24.49 24.20 4.932 23,56  24.80 +0.1 24.45 24.57 6,553 25,15  25.16 +0.07 25.23 24.96 2.488 19,01  25.16 +0.07 25.23 24.96 2.488 19,01  25.18 +0.06 25.35 25.25 183 5.41  25.41 25.65 25.55 25.55 185 25.75  25.25 24.5 2.32  25.25 24.5 2.32  25.25 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 24.5 2.32  25.25 25.5 25.5 25.5 25.5 25.5  25.25 25.5 25.
24,80 +0.1 24,85 24,57 6,953 25,15 at 23,16 at 24,16 24,17 25,17 23,17 24,17 25,17 23,17 24,17 25,17 23,17 24,17 25,17 2
25.16 +0.07 25.23 24.96 2.488 19.01 25.32 +0.05 23.35 25.25 158 5.41 25.24 +0.05 25.50 25.35 159 2.67 25.25 25.50 25.55 245 2.32 25.70 +0.11 25.65 25.55 245 2.32 25.70 +0.11 25.65 25.55 245 2.32 25.70 +0.11 25.65 25.55 245 2.32 25.70 +0.11 25.65 25.55 245 2.32 25.70 +0.11 25.65 25.55 245 2.32 25.11 -2.5 23.0 23.0 23.0 7.235 33.11 25.11 -2.5 23.0 23.0 23.0 7.235 33.11 25.11 -2.5 23.0 23.0 23.8 2.855 21.55 25.24 2 -1.7 25.5 23.3 38 3.87 25.24 2 -1.7 25.5 23.3 38 3.87 25.31 -0.5 25.5 23.3 19 2.55
25.22 +0.05 25.35 25.25 183 5.41 183 5.
22 23.70 +0.11 25.65 25.55 24.5 2,32 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 88.02 15.569 27.0 4.289 18.77 15.5 23.0 23.0 7.235 33.11 234.1 -2.5 236.0 233.8 2,855 21,54 15.5 23.0 233.0 19 2.55 15.5 233
SOYABEAN AREAL CRT (100 tons; \$/ton)  ## 227.1 -2.5 228.9 227.0 4.289 18,77  ## 251.1 -2.5 233.0 231.0 7,235 33,11  ## 234.1 -2.6 236.0 233.8 2,855 21,54  ## 234.2 -1.7 235.5 233.9 389 3,87  ## 233.1 -0.5 235.0 233.0 19 2,55
27.1 -2.5 228.9 227.0 4.289 18.77 27.1 -2.5 233.0 231.0 7.235 33.11 234.1 -2.5 236.0 233.8 2.895 21,54 234.2 -1.7 235.5 233.9 369 3,67 233.1 -0.5 235.0 233.0 19 2.55
y 231.1 -2.5 223.0 231.0 7,235 33,11 234.1 -2.6 228.0 233.8 2,895 21,54 g 234.2 -1.7 235.5 233.9 369 3,57 e 233.1 -0.5 225.0 233.0 19 2,57
9 2342 -1.7 235.5 233.9 368 3,87 9 233.1 -0.5 235.0 233.0 19 2,55
253.1 -U.S 255.0 255.0 19 2,55
at 229.5 -0.5 231.0 228.5 150 1,87
<b>tar</b> 15,814 88,13
POTATOES LCE (2/tonne)
r 173.6 -1.9 174.0 170.0 51 90
kay 188.5 -6.5 193.0 192.1 6 1 an 225.0 -100.0
w 105.0
FREIGHT (BIFFEQ LCE (\$10/index point)
b 1394 -21 1400 1394 15 44
er 1425 -15 1432 1405 92 93 er 1416 -14 1425 1415 86 1,49
( 1305 -5 1305 1300 97 1,477 2 1340 -10 1340 1325 28 55
n 138020 1380 1380 1 4
tel 39 1,16 Chaps Prov
1406 1419
TURES DATA futures data supplied by CMS.

spasmodic and Japan less dominant as a con-sumer Western Europe is still a steady and important factor in the world was tready and there is no doubt about the severity of the present recession in the earlier processing sec-tors of the wool textile industry. The Australian market indicator closed at 582 cents, down 3 Cents on the week after touching 591 Zealand was dearer, the indicator there 11 cents higher at 485.

### 889 1.771 8.901 922 945 967 965 1002 934 958 978 994 406 488 COCOA CSCE (10 tonnes; \$/ton 1273 111 789 1287 4,058 43,380 1370 744 17,004 1330 391 11,104 1360 228 10,037 1389 1 7,345 Feb Apr Jul Jul Aug Oct Total 1285 1309 1329 1344 1373 1389 1290 1312 1330 1361 COCOA (ICCO) (SDR's/tonne) Feb War May Jol Asy Total -10 2144 2085 1,296 8,257 +3 2004 1985 2,995 14,613 - 1917 1885 457 4,419 +9 1890 1860 264 2,897 +11 - - 1,275 +6 - - 142 2093 1881 1909 1874 4,106 31,504 COFFEE 'C' CSCE (37,500lbs; cents/lbs) 122.30 -1.00 124.01 122.05 6,467 15,657 120,60 -1.00 122.50 120,40 855 3,767 119.75 -1.25 120,00 117.50 85 1,249 117.55 -1.50 120,00 117.50 85 1,249 117.55 -1.50 118.50 118.50 15 401 No7 PREMIUM RAW SUGAR LCE (cents/los) 11.90 +1.7 384.5 381.0 389 14.357 +2.2 360.5 356.1 743 6.546 -0.4 323.1 321.7 510 4.156 -0.2 312.0 310.5 53 2.490 +0.3 307.0 306.5 22 785 +0.8 304.1 303.0 43 515 SUGAR "11" CSCE (112,000lbs; cents/lbs) +0.04 12.65 12.45 8,442 30.592 +0.09 11.80 11.83 9,367 53,838 +0.05 10.94 10.83 2,199 32,119 +0.04 10.60 10.50 814 25,975 +0.02 10.30 10.22 250 13,405 +0.02 10.20 10.12 108 2,749 21,287 159,968 COTTON NYCE (50,000lbs; cents/ibs) 82.13 -1.32 83.10 82.00 6,009 5,305 83.55 -1.19 84.35 83.40 6,550 23,102 84.13 -0.89 84.70 83.75 1,083 10,640 80.85 +0.05 80.70 80.10 37 2,230 ORANGE JUICE NYCE (15,000lbs; parts/lbs) 124.45 +0.30 125.50 124.20 1,126 6,891 124.70 +0.35 125.70 124.40 1,180 7,961 124.75 +0.35 125.50 124.40 229 1,904 124.00 +0.75 124.20 123.80 13 1,704 124.00 +0.25 121.20 120.20 20 555 121.10 +0.20 121.50 120.80 22 1,856 ATAC SMUJON Open interest and Volume data shown to contracts traded on COMEX, NYMEX, CET. NYCE, CME and CSCS are one day in arrears.

49.300 +0.200 49.600 48.800 450 660 46.800 +0.600 46.850 45.700 1,733 12.474 52.050 +0.725 52.100 51.125 877 9.054 50.675 +0.255 52.700 49.900 324 2.827 48.825 +0.300 48.975 48.400 391 3,982 45.100 +0.150 45.250 44.900 IN PORK BELLUES CME (40,000lbs; cents/fbs) 62.500 +0.550 62.500 61.760 61.400 +0.725 61.900 60.450 62.375 +0.875 62.700 61.900 1,395 3,765 168 1,552 42 294 2,858 8,722 59,775 +0.650 58,858 58,500 56,375 +0.775 56,850 56,000 LONDON TRADED OPTIONS E ALUMINEUN (99.7%) LME 12 43 102 1700 . COPPER (Grade A) LME 121 73 40 127 66 29 24 62 123 66 115 180 May 761 712 663 COFFEE LCE Mar **■ COCOA LCE** 1700 . 124 LONDON SPOT MARKETS ■ CRUDE OIL FOR (per barrel/Mar) Dubal Brent Blend (dated) Brent Blend (Apr) W.T.I. \$16,60-6,69w \$18,15-8.16 +0.285 +0.345 \$19,67-9.70w ■ OIL PRODUCTS N Eprompt delivery CIF (forme) \$177-179 \$191-193 \$95-97 \$174-176 (0171) 359 8792 ■ OTHER Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz.) Patiadium (per troy oz.) \$400.20 558.5c \$415.90 \$140.00 123.0c 41.75c Copper Lead (US prod.) Tin (Kusia Lumpur) Tin (New York) Unq. 293.50c +1.00 Cattle (five weight)† Sheep (five weight)† ‡ Pigs (five weight)† 120.02 129.73 106.53 Lon, day sugar (raw) Lon, day sugar (wte) Barley (Eng. feed) Maize (US No3 Ye Wheat (US Dark N Rubber (Mar)♥ Rubber (Apr)♥ Rubber (KL RSS No1) 109.25p 109.25p 406.00m Coconut Oil (Philis Palm Oil (Malay.)\$ Copra (Philis Soyabeans (US) \$745.0w NDICES \$520.0 480.0y 207.0y 84.35 REUTERS (Base: 18/8/31=100) Feb 21 month ago 2147.6 2144.2 Soyabeans (US)
Cotton Cuttook'A' index -0.30 ■ CRB Futures (Base: 1967=100) Feb 21 249.93 Feb 20 248,64 month ago 242,37 ■ GSCI Spot (Base: 1970=100) Feb 21 197.05 Feb 20 month ago 194.53 185.78

### III LIVE CATTLE CME (40,000 bs: cents/fbs) Sett Day's Open Price change High Low Vol. Int 63,000 -0.825 B4,100 62,500 1,493 62.525 +0.400 62.725 62.050 62.100 +0.225 62.225 61.600 63.075 +0.125 63.200 62.750 62:375 -0.075 62:525 82:200 ILIVE HOGS CME (40,000fbs; cents/lbs) **CROSSWORD** No.9,001 Set by DANTE



**ACROSS** wrong order (6) 4 Generous applau 9 Throw out uneven and infe-

rior material (6) 10 Measure of alcohol - gets more than one's share of froth on top (8) 12 Humiliating return from a summit meeting? (8) 13 He carries cases of wine with little hesitation (6) 15 Fancy something similar? (4)
16 Sue is invited to stay over (5.1.4)19 Shattering into pieces? Cor-

rect (10) 20 Experts break the case (4)
23 Is deep, perhaps, but may be detected (6) 25 Ship carries the right pennant

27 The fiscal system makes allowances for him (8) 28 Material mother makes on request (6) 29 Leave one's hotel to investigate (5,3) 30 Collect a petition (6)

1 US claim settlement in Oklahoma, say (7) 2 He has found a job at last (9) 8 I'd come up in a cheap car, pretentiously polished (2-2-2)

DOWN

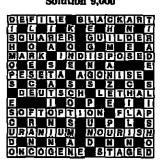
5 A spinner at his peak? (4) 6 Settlement of loss paid out (8) 7 Public minister about to return? Quite the opposite (5) 8 Doreen's been ordered to grant approval (7)
11 Self-conscious about blemish,

14 Outvotes? (7) 17 Go with Bill to business (8) 18 A line of washing? (8)
19 He's unwilling to give credit

dark in colour (7)

(7) 21 One who is out to score a goal

(7)
22 Proceed to make good (6)
24 Small fairy that is found at the bottom of page nine (5)
26 The country for exercise and sport (4) Solution 9,000



### INTERNATIONAL CAPITAL MARKETS

### German auction result sparks 'confusion'

By Martin Brice in London and Lisa Bransten in New York

The German government bond market was dominated by the results of the auction of fiveyear bonds, in which the Bundesbank accepted all DM4.236bn

#### GOVERNMENT **BONDS**

of bids, with the average at 99.92. One bid was accepted at the lowest price of 99.01, which is believed to be a record difference between the average and the lowest

There was surprise at the lowest price, with market participants variously describing the result as "a disaster", "a debacle", and causing "a hell of a lot of confusion". There was speculation among traders that the Bundesbank was anxious to get supply away before an unexpectedly large M3 number today. There were suggestions that the low demand was caused by reluctance of investors to venture past the 1999 date for European monetary, union, but others thought recent heavy supply of D-Mark eurobonds and Pfandbriefe was a contributory factor.

However, Mr Julian Jessop. international economist at HSBC Markets, said: "This is the result you would expect in a bad market." The curve steepened as the

yield on two-year paper fell 5 basis points and that on 10year paper by a point, with the spread between the two maturities at 227 points. On Liffe the March 10-year bund future closed at 97.22, down 0.17. The vield spread of 10-year bunds over Treasuries widened 3 hasis points to 33.

■ The French yield curve steepened, with the yield on one-year paper falling 10 basis points and that on 10-year paper by 3 points. On Matif the

up 0.40 while March Pibor rose 0.13 to 95.37. The spread over bunds tightened a point to 36.

■ Italian government bonds followed the trend, with the yield on two-year paper falling 18 basis points and that on nine-year paper falling 4. The spread over 10-year bunds tightened a point to 446. On Liffe the March future fell 0.32

■ UK government bonds were unaffected by the 0.45 percentage point cut in the Nationwide mortgage rate, although Mr Andrew Roberts at UBS said if the move was followed by other lenders, it would cut 25 basis points off the retail price index and could lead to investors moving along the index-linked curve.

The March future on Liffe closed down 2 at 107% while the spread over 10-year bunds widened 6 basis points to 164.

steepened after the 25 basis points cut in the repo rate, and the 50 basis points cut in the deposit and lending rates. The spread over 10-year bunds tightened 25 basis points to 242; one-year yields fell 11 basis points and nine-year by nine.

■ A jump in weekly claims for unemployment benefits helped US Treasury prices move briefly higher yesterday, but by midday bonds were hovering near their levels of late Wednesday as the market continued to consolidate.

Near midday the long bond was & stronger at 95% to yield 6.361 per cent, while at the short end of the maturity spectrum the two-year note was up Lat 99% to yield 5.101 per cent. Initial claims for unemploy-ment benefits increased by 5,000 applicants to 391,000 last week, the Labour department

Ms Marilyn Schaja, an econo-

March future settled at 120.50, ■ The Swedish yield curve mist at Donaldson, Lufkin & Jenrette, said that although the weekly claims figures are not necessarily a good indica-tor of the monthly unemployment figures, they do appear to signal "sluggish growth in the labour market with corresponding effects on the econ-

omy in general". Also helping bonds were rumours that the Federal Reserve had bought two-year and five-year notes under the table and a strengthening in the value of the dollar against the D-Mark and the yen

In early trading, the US currency was changing hands for DM1.4509 and Y105.10 compared with DM1.4492 and Y104.9 late on Wednesday.

Bonds tumbled on Tuesday after Mr Alan Greenspan. chairman of the Federal Reserve. made comments investors interpreted as a signal that he did not believe the economy was as weak as many had come to believe.

### Study finds | Property sell-off at Swedish banks corporate defaults

By Antonia Sharpe

The volume of corporate bond defaults rose in 1995, the first year-on-year increase since 1990, snapping a trend of nar-rowing yield spreads over the five-year period, Moody's, the international ratings agency, said in its annual default study.

Last year, 46 issuers worldwide defaulted on more than \$8.2bn of long-term and publicly-held corporate debt, up sharply from 24 defaulters and \$2.3bn in 1994. Such a level has not been seen since 1992 when 50 issuers defaulted on \$8.3bn.

The increase led to a widening of 85 basis points in the spread between Moody's speculative-grade vield index and seven-year US Treasuries during 1995.

Moody's said the larger volmue of defaulted debt partially reflected the higher number of issuers with speculative-grade ratings - 940 at the start of 1995 after 814 in 1994 - but that it also shows that the risk of default is rising. Moody's speculative-grade default rate rose to 3.2 per cent in 1995 from a 13-year low of 1.8 per cent in 1994

A significant portion of last year's defaulted debt was issued during the refinancing spree of 1992 and 1993. The largest bond default in 1995 was by the US supermarket operator Grand Union Company. Including its \$239m default of long-term public debt, the company added more than \$1.3bn to 1995's total.

Event risk struck hard in 1995, Moody's said, with events such as Dow Corning's strategic Chapter 11 filing to avoid liabilities related to the use of its silicon products in breast implants. The action threw \$160m of long-term pubic debt into default.

By Christopher Brown-Humes in Stockholm

The final chapter in Sweden's financial sector crisis has begun to unfold as the country's banks move to rid themselves of more than SKr50bn worth of properties, involuntarily acquired as collateral for sour loans in the early 1990s. Last week Skandinaviska Enskilda Banken set the ball rolling when it announced plans to spin off properties worth SKr23bn to its shareholders, creating Sweden's biggest real estate company at a

stroke. This week Svenska

Handelsbanken and Swedbank picked up the theme, promising demergers that will hand properties worth a further SKr16bn to their shareholders. All three banks' property units will be quoted on the Stockholm stock exchange this year. Föreningsbanken and Stadshypotek are expected to make similar moves in due course. Nordbanken, however, will not be in the queue, even though it was the biggest casualty of the loan-loss crisis and had to be taken over by the state in 1992.

It only has a small property

engagement because most of

its sour loans were dumped in a separate "bad bank" called Securum. Securum has extensive property holdings.
Plunging property values were the main cause of the Swedish banking crisis. accounting for an estimated 70 to 80 per cent of the SKr150bn of credit losses built up by Swedish banks over the last five years. The collapse forced the banks to take over thou-

Sweden and abroad, to protect their claims. Although clearly reluctant owners, banks have had to sit on these property portfolios while they rebuilt their own strength and property markets stabilised. Even today, the real estate market is too fragile to allow the banks to sell off their

sands of properties, both in

done so, they would have flooded the market and ander

mined prices. Only in the past year have the banks become strong enough to be able to capitalise their property offshoots with their own capital, giving them the financial strength to operate as independent entities

But analysts still say their timing is questionable. Although Sweden's long term bond yields have fallen stearply since early last year, they have risen by 100 basis points since financial markets took fright at some of the spending plans unveiled by Mr Goran Persson, the prime minister in writing in mid-January.

There is also a question of whether the market can digest such huge amounts of stock given the likelihood that many of the banks' shareholders will to want to dump their property holdings quickly. Foreigners are unlikely to be big buyers of the shares, so it will largely be left to domestic institutions to make the running.

Investors who do take the plunge will be gaining stakes in properties throughout Europe, as well as sizeable holdings in the main Swedish population centres of Stockholm, Gothenburg and Malmo SE-Banken has almost half its portfolio sited outside the country, mainly in Belgina Luxembourg, Germany as Portugal, Handelsbanken has part of its portfolio in London. What is already clear is that

the launch of these property groups will trigger a broad restructuring in the Swedish real estate market. That is win their financial strength at launch will be as important as the fact of the creation, because it will start to mark out potential predators from their targets. "These property companies weren't created as logical entities," says Mr Afrell. "There's going to be a lot of activity before we start to see well-structured, natural properties directly. Had they property groups in Sweden."

#### Chicago exchanges to list Italy targets issue at Japanese Mexico's IPC index

By Conner Middelmann

Two Chicago exchanges are planning to supplement the fast-growing array of emerging-market derivative instruments with futures and options on Mexico's leading stock

The Chicago Mercantile Exchange (CME), the Chicago Board Options Exchange (CBOE) and Bolsa Mexicana de Valores (BMV) yesterday signed a deal to list the Bolsa's IPC index on the two US exchanges. The IPC is a broadbased capitalisation-weighted index composed of 35 stocks.

As early as April, the CME plans to list IPC futures and futures options while the CBOE will list cash-settled options on the index - pending regulatory approval. In return, the BMV will receive licensing fees for the use of its index. and advice from the two

**WORLD BOND PRICES** 

7.27 111 kgd 7.31 1983 7.50 11133 102 kg 7.57 102 kg 7.52 1133 7.52 1133 7.52 1103 7.53 106 7.79 803 7.85 1103 7.76 127 8

exchanges on fine-tuning futures- and options contracts it plans to list.

**Emerging-market** products already traded on the CBOE include options on 18 American depository receipts and American depository shares on Latin American companies; a Mexico Index (MEX) composed of 10 US-listed Mexican ADRs, ADSs and country funds: and the Latin-15 Index which tracks leading equities in Argentina, Brazil, Chile and

CME last week said it planned to list futures and futures options on four individual Brady bond issues, including Mexican par bonds.

Its competitor, the Chicago Board of Trade, this week said that it. too, plans to list Brady bond instruments and hopes to launch its Mexican Brady Bond Index futures and options contracts on March 1.

By Conner Middelmann

Put off by recent volatility in the US dollar and D-Mark bond markets, Italy appears to have shelved plans to issue eurobonds in those correctes and yesterday announced plans to issue yen bonds instead.

Daiwa has been appointed lead manager to a long-dated ven bond which is expected next week. Market talk was of Y150bn to Y250bn of bonds with a maturity of between 12 and 15 years, targeted at Japa-

nese institutional investors. Italy has a strong relationship with Daiwa, which also led its \$2bn dollar offering late last INTERNATIONAL

#### BONDS

year and, together with Nomura and Nikko, its multitranche Y550bn issue in May 1995 - the largest eurobond ever issued. In 1994, Italy launched three euroyen issues totalling Y925bn

**NEW INTERNATIONAL BOND ISSUES** 

Otherwise, the eurobond market all but stalled yesterday, with jittery government bond markets keeping nervous investors sidelined. The only borrowers to brave

the dollar sector were floatingrate note issuers: Citicorp launched \$200m of six-year notes callable after three years with a coupon of Libor plus 15 basis points, while IBJ Australia Bank issued \$151m of unlisted floating-rate notes in two tranches which were largely pre-placed.

Borrower US DOLL			Amou tr.	mt Co	w %	Price	Materity	Fees %	Spread bp	Book-runn	er	
Citicorpia			200	ı	(a1)	99.859R	Sec 2002	0.208	-	Citibank In:	errational	
	er eka Bankis	124	100		(D)	100.085	May 1997	0.10	-	BJ Interne		
	alia Bankis		51		(b)	100.085	Mar 1997	0.10	•	IBJ Internati		
SWASS F	PANCS											
Helaba Fl			100		3.75	101.875	Dec 2000	2.00	-	Creck Sus		
	wer Financ	e(3) *	100		1.125	101.35	Dec 1998	1.50		Credit Şuiş		
GECC*			100	1	2.75	101.30	Apr 1998	1.125	-	Mem# Lynd	th Captail M	<b>1</b>
	ate note. F						wel. a) Callat ) Short 1st (		/98 at par. a1	1) 3-mth Libo	r +155p. bi	3 <del>-02</del> 1
Floating-ra Libor +5.5	ate note. F 5bp. c) Fu	ngfible wit	n SFr400m.	Plus 9	0 days	accrued. s	Short 1st					
Floating-ri Libor +5.	ate note. F 5bp. c) Fu	option	h SFr400m. \$ (LIFFE) DI	Plus 9	O days	accrued. s	Short 1st o		FT-ACT	TUARIES	FIXED	INT
Floating-ra Libor +5.5	ate note. F 5bp. c) Fu	option	n SFr400m.	Plus 9	O days	accrued. s	Short 1st o			TUARIES		INTI Da
Floating-ri Libor +5.	ate note, F 5bp. c) Fu FUTURES	OPTION	h SFr400m. S (LIFFE) DI CALLS	Plus 9	0 days	s of 100%	PUTS —	Jun	FT-AC1	TUARIES	FIXED Thu Feo 22	INTI Ca chan
Floating-ri Libor +5.5 BUND Strike	ate note. F 5bp. c) Fu FUTURES Mar	OPTION	SFr400m. S (LIFFE) DI CALLS May	Plus 9 M250,00	O days OC points Mar	s of 100% Apr	PUTS May	Jun 1.50	FT-ACT Price Indice UK Gits 1 Up to 5	TUARIES	FIXED Thu Feb 22	INTI Ca chan
Floating-ri Libor +5.5 B BUND Strike Price 9700	ate note. F 5bp. c) Fu FUTURES Mar 0.30	OPTION Apr 0.58	S (LIFFE) DI CALLS May 0.82	Plus 9 M250,00 Jun 0.99	O days OC points Mar	accrued. s s of 100% Apr 1.09	PUTS —	Jun 1.50 1.79	FT-ACT Price Indice UK Gibs 1 Up to 5 2 5-15 year	Years (22) ars (21)	FIXED Thu Feb 22 122.11 147.73	INTI Ca chan
Floating-ri Libor +5.2 BE BUND Strike Price 9700 9750 9800	ate note. F 5bp. c) Fu FUTURES Mar 0.30 0	OPTION Apr 0.58 0.39 0.25	S (LIFFE) DI CALLS	Jun 0.99 0.78 0.59	0 days 00 points Mar 0 0.20 0.70	accrued. s s of 100% Apr 1.09 1.40 1.76	PUTS	Jun 1.50 1.79 2.10	FT-ACT Price Indice UK Gates 1 Up to 5 2 5-15 yes 3 Over 15	years (22) ars (21) years (8)	FDXED Thu Feb 22 122.11 147.73 161.37	INTI Ca chan
Floating-ri Libor +5.2 BE BUND Strike Price 9700 9750 9800	ate note. F 5bp. c) Fu FUTURES Mar 0.30 0	OPTION Apr 0.58 0.39 0.25	S (LIFFE) DI CALLS	Jun 0.99 0.78 0.59	0 days 00 points Mar 0 0.20 0.70	accrued. s s of 100% Apr 1.09 1.40 1.76	PUTS ————————————————————————————————————	Jun 1.50 1.79 2.10	FT-ACT Price Indica UK Gibs 1 Up to 5 2 5-15 yes 3 Over 15 4 Irradeen	TUARIES 55 years (22) years (21) years (5) years (6)	FIXED Thu Feb 22 122.11 147.73 161.37 184.47	DNTT Ctare Ctare
Floating-ri Libor +5.2 BE BUND Strike Price 9700 9750 9800	ate note. F 5bp. c) Fu FUTURES Mar 0.30 0	OPTION Apr 0.58 0.39 0.25	S (LIFFE) DI CALLS	Jun 0.99 0.78 0.59	0 days 00 points Mar 0 0.20 0.70	accrued. s s of 100% Apr 1.09 1.40 1.76	PUTS	Jun 1.50 1.79 2.10	FT-ACT Price Indice UK Gates 1 Up to 5 2 5-15 yes 3 Over 15	TUARIES 55 years (22) years (21) years (5) years (6)	FDXED Thu Feb 22 122.11 147.73 161.37	

WORLD BOND PRICES		
BENCHMARK GOVERNMENT BONDS  Red Day's Week Month	BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%  Strike ————————————————————————————————————	FT-ACTUARIES FIXED INTEREST INDICES
Coupon Date Price change Yield ago ago	Price Mar Apr May Jun Mar Apr May Jun	Price indices This Day's Wed Accrued ad adj. — Low coupon yield — Medium coupon yield — High coupon yield — Wedium coupon yield — High coupon yiel
Australia 10.000 02/06 109.1400 +0.420 8.62 8.09 8.19 Austria 5.125 02/06 97.0000 +0.380 5.54 6.43 6.21	9700 0.30 0.58 0.82 0.99 0 1.09 1.33 1.50 9750 0 0.39 0.62 0.78 0.20 1.40 1.63 1.79	1 Up to 5 years (22) 122.:: -0.54 122.56 1.96 1.58 5 yrs 7.24 7.20 8.52 7.28 7.25 8.55 7.36 7.32 8.70 2 5-15 years (21) 147.73 -0.25 148.10 2.82 0.78 15 yrs 8.07 8.02 8.46 8.07 8.02 8.57 8.17 8.11 8.78
Belglum 7.000 05/06 101.1300 +0.060 6.84 6.86 6.43 Canada 8.750 12/05 108.8200 +0.250 7.46 7.05 7.13	9800 0 0.25 0.46 0.59 0.70 1.76 1.97 2.10 Est. vol. lotal. Calls 37873 Puls 29977. Previous dey's open int., Calls 370754 Puls 249152	3 Over 15 years (B) 161.37 -0-48 162.14 2.06 2.41 20 yrs 8.17 8.13 8.43 8.14 8.08 8.57 8.24 8.18 8.88
Denmark 8.000 03/06 102.8800 +0.560 7.58 7.34 7.01 France STAN 7.000 10/00 104.7500 - 5.79 5.55 5.50	italy	5 All stocks (57) 142.51 -0.22 142.99 2.41 1.37
OAT 7.250 03/06 103,8300 -0.040 6.71 6.56 6.48 Germany Burnd 6.000 01/06 97,4000 -0.200 6.36 6.14 5.88	III NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES	Index-linked Feb 22 Feb 21 Yr, ago Feb 22 Feb 21 Yr, ago
reland 8.000 08/06 101,2000 -0.150 7.81 7.56 7.39 haly 10.500 09/05 100,2000 +0.820 10.47 10.47 10.30	(LIFFE)* Lira 200m 100ths of 100%	6 Up to 5 years (1) 197.27 -C.04 197.20 2.89 0.00 Up to 5 yrs 2.58 2.59 3.63 1.25 1.28 2.25 7 Over 5 years (11) 188.39 -0.25 185.91 0.95 0.63 Over 5 yrs 3.84 3.66 3.89 3.44 3.45 3.67
Japan No 129 6.400 03/00 116.1980 +0.020 2.07 1.97 1.75 No 174 4.500 09/04 109.7750 - 3.15 3.05 2.98	Open Sett price Change High Low Est. vol Open int. Mar 109.01 108.76 -0.21 109.42 108.58 53795 51206	7 Over 5 years (11) 186.39 ±0.25 185.91 0.95 0.63 Over 5 yrs 3.64 3.66 3.68 3.44 3.45 3.67 8 All stocks (12) 186.50 ±0.25 186.64 1.00 0.62
Netherlands 6.000 01/06 97.5000 +0.180 6.35 6.19 5.84 Portugal 11.675 02/05 112.5000 -0.700 9.72 8.49 9.47	Jun 108.50 108.39 -0.21 108.90 108.30 956 9361	Average gross redemption yields are shown above. Couper Bards: Low 0%-74%; Medium 8%-10%%; High: 11% and over, † Plat yield, yiel Year to date.
Spain 10.150 01/06 101.7900 +0.510 9.84 9.65 9.41	III ITALIAN GOVT. BOND (STP) FUTURES OPTIONS (UFFE) Lica200m 100ths of 100%  Strike ————————————————————————————————————	
UK Gilts 8.000 12/00 103-14 -4/32 7.13 6.92 6.80	Price Jun Sep Jun Sep	44
7.500 12/06 97-13 -12/32 7.86 7.67 7.40 9.000 10/08 107-31 -13/32 7.98 7.87 7.55	10850 2.08 2.77 2.19 3.25	FT FIXED INTEREST INDICES GILT EDGED ACTIVITY INDICES
US Treasury 5.625 02/06 97-25 +3/32 5.92 5.65 5.76 6.000 02/26 95-10 -3/32 6.35 6.10 6.17	10900 1.83 2.55 2.44 3.53 Est. vol. total, Calls 2701 Puts 2743. Previous day's open int., Calls 41250 Puts 26017	Feb 22 Feb 21 Feb 19 Feb 16 Yr ago High' Low' Feb 21 Feb 20 Feb 19 Feb 16 Feb 15  Govt. Secs. (UIQ) 93.65 93.63 92.27 93.47 94.31 91.40 96.34 90.22 Gilt Edged bargetins 110.4 100.1 95.7 85.1 102.2
ECU (French Govt) 7.500 04/05 101.9200 +0.470 7.20 6.98 6.79  London closing, "New York mid-day Yields: Local merket standard.	Spain	Fixed interest 112.35 112.27 112.27 112.29 112.73 109.82 115.23 109.77 5-day average 98.7 97.2 98.4 98.5 101.2 for 1995/96. Government Securbes high since complision: 133.67 (217.94 ), low 50.53 (31.775). Basis 100: Government Securbes high since complision: 133.67 (217.94 ), low 50.53 (31.775). Basis 100: Government Securbes 157
† Gross (including withholding tar at 125 per cent payable by nonvesidents) Prices: US, UK in 32nds, others in decimal	NOTIONAL SPANISH BOND FUTURES (MEFF)	10/26 and Fixed Interest 1928. SE months micros released 1974.
US INTEREST RATES	Open Sett price Change High Low Est. vol. Open int.	
Latest Treasury Bills and Bond Yields	. Mar 95.30 94.94 -0.46 95.52 94.87 67,001 46,911 Jun 94.95 94.52 -0.33 94.85 94.60 655 3,465	FT/ISMA INTERNATIONAL BOND SERVICE
One month 4.81 Two year 5.08	UK	Listed are the latest international bories for which there is an adequate secondary market. Listest prices at 7:05 pm on February 22
Broker lean 1986	M NOTIONAL UK GILT FUTURES (LIFFE)" 250,000 32nds of 100%  Open Sets price Change High Low 2st, vol Open Int.	Institute   Skid Offier Chg. Yield   Institute   Skid Offier Chg. Yield   Institute   In
Fed.funds at Intervention One year	Mar 108-01 107-18 -0-13 108-05 107-10 77616 127420	Actiony Mast Treasury 6 <sup>1</sup> 2 03 1000 101 <sup>2</sup> 5 101 <sup>2</sup> 5 101 <sup>2</sup> 5 6.25 United Kingdom 7 <sup>2</sup> 5 97 5500 105 105 <sup>2</sup> 5 105 <sup>2</sup> 5 105 <sup>2</sup> 5 100 105 <sup>2</sup> 5 105 <sup></sup>
	Jun 107-10 106-28 -0-11 107-11 105-25 8355 8697 <b>E LONG GILT FUTURES OPTIONS (LIFFE) ES0,000 84ths of 100%</b>	African Dev Sk 75 23 500 162 1 105 7.14 World Bank 0 15 2000 30 30 8 4 6 828 Dermank 64 98 2 800 995 995 14 8.88
	Strike —— CALLS —— PUTS —— Price Mar Apr May Jun Mar Apr May Jun	Abarta Province 7% 88 1000 10514 10512 5.47 World Bark 5% 03 3000 98 9814 +14 6.20 EB 8 03 5 1000 10014 10014 7.90 Asian Day Bark 614 05 750 10014 10015 476 6.31 Halles 1016 97 5 100 10314 101 8.49
BOND FUTURES AND OPTIONS	107 0-36 0-59 1-22 1-43 0 1-03 1-30 1-51	Austria 8 <sup>1</sup> 2 00
	109 0 0-17 0-37 0-55 1-28 2-25 2-45 2-63	Bark Ned Germen 7 49
France	Est. vol. total, Calle 2871 Puts 818. Previous day's open int., Calls 65200 Puts 37454	Beightm 5½ 03
MOTIONAL FRENCH BOND FUTURES (MATIF) FF-500,000	ECU BOND FUTURES (MATIF) ECU100.000	British Columbia 7-3 02
Open Satt price Change High Low Est. vol. Open Int. Mar 120.46 120.50 +0.40 120.72 120.42 138.059 145.964	Open Sets price Change High Low Est. vol. Open Int.	Carecta 6 <sup>1</sup> / <sub>2</sub> 05
Jun 120.50 120.56 +0.44 120.76 120.46 4,778 21,799 Sep 119.40 119.44 +0.44 119.52 119.40 102 2,348	Mar 89.10 89.28 +0.40 89.44 89.10 1,465 7,784	Cheung Kong Fin 5½ 98 500 97% 98 6.61 Ontano 6½ 03 400 109½ 110 +½ 4.68 World Bank 12½ 97 NZS 250 106½ 105% 8.58
LONG TERM FRENCH BOND OPTIONS (MATIF)		Cects Forciar 9/2 99 500 1105g 1107g 1107
Strike ———— CALLS ————— PUTS ———— Price Mar Jun Sep Mar Jun Sep	US	East Japan Reimey 65 04 800 1015 1015 15 15 6.40 World Bank 0.21 700 25 25 25 16 5.51
119 1.60 2.53 - 0.08 0.94 - 120 0.80 1.90 - 0.28 1.30 -	US TREASURY BOND FUTURES (CST) \$100,000 32nds of 100%  Open Latest Change High Low Est vol. Open int.	EB 9 <sup>1</sup> 4 97 1000 106 <sup>2</sup> 5 105 <sup>2</sup> 5 5.27
121 0.24 1.37 - 0.75 1.74 - 122 0.05 0.96 - 1.55 2.30 -	Mar 116-04 116-22 +0-18 116-25 116-04 488,849 325,145	Ex-Im Bank lapan 8 02 500 170 <sup>1</sup> / <sub>8</sub> 190 <sup>1</sup> / <sub>2</sub> 6.00 Belgium 5 99 75000 110 110 <sup>1</sup> / <sub>8</sub> 2.24 Abbey Nad Treasury 1/ <sub>8</sub> 99 1000 99.83 99.90 5.7500
123 0.01 0.58 - 2.87	Jun 115-20 116-07 +0-18 116-09 115-20 27,738 96,978 Sep - 115-21 +0-18 841 8,813	Export Dev Corp 9 <sup>1</sup> 2 98 150 108 <sup>5</sup> 1 109 5.52 Credit Foncier 4 <sup>1</sup> 1 102 75000 100 <sup>1</sup> 1, 1017 4.61 Bankamerica <sup>1</sup> 1 29 750 99.22 39.92 5.9375 Fed Home Loan 7 <sup>1</sup> 2 89 1500 105 <sup>1</sup> 1, 105 <sup>1</sup> 2 4, 5.49 618 8 <sup>1</sup> 2 100 100000 118 <sup>1</sup> 2 118 <sup>1</sup> 1, 2.29 Belgium <sup>1</sup> 2 97 DM 500 44975
Est. vol. total. Callia 38,690 Puta 25,999 , Previous day's open int., Callis 215,863 Puta 213,518,	Janan	Federal Nati Mont 7,40 04 1500 108 <sup>3</sup> s + <sup>1</sup> s 6.24 Ex-lin Bank Japan 4 <sup>3</sup> s 03 10500 107 <sup>4</sup> s 107 <sup>4</sup> s 3.23 Carredo - <sup>1</sup> s 99 2000 99.51 99.98 5.0547 Finland 6 <sup>3</sup> s 97 3000 102 <sup>5</sup> s 102 <sup>3</sup> s + <sup>1</sup> s 5.23 Inter Amer Day 7 <sup>1</sup> s 00 9000 118 <sup>3</sup> s - <sup>1</sup> s 2 <sub>3</sub> s COCC 0 08 Ex 200 99.48 90.00 5.2812
Germany	MOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES	Ford Motor Credit Ph 98 1500 101½ 101¼ +¼ 5.53 haly 3½ 01 200000 102½ 102% 3,01 Commercials ONS Fin ½ 88 750 99.71 98.78 5.7500 hal Sk Japan Fin 7½ 97 200 102½ 102% 5.66 haly 5 04 200000 110½ 110½ 110¾ 9.84 Check Lycomete ½ 00 300 97.95 98.95 \$ 5000
■ NOTIONAL GERMAN BUND FUTURIES (LIFFE" DM250,000 100ths of 100%  Open Sett price Change High Low Est, vol Open int.	(LIFFE) Y100m 100ths of 100%  Open Classe Change High Low Est vol Open Int.	THE HERICAS 54, 95
Mar 97.40 97.30 -0.09 97.61 97.16 232937 219888	Mar 118.77 118.97 118.74 1250 0	half Finance 54, 99 500 997; 1004; 529 SNCF 64, 00 30000 1183, 117 234 Descript Finance 4, 98 DM 1000 100.02 100.12 3.68b.
Jun 96.58 96.49 -0,09 96.77 96.40 18356 88460	Jun 117.29 117.50 117.25 3255 0 * LIFFE futures also traded on APT. All Open Interest figs. are for previous day.	Lapan Day St. 83-01
UK GILTS PRICES		Korne Boc Power 6- 03 1350
		Nonesy 74, 97 1000 1024 1024, 527 Friend 8 04 LFr 5000 107 108 6.88 key 4, 98 2000 100.08 100.15 5.9875
'Yield	Maid	See 100 Control of 10
Shorts" Albres up to Fire Years) Trees 8 I-oc 2006## 8.13	7.82 104 <sup>1</sup> 2 -3 1085 975 index-Linked (b)	Cusber Hydro 94, 98 150 1093s 1093s +1 5 574 Stark Ned Gemeenten 7 03 R 1500 104 1043s 628 New Zestland -1 99 1000 98,90 99.97 5,4805
Buth 13-up: 1998; 13.05 8.06 1917 1062 1014 Trees 7-up: 2008; 7.65 Correspond 100c 1996 8.74 5.96 1028 1048 1028 1028 1028 7-up: 7.65	TOU THE 15 1001	SAS 10 99
Tress 134,0c 1997## 12.46 6.07 1063 1093 1094 1095 1084 114,0c 2003-7 2.68	7.96 1004 + 2 1004 924 25 10 17 78.3 288 3.4 1776 + 3 1805 1682 7.96 1004 + 2 1045 934 25 103 78.8 3.6 4.5 1776 + 3 1805 1682 7.70 1218 - 3 125 133 145 145 162 162 163 163 163 163 163 163 163 163 163 163	Spain 61-99
Trees Cer 7pc 1997 ±   8.93   8.25   101.5   101.6   97.5   Trees 12.20 2007 ± 8.17   Trees 81.20 1997 ± 8.45   8.26 1091.21   −1, 104.5   100.5   Trees 131.20 2004-8   10.09   10.05   10	7.70 1214 -1 125 1131 4 0 0 0 0 0 0 1 141 + 1 161 1082 7.95 1044 -2 1087 971 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Tennessee Valey 6 00 1000 101 1 101 5 5.74 KW In Fin 10 01 CS 400 111 5 112 4 7.17 Sweden 1 01 200 98.63 99.71 5.1758
Ext 94 pt 1996	7.77 1335 - 1384 1284 24m 11	Toyota Mobar 54, 88 190 1003 1003 1004 43 7,59 CONVENTIBLE BONDS
Trees 64pc 1995-98## 6.73 6.54 100 4 + 1 100 5 94% Trees 6 1/4pc 2010 7 43 Trees 15-1 pc 98## 12.85 8.73 120 2 - 8 124 120 4	8.10 845 - 48 884 784 256: 220 883.00 2.55 2.77 1255 + 19 146.5 121 105	United Kingdom 7 <sup>1</sup> 4 02 3000 107 <sup>1</sup> 4 107 <sup>1</sup> 5 + <sup>1</sup> 4 582 Oxfor Kontrollerin 10 <sup>1</sup> 6 99 CS 500 111 <sup>1</sup> 6 111 <sup>1</sup> 6 + <sup>1</sup> 4 8.80 Cone, World Bank B <sup>2</sup> 6 CS 1500 101 <sup>2</sup> 5 + <sup>1</sup> 5 105 <sup>2</sup> 5 + <sup>1</sup> 5 10
Each 12pc 1995 10.63 8.77 173 2 -1 1745 10.65 Tress 9-pc 1999ct 8.83 6.92 10.65 -4 10.63 10.23 Tress Pig Rate 1999 100,4 10.03 997	Prospective real redemption rate on projected infection of (1) 10% and (2) 5%. (b) Figures in pervituses show RPI base for	World Stants 8 2 99 1500 100% 100% 14 5.47 Ourshor Pers 100 80 150 150 150 150 150 150 150 150 150 15
Tream Filip Result 1999	Inducting the 8 months prior to issue) and have been deutsed to reflect rebasing of RPI to 100 in February 1967. Conversion	Code Conde Page 10 Eq. 100 100; 1107; 14, 6.59 Gard Metopolitan 52 00 710 4.37 113 1157; 14.591
These Spc 1999 \$\frac{1}{2} \qquad \text{6.18}  \text{6.32}  \text{97.3}    \text{3.9}  \text{90.9}  \text{Convention 104.pc 1999}\tag{1.8}  \text{8.35}  \text{Convention 104.pc 1999}\tag{1.8}  \text{8.35}  \text{Convention 104.pc 1999}\tag{1.8}  \text{8.35}  \text{Convention 104.pc 1999}\tag{1.8}  \text{8.35}  \text{7.33}  \text{1.04}  \text{1.7}   \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}  \text{1.7}   \text{1.7}   \text{1.7}   \text{1.7}   \text{1.7}   \text{1.7}	8.10 10765 - 1121 1011 factor 3.945. RP1 for June 1995; 149.8 and for January 1995;	Austie 65/2 24
Conv Spc 200011 8.45 7.04 10613 1 -3 10612 10011 Treas 5 200 2006-1211 8.98		Credit Forciar 7's 103
Times 13pc 2000 10.69 7.17 1278 2 1248 17 17 17 17 18 19 10 10 10 10 10 10 10 10 10 10 10 10 10	8.11 BSj -1 10113 92	Depth Phannes 6% US
Treas 8pc 20158.08 Treas 84.pc 2017\$#8.25	8.00 9831 -2 1043 9331 -2 1043 9331 -2 week	ED 61/2 0
Each 12pc 2013-17 8.88	820 1351 -H 1412 1273	Priend 72 00 5000 1074 1075 5.37 NSW Temperary 7 on 1 20 et 1074 1074 1075 5.37 NSW Temperary 7 on 1 20 et 1074 1075 1075 1075 1075 1075 1075 1075 1075
Five to Filtres Years. Trees 10pc 2001	Pharm 1112pc 2012	Bay 74, 98
Trees 7pc 2001 # 7,11 7.31 983 -3 1013 905	90° Cap 1996	Normany 61g 08
Trees 8pt 2003;;;	1305 97-2 11.72 - 1107,	Spain 74, 03 4000 10474 10474 12 6.39 Western Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45 150 107 10712 12 825 No Intermediant Aust Trees 75 do 45
Treas 111/200 2001-4 9.83 7.42 11612 -6 11912 11013 War Loan 3/20011 821 Funding 3/200 1999-4 4.33 6.53 8076 - 8 831 7012 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	41 33	
Conversion 91-ac 2004 8.60 7.80 1107 -15 1147 103 Trees Suc 96 At 8.39	- 50% 624, 57% Memorial 11-pc 2007 _ 9.54 8.68 120121 1242 11352 354 384 343 Met. Wit. Spir 8 400 7.65 7411 78 6912	STRAKENT SCHOOL The yeld is the yeld to redemption of the bid-prior, the amount issued is in millions of currency units. Chy. day-Change on day.  RACKTRES PARTS, NOTES: Description of the bid-prior, the amount issued is in millions of currency units. Chy. day-Change on day.  Coupon, and the prior of the prior of the bid-prior, the amount is millions of currency units. Chy. day-Change on day.

8.32 115,2 - 1054 - 1074 - 1074 - 1074 - 1074 - 1074 - 1074 - 1274 - 334,2 - 344,2 - 344,4 - 344,4 - 444,1 - 1284,4 - 1284,4 - 1284,4

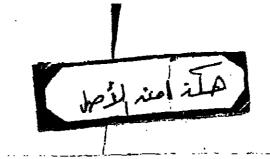
8.90 9.31 8.64 8.65 11.724 10.19 8.82 8.96 9.54 4.03 0.03

47°2 42°8 59% 35% 30%

8.21 5.90 8.39 8.26 6.25

-14 128
-1 108
-1 1044
-1 108
-1 1044
-1 1384
-1 1384
-1 1384
-1 1384
-1 1241
-1 1384
-1 1241
-1 1384
-1 1241
-1 1484
-1 1485
-1 1485
-1 1485
-1 1485

Services of the services of th



MARKETS REPORT

### Markets on hold ahead of German M3 release

Against the Yen (4 per 5)

Jon

response carefully. "This is

Bundesbank's endeavours. The

Source: FT Eddel

By Philip Gawith

pass of the street of the stre

2150 2 **0025000 8** (

The second of th

155 House B

il Si Blieff The main Section of Marie

- 江西 國家

182 Ottelde de

ii ii la Belgne.

272 (-----20)7 28

THE STREET

<sup>1000</sup> 000000

1000年 1000

1 10-1 Table

e: 2776553 g

The Late ADVICES

i rest e

L. 525 15 22

Tass grajer

11 1 - 1 - 12 To M

电流电流电流 医原

in thirth is go

orni turki <u>nedi</u>

-a (1 -<u>44) - ≤</u>

93.B0

Mar

■ SHORT STEPLING OPTIONS (LIFTE) 2500,000 points of 100%

3 Step

the state of

Cont Dinger

100 Go take the  Currency markets had a fairly quiet day yesterday ahead of the expected release today of the German M3 data for Janu-

The main trading theme over the past two weeks has been the reversal in Japanese and German interest rate expectations, and the M3 figures should serve either to confirm or reverse this trend.

The market has been primed to expect a high figure, and anything short of the wholly exceptional will be taken as favouring the cause of lower rates in Europe, and hence be positive for the dollar.

The dollar yesterday performed steadily, closing at Y105.02, from Y105.15 and at DM1.4516, from DM1.4513. For the third day in succession, the Bank of Japan was actively supporting the dollar during

Asian trading.
Sterling had a quiet day, trading in the dollar's wake. It

(DK) 8.8848 (FM) 6.9587 (FH) 7.7127 (DM) 2.2402 (D) 370.948 (E) 0.9718 (L) 2422.21 (LF) 46.0830 (FI) 2.5093 (PK) 9.7858 (Es) 233.146 (Plu) 188.730 (SK) 16.4116

1.8250

- 1.049100

2.1227

1.5433

4.7988

Norway Ponugal

SDRT

Canada Mexico USA

-0.0095 483 - 871 -0.0358 372 - 287

-0.0044 597 - 700

-0.0163 821 - 974 -0.56 994 - 299 -0.193 607 - 853

-0.0522 005 - 227 -0.0045 296 - 263

-0.0012 425 - 436 -0.0021 147 - 160 -0.01 215 - 238 +0.0034 312 - 511 -0.0012 428 - 438

-0.0108 462 - 488 -0.0102 297 - 390 -0.0671 893 - 722

+0.0106 935 - 037

4.7988 +0.0106 935 - 037 182.077 -0.327 979 - 178 3.9393 -0.002 374 - 412 2.2872 +0.0033 856 - 888 40.3882 -0.0314 979 - 784 5.7882 -0.0045 860 - 903 2.1710 +0.0056 985 - 724 8.0035 -0.1205 938 - 131 1302.00 183 - 163 - 207

- 200 - 213

8.6949 -0.0044 597 -700 6.9567 -0.0071 523 -650 7.7127 -0.0125 094 - 159 2.2402 -0.0013 389 -414 370.948 +0.492 442 - 454 0.9718 +0.0008 709 - 727 2422.21 -7.44 085 377 45.0830 -0.0358 372 - 287 2.5083 -0.0017 081 - 105

DM2.2415, and at \$1.5433, from

European currencies were quiet ahead of German M3. The Swedish krona continued its recent bounce back, finishing at SKr4.647 against the D-Mark, from SKr4.685.

The recent assault on the South African rand abated yes-terday with the rand closing at R3.89 against the dollar, from R3.965 on Wednesday.

For most of this week, the dollar/yen rate, and the efforts of the BOJ to boost the dollar, have occupied centre stage. Mr Joe Prendergast, currency strategist at Merrill Lynch in London said there was "an ongoing tension between central banks that want to keep

E Podes	d in How Yor	k
Feb 22	Latest	Pres. close -
£ spot	1.5450	1,5440
7 min	1.5438	7.5427
3 math	1.5417	1.5406

1,2226 1,2183 1,2193

1.5441 1.5407 1.5188 1.5138 2.1255 2.1203 11.6511 11.6114

1,5443 1,5407

2,0546 2,0432 11,9421 11,9142 56,6010 58,3530

4.8037 4.7820

182,870 161,480 3,9460 3,9334 2,2888 2,2834

40.4784 40.2979 5.7918 5.7787 2.1724 2.1626 6.0941 5.9872

-1.63 153 - 247 1203.01 1200.05 -0.033 977 - 298 42,4989 42,3446 -0.0272 894 - 454 38,9500 38,8610

finished at DM2.2402, from dollar/yen stable, and private market positions which surveys show to be heavily underweight the yen."

One country where a stronger dollar would be welcome is Germany. Ms Alison Cottrell, analyst at Paine Webber in London, predicts that anything short of an aberrational M3 figure - and the market has been softened up to expect as high as 18 per cent - will be taken by the market as an excuse for renewed interest rate opti-mism, of the sort seen in late January when the Bundesbank allowed the German repo rate

to drop sharply.
In the short run this is likely to be D-Mark supportive, if it encourages buying of D-Mark assets. Further out, it could support the dollar and other European currencies, if it is seen as re-opening the path towards lower interest rates.

Three months One year Bank of Rate %PA Rate %PA Eng. Index

44.918 2.5 2.4428 2

 15.7823
 15.7325
 15.7277
 2.9
 15.5452
 2.9

 48.1830
 45.9670
 45.978
 2.7
 45.778
 2.8
 44.918

 8.6727
 8.6528
 1.7
 8.6328
 1.5
 8.5267

 6.9350
 6.9260
 6.9543
 0.8
 6.9463
 0.7

 7.7299
 7.6880
 7.7005
 1.9
 7.6815
 1.6
 7.802

 2.2460
 2.2364
 2.2353
 2.7
 2.2253
 2.7
 2.1831

 2.2460
 2.2364
 2.2353
 2.7
 2.2253
 2.7
 2.1831

 371.683
 389.048
 0.9708
 1.2
 0.9894
 1.0
 0.9654

 2.435.30
 2415.77
 2429.76
 -3.7
 2445.41
 -3.8
 2504.28

 48.1690
 45.9870
 45.978
 2.7
 2445.41
 -3.8
 2504.28

 2.5199
 2.5021
 2.5032
 2.9
 2.491
 2.9
 2.4428

 9.8437
 9.7689
 9.7918
 1.0
 9.7683
 0.9
 9.7097

 234.770
 232.922
 235.571
 -2.2
 234.476
 -2.3

 184.938
 188.294
 189.15
 -2.7
 190.005
 -2.7
 193.085

 10.4865
 10.3839
 10.413
 -0.2
 10.418
 -0.2
 10.4244

 1.8302
 1.8255
 1.8184
 4.3
 1.8051
 4.4
 1.7534

0.9

2.291 -2.0 2.3042 -3.0

1.5421

11.9239

1.2166 1.3

2.121 0.9 2.1183 0.8 2.1084 0.7

161.312 5.7 159.822 5.6 153.927 5.0

policymakers in Frankfurt will not risk sacrificing their own credibility in the marketplace, however misplaced they believe the market's doubts Mr Stephen Lewis of the London Bond Broking comabout their strategy to be."

Mr Lewis believes that the pany said the Bundesbank would watch the market's Bundesbank's main priority is

106.4 108.7 109.6 84.5 109.7

66.0 97.6 72.6 108.7 108.9 99.2 95.4 82.4 86.5 114.3

83.4

95.1

87.6

137.7

105.4

704

to lower long-term rates. The challenge now is to calm marit can once more start cutting short-rates in a manner consistent with lower long-term rates too. ■ Traders in the rand said very little business was done in either Johannesburg or Lon-

**CURRENCIES AND MONEY** 

don, suggesting the currency's travails may be over for now. Mr Tom Chenoweth, chief foreign exchange dealer at Stan-dard Bank in London, said that if the market made it through today unscathed (it was last Friday when the rand's slide started), attention would shift because long-term interest to the budget next month, rates are the bottom line of the relaxation of exchange controls

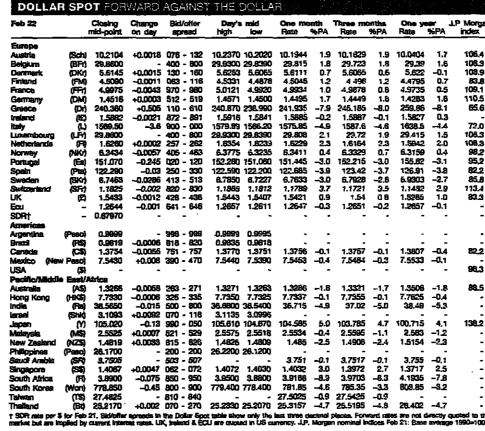
might be expected. He predicted a R3.90/R4.00 trading range, saying that investors might well sell into any rally below R3.90.

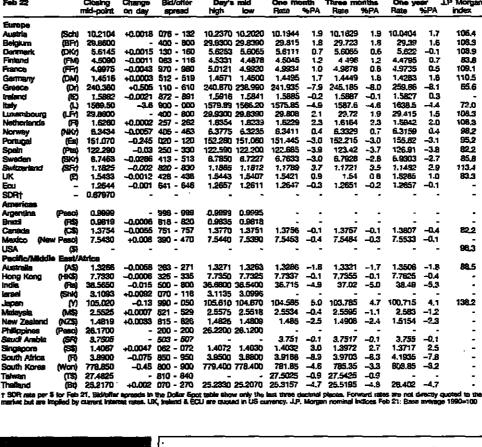
Economists at Citibank in London offered a more pessimistic view. "Looking at previ-

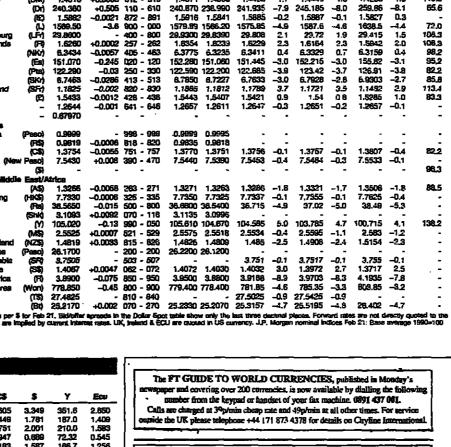
ous price action in situations like this (Mexico, Turkey, Italy) it must be expected that, although we may retrace to R3.80 in the short term, this move is not yet over and we will eventually see new highs for the dollar, possibly at R4.18 or even higher, with the Rand entering a period of substantial undervaluation..."

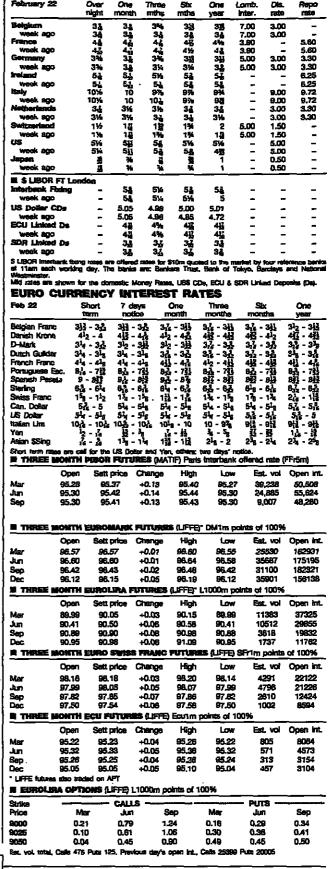
The market took heart from a UBS research report saying the rand should average R3.90/ UBS's utterances are now closely watched following an earlier report, apparently endorsed by Mr Chris Stals, the Reserve Bank governor, saying the rand was 7-10 per cent overvalued, which added fuel to the correction.

Feb 22	£	S
Czech Ro	41.5754 - 41.6178	26,9480 - 26,958
Hangary	217.612 - 217.830	141.050 - 741.10
	4631.40 · 4638.40	3000.00 - 3000.0
kunsait	0.4605 · 0.4624	0.2985 - 0.2995
Poland.	3.9419 - 3.9598	25550 · 25650
Payessia.	7390.17 - 7390.01	4787 00 · 4790 0
UAE	5.6658 - 5.6702	3,6724 - 3,6729



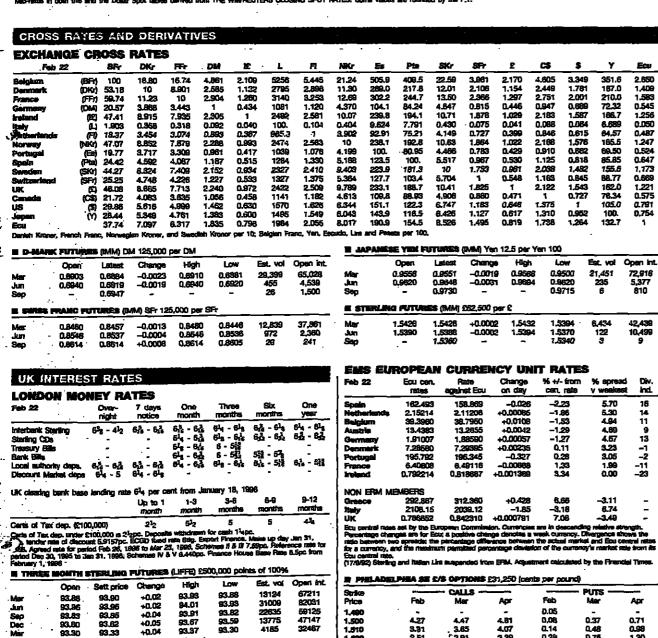






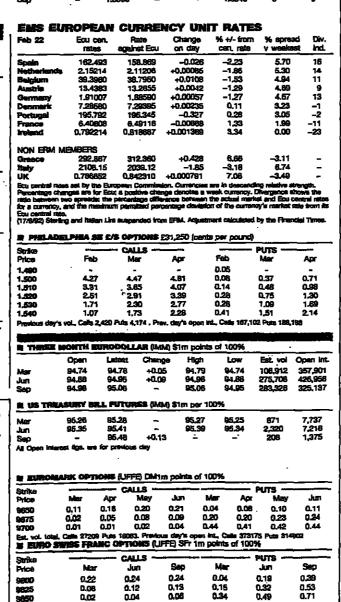
WORLD INTEREST RATES

MONEY RATES



B	ASE LE	NDING	RATES	<b>5</b>	
Adam & Company 8,25 Allied Trust Bank 6,25 Bank of Banda 6,25 Bank of Druss 6,25 Bank of Druss 6,25 Bank of South 6,25 Citizank NA 6,25 Citizank NA 6,25 Citizank NA 6,25 Citizank NA 6,25	Exeter E Financia Gircham Gircham Habib B Historia Habibatho Habib	Leartie	725 e 6.25	Royal Bl. of Soc Singer & Fried Grath & Willins 758	ander 5,25 n Secs 6,25 n Secs 6,25 k(wwel 8,25 h Pic 6,25 lizaw 8,25 lizaw 6,25 nondon griking

PUTS Jun 0.11





The I.D.S. Gans Seminar will show you how the markets REALLY work. The amazing trading techniques of the legendary W.D. Gann can Book your FREE place. Phone 0171 588 5858 -44 **171-865 0800** TREND ANALYSIS LTD Paily Analysis & Trading Recommendations by Fax
FOREX • METALS • FINANCIAL FUTURES • ENERGY For FREE TRIAL Plane 01424 775165

PHILIP ALEXANDER
SECURITIES AND FUTURES LIMITED Veneza Bosse, 125 Finsbury Revement, London EC2A UPA

Personal Tel: (44) 171 417 9720 Fax: (44) 171 417 9719

\$\frac{44}{2}\$ Tel: (44) 171 417 9720 Fax: (44) 171 417 9719 Venitas House, 125 Finsbury Pavement, London &C2A 1PA

THE TAX FREE WAY TO PLAY THE MARKETS' We are the leaders in financial and comm we are the issuers in manufast and commons; spread beamp, Accounts are measurily opened 72 hours. Up-to-late packs bars-9pm, Page 607 Telenant CIFA. For brucking and account application from call 0171, 283 3667. Subject to us tay

GLOBAL ASSETS FUND ment à Capital Variable 6 avenue Emile Reuter, L-2420 Luxembourg RC Luxembourg No B 29263 NOTICE TO SHAREHODLERS

Shareholders are hereby notified of the following changes to be made to Global Assets Fund. Change of custodian The Fund's custodism will change from Banque International Luxembourg SA to Chase Manhattan Bank Luxembourg SA, with effect from 10 February 1996.

· Changes to currency denominations for most sub-funds Most of the Global Assets Fund sub-funds are currently denominated in ECU. As from 25 March 1996, these denominations will be changed to currencies that are more closely allied to those of the assets in which the aub-funds invest, as follows:

Sub-Fund	Current Denomination	<u>New</u> Denominatio
Equity Rands		
North American	ECU	USD
Japanese	ECU ·	JPY
Japanese Smaller Companies	USD	JPY
European	ECU	DEM
United Kingdom	ECU	GBP
Benclux	ECU	NLG
Pacific Basin	ECU	USD
Latin America	USD	USD
Global Managed	ECU	' USD
Bond Funds		
International	USD	USD
European	ECU	DEM
US Dollar	<b>ECU</b>	USD
Deutschmark	ECU	DEM
Japanese Yen	ECU	JPY
Sterling	ECU	GBP
Liquid Assets Funds		
US Dollars	ECU	USD
Deutschmark	ECU	DEM
Japanese Yen	BCU	JPY
Sterling	ECU	GBP
Belgian Franc	BEF	BEP
Change of pricing basis		

At present there are two prices quoted for each Global Assets Fund sub-fund, a buying price and a selling price. The selling (bid) price broadly represents the underlying Net Asset Value (NAV) of the sub-fund's investments and other assets. The buying (offer) price is the bid price plus the initial charge and a rounding-up adjustment. As from 25 March 1996 a single price will be quoted only. This will be the setting price at which shares can usually be redeemed and is based on the NAV. Change of name for Global Managed Fund

As from 25 March 1996, the name of this sub-fund will be changed to international Equity Rand. The new name reflects a change of investment policy to an all-equity

Further details of the above changes may be obtained from our Client Services Centre in Luxembourg (relephone ++352 47 17 64). Shareholders are hereby informed that if they do not agree with the proposed amendments as described hereabove, they have the right to request the redemption of their shares by Global Assets Fund without puying any charges, during the 30 days immediately following the day of publication of this notice. By order of the Board of Directors Luxembourg, 16 February 1996



FORD MOTOR CREDIT COMPANY U.S. \$400,000,000

Floeting Rate Notes Due August 1998
In accordance with the terms and
conditions of the Notes, the interest
rate for the period 28th February, 1996
to 28th May, 1996 has been fixed
at 5.51953% per annum. The Interest
pyable on 28th May, 1996 will be
U.S.\$14.106466 per U.S.\$1,000 nominal.

Agent Bank and Principal Paying Agent





Notice is hereby given that for the interest period 23 February 1996 to 23 August 1996 the notes will carry an interest rate of 5% per arrum. Interest payable on 23 August 1996 will arrount to US\$252,78 per US\$10,000 note and US\$2,527.78 per US\$100,000

Agent: Morgan Guaranty Trust Company **JPMorgan** 

General High the ... AID Warrands ... AID Warrands ... AID Warrands ... AID General Strakerje ... V.C. Warrands ... Warrands ... Warrands ... Warrands ... Hemoters Highland ... the Warrands ... Aid ... Warrands ... Aid ... Aid ... Warrands ... Aid ... Aid ... Warrands ... Aid ... Aid ... Aid ... Warrands ... Aid ..

| 1.5 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6

March 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 1997 | 199

YM PE 50 20.1 53 ф 12 – 36 – 41 526

원 %H K

12 5087 27

8.1 24 3225 175 22 1459 118

等的"以2006"。每日本名中国第四名万里日第四名的中国中国的第三人称形式的第三人称形式的第三人称形式的第三人称形式的第三人称形式的

INVESTMENT TRUSTS - Cont.

LONDON SHARE SERVICE HOUSEHOLD GOODS - Cont **EXTRACTIVE INDUSTRIES - Cont. ALCOHOLIC BEVERAGES** ELECTRONIC & ELECTRICAL EQPT ek M4 bw Cappin 80 1,091 97 16.1 265 374.3 156 22.9 33 1,25 324 2,577 Mar 4450 122 A 4450 125 A 450 125 A THE THE PARTY OF THE PROPERTY - bigh +4 5665 -1 560 +7 148 +4 506 -4 806 -4 806 -4 806 -1 806 -1 806 -1 140 +4 \$25, 7118 148 332 104 907 130 150 150 364 38 109 68 489 +1½ UPA Inds

Uma Program Vector

Image of the Control CHEMICALS 1401 (1.007) 1.0 BANKS, MERCHANT ALA Str.

ALA Str.

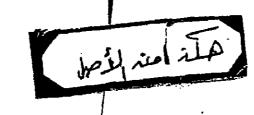
ALA Str.

Alang R Str.

BIC.

Str.

St 43 23. 67 4 22 14 21: 18 29: Price 501/26 468 3594 418 420 101 450 1160 1275 998 1100 21334 99 305 50° 418 50° 418 227 353 554 353 554 353 554 353 554 353 554 353 554 353 554 353 554 353 554 353 554 354 554 354 554 354 554 355 554 35 INSURANCE Amount Units and Constitution of the Constitut BANKS, RETAIL ### DESTRUCTION OF THE PROPERTY OF THE PROPERT Het Capen Ca · 赤おおお はた はいようしな動 (ディル) はんないし しょうしょ しんきん **ENGINEERING** BREWERIES, PUBS & REST ACCURACE THE SECTION OF THE SECTION by 20174729 471175767-151494794488183841451-2518 201714714714714881488814861-251814871471488148884888 **INVESTMENT TRUSTS** Service Service - Construct Service - Construc **BUILDING & CONSTRUCTION** 12 172 11111 22 9.4 Cr/ Mer High Yid Sw 67 25 Cand Asserts Sw Warrants Sw 45 123 Dements Cart Sw 45 123 Dements Cart Sw 45 125 Dements Cart Sw 42 215 Dements Cart Sw 42 215 Dements Cart Sw 42 215 Dements Cart Sw 43 10.6 Sw 44 10.6 Sw 45 10.6 Sw 46 Enthourgh Demont 40 5.7 6.4 Sw 5.8 Sw 5.8 Sw 5.8 Sw 5.9 Sw 5.1 Sw 5.1 Sw 5.2 Sw 5.3 Sw 5.4 10.6 Sw 5.5 Sw 5.6 Sw 5.7 Sw 5.8 Sw 5.8 Sw 5.8 Sw 5.9 Sw 5.8 Sw 5.9 Sw 5.9 Sw 5.1 Sw 5.1 Sw 5.1 Sw 5.2 Sw 5.3 Sw 5.4 10.6 Sw 5.5 Sw 5.6 Sw 5.7 Sw 5.8 Sw 5.8 Sw 5.8 Sw 5.8 Sw 5.9 Sw 5.9 Sw 5.9 Sw 5.0 S で、15001350137による記憶を選びをはいる。 17145世71573135013722358172443188892578101841112578171314071111778284550、2 677873 52 week Mbt YM high low Captus Sr's PF 977 2221- 19,359 7.9 11.5 279 218 453.4 6.0 14.4 240 220 57.9 5.4 10.7 113 89 56.4 4.1 15.9 A1 153 Paintain Buro Select Control of Proceedings of Paintain Buro Select Control of Paintain Select Control of P 



LONDON SHARE SERVICE 2011.

22 work Man
high low Continue
160 72-5 41.28
2 5-5 5-1 10.09
160 72-5 41.28
2 6-2 75-5 10.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
160 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30.09
170 72-5 30 19025422 27.0002547.7445257144551441601841220055612512512523000 PAPER, PACKAGING & PRINTING

PAPER, PACKAGING & PRINTING

PAPER, PACKAGING & PRINTING

RETAILERS, FOOL

A STREET OF THE STREET O Gris Pfc
12.9 AT&T
25 19.4 Abbut 1.98s
3.0 18.4 Angloti
— Angeles
— Ballounta
— To control con Videoconferencing giant to go public on 7th March 1996 And the second control of the contro TOBACCO the world in this market is Picture Tel. On 7th March, we'll be providing a rare insight into the strategic opportunities offered by this exciting business communications tool - opportunities already recognised by over half of the Times

seeks

mant and
the Thom size of
the Thom size Service in pniz France Comments

80p 190 (191<del>0)</del> in interest neg The process

ird place -- ান উভেক্সমূ -- Zett DN en tradiquel Tradiquel Tradiquel

na una remue pedi Structus <u>Les</u> 117 % 450 a

- 1.17年 - 1.17 - 1.27年 - 1.17 - 1.27年 ergrouperiye)

्रा सम्ब

e Halaers of

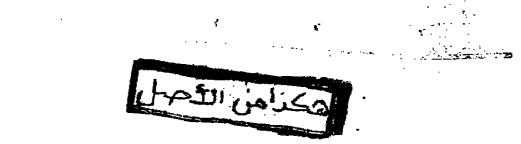
LIMITED 2005 Euro CUE 2006

المنطقة على المنطقة ا 37: Trust Limited ) 25 Echos 

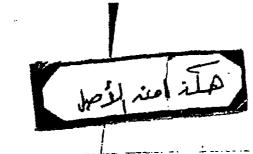
231.53 Å<sup>geri</sup>.

Paying Agent Amedication SA Amedication SA Amedication SA Amedication SA Amedication SA

### 36 FT MANAGED FUNDS SERVICE ● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details **OFFSHORE AND OVERSEAS** BERMUDA (SUB RECOGNISSED) left Notes Selling Baylog + or Yeld Clarge Price Price - Gr's Paris December Court Report 1991 175 Entaliferation—Burgas at the me Andropole. I — II Acceptant Sall . Accepta REAL TO GUERNSEY (REGULATED)("\*) te, L-1021 (pp 部 2174 (pp の 記 25(方)20 1914 161-14gg on Bergands (0): 809 ZSC 2760 Berdin Food US Remissional Scale Series Asia Scale Series Penda Acces Scores Sheaten Acces She Sequence between State p 24 T2711 10 Enroymu March 195. 14 Fon Adjroym, 1-7551. Lancetoning 69 NO. 4389 page ISLE OF MAN (REGULATED)(\*\*) AXA Equity & Law lati Food Mgs 圞 BERMUDA (REGULATED)(\*\*) Commercial Union Captives for Mingle 2020 fines 1 57 940 Hingle 2020 fines 1 57 940 Hingle 2020 fines 1 57 940 Hingle 2020 fines 202 or and Currency Feb 20 STG 15 75 15 consistence of the consistence o 翻譯 18 18 15 15 E 28 三 (A) Ltd Y (SIB RECOGNISED) Workshowst (Managers) Jansey Ltd Workshowst (Managers) Jansey Ltd Managers Pales Pales - 676 Sangers (CI) Ltd Cappers (CI) Ltd JERSEY (SIB RECOGNISED) AIB Front Managers (C) Ltd LUXEMBOURG (SIB RECOGNISED) 7 534 577732 GUERNSEY (SIB RECOGNISED) Although Range Land rott Guerrory 5 the 17126 Fight Fd Mapps (Guerrsoy) Ltd Price Pat, Guerrsoy) Ltd Price Pat, Guerrsoy Materials LUXEMBOURG (REGULATED)(\*\*) A STANDAR CON TOTAL CONTROL OF THE C AND WATER THE STATE OF THE STAT RELAND IN COURSE RELAND IN CO 07 77 734 3700 i 421 -Looks Govern (Channel Islands) Lid (1900)F Looks Govern (Channel Islands) Lid (1900)F 6 linch Plaza, Index, Looy 6 linch Plaza, I



and the second s



	FINANCIAL TIMES FRIDAY FEBRUARY 23 1996 *	37
The state of the s	FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378	
	Credia Investment Funds - Cortid.  WIGAM Asia Pacific Umbreila Fund  Affice Demta International Associated Cortic Control Cont	Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Premier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment Fund Manuel Ltd Stokel Asset Management - Coards.  Promier Life CA Securities investment - Cards.  Promier Life CA Securities Investment - Cards.  Promier Life CA Securities Investment - Cards.  Promie
	Service County C	Benefit Bar William Company Co
	Pacific Beels Growth Fund    Pacific Beels Growth Fund	Register of the intermedical control terms and the control terms a
20 Aug 1 Aug 2 Aug	Feed 22 Feed 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	The China invest & Development Fe Lie 1997 1997 1997 1997 1997 1997 1997 199
ACCEPTED.	River & Morrosoftle Latin American STGAV Latin American MAV	6.63 Schweder Investment Magnet Stogaspore) Let
	See	Coast Asset Management Corporation    Superation   Coast Asset Management Corporation   Coast Asset Management Coast Asset Mana
	Delives Japan Gent Frand  Delives Japan Gent Frand  Delives Japan Gent Frand  Delives Japan Gent Frand Frand Frand Frand Frand France  Delives Japan Gent Frand Frand Frand Frand France  Delives Japan Gent Frand Frand Frand Frand France  Delives Japan Gent Frand  Delives Ja	Content Enterprise France III.
	The Dragon Food Steam St. 207.83	Selective Assets Management Limited  Figure 1 1981   1982   1983   1984
Section of the sectio	The First Kores Smaller Compoles Fund	Credit Lyounais Infl Asset Management (Baharus) Lin  Credit Lyounais Infl Asset Management (Baharus) Lin  Additional Infl  Asset Management (Baharus) Lin  Millennium Asset Management  Asset Series (Asset Management)  Asset Series (
3 d 3 d 4 d 1 d 2 d	Frenche Fund Read   Sept   Sep	
er sprife. S	Street Construction Constructio	Crystal Corporation N.V.  Option State 1
	Franchington Russian Investment Fund  Single Franchington Russian Investment Fund  Single Franchington Russian Investment Fund  Single Fund Investment Fund  Sing	Broom From Contribution, the of the Part Age 18M 82599   State Age
೧೯ <b>೯೮-೧೯</b> ೯೩	HTR india Found - SICAV Solding School School Solding School Solding School Solding School Solding School School Solding School School Solding School School Solding School School Solding School Solding School Solding School School Solding School School Solding School School School Solding School School Solding School School School School School School School Schoo	Swiss Bank Corporation  ATSP Messagement Ltd Decision in Company Long Teacher Investment Trust  Application of Company Long Teacher Investment Trust  Applic
en e	Company Company Family Company Famil	Afternat Fund Higgs (Guernatey) List   1987
	The state of the s	For Assess thinkings She because Cap Special En 1841  - Africa Emerging Markets Fund  - Africa Emerging Markets - 1912.55  - Africa Emerging Markets - 1912.55  - Agricusioses Found Management Co  - Egarton European Deltar Fund  - Lid  - Egarton European Deltar Fund  - Lid  - Egarton European Deltar Fund  - Lid  - Intel Agricus Fund  - Intel Agricus F
1-1	the Prevent Parcel (1997)   September 24 (19	Statement Claims 5 17.2 18.00   Statement Claims 5 18.00   Statement Claims
	Linguis Bank Lexenagery (v) Linguis International Linguis Linguis	The Translated Browth Fund  The Strategies Browth Fund  Th
	Lessthard Odler lengt (n)  Studier forman Compare Fund A Sharen May For 17   DACS 24   +0.00   - 11	Section   Sect
	See of the control of	Aristocrat Capital Management Ltd Section 17.0   Se
	Merchary Aspect purposes they contain the first purpose the fi	Asian Convertibles & Inches Francisco   10   10   10   10   10   10   10   1
	Service Control of the Control of th	First investments Ltd   Firs
	Section   Sect	- Barrier Specifies   Sale   - Forcing Expecifies Management Lid   10 Asia Petits   10 Asia
	OFFSHORE INCURANCES	Bank of Assertion  Fultures Found Missingerment (Bermania) Ltd  White Form In 18 No. 1
المنتورين br>المنتورين المنتورين	Section Region - The Control of the	Complete for Genotic Control C
the second secon	The first state of the state of	Barteg international Group  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  STUDY  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  STUDY  Gala Carrency Finds  STUDY  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency Finds  Gala Carrency Finds  STUDY  Finds of Study  Gala Carrency  Finds of Study  Finds of Study  Gala Carrency  Finds of Study  Finds of Study  Gala Carrency  Finds of Study  Finds of Study  Gala Carrency  Finds of Study  Finds of Study  Gala Carrency  Finds of Study  Finds of Study  Finds of Study  Gala Carrency  Finds of Study  Finds of Stud
	Service Teacher Personal State Personal Personal State Personal State Personal Personal State Pe	Beigrere Capital Management List  Sermatin Famil of Funds List  Se
	Minority Track SICAV  Minority Track SICAV  Service Sicavity Sicav	Betwards Capital Company Life  Both 19 1
	The property of the property o	But that Trust Managers Under Control Services Control Se
	Many Universal, Sichty  Company of the Company of t	For Recording layer and Security Programs   Security Secu

#### LONDON STOCK EXCHANGE

### Tentative equities wary of latest slide in gilts

By Steve Thompson, UK Stock Market Editor

A worrying slide in gilts and bunds yesterday took some of the gloss off an otherwise comforting performance by UK equities.

The retreat in gilts was attributed by dealers to a similar move by German bunds, in the wake of a disappointing bund auction and ahead of expected German January M3 money supply numbers.

Gilts aside, it was a highly respectable showing by London, with the FT-SE 100 index shrugging off small bouts of selling in mid-morning and gradually building on Wednesday's good rally to end the

session 14.4 higher at 3,740.0, making a two-day gain of 25.4.

Second-line stocks were also well supported, with some excellent performances by a handful of housebuilders, insurances and a number of individual stocks driving the FT-SE Mid 250 up 15.7 to 4,197.7. That left the index within 2.2 points of its all-time high and some traders said it was set to race through 4,200.

Once again, it was the US that provided the main impetus behind the London market. The Dow Jones Industrial Average jumped 57 points overnight, while bonds also gained ground, and gave a solid foundation to all European markets.

Wall Street's good showing came

as that market reassessed the comments made by Mr Alan Greenspan in his congressional testimony.

The Footsie began the session on a quietly firm note, up around 6 points, but quickly ran into pockets of selling pressure. This was said to have reflected at least two trading programmes, thought to have been weighted on the sell side and which saw the Footsie dip into negative territory in mid-morning.

Once the programmes were absorbed, however, the market began to gather momentum, with the pace accelerating when US markets opened. The Dow jumped some 50 points within the first 45 minutes, triggering the mechanisms

which restrict program trading, before sliding back and then moving ahead again to post a 42-point rise at 6pm London time.

Traders were concerned with the poor showing by gilts and bunds. and the UK market's reluctance to follow Wall Street's latest upsurge. The 3,700 level on the Footsie is

undoubtedly a floor, but it does seem that the market is unusually nervous about eilts and bonds in general," remarked the head trader at one of the top UK securities

Hanson took top place in the FT-SE 100 league and was the second-heaviest traded stock in the index in the wake of exceptionally

war have been bubbling ever since Bradford & Bingley

announced, at the end of Janu-

ary, a mortgage rate cut and a

plan to return £50m a year to

savers and borrowers. The worries returned yesterday and Abbey National fell 6 to 586p,

while Lloyds TSB slipped 4 to

Among food retailers, Asda

Group hardened 21/2 to 1061/2p,

with James Capel said to be

positive on the stock. However.

the same broker was said to

have taken the opposite stance

on discount retailer Kwik

Save. It was also reported to

have downgraded profit expec-

tations at Kwik Save, reducing

the current year figure by

£10m to £100m, and the follow-

J. Sainsbury firmed 11, to

385p in trade of 3.4m, with

Cazenove said to have urged

investors to buy the shares.

There was a two-way pull in

rival Tesco, where the shares

ing year's by £17m to £102m.

323p and Barclays 7 to 792p.

heavy buying interest from the US. Corporate results were behind exceptionally strong showings by Rank Organisation and ICL while Sun Alliance was being aggressively bought ahead of its forthcom-

ing preliminary figures. Banks, on the other hand, suffered from a second dose of increased competition in the mortgage market, after the Nationwide Building Society said that it was cutting its lending rates and increasing its savings rates, in a similar move to that by Bradford & Bingley at the end of last month.

Turnover at 6pm totalled 739.3m shares. Customer business on Wednesday was valued at £2.1bn.



### **Buyers** return to Hanson

Having turned against Hanson at the end of January, the City swung back behind the international conglomerate yesterday, pushing the shares to the top of the Footsie rankings in heavy volume.

The announcement that the head of Hanson's tobacco division, Imperial Tobacco, had left to join shareholder pressure organisation Brooke Group set hearts racing among sector watchers. Some analysts were said to be putting two and two together and coming up with more than four.

The hottest talk centred on a possible change of ownership for Imperial, with best bets on the asking price starting at £3bn. Brooke has been attempting for some time to force a break-up of RJR Nabisco, the US foods and tobacco giant.

Hanson shares, which traded around 210p a month ago, rose 814 to 1901/ap in above average volume of 24m, flanked by heavy options dealing.

#### iCI pleases

A raft of heavyweight results produced a collective sigh of relief in the market as earlier intimations of profits warnings failed to materialise.

ICI set the trend with a rise of 25 to 857p after announcing a pre-exceptionals profit of \$951m. The figure was in line with most forecasts but buyers were attracted by the prospect

of some sort of shareholder handout.

Mr Charles Lambert of Merrill Lynch believes the shares have broken through a decisive barrier and could now climb another 100p.

Then, Royal Insurance delighted analysts with a 33 per cent dividend rise, compared with forecasts of a 25 per cent increase. The shares moved up 8 to 394p before investors began to switch hold-ings into the next results play in the sector. Royal closed 3 higher at 389p, while Sun Alliance benefited from the switching to end the day 8 up at 389p. But every day must have its dog and, as has been the case so many times, British Gas

took the dubious honour. Like the other two companies, Gas announced figures in line with forecasts. But at a rather downbeat meeting with analysts, there were hints that the scale of the losses from trading would be bigger than

the market expected. SGST argued that the figures were primarily historic but that a very real threat to the dividend remained. Gas shares fell 31/2 to 2361/2p with 26m

#### Medias active

Media shares swung around on a barrage of comment and counter-comment yesterday. MAI, the media investment

group, was up around 30p in early dealings on a press story that Carlton Communications had set up a £1.8bn banking facility and was poised to make a bid.

Then, Carlton yielded to pressure from the Stock Exchange Takeover Panel and

denied it intended to intervene in the proposed merger between MAI and United News & Media, MAI retreated to finish 17 down at 419p, while United rose 12 to 653p.

equently, the spotlight shifted to Mirror Group, where the shares were up 6 at one stage on unusually heavy turnover of 7.8m, fuelled by speculation that it was Carlton's latest target.

Harassed Carlton executives were said to have been ringing around the market to scotch the second rumour by arguing that a tie-up would contravene the Broadcasting Act. Having heen down 22 and up 22, Carlton ended the day 7 higher at

Banking stocks were knocked by news that the Nationwide Building Society was cutting its variable mortgage rate and increasing its savings rate.

Worries of a mortgage price FINANCIAL TIMES EQUITY INDICES

	Feb 22	Feb 21	Feb 20	Feb 19	Feb 15	Yr ago	'High	"LCW
Ordinary Share	2761.5	2741.0	2720.5	2734.5	2748.9	2314.3	2788.2	2238.3
Ord. div. yield	3.68	3.87	3.90	3.85	3.83	4.59	4.73	3.76
P/E ratio net	16.13	16.49	16,40	17.08	17.16	16.53	21.33	15.35
P/E ratio nii	15 93	16.27	15.18	16.86	16.94	16,14	22.21	15.17
"For 1995/96, Ordin Date: 1/7/35,	ury State	index sinc	e compilat	ion: high i	2789.2 184	01.96, low	48.4 26.F	40. Base

2750.6 2746.3 2750.1	2752.9 2	757.9 2757.	7 2759.4	2760.2 275	9.0 2761.9	2743.8
	Feb 22	Feb 21	Feb 20	Feb 19	Feb 16	Yr ago
SEAQ bargains	31.140	30,449	30,733	31,118	56.028	22,169
Equity lumover (Em)†	-	2113.2	1645.3	1361.7	1664.1	1588.4
Equity bargainst	-	36,006	35,690	37.902	41,476	29,249
Shares traded (mil)†	-	685.1	597.8	499.8	765.9	646.3
*Excluding Intra-market but	ervez and c	verses tumo	ær.			

Rises and talls"		52 Week highs an	d lows	LIFFE Equity option	ns .
Total Rises	836	Total Highs	33	Total contracts	38,042
Total Falls	319	Total Lows	19		22,171
Same	1,638			Calls Puts	15.871
Feb. 22 Data base	d on Equ	ity shares listed on t	e I codo	n Share Service	

#### Financial Times. World Business Newspaper.

for everyone involved in ousiness management.

Mastering Management is a 20 week series being published in the UK edition of the Financial Times, to which international readers

cen also subscribe. The series of tabloki supplements, sponsored by United Airlines, comprises 19 modules ranging from Marketing to Business Ethics,

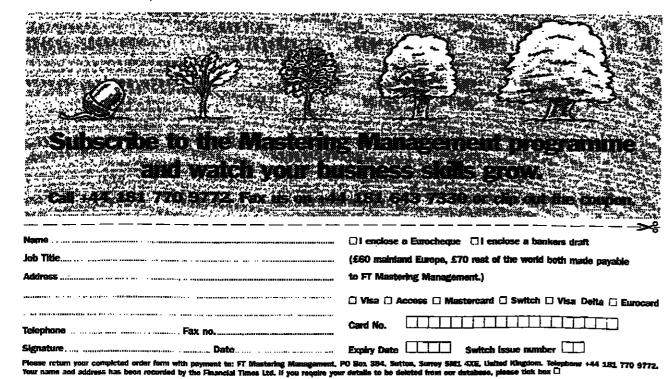
Strategic Management to Organisational Behaviour and Lezdership

to Finance. Written by over fifty academics from three of the world's leading business schools - London Business School, Wharton (US), and IMD (Switzerland) - the course examines the latest thinking and current management practices. It builds into a valuable resource for those considering further business qualifications and provides practical guidance

At £60 for readers in mainland Europe (£70 for readers in the rest of the world), you can have the series delivered weekly, or complete at the end of the course. Subscriptions can be taken at any point during the series, and you can write or call for individual issues you may have missed.

Should you want to cancel your subscription at any time, we will credit you for the issues you decide not to receive.

Subscribe now to make sure you don't miss out; lines are open 24 hours a day.



eased a penny to 276p on volume of 5.7m. The stock is one of eight in which Merrill Lynch yesterday issued American

Other stocks in which Merrill Lynch was said to have issued warrants included Grand Metropolitan, 4 ahead at 441p, Scottish & Newcastle, 3 off at 661p, and Whitbread, a penny harder at 716p.

style call warrants, although

the broker was unable to con-

firm details of the basket.

The market cheered news from Airtours that US cruise ship company Carnival Corporation is to acquire a 29.6 per cent stake in the UK tour oper-ator. Airtours first revealed it was in talks with Carnival in January. Shares in Airtours surged 20 to 450p following the

An upbeat trading statement from rival First Choice Holidays saw the stock improve 7 to 69p

Diversified leisure group Rank Organisation moved strongly ahead, after 14month figures from the group came in at the top end of expectations and were backed by a confident statement.

The shares, which fell back on Wednesday in nervous trading ahead of the figures, bounced 15 a to 479 ap in trade

Analysts at Kleinwort Benson said they were encouraged by the figures and reiterated their long term "buy" stance on the stock.

British Aerospace moved ahead strongly on talk of a wholesale restructuring for Europe's defence industry.

French plans to realign a number of aircraft and electronics businesses sparked steady buying at BAe, seen as a core element in any shake-up among UK defence manufacturers. The shares, up 19 at one stage, closed 9 better at 852p. GEC appreciated 61: to 374p, Rolls-Royce hardened 21/2 to 2104p and Vickers finished 54

better at 288p. GKN moved for-

ward 13 to close at 8270.

The latest mortgage rate cut reversed the recent weak trend at leading housebuilder George Wimpey, hoisting the shares by more than 6 per cent. They comfortably topped the FT-SE Mid 250 performance charts with a rise of 8 to 139p. Taylor Woodrow ended 51/2 higher at

Rentokil moved up sharply on news that it had redefined its bid approach to business support services rival BET. Shares in the group, which has scaled down its takeover plans for BET, jumped 6% to 344%p. BET ended a penny better at

1961 in 14m traded. Mobile phones group Vodafone continued to make up for its recent dull performance. adding 3': at 251p, in 6.3m traded, for a two-day advance of more than 4 per cent. Hoare Govett reiterated its positive

stance on the shares, pointing to strong overseas business and the way the group's churn rate (subscriber cancellations) is declining. LONDON RECENT ISSUES: EQUITIES

Net In) an an High Low Stock 265 BZW Sq (Brinds 512 19s5yrstray 74 Outstans 312 Outstans Wins 70 19matek 25.4 5.75 17.6 0.08 15.1 15.0 13l<sub>2</sub> 8l<sub>2</sub> 63 17 Ex-Lands Proce Lv0.5 a-Land Wits Andskiev Lv0.96

13<sup>1</sup>/<sub>2</sub> 58 6 77 13 1.13 2.97 105 68 223

	Feb 21	% chg	Feb	Year	Genes dir	. P/E	. 52 W	
		on day	20	290	yield %	1200	lägh	Low
Gold Milioes Index (33)	2284.32	-1.4	2315.65	1732.29	1.43	-	2520,73	1688.3
■ Regional Indices								
Ainca (16)	2973.44	-5.6	3148.20	2686 54	2.82	35.29	3553.86	2272.7
<u> </u>	2579.73	-3.1	2663.21	1873.20	2.37	39.79	2927.34	
Rord: America (12)	2047.70	+1.0	2027.90	1431.70	0.56		2185.39	

FT - SE Act								V			he l		
			Feb 22	Day's chge%	Feb 21	Feb 20	Feb 19	Year ago	Div. ytekt%	COVER	P/E ratio	Xd ad	ĝ. To Res
FT-SE 100			3740.0				3744.3	3049.3	3.88	2.07	15,55	13.03	
FT-SE Mid 250			4197.7					3401.0	3.50	1.74	20.54	23.93	166
FT-SE Milet 250 ex inv 1	Triziția		4213.5					3408.7	3.63	1.79		25 <i>.2</i> 7	
FT-SE-A 350 FT-SE-A 350 Higher Yi	-14		1867.4 1870.3					1520.8 1545.7	3.80	2.00	16,40	_	
FT-SE-A 350 Lower Yie			1869.1					1545.7 1495,4	4.68 2.86	1.87 2.25	14.31		127
FT-SE SmallCap			2041.93					1707.35	3.08	1.82	19.42 22.29		128 165
FT-SE SmallCap ex Inv	Trusts		2020.09					1685.30	3.29	1.91	19,88		164
FT-SE-A ALL-SHARE			1842.98		1836.15				3.75	1.99		7.02	153
n FT-SE Actua	ries A	u-s	hare										
			Feb 22	Day's chge%	Eab 21	Eab 20	E-L 10	Year	Div.	Net		Xd adj	
10 MINERAL EXTRAC	TIONAL								ylekt%	COVER	ottic	ytd	Ret
12 Extractive Industries		7	3235.43 4169.28		3221.45 4167.80				4.00	1.51 2.39		22.56	
15 Oil, Integrated(3)			3285.33		3253.18				3.79 4.23	1.35		85.48 16.24	
16 Oil Exploration & P.	rod(15)		2217.06		2198.18				2.21	1.46	38.59	0.00	1315
20 GEN INDUSTRIALS	\$(276)		2039.97		2024,42				4.06	1.88	16.37	2.06	1096
21 Building & Construc	tion(34)		1070.85		1082.35				3.72	2.08	16.14		883
22 Building Matis & Me	erchs(29)	)	1996.42		1885.75	1887.79	1903.86	1897.04	3.97	2.03	15.50		936
23 Chemicals(23)	<b>-234</b> 1		2472_41		2439.13				4.04	2.02	15.30		1151
24 Diversified Industrial 25 Sectronic & Sect E			1771.19 2346.34		1746.98 2222 04				5.57	1.48	15.15		970
26 Engineering(71)	-drain-sol		2282.27		2323.04 2270.24				3.07	1.95	20.91	2.04	1204
27 Engineering, Vehicle	e(13)		2612.88		2596,41				3.27 3.92	2.24 1.26	17.09 25.32	3.48 0.23	1366
28 Paper, Pckg & Print	ting(28)		2692.83	-0.2	2899.55	2670.70	2673.81	2788.97	3.72	2.53	13.30	0.39	1104
29 Textiles & Apparel(1			1481.13	+0.2	1477.47	1479.31	1480.29	1458.77	4.70	1.75	15.23	0.32	888
30 CONSUMER GOOD			3626.06	+0.4	3612.43	3606.41	3642.73	2826.99	3.81	1.74	18.84	7.79	1318
32 Alcoholic Beverages	(9)		2797.19	+0.8	2774.01	2774.59	2807.92	2561.78	4.35	1.67		28.48	999
33 Food Producers(23)	Б		2532.29	\$	2533.19	2539.03	2552.79	2346.45	4.30	1.70	17.04	4.53	1125
34 Household Goods(1) 36 Health Care(20)	<b>J</b> )		2557.95 1953.68		2558.68 2				3.73	2.15	15.59	1.98	961
37 Phermaceuticals(13)			5185.30		1949.69 5150.10 !				2.62	1.76	26.99	2.08	1174
38 Tobacco(1)			4891.93		4849,58 4				3.21 4.90	1.69 1.94	23.08 13.16	0.05	1725
40 SERVICES(253)			2327.43		2315.44							0.00	1183
41 Distributors(32)			2583.43		2562.70				2.98 3.74	2.11 1.83	19.92		1199
42 Letsure & Hotels(23)	•		2899.98		2835.74 2				2.86	210	18.25 20.84	0.00 104.50	940.
43 Media(46)			3839.56	+0.7 3	3814,43 3	3799.97 :	3834,41 :	2726.64	2.20	2.13	26.68		1378
44 Retailers, Food(15) 45 Retailers, General(43	ь.		1914.60 1922.48		908.81 1				3.82	241	13.62	2.85	1200
47 Breweries, Pubs & F			2979.31		1918.15 1 2981.71 2				3.09	2.23	18.15		1086
48 Support Services(49)			2075.60		2061.71 2 2061.16 2				3.31 2.31	2.08 2.52	18,10		1420
49 Transport(21)			2300.11		299,22 2				3.77	2.32 1.39	21.50 23.87	2.39 3.84	1307.
60 UTILMES(33)	•		2465.94		461.70 2				5.03	2.07	12.01		946.
62 Bectricity(12)			2774.18	+0.7 2	754.56 2	736.92 2	760,68 2	447.46	5.03	2.60			1043
64 Gas Distribution(2) 66 Telecommunications	_		1577.30	-1.4 1	600.31 1	600.56 1	603,76	978.07	7.60	1.37	11.99	0.00	1343 791.
66 Telecommunications( 68 Water(12)	(1)		2033.73	+0.3 2	028,46 1	997.73 2	2003.59 1	983.73	4.15	1.77		0.00	920.
			2095.57		092.28 2	_			5.82	2.60	8.27	3.61	1136
69 NON-FINANCIALS(B	167) <u> </u>		1945.48		<b>936.04</b> 1				3.82	1.89	17.31	9.14	1457
70 Financials(196)			2949.21	-0.2 2	954.32 2	956.10 2	2974.75 2	140.81	3.77	2.56	12.95	0.68	1245
71 Banks, Aetal(8) 72 Banks, Merchant(6)			4174.05 3505.75	-0.64	198.50 4	212,49 4	244.77 2	819.47	3.43	2.97	12.28		1338
73 Insurance(24)			1439.25	+0.43	491.28 3 428.87 1	#80,45 3 419 ep 4	2046.51 3 1417 90 1	18, 180	2.66	2.41	19.53	0.00	1099
74 Life Assurance(6)			3553.89	+0.5 3	535.79 3	534.86 3	544 R2 7	195.97 1776.62	5.32 3.93	2.92	8.05	0.39	1055.
77 Other Financial(23)			2543.96	2	543.95 2	547,21 2	553.69 1	841.66	3.55	1.53 1.90	20.80 18.52	0.00	1447
79 Property(41)			1451.92	+0.3 1	<u>447.76 1</u>	445.85 1	454.15 1	376.45	4.30	1.31	22.24	1.06 2.64	1426. 882.
80 INVESTMENT TRUS			9183.17		116.35 3				215	1.04	55.78	6.43	_
89 FT-SE <u>-A</u> ALL-SHAR	E(902)		1842.98		<b>836.1</b> 5 1				3.75	1.99			1086.
T-SE-A Fledgling			1147.96		148.09 1						76.74	7.02	<u> 153</u> 7.
T-SE-A Fledgling ex inv	Trusts		1147.89	+0.1 1	146.23 1	147.18 1	146.20	970.87	2.94 3.22	2.22 2.39	19.13	2.78	1188.
											16.22	4.84	1187.
Hourty moves			45.00										
		9.00	10.00	11.00			3.00	14.00	15.00	16.10	High	/day L	ow/d
		727.8	3731.1					3739.5	3739.4	3739.3			_
		190.3 861.9	4190.4 1863.2	4192. 1862.				¢194.1	4185.7	4197,3			3723.5 4187.6
	33.2 18						165.7	1866,8	1866.9				

1080.1 1085.3 5108.3 5119.3 2088.7 2088.7 4219.4 4227.1 1086.7 5120.7 2089.1 4227.5 1086.7 5118.5 2089.1 4229.3 1086,2 5109,9 2088,3 4227,3

4205 117:30 +18.0 +1.0 +0.9 Pubs & Resi ...00 **FUTURES AND OPTIONS** (API) ■ FT-SE 100 INDEX PUTURES (LIFFE) \$25 per full is High Est. vol -Open be Low 3721.0 +18.0 11900 57308 +17.5 3744.0 3730.5 8149 2173 3315

Sett price Change 3728.0 3739.0 3731.0 3743.0 E FT-SE MID 250 INDEX FUTURES (LIFFE) £10 per z FT-SE 100 INDEX OPTION (LIFFE) ("3739) £10 per tul andex poin E EURO STYLE FT-SE 100 BIDEX OPTION (LIFFE) \$10 or the index point 385 5 1231 1012 83 1051 1781 2 24 1491 251 106 501 1931 34 157 451 124 63 180 641 221 2 92

	1781 <sub>2</sub> 2 1931 <sub>2</sub> 3	5 123½ 10½ 4 140½ 35½ 4 157 46½ 180 64½ 221½ 92	2 105 2 124 2	191 <sub>2</sub> 501 <sub>2</sub> 63	76 <sup>1</sup> 2 7 95 115 159 1	36 251 <sub>2</sub> 611 <sub>2</sub> 10 701 <sub>2</sub> 511 <sub>2</sub> 36 21 83 78 1071 <sub>2</sub> 30 97	951, 352 2 1255; 195; 137 345; 2 1475; 5 174	162 170-2	3925 1 186 11 203 23 238 57 215 72 233
MA	RKET	REPO	RTE	RS:		TRAD	NG YO		
Pete		ı, Joel K					- Vol. 000s	Closing	Cay's change
EQU	TIES	<b>,</b>			٠	3/† ASDA Group† Abbsy Missional Albert Fisher	229 6,600 13,000 2,600	106-2 586 44-2	•2½ -8
	Close price p	Net	Div.		P/E net	Alled Domecq† Anglen Viziter Argos† Argyl Group†	3,439 767 238 2500	583 583 585 306 201	4.4.4.4
ndaj	284 51 <sub>2</sub>	-	=	<u>;~</u>	=	Ano Wingers Assoc. Brd. Food Assoc. Brd. Ports BART		201 389 . 289 423	4
5	7½ 3½ 70	- -	Ξ	-	13.4	BAT buts.† BET BICC	8,200 14,000 1,200	577 \} 1961; 294	واعد أد
105 5	131 <sub>2</sub> 81 <sub>2</sub> 63	Lv0.5 - Lv0.96	Ξ	4.6 1.9	=	80C† 8P† BPB Inds. BSivet	576 5763 171 753	921 536°2 318 395	10.10
Wits (A)	8 68 12	-	Ξ	-	-	91† BTR† Bank of Scotland	6,800 8,400		-1 ½

Courtaulos Dalgety De La Run

Eng China Clays Enterprise Oil†

-2 4,320 1,500 46 1,800 1,800 1,200 2,000 2,000 1,500 1,500 1,500 1,500 2,000 +5 +1 +15 \$\\ \frac{8}{8}, \\ \frac{4}{1}, \\ \frac{8}{1}, \\ \frac{8}{1

יטק אפכאו

4

1956-198 | Low Street
199 | Low Street
197 | 22 Garding
553 | 503 | Generation
113 | 504 | See | See |
12 | 24 | See | See |
12 | 25 | Generation
16 | 53 | Generation
195 | 63 | Generation
195 | 63 | Generation
195 | 63 | Generation
15 | 104 | Generation
15 | 104 | Generation
15 | 105 | Ge

PRE はないようというない

ولب

+18

-14

يند

4444

- 4 - 3 يند

李本本本本本本本本本本本本本本本本本本本本本本本本本本本本本

- L -

Cargo Pres. Cargo Pres. Cargo Pres. Cargo Pres. Cargo San Pres. Cargo Pres. Ca

4444

\*\*\*\*\*\*

+16 +14 +14 +12

- D -

1993/95
Ngh Live Steck
18gh Live Steck
387g 21% CUC but
61% 11% Custor
48% 34 Custor
12% 11 Custor
11% 87g CV Reit
38% 14% Cycler Ste
27% 10 Cycler Ste
27% 10 Cycler Ste
27% 24% Cypletx
78 31% Cytec

949 74 ACM 9rf Su
912 79 ACM 9rf Su
912 79 ACM Shan
294 104 AcmeOr
384 67 Acme Bect
342 374 Acme Bect
345 104 Acme
165 104 Acme
167 167 Acm
167 2912 Allegh und
2112 Allegh
2113 Allegh und
2112 Allegh und
2134 Allegh und
21 The Apoche Cry
81s Apoche Cry
81s Aport Man
71s Apoli Man
71s Apoli Man
71s Apoli Man
71s Apoli Man
71s Amoo Apoli
71s Amoo Apoli
71s Amoo Elec
71s Am 

- B -

2.72 78 19 2171 35 10.77 2.37 10 1316 1214 10.00 29 9 225 7 0.40 2.2153 381 1812 10.66 1.7 35 8214 255 10.66 1.7 35 8214 255 10.66 1.7 35 8214 255 10.66 1.7 35 8214 12.00 12. 34 \( \frac{1}{2} \) \( \frac{1} \) \( \frac{1} \) \( \frac{1}{2} \) \( \frac{1}{2} 中山 有其中有其中的 有其不是不是可以可以可以可以

- C -

و<sup>ل</sup>ب وک +% +% +% 3-17, Fill Insur
16 134, FT Ossrbn
26 2 115, FB Cocarbn
24 35-2 Froble 3
44 35-2 Froble 3
44 35-2 Froble 3
9 3-3, Farsch be
123-5 19-3, Folker
23-5 19-3, Folker
23-6 Folker
23-6 Folker
23-7 19-3, 
| 13|4 | 9|4 | ECC | Full | 0.20 | 2.0 | 10 | 116 | 10 | 9|4 | 10 | 10 | 12 | 13 | EGG | 0.56 | 2.3 | 29 | 137 | 24|4 | 23|4 | 24|4 | 24 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24|4 | 24| - E -- F -

好好 好 好与有好情情的情情的好情的好情情的好好

244 134 MAD PROSES
211 15 MAD PROSES
211 15 MAD PROSES
25 12-12-12 -1g -12 -12 \*\*\*\*\* 235, 1214 BP Inc
287, 1914 FT Inc
287, 1914 FT Inc
187, 1914 FT Inc
187, 1914 FT Inc
3114 237, 1816 Per
2114 274 Ideor
22 214 Inc
23 114 Inc
23 114 Inc
23 114 Inc
24 23 Inc
24 23 Inc
25 25 Inc
25

25-1, 22-3, Mersin
54-1, 34-5, Merl.yn
6-1, 27-5, Mers
14-1, 25-5, Mers
14-1, 25-5, Mers
15-1, 25-5, Mers
55-1, Mers
55-1, Mers
55-1, Mers
16-1, 15-5, Mers
16-

+2%

48<sup>1</sup>/<sub>8</sub> 49<sup>1</sup>/<sub>4</sub> 12<sup>3</sup>/<sub>4</sub> 12<sup>3</sup>/<sub>4</sub> 12<sup>3</sup>/<sub>5</sub> 10<sup>1</sup>/<sub>5</sub> 23 10<sup>1</sup>/<sub>5</sub> 23 10<sup>1</sup>/<sub>5</sub> 23 \*\*\*\*\*\*

+₽2 ₽₽2 ₽₽4

\$2½ 37½ J River PF \$3 39½ J River L 13% 17½ Jacopot So 28% 17½ Jacopot Eng 10½ 7½ Jacopot Eng 10½ 7½ Jacopot So \$55° \$3.57 Jacopot So 55° \$3.57 Jacopot So 75½ 45% Jacopot So 12 7¾ Joseph Ing J 12 7¾ Joseph Ing So 55½ 17¼ Joseph Ing So

667g 521g NCH Corp
64 467g Maccos
357g 521g Nation 2
21 121g Nation 3
21 121g Nation 3
167g 101g Nation 4
16 なれれれなかなもなかしません

- N -

253, 161, RU Corp
12 82 ROCTalwan
15e 44 RPS Reality
255, 213 Reacorp
1574, 432 Ristin x
693, 3212 Reycian
251, 133, Ray,lames F
157, 134, Ray,lames F
152, 312 Reycian
251, 134, Ray,lames F
152, 312 Reycian
251, 143, Ray,lames F
152, 314, Reschix
211, 143, Reschix
211, Resch

- R -

- 0 -

我也是我 我我我的人不是我 经上午人的人的人

+14 +18 +18

| Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Sect

福马晓福的明明的 婚 经大场的情况的分子

The transfer of the transfer o

| Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Solid | Soli

INTER•CONTINENTAL LUXEMBOURG When you stay with us in LUXEMBOURG stay in touch - with your complimentary copy of the FINANCIAL TIMES

GUEST.

Û

HOTEL

FINANCIAL TIMES FRIDAY FEBRUARY 23 1996 *	NASDAQ NATIONAL MARKET 4 pm close Fabruary 22
1110E COMPOSITE PRICES	P/ Sta   P/ Sta   P/ Sta
The state of the previous page  184 9 STAGE 0.05 0.3 51 STAR 16 1512 1512 3.0 1514 152 1514 3.0 1514 1514 1514 1514 1514 1514 1514 151	## Accidence   13 1825   124   12   12   13   132   12   13   132   13   13
467 30% Security 0.02 2.0 1218319 45% 45% 45% 45% 42 21% 17 trace Pac 21% 15% 55% 55% 55% 12 21% 12% 12% 12% 14% 12% 12% 12% 14% 12% 12% 12% 14% 12% 12% 12% 12% 12% 12% 12% 12% 12% 12	AMCCropt 1.32 15 266 1844 1774 15 +44 AMCCropt 1.88 12 162 1444 135 135 135 -44 AMSCROPT 0.82 1 30 43 444 44 AMSCROPT 0.75 17 735 77 735 77 734 AMSCROPT 0.75 17 842 365 363 365 +45 AMSCROPT 0.75 17 842 365 364 365 +45 AMSCROPT 0.75 11 842 365 363 365 +45 AMSCROPT 0.75 11 842 365 363 365 +45 AMSCROPT 0.75 11 842 365 365 365 +45 AMSCROPT 0.75 11 842 365 365 365 +45 AMSCROPT 0.75 11 842 365 365 365 455 AMSCROPT 0.75 11 842 365 365 365 365 455 AMSCROPT 0.75 11 842 365 365 365 365 455 AMSCROPT 0.75 11 842 365 365 365 365 455 AMSCROPT 0.75 11 842 365 365 365 365 365 AMSCROPT 0.75 12 85 85 455 AMSCROPT 0.75 12 85 85 455 AMSCROPT 0.75 12 85 85 85 85 85 85 85 85 85 85 85 85 85
279 11 September 1.13 2.15 2.25 2.75 2.75 2.75 2.75 2.75 2.75 2.7	Andrew Cp 28 4713 52½ 52½ 52½ 425g Andrew Cp 28 4713 52½ 52½ 52½ 52½ 52½ 52½ 52½ 52½ 52½ 52½
5-3 34 35 Sparine CD 4 36 37 34 34 34 14 11 13 13 14 15 11 13 15 15 10 11 13 15 15 10 11 13 15 15 10 11 13 15 15 15 15 15 15 15 15 15 15 15 15 15	Autoritic 2 2 3 3 3 3 14  Autoritic 2 2 3 3 3 3 14  Autoritic 1 1633 3 12 15 3 15 15  Autoritic 1 1633 3 12 15 15  Autoritic 1 1633 3 15 15  Autoritic 1 1634 15 15  Autorit
30% 23 Stratus 43 E59 29½ 28½ 38½ 38½ 31 13½ 6½ StrickRax 2020 83 77 85 45 15 25 StrickRax 2020 83 77 85 45 15 25 StrickRax 2020 83 77 85 45 15 25 Strick Ray 2020 83 77 85 45 15 25 Strick Ray 2020 83 77 85 45 15 25 Strick Ray 2020 83 77 85 45 15 25 Strick Ray 2020 83 77 85 45 15 25 Strick Ray 2020 83 77 85 45 15 25 Strick Ray 2020 83 15 80 DES A 1.00 9.4 10 42 417 34 115 114 45 15 12 12 12 12 12 12 12 12 12 12 12 12 12	Bernitch R   43   21   74   74   14   14   14   14   14   1
6:1/3 37; TESP Enter 0.20 5.0 4 102 44; 44 4 4 57; 175 187; 176 18	BY Shipping 0.48 53 15 u334 334 334 Builders 14 4834 13 12 1234 - 12 Builders 14 4834 13 12 1234 - 12 Builders 14 4834 13 12 1234 - 12 Builders 12 St. 13 12 S
And Magn 165 28 286 28 28 28 28 28 28 28 28 28 28 28 28 28	Casery S 0.10 23 595 23 59 23 23 24 2 4 8 22 134 32 2 134 2 4 8 22 134 2 4 8 22 134 2 4 8 22 134 2 4 8 22 134 2 4 8 22 134 2 4 8 22 134 2 134 2 4 8 22 134 2
Brascan A 1.04 20 8 16 <sup>1</sup> 4 16 <sup></sup>	Czz Banch 1.12 13 135 31½ 303 303 303 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 33 312 353 - 3c  Calm Har I to 188 32 32 32 32 32 32 32 32 32 32 32 32 32
Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for subscribers in the Greater Brussels area, the Greater Antwerp area, Brugge, Gent, Halle, Kortrijk, Leuven, Liège, Mechelen, Nivelles and Wavre. Please call (02) 548 95 50 for more information.	Court
Financial Times. World Business Newspaper.	Deleth Se x 0.00 30 412 684 67 68 +3 Junes Med 0.15 55 3286 9487 4478 4512 +1 Outstands 0.44 6 21 2418 24 24 388 Fin 1.20 15 103 3214 3178 3178 -1 Outstands 0.44 6 21 2418 24 24 388 Fin 1.20 15 103 3214 3178 3178 -1 Outstands 0.44 6 21 2418 24 24 388 Fin 1.20 15 103 3214 3178 3178 -1 Outstands 0.44 6 21 2418 24 24 388 Fin 1.20 15 103 3214 3178 3178 -1 Outstands 0.30 16 15 2214 2134 22 -1 Vellow 0.34 11 2861 1241178 12 Outstands 0.33 21 1207 4018 3878 4012 3878 4

## **US** markets make strong midday gain

#### Wall Street

Fears that the equity market was undergoing a slow correc-tion were ameliorated yesterdav as US shares made strong gains for the second consecutive session, writes Lisa Bransten in New York.

For a second time in as many days the Dow Jones Industrial Average advanced by more than 50 points in morning trading, thereby triggering collars that restrict

computerised buying.
At 1 pm the Dow was 40.10 stronger at 5,556.07, the Standard & Poor's 500 rose 5.48 to 653.58 and the American Stock Exchange composite was 3.76 higher at 568.86. NYSE volume Bonds, which had led shares

#### NYSE volume



8 9 12 13 14 15 16 20 21 22 February 1996

sharply lower on Tuesday. offered more support to equities as they posted modest gains after the Labor Department reported a rise in the number of first time applicants for unemployment benefits.

The Nasdaq composite was on track to close above the 1.100-point barrier for the first time because of strength in both the computer driven technology companies and biotech groups. In early afternoon trading the Nasdaq was ahead 14.24 at 1.111.09.

Internet-related companies in the American Stock Exchange

#### cent amid gains by components such as Sun Microsystems, up \$2% to \$51, and Netscape, \$1% stronger at \$65%.

Netscape completed a stock split earlier this month. Semiconductor companies and computer makers were

also strouger. intel added \$1% at \$60%. Micron Technology was up \$1 at \$381/4 and Texas Instruments climbed \$2% to \$53%.

On the computer side, Dell Computers rose \$% to \$36%. IBM jumped \$\$4% to \$124% and Hewlett-Packard advanced \$2% Biotech companies received

a boost from news that a US Food and Drug Administration panel had set a date to consider the approval of Seprafilm from Genzyme. Genzyme shares added \$4% or 6 per cent at \$75, and Chiron moved up \$24 to \$1111/2.

Vertex Pharmaceuticals appreciated \$11/2 or 6 per cent to \$28 after announcing that its fourth-quarter loss was less than most analysts had expected. The company reported a cents a share less than the analytical consensus.

American International Group rose \$1% or 2 per cent to \$97% after the insurance company posted fourth-quarter operating earnings of \$1.40 per share, 5 cents a share ahead of the mean analysts' forecast.

Toronto was in delicate balance at noon, falling golds countered by the rally in New York. The TSE 300 composite index was standing just 1.90 higher at 4,963.03, with the gold shares index down 92.39 at 12,425.13.

Midsession volume inched up from 38.47m shares to 39.32m. Among early actives, Petrostar Petroleums rose 4 cents to C\$1.38 and Strike Energy by 15 cents to C\$3, but Memotec Communications dropped CS21 to CS83 in moderate trading on a fourth quarinternet index added 2.9 per ter decline from profit to loss.

early afternoon and the Merval

index was 0.96 softer at 522.52.

Traders said the market had

not reacted to a senate vote on

Wednesday night which gave

ers to streamline the public

the three-day Carnival holiday

By midsession the Bovespa

index was standing 90.61 points

with little enthusiasm.

SAO PAULO returned from

### Mexico in slight rise

The gain on Wall Street slight correction during the provided the impetus for a rise in MEXICO CITY, and by mid-session the IPC index was ahead 21.88 at 2.929.71.

Analysts said that, nevertheless, the market remained wor- President Carlos Menem powried by the forthcoming corporate results season. commences on March 5; while economists did not expect domestic interest rates to decline much further in the

#### BUENOS AIRES suffered a higher at 51,820. South Africa finds strength

Equities reversed Wednesday's the rand and bond markets, sbarp losses as investors turned positive once again and the rand found stability against the dollar in the currency markets. On Wednesday the rand slipped below the R4 level for the first time against

the US currency. Gold shares were lifted by a stronger bullion price and industrials rose on follow-through buying after Wall Street's buoyant showing over-

Although there was still ner-

domestic investors were seen returning yesterday in greater

numbers. The overall index made 104.3 to 6.753.6. industrials rose 74.1 to 8,386.8 and the golds index climbed 77.6 to

Among individual features, De Beers advanced R5.25 to R124.25, Anglos R11 to R263 and Vaal Reefs R16 to R386. Elsewhere, Dries moved for-

ward R3.25 to R58, Freegold added R2.50 at R37.50 and Kloof put on R2,25 at R52.75.

## Stockholm up 2.2%, contrasts in pharma stocks

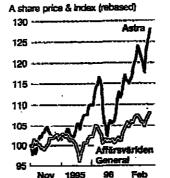
The Riksbank's decision to cut key repo, deposit and lending rates gave STOCKHOLM a domestic lift, but the banking index only rose by 1.2 per cent as the Affarsvärlden General climbed 38.8 or 2.15 per cent to 1,842.4.

Turnover was described as huge, at SKr6.5bn; Astra A climbed SKr11.50 to SKr307.50 for a two-day gain of 8.5 per cent on good results and a planned US listing, but its fellow drugs company Pharmacia & Upjohn receded SKr4 to SKr287.50 on results slightly below market expectations.

Meanwhile, a 17 per cent drop in profits at Hennes & Mauritz, the retailer, left the shares SKr56 or 13.9 per cent higher at SKr458. Expectations had been much worse.

FRANKFURT saw the resurgent US equity market more than outweigh uninspiring performances by bunds and the dollar, and celebrated with the Dax index up 20.34 at an Ibisindicated 2,421.93. Imminent German M3 fig-

ures kept turnover relatively quiet, down from DM8bn to DM7.6bn. However, there was more action on fundamentals. Siemens sustained its profits growth forecast of 20 to 25 per cent this year. no small thing after the depreciation of customer currencies; it also revealed that orders were up 5

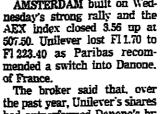


per cent after five months following a flat position at the end of the first quarter. The shares, weakened by for

eign selling ahead of the dividend payment, went ex the dividend and rose a net DM15.50 or nearly 2 per cent to DM818. In contrast, on-target Mannesmann results indicated a drop in fourth-quarter earnings intake; Mannesmann shed DM2.35 to DM500.50.

The serious fall of the day was in Deutsche Babcock, off DM13.50 or 12.1 per cent at DM98 after a low of DM90, on foreign selling after last week's disastrous analysts' meeting. The big gain, once more, was in Puma, where the prefs, due to be converted into ordinary.

per cent to DM509.



14 per cent, due to expectations that the Dutch company's restructuring measures would start to pay off in the near future. However, Paribas suggested

share valuation. Nedlloyd, the shipping and

transport group, moved ahead FI 1.90 to FI 36.70 in speculative buying, after reports that it was a takeover target. Most dealers dismissed the report as a story that recurred at

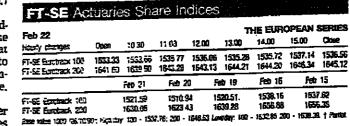
DSM stayed in demand after

the past year. Unilever's shares had outperformed Danone's by

that Danone's more aggressive restructuring plans in its European operations would build market share and lead to greater overall business growth: "We believe this latter benefit from the restructuring plans is not yet reflected in the

AMSTERDAM built on Wed-

Wednesday's announcement that the state was to convert its 20 per cent stake into preference shares. The chemical company appreciated FI 3.40 to finish at F! 155.40.



Fokker sank 95 cents or 35 as the company said that Mr per cent to Fl 1.75 after a warning that bankruptcy of the regional aircraft manufacturer now looked inevitable.

PARIS enjoyed another lively day, with the CAC-40 index advancing 16.36 to 1,953.26 in turnover of FFr4.4bn

Defence shares remained in the picture on government plans to shake up the industry. Thomson-CSF put on FFr3.30 at FFr122.40, while Alcatel Alsthom, rumoured to be a possible buyer for Thomson SA. eased FFr2.60 to FFr437, and the Lagardère Groupe, another possible purchaser, made 50 centimes to FFr127.

Dassault Aviation, to be merged with Aérospatiale, rose FFr23 to FFr475.

MILAN was supported by firmness in the currency and bond markets. The Comit index added 5.19 at 594.48, and the Mibtel rose 8 to 9,440.

Fiat retreated L96 to L5.030

1537.62 1656.35

at the end of the month. news did not come as a surabroad are at an advanced stage." The broker continued future direction now looked quite transparent and the man-

Agnelli as chairman on Febru-

Giorgio Garuzzo, the chief operating officer, was leaving

Credito Italiano said the prise: "There appears to be a high degree of continuity in the succession process, and it is clear that Fiat's process of recovery is well under way in Europe and its expansion plans that the group's recovery and agement team remained strong. On Tuesday, Fiat announced that Mr Cesare Romiti, the managing director,

COPENHAGEN fielded bumper results from Den Danske Bank, which rebounded DKr12 to DKr385, down from a high of DKr393, following weakness on media criticism earlier this

would succeed Mr Giovanni

week. The KFX index firmed 1.19 to 110.62. HELSINKI offered hostages

to fortune with Nokia A up another FM7.50 at FM171.50 ahead of next week's progress report. The forestry bector gained 2.8 per cent before the Finnish Finance Ministry fore cast export price falls of about 25 per cent for pulp and show 10 per cent for paper this year The Hex index gained 10.55 or 2.2 per cent at 1,822 18.

٠. ع

TEL AVIV rose 23 per cent in active trading as Nice Systems, a high-technology telecommunications comba manufacturer, soared 10 per cent following buy recome dations by two US based investment houses, writes Julian Ozanne in Jerusalen ...

The Mishtanim index phi on 4.70 at 208.43 in turnoy Shk100m, after Wednesday's Shk72m. Nice Systems rose Shk3.4 to Shk36.9, which come after its ADRs, traded on the Nasdaq in New York, rose 11 per cent in overnight deathres. BUDAPEST regained cerifi-

dence as speculation rose that the new finance minister would be Mr Zsigmond Jaratseen as a steadying infinance. The BUX index rose 38.96 to 2,041.00, turnover climbing to F1623.2m from F1277.8m

Written and edited by William

### Nikkei registers longest losing streak since mid-1995

#### Tokyo

Concerns about a possible rise in long-term interest rates and the continuing weakness of the dollar against the yen depressed share prices for the sixth consecutive trading day, writes Gwen Robinson in

Tokyo. The Nikkei 225 average, registering its longest losing streak since the market began to recover in July 1995, shed 31.29 to 20,340.94 after moving narrowly between 20,310.74 and

Investors were discouraged by the failure of the dollar to rise significantly against the yen by mid-afternoon, in spite of reports of intervention by the Bank of Japan.

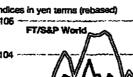
Further worries about a possible rise in long-term interest rates at home and abroad added to market concern, and kept many participants on the sidelines to watch interest rate movements and currencies.

Volume dropped to an estimated 314m shares from Wednesday's 335m. The Topix index of all first section stocks closed 0.25 lower at 1.572.46. and the capital-weighted Nikkei 300 eased 0.20 to 293.95. Losers led winners by 536 to 458, with 209 issues unchanged. In London the ISE/Nikkei 50

index firmed 0.97 to 1,376.13. Bargain hunting among domestic financial institutions generated moderate buying interest in electrical machinery, shipbuilders and other major issues. However, domestic institutions on the whole remained cautious about buying shares at high levels and

many stayed on the sell side. Foreign investors, meanwhile, continued their retreat from the market. Brokers said foreign institutions were more worried than many domestic investors realised about Japan's immediate economic outlook, particularly concerning the government's bailout plans for troubled housing loan companies.

Technology shares continued



Source: FT Extel

further Y100 to Y2.130 after rising Y40 on Wednesday. The gains recoursed Pioneer's Y140 drop on Tuesday, when it announced a revised forecast for a much larger loss than expected for the current busi-Y6.280, after rallying briefly on Wednesday following a

Casio Computer fell Y43 to Y997 following its announcement on Wednesday that consolidated net profits in the current year ending March 31 were likely to drop by cent.

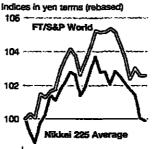
well, led by Kanematsu Nissan Norin, a machinery maker and supplier of housing material, which gained Y230 at Y2,800. In Osaka, the OSE average declined 69.93 to 21,778.31 in

#### volume of 81.26m shares. Roundup

Taiwan, markets on the Chinese mainland, and Karachi, Kuala Lumpur and Jakarta remained on holiday.

HONG KONG returned to encounter both technical selling and profit-taking. The Hang Seng index declined 256.54 or 2.2 per cent to 11,338.45. Turnover fell to HK\$5.3bn from last Friday's HK\$6.1bn, as many dealers

#### on bargain hunting which stocks. The weighted index losinterpreted bearishly by some pese H shares, slipped 10.25 or 1.63 to 881.60 and volume was



ss year. Sony dipped Y60 to

Speculative stocks fared

stayed away. Some traders worried that a fall in the opening session of the lunar new year could be investors, but others observed that profit-taking was very much the order of the day following the market's 24-month closing high last Friday.

The most active stock was HSBC Holdings, which fell HK\$1.50 or 1.2 per cent to HK\$126.50, while its subsidiary. Hang Seng Bank, lost HKS1 or 1.3 per cent at HKS74. Both companies were due to release 1995 results on Monday.

539.03 or 2.5 per cent to 2,067.44, Cheung Kong losing HK\$2.25 or 4 per cent to HK854.75 and Sun Hung Kai Properties off HKS1 or 1.4 per

The property index dived

cent at HK\$72. The Hang Seng China Enterprises Index, which tracks Chi1.1 per cent to 933.91. BOMBAY came back to widespread foreign funds buying,

and the BSE 30 index finished 46.68 or 1.3 per cent higher at Analysts said fund managers were buying cheap blue chips in emerging markets to balance the risk in their highly

priced US stocks, and that the

mear 15 per cent depreciation of the rupee since last August had also made Indian stocks more attractive in dollar terms. However, the main corporate features were losers, Philips India shares falling RSS to Rsi52 on a 45 per cent drop in

net profits, partly due to the depreciating rupee. SYDNEY was pulled higher tors directed at second-line

brought the All Ordinaries index up 15.9 to 2,254.1, while support was also seen from an improvement in base metal prices. Volume was 258.6m shares worth A\$574.9m.

Among the banks, Westpac rose 17 cents to A\$6.01, ANZ 12 cents to AS6.25 and National Australia Bank 4 cents to A\$12.14. St George, however, dropped 37 cents to A\$8.32 following recent sharp gains as NAB, which confirmed that it had acquired a 5.8 per cent strategic stake, ruled out making a full takeover bid for the New South Wales-based regional in the short term. SEOUL backtracked, with

interest from overseas inves-

31-for-100 scrip issue. BANGKOK was upset by rumours that some foreign investors were starting to he uidate positions. The SET-

Samsung Electronics rose

Won2,000 to Won140,000 on a

light at 23m shares.

index finished down 17.96 or 13 per cent at 1.361.42 in turnover of Bt6.3bn, compared to Wednesday's Bt3.3bn. The banking index tumbled

1.6 per cent, with Krung Thei Bank off Bt4 at Bt125.

SINGAPORE found it difficult to attract investors, particularly in the absence of Kuala Lumpur, still on holiday. The Straits Times Industrial index: edged up 0.93 to 2,454.81.

## VIEWPOINT

Commerzbank's focus on German and European economic issues

German chemical

global position

increasing their foreign production.

firms maintain their

drawbacks as a production location. Its energy prices and labour costs, especially nonwage costs, its high taxes and strict environmental regulations all make production more expensive than in other countries. while bureaucratic impediments delay firms' investment plans. At the same time, the scope for innovation and expansion is limited by political constraints on the development of some new

many, such as the textile and chemical fibre industries, have .... shifted production abroad, thus narrowing the domestic customer base of the German chemi--cal industry. For another, imin the newly industrializing countries. This process will continue in the years ahead, with

the Chinese and the Asia-Pacific

111

structure of demand for chemi-

cals has changed considerably.

For one thing, users in Ger-

products and technologies.

# Sales from foreign production in relation to sales from domestic production

Germany's chemical industry appears in two very different lights. On the one hand, firms are suffering domestically as a result of high costs and taxes, obstacles to the implementation of new technologies and long drawn-out product approval procedures. On the other, the country's three major chemical companies, Hoechst, BASF and Bayer, were the top three producers worldwide in 1994 in terms of sales. And they would not have achieved this position had they not responded to structural changes both at home and abroad in recent years by substantially

erp, Atlanta, Bangko Grand Caymen, Hong Kong, letenhul Jakarta Johano burg, Kiev, Loodon, Los Angeles, Limenbourg, Madrid Manama, Mexico City, Milan, Minsk, Moscow, New York, Novosibirak, Osaka, Paris, Prague, Rio de Janeiro, São Panlo, Seoul, Shanghai Singapore, St. Petersburg. Sydney, Tehran, Tokyo,

OVER THE PAST ten years, Germany's chemical industry has not matched the productivity growth of its competitors. Output in western Germany expanded on average by only 1.7% a year between 1985 and 1995, compared with 3.2% for all industrial countries.

To some extent, Germany's lower rates reflect the country's

home, German chemical companies have maintained their position in the world market. Foreign capital investment accounts for an increasing proportion of their overall capital spending. Indeed, without the boost provided by projects in eastern Germany, domestic investment would have declined even more over the past five years. As a consequence, an ever larger share of the sales of German chemical firms is generated abroad.

YET, despite their problems at

THERE ARE various reasons for this development. Apart from the general suitability of a given location, the emergence of new markets is a crucial factor in the planning of investments. Being close to customers cuts transport costs and reduces vulnerability to currency fluctuations. During recent years, the

markets achieving the strongest growth rates. By contrast, certain segments of the market are showing signs of saturation in the mature industrial econ-

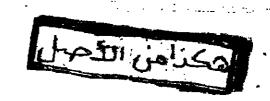
chemical firms will thus tend to move production abroad as the markets they serve become ever more global. And while increases in domestic output will be limited. German chemical companies' expanding overseas operations should enable them to defend their strong international position.

IN THE FUTURE as well, German

For information about Commerzbank's broad scope of research canabilities and financial services. just contact the bank's head office in Frankfurt.

Fax +49 69 13 62-98 05

### COMMERZBANK NA German know-how in global finance





REGIONAL MARKETS -		O		SUAY FE	BRUAHY	21 1996 -				UESDAY I	FEBRUA	TY 20 196		DO		DEX
Figures in parentheses	US	Day's	Pound		-44	Local	Local	Gross	US	Pound			_ Local			Year
	Doller Index	Change %	Sterling Index	Yen Index	DM Index	Currency	% chg on day	Div. Yiski	Dollar Index	Sterling Index	Yen Index	DM Index	Index	52 week High		ago .
									114467	3 N. O.A.	нка	Firex	BIORIX .	nign	LOW	(approx)
Australia (81)		-1.0	184.63	127.83	145.11	170.44	-0.4	3.92	194.27	186.49	130.30	146.78		200.32	158.79	160.25
Austria (26)		0.7	177.76	123.08	139.71	139.59	0.6	1.55	183.82		123.30	138.89			169,11	179,18
Belgium (34)		0.7	197.32	136.62	155.09	151.36	0.6	3.48	204.03	195.86	135.85	154.16			172.73	172.73
Brezil (26)		0.2	155.29	107.52	122.05	282.54	0.0	1.58	161.47	155.00	108.30	122.00		170.25	86.05	113.80
Canada (101)		-0.2	147.79	102.33	116.16	153.94	-0.2	2.44	154.28	148.11	103,48	116.57	154.20	158.71	125.64	126.63
Denmark (33)		1.1	287.03	198.73	225.60	228.26	0,9	1.55	295.69	283.85	198.33	223.A1	226,19		252.41	260.40
Finland (24)		1.6	174.38	120.74	137.06 139.28	171.93 144.83	0.9	1.86	178.84	171.68	119.95	135.12		276.11	171.13	182.11
France (98)		0.2	177.20	122.69			0.1	3.15	184.14	176.76	123.51	139.12	144.65	1 <b>9</b> 1.17	161.53	163.76
Germany (60)		0.3	162.99	112.85	128.10	128.10	0,1	1.88	169,32	162.54	113.57	127.93	127,93	171.60	142.25	148.44
Hong Kong (59)		-0.0	433,11	299.88	340,42	447.97	0.0	3.16	451.19	433.13	302.63	340.90	447,96	451.19	321,37	327.86
reland (16)		-1.1 1.7	244,17 70,25	169.06 48.64	191.91 65.22	225.35 85.98	-1.1 0.8	3.51	257.20 71.97	246.90	172.51	194.33	227.85	262.70	205.44	213.66
Italy (59)		-0.2	144.84	100.28	113.84	100.28	-1.1	1.74 0.76	151.22	69.09 145.17	48.28 101.43	54.38 114.25	85.27	82.71	65.45	76.89
Malaysia (107)		-0.1	504.68	349.43	396.66	516.67	0.0	1.62	526.30	505.23	353.01	397.84	101,43	164.82	136.95	144,42
Mexico (18)1		1.0	1071.56	741.93	842.22	9195.05	0.5	1.51	1104.99	1080.78	741.15		516.67	561.96	425.77	485.01
Netherland (19)		0.7	287.21	185.01	210.02	206.55	0.5	3.24	278.52	285.45	185.47	834.88 208.92	9154.68		647.81	947.35
New Zealand (14)		-0.6	75.94	52.58	59.69	62.11	-0.3	3.24 4.57	79.54	78.36	53.35	60.10	205,41 62,32	283.23	225.09	225.97
Norway (33)		1.7	229.31	158.77	180.23	205.85	1,6	2.23	234.84	225.44	157.51	177.48	202.71	85.49 243.79	72.39	73.20
Singapore (44)		0.0	440.30	304.86	346.08	296.33	0.0	1.38	458.82	440,48	307.75	346.68	296.33	465.21	202.76 342.97	209.10 348.40
South Africa (45)		-3.5	381.57	250.34	284.18	326.41	-1.2	3.66	390.25	374.63	261.75	294.85	390.31	437.76	303.31	305,69
Spain (37)		1.8	167.07	115.68	131.31	161.27	1.6	3.72	171.02	184.17	114.71	129.21	158.81	174.04	124.10	132.50
Sweden (47)		2.7	308.59	213.66	242.54	322.40	1.5	2.19	313.05	300.52	209.97	236.53	317.50	324.31	232.23	245.08
Switzerland (39)2		-0.1	217.60	150.66	171.03	188.48	0.0	1.61	226.93	217.84	152.21	171.48	188.53	239.55	171.18	171.18
Theliand (46)		0.0	181.02	125.34	142.28	184.54	0.0	2.03	188.56	181.01	126.47	142.47	184.49	193.95	130.15	146.88
United Kingdom (205)	232.26	0.3	222.99	154.4D	175.27	222.99	0.3	4.04	231.66	222.39	155.38	175.03	222.39	235.50	192.74	193.92
USA (631)		1.1	253.83	175.74	199.50	264.41	1.1	2.18	261,48	250.99	175.37	197.54	261.46	269.11	197.20	197.66
	_			110.77	199100	201.71		2.10		100.00	110.01		201.40		107.20	107.00
Americas (778)	241.13	1.1	231.48	160.27	181.94	202.75	1,1	2.18	238.56	229.01	160.01	180.25	200.80	245.54	180.00	181.01
Europe (730)		0.5	195.11	135.09	153.35	174.09	0.4	3.02	202.19	194.09	135.61	152.78	173,43	204.70	169.63	171.38
Nordic (137)		2.1	270.95	187,60	212.96	244.08	1.4	2.04	276.30	265.24	185.32	208.76	240.84	295.02	222.22	232.64
Pacific Basin (833)1		-0.2	157.91	109,54	124.11	112.56	-0.9	1.17	164.90	158.29	110,60	124.59	113.61	171.87	145.95	152.56
Euro-Pacific (1563)1	180.54	0.1	173.31	120.00	135.22	135.92	-0.3	2,04	180.33	173.11	120.95	136.25	136.35	183.39	156.37	160.31
North America (732)	57.60	1.1	247.28	171.21	194.38	257.02	1.1	2.19	254.83	244.63	170.92	192.54	254.25	262.26	182.77	193.26
Europe Ex. UK (525)1		0.7	175.69	121,64	138.08	147.00	0.4	2.45	181.80	174.52	121.94	137.36	146.35	184.61	152.92	155.18
Pacific Ex. Japan (351)		-0.3	278.25	192.65	218.69	254.58	-0.1	2.88	290.72	279.08	194.99	219.65	254.83	292.69	229.25	232.53
World Ex. US (1755)1		0.0	174.50	120.82	137.15	140.13	-0.3	2.08	181.70	174.43	121.87	137-26	140.58	184.71	156.72	160.52
World Ex. UK (2181)2		0.5	196.65	136.16	154.56	171.20	0.3	1.93	203.78	195.62	136.68	153.96	170.69	207.64	166.82	189.47
World Ex. Jepen (1904)2		0.7	228.92	158.50	179.92	224.16	0.7	2.53	236.75	227.27	158.79	178.87	222.55	240.98	187.55	187.76
LIAIN OF ANNUAL (1993) WINNING	~~		220.32	130,30	118.82	224.10	0.7	2.53	590.12	22121	130.79	11001	222.333	240.00	101.23	.07.70

The World Index (2386)...........207.29 0.5 198.99 137.78 156.40 175.90 0.3 2.12 206.25 197.99 138.34 155.83 175.38 209.66 169.20 171.63

Copyright, FT-SE international Limited, Goldman, Sects and Co. and Standard & Poor's. 1998. All rights received, "FT/SEP Advantes" is a joint trademark of The Financial Times Limited and Standard & Poor's.